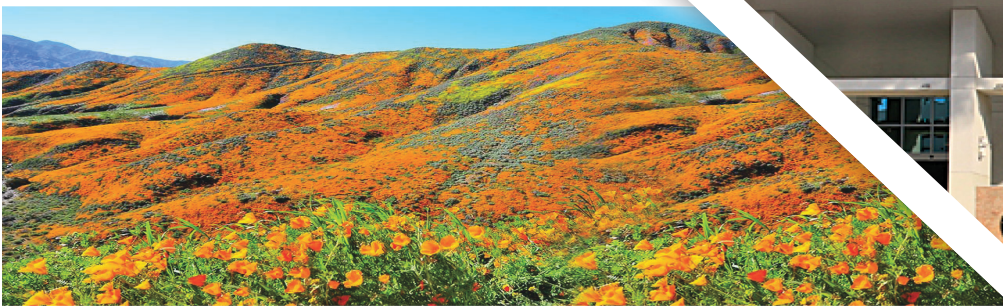




COUNTY OF RIVERSIDE

STATE OF CALIFORNIA

FISCAL YEAR
2021/2022
RECOMMENDED BUDGET



VOLUME 1

Prepared by
COUNTY EXECUTIVE OFFICE







COUNTY OF RIVERSIDE

STATE OF CALIFORNIA

FISCAL YEAR 2021/22

Recommended Budget

Board of Supervisors

Karen Spiegel, Chair
Second District

Kevin Jeffries
First District

Chuck Washington
Third District

V. Manuel Perez
Fourth District

Jeff Hewitt
Fifth District

Prepared by
County Executive Office

June 2021



Table of Contents

CEO Message	1
Message from the County Executive Officer	1
Introduction	3
Organization Chart	3
County Governance	4
Demographics and Economic Profile	5
Budget Process	13
About the Budget Book	14
Financial Policies and Procedures	17
Executive Summary	27
Budget Overview	29
Budget at a Glance	29
Budgeted Appropriations	30
Total Appropriations by Class	32
Personnel Summary	34
Ratio of Current Filled to Vacant Authorized Positions	35
Breakout of Authorized Positions by Portfolio and Department	36
Total Estimated Revenue	38
Estimated Revenues by Category	40
County General Fund	43
General Fund Appropriations	43
General Fund by Appropriation Class	45
General Fund Estimated Revenue	47
General Fund Estimated Revenues by Category	49
Discretionary General Fund Estimated Revenue	51
General Fund Estimated Discretionary Revenue	51
Discretionary General Fund Discussion	52
Discretionary General Fund Net County Cost	54
Budget Policies and Strategy	57
Strategic Objectives and Budget Policies	57
Short and Long-Term Factors Influencing Objectives	57
Budget Strategy	57
Cooperative Extension	59
Introduction	59

Table of Contents

Cooperative Extension	61
Cooperative Extension	61
Mission Statement	61
Description	61
Related Links	62
Budget Changes & Operational Impacts	63
Budget Tables	63
Finance and Government Services	65
Introduction	65
Assessor	67
Assessor	67
Mission Statement	67
Description	67
Related Links	68
Budget Changes & Operational Impacts	68
Budget Tables	69
County Clerk-Recorder	71
Mission Statement	71
Description	71
Related Links	72
Budget Changes & Operational Impacts	72
Budget Tables	73
Auditor-Controller	75
Auditor-Controller	75
Mission Statement	75
Description	75
Related Links	77
Budget Changes & Operational Impacts	77
Budget Tables	78
Countywide Cost Allocation Plan	80
Description	80
Budget Tables	80
Board of Supervisors and Clerk of the Board	81
Board of Supervisors and Clerk of the Board	81
Mission Statement	81
Description	81
Related Links	83
Budget Changes & Operational Impacts	83
Budget Tables	84

Table of Contents

County Counsel	87
County Counsel	87
Mission Statement	87
Description	87
Related Links	91
Budget Changes & Operational Impacts	91
Budget Tables	91
Executive Office	93
County Executive Office	93
Mission Statement	93
Description	93
Related Links	96
Budget Changes & Operational Impacts	96
Budget Tables	97
Debt Service	101
Description	101
Budget Tables	101
County Capital Improvement Program (CIP)	103
Budget Tables	110
Executive Office - Capital Finance Administration	113
County Executive Office – Capital Finance Administration	113
Mission Statement	113
Description	113
Budget Tables	113
Treasurer-Tax Collector	116
Treasurer-Tax Collector	116
Mission Statement	116
Description	116
Related Links	117
Budget Changes & Operational Impacts	117
Budget Tables	118

Human Services

Introduction	121
Children & Families First Commission	123
Children and Families Commission – First 5	123
Mission Statement	123
Description	123
Related Links	124
Budget Changes & Operational Impacts	124

Table of Contents

Budget Tables	125
Department Of Child Support Services	127
Department of Child Support Services	127
Mission Statement	127
Description	127
Related Links	127
Budget Changes & Operational Impacts	128
Budget Tables	128
Department of Public Social Services	130
Department of Public Social Services	130
Mission Statement	130
Description	130
Budget Changes & Operational Impacts	132
Budget Tables	133
Housing, Homelessness Prevention and Workforce Solutions	136
(HHPWS)	136
HHPWS Administration	136
Mission Statement	136
Description	136
Budget Changes & Operational Impacts	136
Budget Tables	136
Continuum of Care	139
Mission Statement	139
Description	139
Related Links	140
Budget Changes & Operational Impacts	140
Budget Tables	141
Workforce Development Community Programs	143
Mission Statement	143
Description	143
Related Links	145
Budget Changes & Operational Impacts	145
Budget Tables	146
Housing Authority	149
Mission Statement	149
Description	149
Related Links	151
Budget Changes & Operational Impacts	152
Budget Tables	152
Community Action Partnership	154

Table of Contents

Mission Statement	154
Description	154
Related Links	155
Budget Changes & Operational Impacts	155
Budget Tables	156
IHSS Public Authority	158
IHSS Public Authority	158
Mission Statement	158
Description	158
Related Links	158
Budget Changes & Operational Impacts	159
Budget Tables	159
Office On Aging	161
Office On Aging	161
Mission Statement	161
Description	161
Related Links	163
Budget Changes & Operational Impacts	163
Budget Tables	164
Veterans Services	166
Veterans Services	166
Mission Statement	166
Description	166
Related Links	167
Budget Changes & Operational Impacts	167
Budget Tables	167
Internal Services	169
Introduction	169
Facilities Management	171
Facilities Management	171
Mission Statement	171
Description	171
Related Links	173
Budget Changes & Operational Impacts	174
Budget Tables	175
Human Resources	178
Human Resources	178
Mission Statement	178

Table of Contents

Description	178
Related Links	180
Budget Changes & Operational Impacts	180
Budget Tables	182
Information Technology	186
Information Technology Department (RCIT)	186
Mission Statement	186
Description	186
Related Links	189
Budget Changes & Operational Impacts	189
Budget Tables	190
Purchasing and Fleet Services	193
Purchasing and Fleet Services Department	193
Mission Statement	193
Description	193
Related Links	196
Budget Changes & Operational Impacts	196
Budget Tables	198
Office of Economic Development	201
Introduction	201
Community Services	203
County Library System and Edward-Dean Museum	203
Mission Statement	203
Description	203
Related Links	204
Budget Changes & Operational Impacts	205
Budget Tables	206
County Service Areas	208
Economic Development – Special Districts	208
Mission Statement	208
Description	208
Related Links	209
Budget Changes & Operational Impacts	209
Budget Tables	211
Economic Development	217
Economic Development	217
Mission Statement	217
Description	217

Table of Contents

Related Links	219
Budget Changes & Operational Impacts	219
Budget Tables	221
Public Safety	225
Introduction	225
District Attorney	227
District Attorney	227
Mission Statement	227
Description	227
Related Links	231
Budget Changes & Operational Impacts	231
Budget Tables	233
Emergency Management	236
Emergency Management	236
Mission Statement	236
Description	236
Related Links	238
Budget Changes & Operational Impacts	238
Budget Tables	239
Executive Office	242
County Executive Office - Courts	242
Mission Statement	242
Description	242
Budget Tables	243
Fire	245
Fire	245
Mission Statement	245
Description	245
Related Links	247
Budget Changes & Operational Impacts	247
Budget Tables	248
Probation	252
Probation	252
Mission Statement	252
Description	252
Related Links	253
Budget Changes & Operational Impacts	253
Budget Tables	255

Table of Contents

Public Defender	257
Public Defender	257
Mission Statement	257
Description	257
Related Links	259
Budget Changes & Operational Impacts	259
Budget Tables	260
Sheriff	262
Sheriff	262
Mission Statement	262
Description	262
Related Links	264
Budget Changes & Operational Impacts	264
Budget Tables	265
Public Works and Community Services	269
Introduction	269
Agricultural Commissioner	271
Agricultural Commissioner and Sealer Of Weights and Measures	271
Mission Statement	271
Description	271
Related Links	272
Budget Changes & Operational Impacts	273
Budget Tables	273
Animal Services	275
Animal Services	275
Mission Statement	275
Description	275
Related Links	277
Budget Changes & Operational Impacts	277
Budget Tables	278
Environmental Health	280
Environmental Health	280
Mission Statement	280
Description	280
Related Links	282
Budget Changes & Operational Impacts	282
Budget Tables	283

Table of Contents

Flood Control and Water Conservation District	286
Flood Control and Water Conservation District	286
Mission Statement	286
Description	286
Related Links	288
Budget Changes & Operational Impacts	288
Budget Tables	292
Regional Parks & Open Space District	295
Regional Parks and Open Space District	295
Mission Statement	295
Description	295
Related Links	297
Budget Changes & Operational Impacts	297
Budget Tables	298
Transportation and Land Management Agency	303
TLMA – General Government, Public Ways and Facilities	303
Mission Statement	303
Description	303
Related Links	307
Budget Changes & Operational Impacts	307
Budget Tables	309
TLMA - Public Protection	316
Mission Statement	316
Description	316
Related Links	317
Budget Changes & Operational Impacts	317
Budget Tables	319
Waste Resources	321
Waste Resources	321
Mission Statement	321
Description	321
Related Links	323
Budget Changes & Operational Impacts	323
Budget Tables	325
Registrar of Voters	329
Introduction	329
Registrar Of Voters	331
Registrar of Voters	331
Mission Statement	331

Table of Contents

Description	331
Related Links	332
Budget Changes & Operational Impacts	332
Budget Tables	332
RUHS Health and Hospital Services	335
Introduction	335
Riverside University Health System	337
Behavioral Health and Public Health	337
Mission Statement	337
Description	337
Related Links	339
Budget Changes & Operational Impacts	339
Budget Tables	342
Riverside University Health System – Medical Center	345
Mission Statement	345
Description	345
Related Links	348
Budget Changes & Operational Impacts	348
Budget Tables	349
Budget Schedules	353
Resolution Amending Authorized Positions in Ordinance 440	353
Schedule 20 - Authorized Positions	354
Schedule 21 - Proposed Financed Fixed Asset Requests	435
Schedule 22 - Cash Purchased Asset Request	441
Schedule 23 - New Vehicles	473
Glossary	475
Department Index	483
Topical Index	489

CEO Message

Message from the County Executive Officer

One year ago, we stood at the beginning of what would be a long and difficult path, uncertain of what would be the impacts of a global pandemic. Today, looking back on what we trust will have been the hardest part of our shared journey, we know how high the toll has been for our public health and for our economic health. The loss of life, the long-haul effects of the illness, and the financial devastation for so many of our residents is sobering. While the worst of the last year has disrupted our lives in ways that none of us could have imagined, the resilience of our neighbors has been an inspiration.

One year ago, few of us had ever heard the phrase “essential worker.” Today, we know that each of us is essential. While it is easy to recognize the first responders answering the call and the healthcare workers battling the disease (and these groups have never been more necessary or more heroic), I am thinking of the incredible people in this county that have worked tirelessly to keep us going. Whether it’s the work done in our county departments, in the agricultural fields of our valleys, in the logistics centers along our highways, in the homes that became our classrooms, or any other sector, we find ourselves surrounded by people of strength, determination and grit.

One year ago, we were untested. Today, we know that our community is made of durable fabric. A tapestry woven by residents of every age, every race, every ethnicity, and every gender, who share the dream that tomorrow will be better than today.

How do we make that dream a reality? In the coming fiscal year, the Board of Supervisors will lead a strategic planning effort bringing together county departments, community partners and public stakeholders to identify priorities, establish goals and set objectives. Once completed, this plan will guide our actions, our advocacy, and our dollars. In the meantime, this budget begins to align our spending with those fundamental priorities that exist today and that we know will be included in our plans moving forward.

A former United States treasury secretary once said, “Budgets are not about numbers, they’re about values. It’s about what you believe in, in a world of limited resources.” Over the last several months, we have engaged our communities in a series of public listening sessions and conducted surveys to determine the needs of our residents. We heard from more than 2,500 individuals with more than 10,000 suggestions. We have also heard from our departments, city governments, tribal nations, community partners, chambers of commerce, trade associations, nonprofits, faith-based organizations, and others with recommendations and requests.

This budget represents almost \$7 billion in spending, including more than \$950 million in general fund expenses, that ensures county departments have the resources they need to continue to deliver vital social services, public works and community services, health care, and public safety for our constituents. As part of the general fund expenditure, \$3 million is set aside specifically for investment in the unincorporated areas of our county.

This budget also identifies \$16 million in one-time funding that could be spent on special priorities or projects important to our constituents, and as determined by the Board of Supervisors. Additionally, it preserves roughly \$240 million in federal relief funding to address pandemic response and recovery needs. As an aside, we are also anticipating additional funding as part of the state's budget, as well as funding from the federal government in the form of infrastructure spending and member identified priority projects.

We anticipate, as a result of these numbers, that our spending will reflect our values and show that we believe in:

- Improving the quality of life for our residents.
- Transforming how we deliver services.
- Seeking systemic equity.
- Supporting pandemic relief and recovery.

While we are optimistic for the future, we must recognize that challenges remain. We have financial constraints that are real and must be appropriately addressed. The cost for county government to provide necessary services continues to exceed the discretionary revenue coming in to support many of those efforts. Achieving fiscal stability is one of our priorities and working toward a balanced budget is a fundamental objective. While this budget projects an operational deficit as we begin the fiscal year, it is almost half of the deficit that was adopted last year at this time. And, by way of comparison, this year's operational deficit includes several million dollars in one-time spending and is not dependent on one-time pandemic relief funds to close the gap.

One year ago, we *thought* we could get through "it" together. Today, we *know* we did.

It was not by accident. It took extraordinary effort from the men and women of our organization in service of all those who live, work, and enjoy life in Riverside County. We were not alone. We stood shoulder to shoulder (sometimes literally, often virtually) in partnership with those we serve. We are not done yet. To make our dreams a reality, to transform our values and beliefs into action in the coming year, will require strength, determination and grit. Fortunately, we have proven to each other that we have it in us.

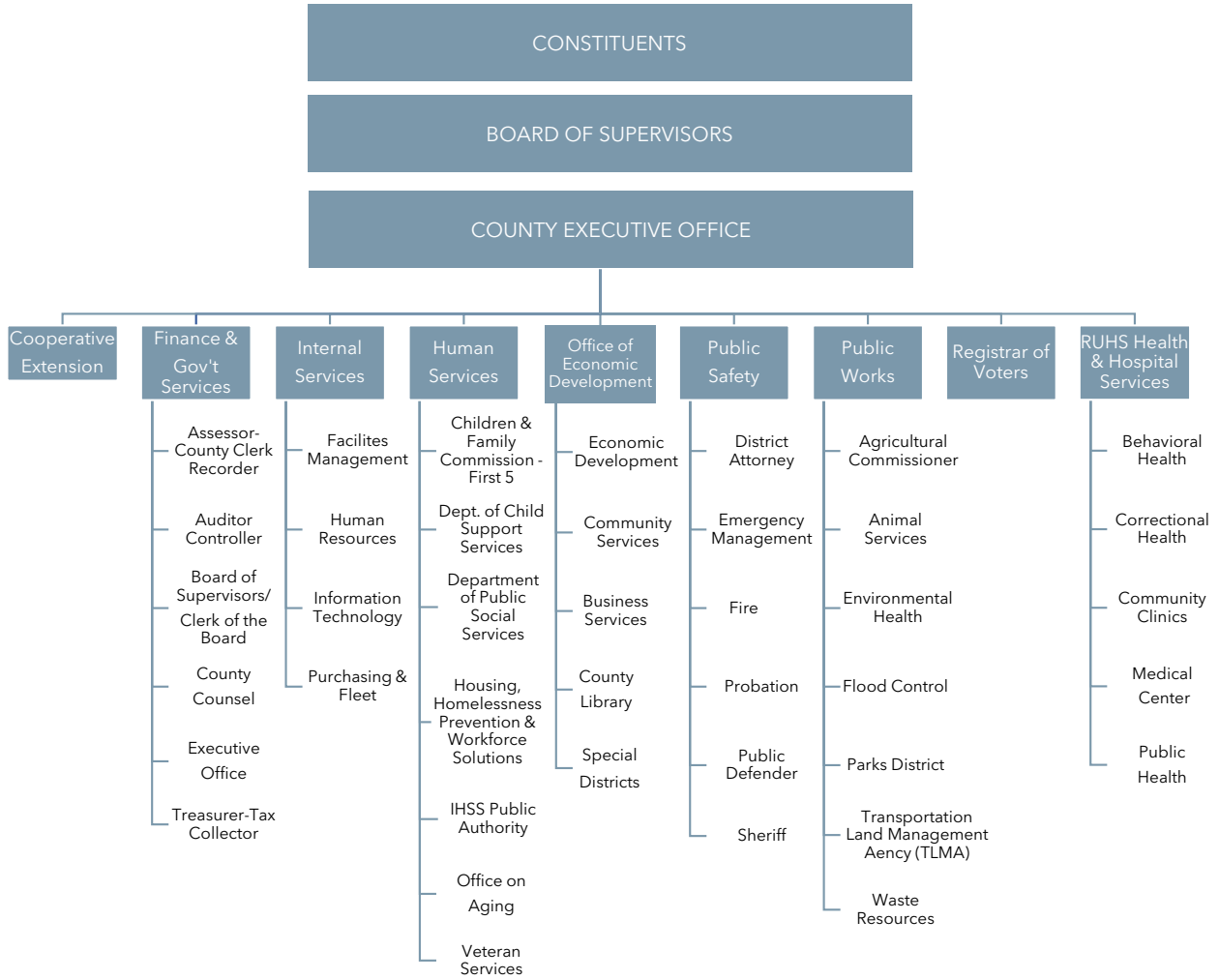
Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Jeffrey A. Van Wagenen, Jr.', with a stylized flourish at the end.

Jeffrey A. Van Wagenen, Jr.
County Executive Officer

Introduction

Organizational Chart



INTRODUCTION

COUNTY GOVERNANCE & STRUCTURE

Board of Supervisors



Board Chair
Karen Spiegel
Second District

District2@rivco.org
(951) 955-1020

Represents the cities of Corona, Norco, Jurupa Valley, and Eastvale. It also includes approximately 1/3 of the City of Riverside, including the following City of Riverside neighborhoods: Northside, Downtown, Wood Streets, Magnolia Center, Grand, and the northern half of Arlanza and La Sierra Acres. Unincorporated communities include Home Gardens, El Cerrito, Coronita, and Highgrove.



Kevin Jeffries
First District

District1@rivco.org
(951) 955-1010

Represents the cities of Wildomar, Lake Elsinore, Canyon Lake, and most of the City of Riverside. Unincorporated communities include DeLuz, Gavilan Hills, Good Hope, Lake Hills, Lake Mathews, LaCresta, Mead Valley, Meadowbrook, Spring Hills, Temescal Valley, Tenaja, Warm Springs, and Woodcrest.



Chuck Washington
Third District

District3@rivco.org
(951) 955-1030

Represents constituents from Idyllwild to Anza Borrego Desert State Park and from Temecula to San Jacinto. Representation includes the cities of Hemet, Murrieta, San Jacinto, and Temecula, and the communities of Aguanga, Anza Valley, Cahuilla, East Hemet, Gilman Hot Springs, Homeland, Idyllwild, Lake Riverside, Mountain Center, Murrieta Hot Springs, Pine Cove, Pine Meadow, the Pinyon Communities, Poppet Flats, Rancho California, Soboba Hot Springs, Valle Vista, and Winchester.



V. Manuel Perez
Fourth District

District4@rivco.org
(760) 863-8211

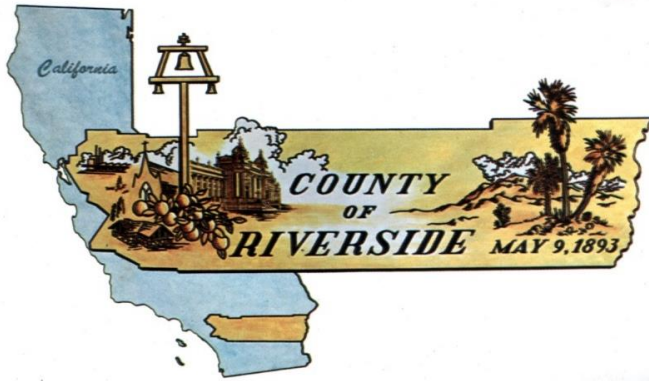
Represents the cities of Blythe, Cathedral City, Coachella, Desert Hot Springs, Indian Wells, Indio, La Quinta, Palm Desert, Palm Springs, and Rancho Mirage. Unincorporated communities include Bermuda Dunes, Chiriaco Summit, Colorado River communities, Desert Center, Desert Edge, Eagle Mountain, Indio Hills, Lake Tamarisk, Mecca, Mesa Verde, North Shore, Oasis, Ripley, Sky Valley, Sun City, Palm Desert, Thermal, Thousand Palms, and Vista Santa Rosa.



Jeff Hewitt
Fifth District

District5@rivco.org
(951) 955-1050

Represents the cities of Banning, Beaumont, Calimesa, Menifee, Perris, and Moreno Valley, March Air Reserve Base and the easterly portion of the March Joint Powers Authority. The district also encompasses tribal lands of the Morongo Band of Mission Indians, the Agua Caliente Band of Cahuilla Indians, and the Soboba Band of Luiseno Indians. Unincorporated areas include the Banning Bench, Cabazon, Cherry Valley, Desert Hot Springs, El Nido, Juniper Flats, Lakeview, Mission Lakes, Nuevo, Romoland, North Palm Springs, Painted Hills, Quail Lake, Reche Canyon, San Timoteo, Snow Creek, Twin Pines, West Garnet, Windy Point, and Whitewater.



DEMOGRAPHIC & ECONOMIC PROFILE

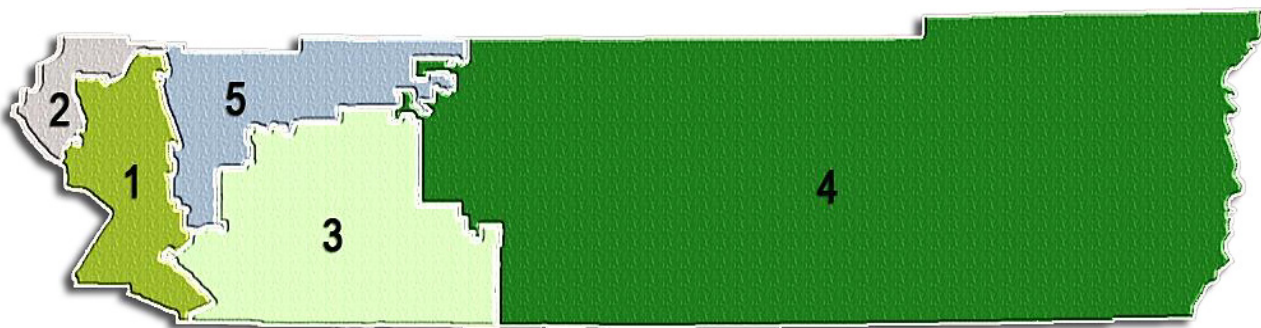
Geography

Riverside County covers an expansive, varied geography encompassing many diverse, rapidly growing communities with a wide range of public service needs. It stretches nearly 200 miles across, comprising over 7,200 square miles of fertile river valleys, low deserts, mountains, foothills, and rolling plains. Riverside County shares borders with Imperial, Orange, San Diego, and San Bernardino Counties, comprising a region extending from the Pacific Ocean to the Colorado River. Riverside County is the fourth largest county in the state and tenth largest in the nation by population. The

percentage of Riverside County’s population residing in its 28 incorporated cities is 84 percent; 16 percent resides in the unincorporated area.

The county is divided into five supervisorial districts encompassing the constituents in both the incorporated and unincorporated areas of each district. Each district is represented by a supervisor elected from within that district. The members of Riverside County’s Board of Supervisors are:

- District 1: Kevin Jeffries
- District 2: Karen Spiegel
- District 3: Chuck Washington
- District 4: V. Manuel Perez
- District 5: Jeff Hewitt

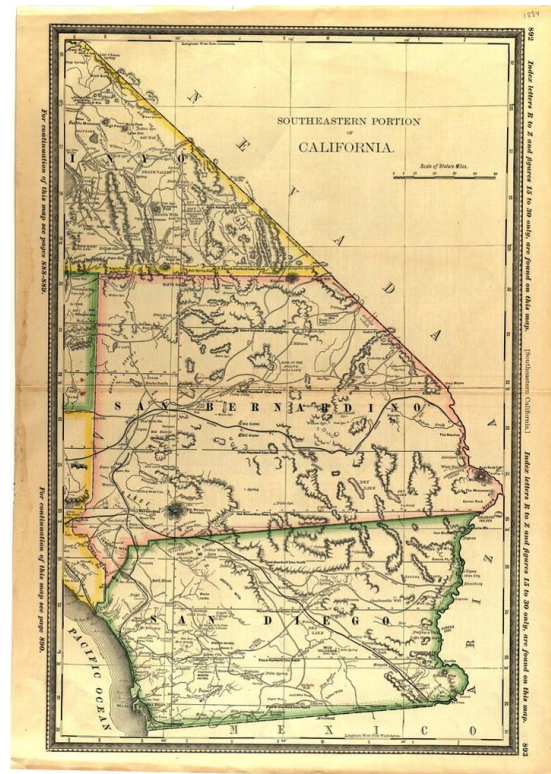


History

The County of Riverside was formally established as the 55th county of the State of California on May 9, 1893, following a vote of the residents. The county was formed by merging a small section of southern San Bernardino County with the northern third of San Diego County. The communities that are now the current cities of Corona, Riverside, Moreno Valley, Beaumont, and the north half of Banning were all founded in San Bernardino County. The communities that are now the current cities of Perris, Elsinore, Murrieta, Temecula, San Jacinto, Palm Springs, Indio, and Blythe were all founded in San Diego County. The county took its name from the City of Riverside, which became the new county seat.

The early economy of the areas that became Riverside County was based primarily on agriculture, but mining, commerce, manufacturing, transportation, land development, and tourism soon took hold, contributing substantially to the region's rapid growth and booming wealth. The division committee that promoted the movement to form Riverside County saw great potential in the area constrained by the existing counties. They successfully petitioned and campaigned for a new county to establish self governance and self determination, particularly for the rapidly developing area in and around the City of Riverside, whose interests were often at odds with those of the power base in San Bernardino County. The communities growing in the Perris, Temecula, and Coachella valleys were likewise hindered by the vast distances and difficulty of travel over multiple mountain ranges to conduct business at government offices in San Diego County. In addition, the remote northern reaches of San Diego County held little interest for those in the port City of San Diego, who allocated few resources for improvements in the northern region of their county, necessary for economic growth.

Long before the county was established in 1893, Europeans and their descendants entered the area. Before the Europeans arrived, the land was occupied by several indigenous groups, including the tribes that came to be known as Serrano, Luiseno, Cupeño, Chemehuevi, and Cahuilla. In



the late 18th century, the Spanish began colonizing Alta California, establishing the missions of San Diego de Alcalá in 1769 in what is now San Diego County, San Gabriel Arcángel in 1771 in what is now Los Angeles County, and San Juan Capistrano in 1776 in what is now Orange County. One of the first European explorers to travel through the interior was Juan Bautista de Anza, who led an overland exploratory expedition in 1774. De Anza brought a settlement group for the San Gabriel mission through the area in 1776, stopping in areas now known as Anza Borrego and San Jacinto, and crossing the Santa Ana River at what is now known as Anza Narrows.

During the Gold Rush in 1849, miners were plagued by scurvy caused by poor diets lacking vitamin C. This created a huge demand for citrus fruit. In 1873, the U.S. Department of Agriculture sent three starter navel orange trees to Eliza Tibbets, a resident of the City of Riverside. These trees prospered in the Riverside climate, producing superior oranges never before seen. This formed the foundation of California's prosperous commercial citrus industry. One of

those parent Washington navel orange trees remains today, and is now a California historical landmark. With the high demand for navel oranges and completion of the transcontinental railroad, the citrus industry became California's second Gold Rush. This brought a new wave of migrants from around the country and the world to tend the groves, pick fruit, and work in the packing houses. This became a huge economical factor for Riverside, and by 1895, Riverside was the wealthiest city per capita in the nation. This prosperity motivated people to relocate to Riverside to establish extensive groves that soon blanketed the countryside. In 1912, agricultural explorers came back from the Middle East with Deglet Noor Dates and settled in the Coachella Valley, which has a perfect climate for the crop. The Deglet Noor thrived and became one of the most popular dates in the nation. In 1917, local farmers and business leaders came together with a marketing idea for a Coachella Valley date festival incorporating Middle Eastern and Arabian themes with the delicious dates. Today, Riverside County continues hosting the Riverside County Fair and National Date Festival annually.

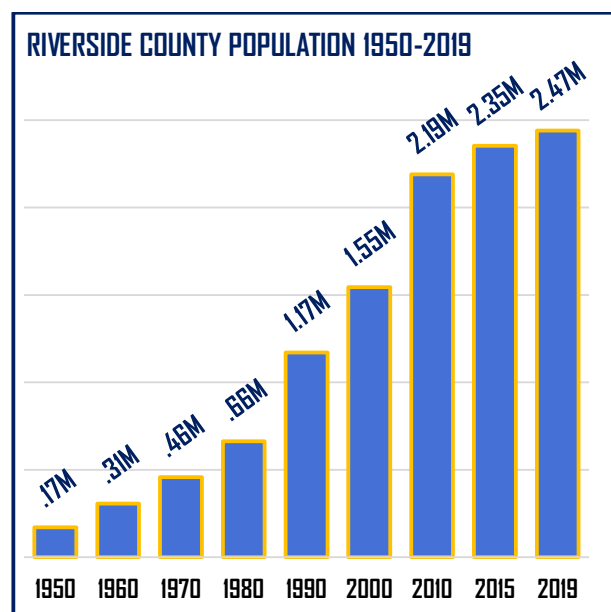
In 1918, the U.S. Army received Congressional funding to develop U.S. air power, and converted the Alessandro Field airstrip east of the City of Riverside to March Field as a training facility for the air corps. Although shuttered for several years following the armistice, March Field was reopened and expanded as the Army soon resumed developing its air capacity. Consequently, the air base played a vital role during World War II. March Air Force Base (AFB) became the final training location for many bombardment groups mobilizing for battle in the Pacific, making the area a significant hub of activity.

In addition, Major General George S. Patton, Jr., established significant training operations in the desert in eastern Riverside County. He commanded large-scale maneuvers to prepare thousands of American soldiers for combat under the harsh, arid conditions of the North African desert. This simulated theater of operation was the largest military training ground in the history of military maneuvers.

After World War II, March Air Base returned to its original role as a Tactical Air Command. March AFB strongly influenced the economy and culture of Riverside County. Many who came during the war, either in the military or in support of the war effort, chose to make homes here when the war ended. Riverside National Cemetery, one of the largest in the nation, rests on former grounds of the base overlooking the airfield and is a testament to the strong bonds and devotion to military service present in the county. March AFB has since transitioned to a reserve base and still plays a vital role to this day. While much original base property has been repurposed for commercial development, it remains an active facility, and its airstrip continues to provide important tactical and logistical support.

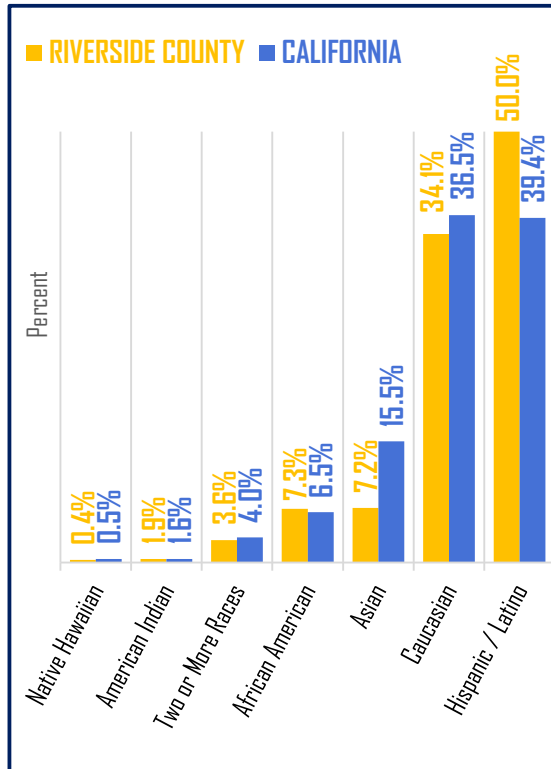
County Population

Riverside County is experiencing rapid population growth; from the period of 1990-2019, the average growth in population per year was 47,111. The County of Riverside is the fourth most populous county in California and the tenth most populous county in the United States. As of 2019, the population of Riverside County was 2.47 million. Since 1992, the county's population has nearly doubled.



Ethnic Distribution

The Hispanic/Latino community in Riverside County is larger than the state average. The Hispanic/Latino population is growing and makes up 50 percent of the county's population followed by 34 percent Caucasian, 7 percent African American, and 7 percent Asian.⁴

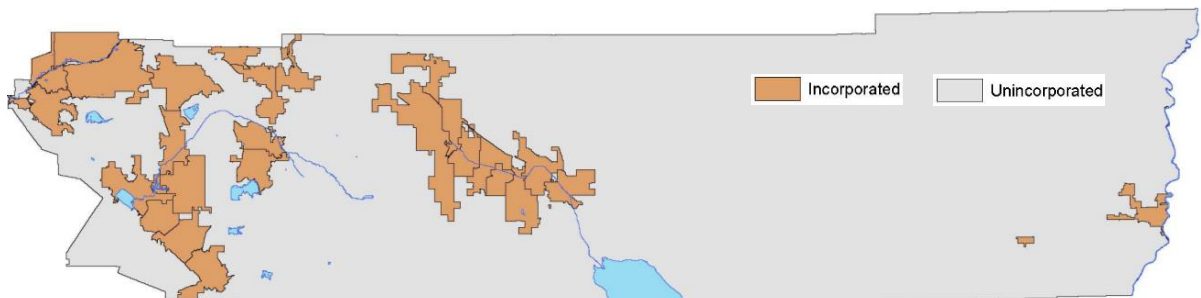


	Riverside County Population			
	1990	2000	2010	2019
Banning	20,572	23,562	29,603	31,221
Beaumont	9,685	11,384	36,877	51,063
Blythe	8,448	20,465	20,817	19,682
Calimesa	N/A	7,139	7,879	9,160
Canyon Lake	N/A	9,952	10,561	11,280
Cathedral City	30,085	42,647	51,200	55,007
Coachella	16,896	22,724	40,704	45,743
Corona	75,943	124,996	152,374	169,868
Desert Hot Springs	11,668	16,582	25,938	28,878
Eastvale	N/A	N/A	N/A	64,157
Hemet	36,094	58,812	78,657	85,334
Indian Wells	2,647	3,816	4,958	5,470
Indio	36,850	49,116	76,036	91,765
Jurupa Valley	N/A	N/A	N/A	109,527
Lake Elsinore	18,316	28,930	51,821	69,283
La Quinta	11,215	23,694	37,467	41,748
Menifee	N/A	N/A	77,519	94,756
Moreno Valley	118,779	142,379	193,365	213,055
Murrieta	N/A	44,282	103,466	116,223
Norco	23,302	24,157	27,063	26,604
Palm Desert	23,252	41,155	48,445	53,275
Palm Springs	40,144	42,805	44,552	48,518
Perris	21,500	36,189	68,386	79,291
Rancho Mirage	9,778	13,249	17,218	18,528
Riverside	226,546	255,166	303,871	331,360
San Jacinto	16,210	23,779	44,199	49,215
Temecula	27,099	57,716	100,097	114,761
Wildomar	N/A	N/A	32,176	37,229
Incorporated	785,029	1,124,666	1,685,249	2,072,001
Unincorporated	385,384	420,721	504,392	398,545
Riverside County	1,170,413	1,545,387	2,189,641	2,470,546

Population by City

The County of Riverside has 28 incorporated cities and the largest cities by population are Riverside, Moreno Valley, Corona, Murrieta, and Temecula. Indian Wells and Calimesa are the least populated cities. The percentage of the

population living in the unincorporated area is 16 percent.²



Health

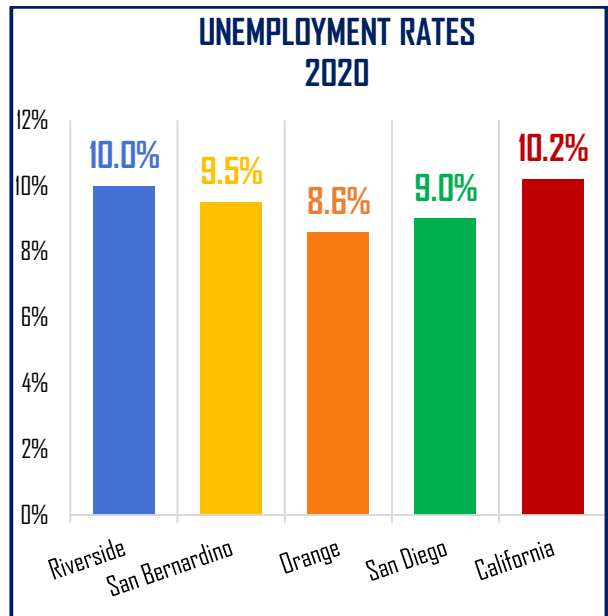
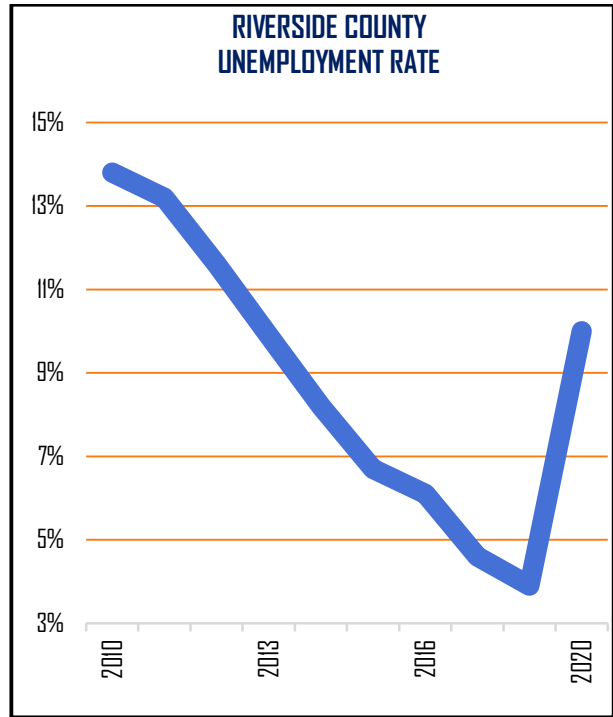
Out of 57 counties ranked in California, the County of Riverside ranks 32th Quality of Life.⁵ This measure reflects environmental conditions, economic and social factors, health behaviors, and availability and access to health care, all of which contribute to both the length and quality of life of county residents.

RIVERSIDE COUNTY 2021 HEALTH RANKINGS OUT OF 57 CALIFORNIA COUNTIES	
24 th	Length of Life
32 nd	Quality of Life

The County of Riverside is committed to improving the health of its community and seeks to achieve that goal through multiple avenues, including the Riverside University Health System (RUHS). Under this system, Behavioral Health, Ambulatory Care Clinics, the RUHS Medical Center, and Public Health work together to improve the health of county residents.

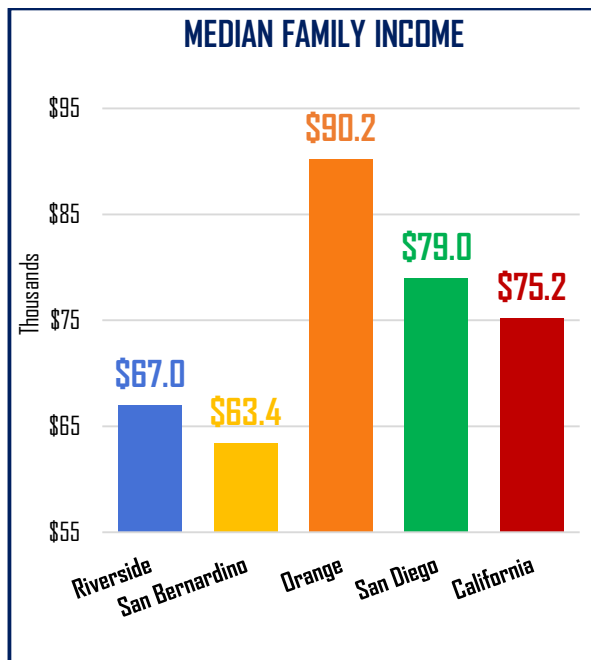
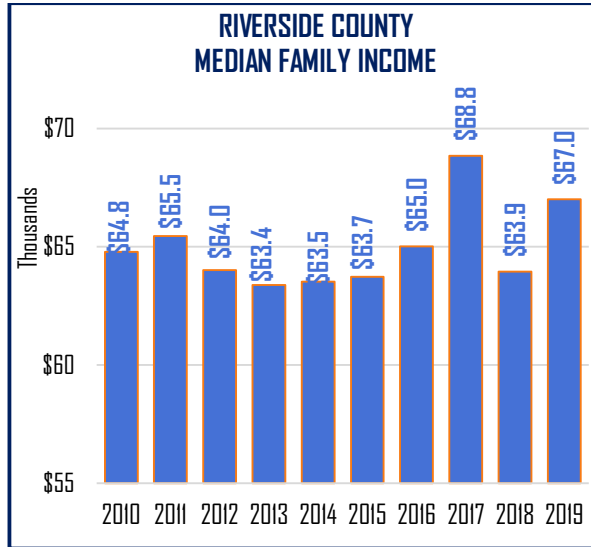
Unemployment Rate

The unemployment rate for the state and Riverside County experienced a spike in 2020 due to the COVID-19 pandemic.¹⁴ Riverside County’s unemployment rate was slightly lower than the state average, but higher than neighboring counties as the effects of the statewide lockdown were more severe in Riverside County. Unemployment rates have declined in the first quarter of the 2021 calendar year, and as the COVID-19 vaccine becomes more widespread the expectation is for the economy to experience a strong rebound at the beginning of FY 21/22.



Median Family Income

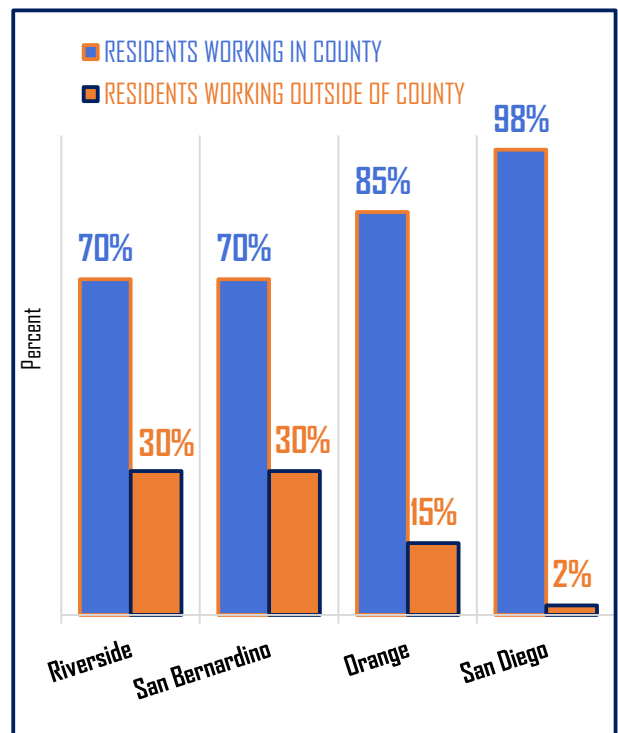
Riverside County’s median family household income bounced back in 2019 to \$67,005 after a decline in 2018.¹⁵ However, it should be expected that income will experience a significant decline for 2020 due to the pandemic once those figures become available from the U.S. Census Bureau.



Employment in Riverside County

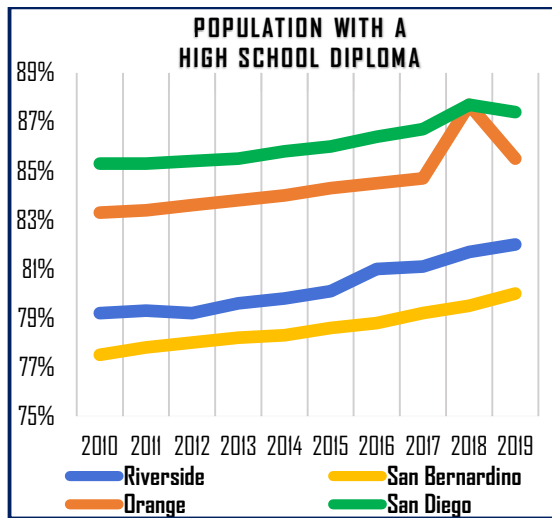
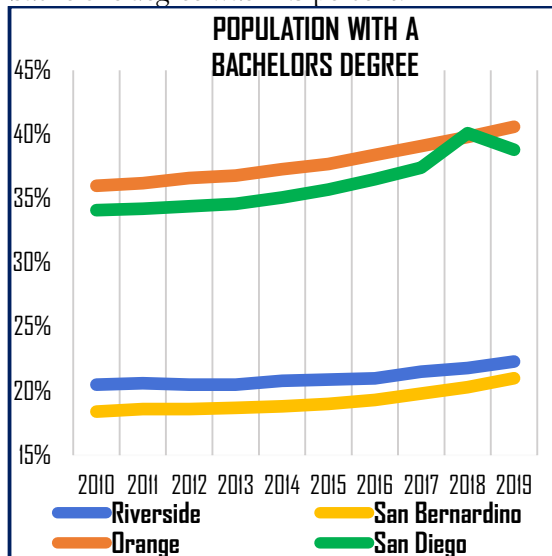
The percent of residents employed and working within Riverside County is 70 percent, while 30 percent travel to a different county for employment.¹⁹ Both inland counties have similar numbers of constituents working outside of their county. The coastal counties typically provide higher wages, explaining the high percentage of residents traveling to the coast for employment.

Ten Largest Employers 2019	
	Employees ¹⁸
County of Riverside	21,672
Amazon	10,500
University California Riverside	9,770
March Air Reserve Base	9,600
Stater Bros.	8,304
Kaiser Medical Center	5,700
Pechanga Resort & Casino	5,078
Wal-Mart	4,931
Corona-Norco USD	4,903
Ross Dress for Less	4,321



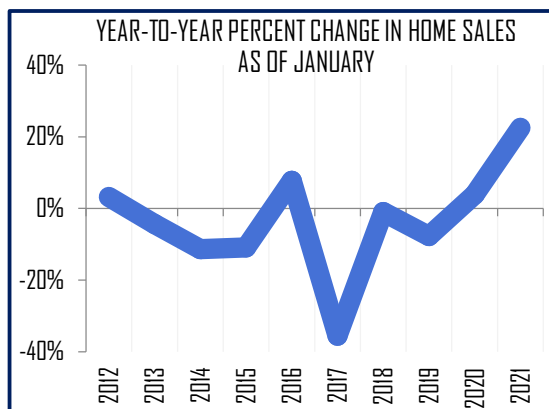
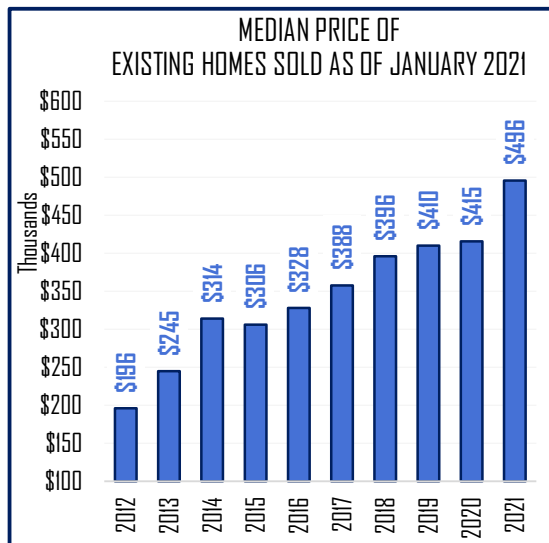
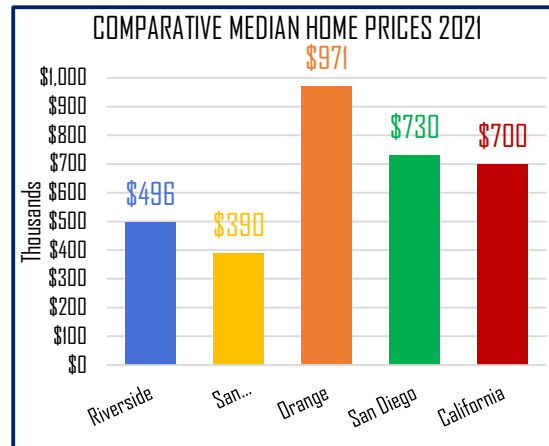
Education

The County of Riverside educational attainment level has seen little variation over the last six years. As of 2019, Riverside County’s percent of population with a high school diploma was 82 percent and the percent of the population with a bachelor’s degree was 22.3 percent.²⁰



Housing

The median home price in Riverside County as of January 2021 was \$495,500 – a nearly 20 percent increase since January 2020.²¹ While increased values bode well for county revenue, and Riverside County homes are more affordable than the statewide average, there is nevertheless



concern regarding affordability for households earning the median family income.

Endnotes

1. U.S Census Bureau, American Community Survey, Age and Sex
2. California Department of Finance, City and County Population Estimates
3. U.S Census Bureau, American Community Survey, Age and Sex
4. Robert Wood Johnson Foundation Health Rankings
5. U.S Census Bureau, American Community Survey, Commuting Characteristics
6. U.S Census Bureau, American Community Survey, Commuting Characteristics
7. U.S Census Bureau, American Community Survey, Commuting Characteristics
15. U.S Census Bureau, American Community Survey 2015
16. U.S Census Bureau, American Fact Finder, Economic Characteristics
17. California Employment Development Department
18. Riverside County Economic Development Agency
19. U.S Census Bureau, American Fact Finder, Commuting Characteristics
20. U.S Census Bureau, American Fact Finder, Educational Attainment
21. California Association of Realtors

BUDGET PROCESS

Timeline

The budget process is year-round, beginning with development of internal service rates and culminating with adoption of the budget. Budget amendment takes place throughout the year by 4/5ths vote.

October through December

In the first quarter report, the Executive Office presents budget guidelines for the next fiscal year based on economic indicators, revenue forecasts, and Board of Supervisors priorities. Internal service rates are developed based on anticipated operating budgets for the next fiscal year in accordance with Board policy.

January through February

In the midyear report, the Executive Office updates projected budget conditions. Internal service rates are also presented for approval. The Executive Office distributes Board budget policies, priorities, and information about budget targets, deadlines, and rates to departments.

March through April

Departments submit budget requests to the Executive Office for consideration in March. If economic conditions allow, departments submit new capital improvement project requests to the Executive Office. Due to financial constraints, new projects are limited.

May

The Executive Office presents the third quarter report in May, including a current year budget status, economic forecasts, and previews budget considerations for the following fiscal year.

June

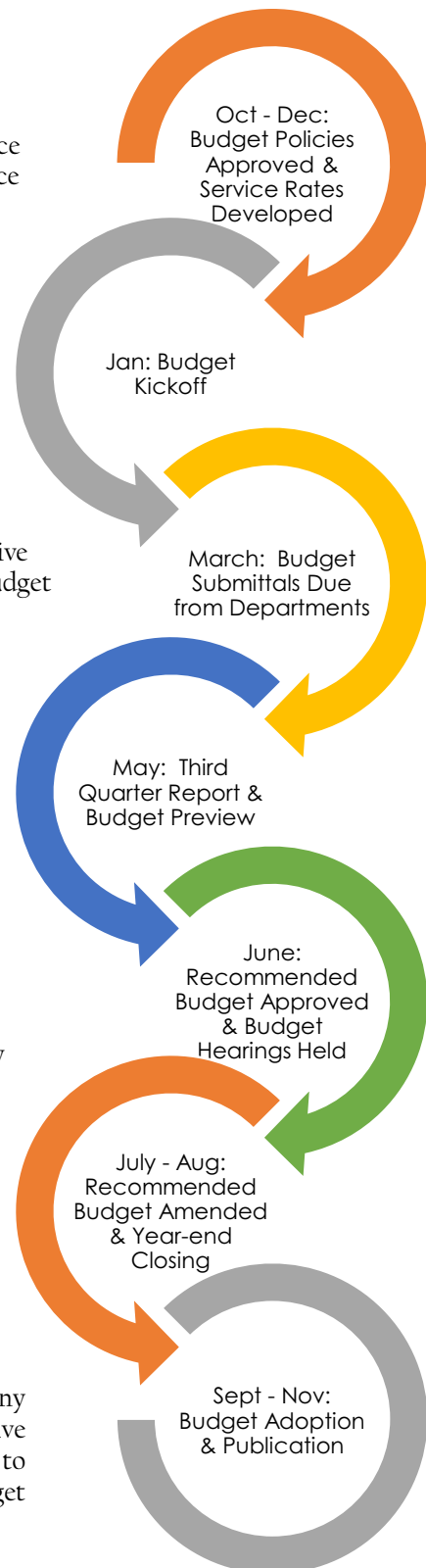
The Executive Officer presents the recommended budget for Board approval by June 30. The Board holds budget hearings and provides direction on policy decisions.

July through August

The Executive Office prepares amendments to the recommended budget addressing the direction given by the Board during budget deliberations. The year-end closing process begins in July, establishing the ending fund balances that roll forward to begin the budget year.

September through November

Following budget hearings, the Board may adopt the budget as amended any time prior to October 2. Once year-end balances are complete, the Executive Office finalizes the adopted budget for publication, which is submitted to the State Controller before December 1 in accordance with the County Budget Act.



About the Budget Book

The recently revised approach uses more graphics to summarize and communicate budget detail in quick, easily read snapshots. It frames departments' budget narratives within the county's strategic objectives.

The introduction summarizes key information about the county itself to provide context, about the budget process, and about the budgetary and financial policies and procedures that influence it. The budget overview provides a synopsis concisely distilling budget detail into a compact summary and outlining the long-range budget strategy.

Budget narratives are gathered within a portfolio group, under one heading for each department. Departments with responsibilities spanning multiple functions requiring more than one narrative are grouped together to align with the department structure.

Budget Schedules

Pursuant to the County Budget Act, the State Controller issues the forms and methods with which counties must prepare and submit budget details. Budget Schedules 1 through 15E contained at the back of this budget document conform to those state requirements. Schedules 1 through 8 summarize the unit-level detail for the governmental funds contained in Schedules 9, and proprietary funds contained in Schedules 10 and 11. Schedules 12, 13 and 14 summarize the unit-level detail for the special district budgets contained in Schedule 15 and 15E. Schedule 10 contains the budgets for the county's internal service funds, while Schedules 11 and 15E contain the budgets for the county and special district enterprise funds, respectively. In addition, Schedule 20 contains unit-level detail of positions authorized by resolution amending Ordinance 440; and Schedules 21, 22, and 23 contain detailed listings of recommended vehicles and other fixed assets. Taken together, these budget schedules comprise the official county budget approved by the Board of Supervisors in accordance with the County Budget Act. The tables and charts contained in the narratives provide snapshots of this information.

Governmental funds account for most of the county's primary operations, the largest of which is the general fund. It is the county's basic operating fund, used to report all operating activity not accounted for in other funds. Special revenue funds account for operations with revenue sources restricted to a particular purpose. Capital project funds account for construction, rehabilitation, and acquisition of major capital assets. Debt service funds account for debt repayment. Internal service funds account for transfers between county departments supported by direct cost recovery. Enterprise funds account for county functions primarily supported by user charges to external parties.

In addition to summarizing budget detail by fund type, the State Controller's budget schedules also identify each budget unit by function, and principal activity within function. This facilitates aggregating myriad budget data across a multitude of budget units to gain a clearer picture of the sources and uses contained in the budget.

Mission Statement ← The mission states clearly and concisely the purpose of the department or agency.

Department/Agency Description ← Highlights responsibilities of the department or agency, noting key budget units and programs within the functional group presented.

Objectives and Strategic Alignment
 Departmental Objective
 Portfolio Objective
 County Outcome ← Uses the Strategic Alignment Framework developed with the County Performance Unit to outline key departmental objectives and shows their alignment within their portfolio objectives and the county’s strategic outcomes.

Performance Measures	FY 18/19 Actuals	FY 19/20 Actuals	FY 20/21 Target	FY 20/21 Goals
Measure 1				
Measure 2				

Key Performance Indicators (KPI) that influence departmental performance relative to strategic objectives.

Insights Insights include explanatory notes for performance measures as well as notable achievement of objectives & other accomplishments.

Related Links ← Department/agency’s county website, social media links, or other related websites that may be informative for the reader.

Budget Changes & Operational Impacts

Staffing ← Summary of authorized positions, including the total budgeted, the number funded and not funded, and how many are filled and vacant. Detailed but succinct explanations of changes in staffing from the previous adopted budget, by budget unit and program.

Expenses

◆ Salaries & Benefits ← Detailed but concise explanations of major budgetary changes in appropriations from the prior fiscal year’s adopted budget, organized by category.

Revenues

◆ Taxes ← Detailed but concise explanations of major budgetary changes in revenues from the prior fiscal year’s adopted budget, organized by category.

Departmental Reserves ←

◆ Fund Separate detailed explanations by fund of each spendable departmental reserve, including restricted, committed, and assigned equity fund balances. Include discussion of anticipated increases or use of reserves expected to influence budget year beginning balances, and planned increases or use of reserves factored into the budget.

Net County Cost Allocations ← Brief explanation of any ongoing and one-time changes in the net county cost allocation for each budget unit.

Budget Tables

↓ For each department/agency, budget tables compare trends in staffing, expenditures, revenues, and use of fund balance across time. In a balanced budget, total sources equal total uses. In a *structurally balanced* budget, total ongoing sources equal ongoing uses, net of one-time sources & uses, including beginning fund balance.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2018/2019 Adopted	FY 2019/2020 Adopted	FY 2020/2021 Authorized	FY 2020/2021 Requested	FY 2020/2021 Recommended	FY 2020/2021 Adopted
GrandTotal						

Department / Agency Expenditures by Budget Unit

	FY2018/2019 Actuals	FY 2019/2020 Adopted	FY 2019/2020 Estimate	FY 2020/2021 Requested	FY 2020/2021 Recommended	FY 2020/2021 Adopted
GrandTotal						

Department / Agency Expenditures by Subfund

	FY2018/2019 Actuals	FY 2019/2020 Adopted	FY 2019/2020 Estimate	FY 2020/2021 Requested	FY 2020/2021 Recommended	FY 2020/2021 Adopted
Total						

Department / Agency Budget by Category of Expenditures

Salaries and Employee Benefits
Services and Supplies
Other Charges
Capital Assets
Other Financing Uses
Intrafund
Expense Net of Transfers
Operating Transfers Out
Total Uses

Department / Agency Budget by Category of Source

	FY2018/2019 Actuals	FY 2019/2020 Adopted	FY 2019/2020 Estimate	FY 2020/2021 Requested	FY 2020/2021 Recommended	FY 2020/2021 Adopted
Taxes						
Licenses, Permits, & Franchises						
Fines, Forfeitures, & Penalties						
Total Net of Transfers						
Operating Transfers In						
Total Revenue						
Net County Cost						
Use of Fund Balance						
TotalSources						

Financial Policies and Procedures

Financial policies and procedures ensure fiscal stability and provide guidance for the development and administration of the annual budget.

Budgeting

The County Budget Act contained in Government Code §§29000, et seq. governs the authority of the Board of Supervisors to adopt the annual county budget and specifies the process and deadlines by which certain actions must be achieved. These ensure appropriations authority is in place on July 1 with which to sustain core county operations, while also accommodating year-end processes that determine the budget year's beginning fund balances. This process also provides transparency and accountability in the budget process, allowing open public information and participation when the budget is considered and public hearings are held.

The County Budget Act also empowers the State Controller to prescribe the methods and forms used in presenting the formal budget (29005). Per provisions of the County Budget Act, the Riverside County Board of Supervisors has by past actions designated the County Executive Officer as the officer responsible for administering the county budget.

Preparation of the Budget

The County Executive Officer prescribes the procedures for submitting budget requests (29042).

All county officials are to provide the County Executive Officer budget requests detailing estimated financing sources and uses required on or before June 10 (29040). The County Executive Officer receives these budget requests (29040), prepares requests when an official responsible for submitting a budget request has not done so (29045), and compiles all the requests (29060).

The County Executive Officer reviews the budget requests, prepares a recommended budget, and submits that recommended budget to the Board of Supervisors on or before June 30.

Approval of the Recommended Budget

The Board of Supervisors may make revisions, reductions, and additions to the recommended budget on or before June 30 (29063), and the County Executive Officer is responsible for revising the recommended budget to reflect those changes made by the Board (29083).

To provide the legal spending authority necessary to sustain county operations when the fiscal year begins on July 1, the Board of Supervisors must formally approve the recommended budget, as revised, on or before June 30 (29064). Approval of the recommended budget requires a majority vote.

Adoption of the Budget

- On or before September 8, the Board of Supervisors must make the recommended budget available to the public (29065) and publish public notice of its availability and announcement of public hearings on it 10 days in advance of the hearings (29080).
- Not fewer than 10 days following publication of the hearing notice, and no later than September 18, the Board of Supervisors must commence public hearings on the recommended budget (29080). The Board of Supervisors may continue those hearings day to day until concluded, not exceeding a total of 14 calendar days (29081). The Board of Supervisors must conclude budget hearings on or before October 2 (29081).
 - Any official whose budget requests have been revised (29063) and any member of the public may appear and be heard at the budget hearings (29080(c)).
 - All proposals for revisions shall be submitted in writing to the Clerk of the Board prior to close of the budget hearings (29080(d)). Increases or additions may not be made after the public hearing, unless the items were proposed in writing and filed with the Clerk of the Board before close of the public hearing or approved by the Board of Supervisors by 4/5ths vote.

- The Board of Supervisors must approve a resolution formally adopting the budget on or before October 2 (29088). Budget adoption requires a majority vote.
- The County Auditor-Controller must file copies of the adopted budget with the Clerk of the Board and the State Controller on or before December 2 (29093).

Actions Following Adoption of the Budget

- Revisions to the adopted appropriations may be made by an action formally adopted by the Board of Supervisors at a regular or special meeting as follows (29125):
 - If between funds, 4/5ths vote is required.
 - If transfers from appropriations for contingencies, 4/5ths vote is required.
 - If between budget units within a fund if overall appropriations are not increased, majority vote is required.
 - The Board of Supervisors has delegated to the County Executive Officer authority to approve transfers of appropriations within a budget unit to the extent overall appropriations of the budget unit are not increased (29125(b)).
- The Board of Supervisors may at any regular or special meeting by 4/5ths vote make available for appropriation any of the following balances over which the Board of Supervisors has authority (29130):
 - Restricted, committed, assigned, and unassigned fund balances, excluding general reserves, and non-spendable fund balance.
 - Amounts either in excess of anticipated amounts or not specifically set forth in the budget derived from any actual or anticipated increases in financing sources.

In the Event of Emergency

- If due to an emergency the Board of Supervisors has not approved a recommended budget by June 30, appropriations of the previous year final

budget shall roll over and be deemed appropriations of the new year, excluding assets and transfers out unless specifically approved by the Board (29124(a)(3)).

- The Board of Supervisors may by 4/5ths vote at any regular or special meeting adopt a resolution declaring an emergency (29127) and approve appropriations and expenditures necessary to meet that emergency, in the following cases:
 - Upon emergency caused by war, fire, failure or imminent failure of the water supply, flood, explosion, storm, earthquake, epidemic, riot, or insurrection;
 - For the immediate preservation of order or public health;
 - For the restoration to a condition of usefulness of any public property destroyed by accident;
 - For the relief of a stricken community overtaken by calamity;
 - For the settlement of approved claims for personal injuries or property damages, except claims arising from operation of public utilities owned by the county; or,
 - For mandatory expenditures required by law.
- Emergency expenditures may be paid from any money in the county treasury in any fund from which the expenditure may be properly paid (29128).

Constraints of Appropriations

- Except as provided by law, the Board of Supervisors and every other county official are limited in incurring or paying obligations to the amounts of appropriations allowed for each budget unit in the adopted budget as revised (29120).
- Except as provided by law, obligations incurred or paid in excess of budget unit appropriations are not a liability of the county, but a personal liability of the official authorizing the obligation (29121). Except on court order, for an emergency, or as provided by law, the Board of Supervisors cannot

approve a claim nor the Auditor issue payment for any obligation that would result in a budget unit exceeding its appropriations (29122).

- Any unencumbered appropriations remaining at the end of the fiscal year shall lapse and revert to the available fund balance from which they were appropriated (29143).

Basis of Budgeting

Government accounting is distinguished from business accounting by use of funds to separate resources of a jurisdiction by type or use. These fund types are defined by the Governmental Accounting Standards Board (GASB) as follows:

- Governmental Funds
 - General funds
 - Special revenue funds
 - Capital project funds
 - Debt service funds
 - Permanent Funds
- Proprietary Funds
 - Enterprise funds
 - Internal service funds
- Fiduciary Funds

Governmental funds account for the primary operations of a jurisdiction. The annual budget for governmental funds is done on the modified accrual basis of accounting. Modified accrual accounting recognizes revenues when the dollar value of the revenue is known and collectible within the current period. Proprietary funds account for the business-type functions of a jurisdiction that provide services almost exclusively on a fee-for-service basis. Because they are intended to operate like businesses, the annual budgets for proprietary funds are done on the full accrual basis of accounting. Full accrual accounting recognizes both revenue and expense when earned. Because they hold assets for other parties, annual budgets are not adopted for fiduciary funds.

Fund Descriptions

For budgetary purposes major funds may differ from major funds reported in the County of Riverside Comprehensive Annual Financial Report (CAFR). In a CAFR, major funds are those whose revenues, expenditures, assets, or liabilities are at least 10 percent of all governmental or enterprise funds and at least 5 percent of the aggregate amount for the same item. In a budget document, any fund whose revenues or expenditures, excluding other financial sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget should be considered a major fund. The budgetary funds and descriptions are as follows:

Major Funds

The general fund is the county's primary operating fund, comprising 58 percent of the overall budget. It is used to account for all revenues and expenditures necessary to carry out the basic governmental activities of the county that are not accounted for through other funds. The county general fund includes such functions as general government, public protection, health and sanitation, public assistance, education, and recreation and culture services. No other single county fund qualifies as a major budgetary fund.

Non-Major Funds, Governmental

A special revenue fund is a governmental fund used to account for and report proceeds of specific revenue sources restricted or committed to expenditures for specified purposes other than debt service or capital projects. Examples include Transportation, County Structural Fire Protection, Home Program Fund, Neighborhood Stabilization, and Aviation funds.

A capital project fund is a governmental fund used to account and report for financial resources restricted, committed, or assigned to expenditures for capital outlay. This includes acquisition or construction of capital facilities and other capital assets. Examples include Developers Impact Fee (DIF) Operations, the County of Riverside Enterprise Solutions for Property Taxation (CREST) Project, Public Safety Enterprise

Communication (PSEC) Project, Accumulative Capital Outlay, and Capital Improvement Project (CIP) funds.

A debt service fund is a governmental fund used to account and report financial resources restricted, committed, or assigned to expenditure for principal and interest. Examples include Pension Obligation Bonds, Teeter Debt Service, and Redevelopment Obligation Retirement funds.

Non-Major Funds, Proprietary (Business-Type) and Others

An internal service fund accounts for goods or services for which the county charges internal customers. Examples include Human Resources, Information Technology, Fleet Services, Custodial Services, and Maintenance Services funds.

An enterprise fund accounts for goods or services for which the county charges outside customers. Examples include Riverside University Health System – Medical Center, Waste Resources, and Housing Authority funds.

Special district and other agency funds are used to account and report financial resources of independent units of local government organized to perform a single government function or a restricted number of related functions. Examples include County Service Areas, Flood Control and Water Conservation District, Perris Valley Cemetery Operations, and the Regional Parks and Open Space District.

Financial Forecasting

The county has a financial planning process intended to assess short-term and long-term financial implications of policy decisions. Independent economists gather economic data from the national, state, and local levels to produce a five-year general-purpose revenue forecast for the county. This five-year outlook is a vital component in the financial planning process, the county uses to develop plans that maintain the financial health and stability of the county.

Governmental Fund Balance and Reserve Policy

Fund balance is the difference between assets and liabilities on a governmental fund balance sheet, and represents the net remainder of resources less expense at year-end. It is a widely used component in government financial statements analysis. Board Policy B-30, Government Fund Balance and Reserve Policy, establishes county guidelines for use of fund balance with restricted purpose versus unrestricted purpose. This policy applies to governmental funds, which includes the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds. GASB Statement No. 54, which applies to periods beginning after June 15, 2010, governs how fund balance information is reported to enhance its decision-making value.

Governmental Fund Balance Categories

Governmental fund balances are comprised of the following categories:

- Non-spendable fund balance: amounts that cannot be spent because they are not in spendable form or must be maintained intact.
- Restricted fund balance: amounts specified by external parties, such as laws, regulations creditors, or grantors.
- Committed fund balance: unrestricted amounts formally committed by the Board for a specific purpose. Board approval is required to establish, change, or remove a commitment.
- Assigned fund balance: unrestricted, uncommitted amounts set aside for a specific intended purpose.
- Unassigned fund balance: general fund equity not reported in any other category and available for use. The general fund is the only fund that has unassigned fund balance.

Spending Prioritization

Board Policy B-30 intends to ensure that:

- When both restricted and unrestricted fund balances are available, restricted amounts are used first.
- Unrestricted fund balance are used in the following order: committed, assigned, and unassigned.

Minimum Balance Requirements

Guidelines for minimum fund balance for governmental funds is essential to ensuring a prudent equity level is maintained for working capital to cover expenditures pending receipt of revenues, delays in revenue receipt, or revenue shortfalls.

Unassigned Fund Balance – General Fund

The Board’s objective is to maintain a general fund unassigned fund balance of at least 25 percent of the fiscal year’s estimated discretionary revenue. A portion of this fund balance may be separately identified for one-time or short-term coverage or budgetary crises. If unassigned fund balance is drawn below 25 percent, the County Executive Office is required to develop a plan to restore it to the minimum level within three years.

Fund Balance – Special Revenue Funds

Special revenue fund balances are to be kept at or above the minimum level dictated by the funding source and should not fall below zero. If the fund balance drops below minimum levels, the department responsible for the fund will develop a plan to restore the balance to established minimum levels within two years.

Pension Management Policy

The focus of Board Policy B-25, Pension Management Policy, is ensuring proper pension plan management. This policy applies to all county defined benefit pension plans, administered by the California Public Employees Retirement System (CalPERS).

Pension Management Policy Overview

- The county’s pension assets constitute a trust independently administered by CalPERS to satisfy

the county’s retirement obligations. The county bears the ultimate responsibility to meet pension obligations.

- The county sets contribution rates sufficient to:
 - Pay any amounts due to CalPERS;
 - Capture full cost of annual debt service on pension obligation bonds outstanding;
 - Collect designated annual contribution if the county has established a liability management fund in connection with the issuance of such bonds; and,
 - Pay consultants hired to assist the Pension Advisory Review Committee.
- Withdrawal of a group of employees from participation in the plans does not necessarily trigger a distribution of assets.
- If any employee group or department separates from the county, the associated actuarial liability and pension are subject to independent actuarially determined ‘true value.’”
- All contracts or grants include full estimated pension cost in the contract or grant. Upon the termination of such contracts or grants, a termination payment may be negotiated.

Pension Advisory Review Committee

- The Pension Advisory Review Committee (PARC) is comprised of the County Finance Officer (Chair), Treasurer, Human Resources Director, Auditor Controller, and a local safety member department representative.
- The PARC meets at least annually or as necessary upon the call of the Chairperson to address county pension plan topics.
- Each year, PARC prepares a public report of the county’s pension plan status and analysis of CalPERS’s most recently available actuarial report.
- PARC reviews proposed changes to pension benefits or liability amortization schedules, and provides the Board of Supervisors with an analysis of the long-term costs and benefits.

Pension Obligation Financing

Issuance of pension-related debt is reviewed first by PARC.

- The county may establish a liability management fund in connection with the initial debt issuance, and any future issuance.
- Such liability management funds are funded by projected savings from issuance and only used to retire pension bond debt or transferred to CalPERS to reduce unfunded liability. PARC makes annual recommendations regarding prepayment of pension obligation financings or annual CalPERS contributions, and potential savings from such early payment.

Investment Policy

Board Policy B-21, County Investment Policy Statement, safeguards public funds by assuring the county follows prudent investment practices and provides proper oversight of these investments. The Treasurer annually presents their statement of investment policy to the County Investment Oversight Committee for review and to the Board of Supervisors for approval. The Treasurer's authority to make investments is reviewed annually, pursuant to state law. All investments are governed by restrictions defining the type of investments authorized, maturity limitations, portfolio diversification, credit quality standards, and applicable purchase restrictions.

Portfolio Objectives

The Treasurer actively manages the investment portfolio in a manner responsive to the public trust and consistent with state law with the objectives to:

- Safeguard investment principal;
- Maintain sufficient liquidity to meet daily cash flow requirements; and,
- Achieve a reasonable yield on the portfolio consistent with these objectives.

Investment Oversight Committee

- The Investment Oversight Committee (IOC) has five members and is chaired by the County Executive Office.
- IOC members are nominated by the County Treasurer and confirmed by the Board of Supervisors as openings occur.
- Members of the IOC are chosen from among the following:
 - Executive Office (chair);
 - County Treasurer;
 - Auditor-Controller;
 - A representative of the Board of Supervisors;
 - The County Superintendent of Schools or his/her designee;
 - A representative selected by schools and community college districts;
 - A representative selected by special districts with funds in the County Treasury; and,
 - Up to two members of the public.
- IOC duties are specified in Government Code §27133 (review of investment policies), §27134 (compliance audits), and §27137 (prohibits members from making investment decisions), and are limited to assets in the County Treasury investment pool and outside the County Treasury whose investment are under the direct control of the County Treasurer or Board of Supervisors.
- IOC members are advised of, and subject to, Government Code §§27132.1, 27132.3, and §27133(d) (conflicts of interest prohibitions), as well as limits on gifts and honoraria set by the Fair Political Practices Commission (FPPC).

Fiduciary Responsibility

Each County Treasurer, or governing body authorized to make investment decisions on behalf of local agencies, is a trustee and therefore a fiduciary subject to the prudent investor standard. Government Code §27000.3 requires that when investing, reinvesting,

purchasing, acquiring, exchanging, selling, or managing public funds, a county treasurer or board of supervisors will act with care, skill, prudence, and diligence to safeguard the principal and maintain the liquidity needs of the county and other depositors.

Debt Management Policy

Board Policy B-24, Debt Management Policy, protects the county's credit quality through proper debt management, thereby reducing the county's cost of borrowing. This policy applies to all direct county debt, conduit financing, and land secured financing.

Debt Management Policy Overview

- Long-term debt is not used to finance ongoing operational costs. When possible, the county pursues alternative sources of funding, such as grants, to minimize the level of direct debt.
- The county uses special assessment revenue, or other self-supporting debt instead of general fund debt whenever possible.
- Debt issued shall not have a maturity date beyond the useful life of the asset acquired or constructed.
- Long-term, general fund obligated debt is incurred, when necessary, to acquire land or fixed assets based upon project priority and ability of the county to pay. The project should be integrated with the county's long-term financial plan and capital improvement program.
- The county establishes an affordable debt level to preserve credit quality and ensure sufficient revenue is available to pay annual debt service. The debt level is calculated by comparing seven percent of discretionary revenue to aggregate debt service, excluding self-supporting debt.
- The county tries to maintain a variable rate debt ratio in an amount not greater than 20 percent of the total outstanding debt, excluding variable rate debt hedged with cash, cash equivalents, or a fixed-rate swap.
- When it benefits the county's financial or operating position, the county reviews outstanding debt and initiates fixed-rate

refunding. The term of such refunding does not extend the maturity beyond the original debt without compelling justification.

- Each county department, agency, district or authority managing debt:
 - Observes applicable state and federal regulations and laws regarding disclosure in all financings.
 - Files annual reports and material event notices with appropriate state and/or federal agencies in a timely manner.
 - Provides an annual certificate to the Debt Advisory Committee of its compliance or non-compliance with state and/or federal disclosure laws.

Debt Advisory Committee

- The Debt Advisory Committee (DAC) reviews proposed county-related financings at least once prior to approval by the Board of Supervisors.
- The DAC has seven members chaired by the County Executive Office:
 - County Executive Office (chair);
 - County Treasurer;
 - County Auditor-Controller;
 - County Counsel;
 - Business and Community Services Executive Director;
 - Community Facilities District/Assessment District Administrator; and,
 - General Manager Chief Engineer, Flood Control & Water Conservation District.
- DAC meetings are held monthly or as called by the Chairperson.
- Each financing proposal brought before the DAC includes:
 - A detailed description of the type and structure of the financing;

- Full disclosure of the specific use of the proceeds;
 - A description of the public benefit to be provided by the proposal;
 - The principal parties involved in the financing;
 - Anticipated sources of repayment;
 - An estimated statement of sources and uses;
 - Any credit enhancements proposed;
 - The anticipated debt rating, if any; and,
 - An estimated debt service schedule.
- The DAC acts on items brought before it with either a ‘Review and File’ or ‘Review and Recommend’ action.

Conduit Financing

Conduit financing is an arrangement involving a government agency using its name in an issuance of fixed income securities for a large capital project. The county uses conduit financing to encourage:

- Development of residential housing intended to provide quality, affordable single-family housing for first time homebuyers, within incorporated and unincorporated areas.
- Development of residential housing that complies with both federal and state requirements for low- and moderate-income multi-family housing within the incorporated and unincorporated areas of the county.
- Commercial, retail, industrial, and other development projects that increase the employment base within the county to create jobs/housing balance and enhance the overall tax base of the county.

Land Secured Financing

Community Facilities Districts (CFDs) or Special Benefits Assessment Districts (ADs) are considered when public facilities of a residential development represent a significant public benefit:

- The county uses CFDs or ADs to develop commercial or industrial properties that increase jobs, property or sales tax revenues, and major public improvements.
- Projects comply with the requirements of the Improvement Act of 1911, the Municipal Improvement Act of 1913, the Improvement Bond Act of 1915, or the Community Facilities Act of 1982, and provisions of Board Policy B-12.

Alternate Financing Products

Alternate financing products are different methods that may be used by the county to reach their financial objectives, such as:

- Achieving greater debt savings by taking advantage of market conditions;
- Better managing county assets and liabilities;
- Reducing interest rate risk; and,
- Increasing cash flow savings.

The county does not use alternative financing products for speculative purposes, and Board of Supervisors approval is required.

Interest Rate Swaps

An interest rate swap is a financial contract between a bank and the county in which a floating rate of interest is swapped for a fixed rate on the issuance of bonds. This allows the county to save money by hedging against rising interest rates.

- Each interest rate swap agreement includes payment, term, security, collateral, default remedy, termination and other terms, conditions and provisions that the County Finance Officer, in consultation with County Counsel and the County Treasurer, deems necessary.
- To minimize counterparty risk, the county may enter into swap agreements only with counterparties rated AA by at least one rating agency, and each counterparty shall have a minimum capitalization of \$150 million.

- Diversification of counterparties is the expressed goal of the county.
- The county will not provide collateral to secure its obligations under swap agreements if the credit rating of the counterparty falls below AA by any rating agency. Collateral, equaling at least 102 percent of the swap amount, shall consist of cash or U.S. Government securities deposited with a third-party trustee.
- All swap agreements shall contain a provision granting the county the option to terminate the agreement at any time over its term.

Budget Overview

Executive Summary

The FY 21/22 Recommended Budget establishes \$6.9 billion in appropriations, a net increase of 1 percent or \$69 million. Management strategies have been implemented that will result in a net decrease of 412 positions from prior year. The budget increase results primarily from increased labor costs associated with a new union contract coupled with anticipated costs related to the COVID-19 response.

Revenue across all funds is projected to increase by \$113 million or 2 percent over the prior fiscal year and is projected at \$6.7 billion. The revenue increase is attributed to an increase to Property taxes, State and Federal revenue.

The Executive Office is strategically leveraging departmental reserves, net assets, and reserved funding sources to recommend a FY21/22 balanced budget.

County General Fund - Discretionary

For FY 21/22, the County anticipates discretionary revenue of \$921 million, a net increase of \$65 million or eight percent from the FY 20/21 Adopted Budget. The anticipated rise in the discretionary revenue is primarily attributed to a net increase of \$22 million in property taxes, \$26 million in redevelopment residual assets, \$15 million in motor vehicle in-lieu revenue and \$4 million in sales and use tax.

General fund discretionary spending, or net county cost (NCC) is \$957 million, a net increase of \$39 million from prior year adopted budget. The budget increase results primarily from increased labor, COVID-19 and unanticipated one-time costs. The NCC of \$957 million includes \$20 million in contingency reserved for emergency Board action and \$3 million for investment as part of the Unincorporated Communities Initiatives (UCI).

The Executive Office is recommending a balanced General Fund Discretionary Budget with the use of reserves.

Reserves

FY 21/22 reserves balance is projected at \$232 million, with updated beginning balance of \$284 million assuming the entirety of the one-time \$16 million from reserves is spent. This is \$2 million above the 25 percent of the discretionary requirement based on Board Policy B-30.

General Fund Projected Financial Position Fiscal Year 21/22 (\$ in Millions)	
Beginning FY 21/22 Reserves	\$284
Discretionary Revenue	921
Less: Net County Cost	957
Net Deficit from Operations	(36)
Projected Ending FY 21/22 Reserves	\$248
Less: Augmentation Fund	16
Projected Ending FY 21/22 Reserves	\$232

COVID-19 Relief Funding

It is important to note that the Executive Office built the FY 21/22 budget without relying heavily on COVID-19 federal relief funding. On March 11, 2021, President Biden signed the American Rescue Plan Act (ARPA) into law. The \$1.9 trillion package is intended to combat the COVID-19 pandemic, including the public health and economic impacts. As part of the \$362 billion in federal fiscal recovery aid for state and local governments, \$65.1 billion is provided in direct aid to counties. The deadline for expenditure of the ARPA funds is December 31, 2024.

Riverside County's share of the ARPA funding is \$479 million, and the County is in receipt of the first installment of \$240 million, with the second installment expected May 2022. None of these funds have been programmed into the FY 21/22 budget. We are working with the Board to develop an effective and equitable spending plan, with a focus on supporting public health, laying the foundation for a strong economic recovery, investing in infrastructure, and strengthening community resiliency.

Budget at a Glance

Budget Net of Operating Transfers (\$ billions)

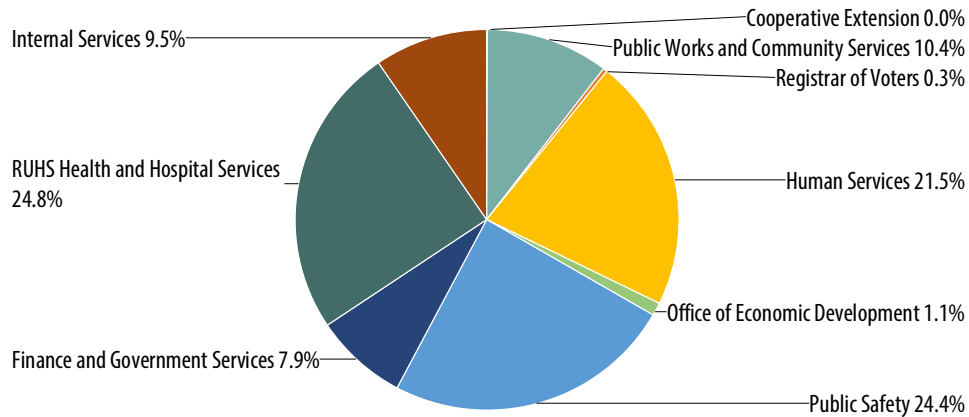
Appropriations	
Salaries and Employee Benefits	2,979,718,476
Services and Supplies	1,998,945,550
Other Charges	1,773,681,715
Capital Assets	231,896,402
Other Financing Uses	147,729,250
Intrafund Transfers	(286,034,167)
Approp For Contingencies	20,000,000
Total Appropriations	6,865,937,226
Sources	
Taxes	552,628,037
Licenses, Permits & Franchises	25,789,579
Fines, Forfeitures & Penalties	63,774,842
Revenue from the Use of Money & Property	82,527,926
Intergovernmental - State	2,213,076,584
Intergovernmental - Federal	1,059,799,574
Intergovernmental - Other Government and Other In-Lieu Taxes	9,844,425
Charges for Current Services	2,011,759,975
Miscellaneous Revenue	496,435,618
Other Financing Sources	141,499,503
Total Revenues	6,657,136,063
Use of Fund Balance	208,801,163
Total Sources	6,865,937,226

Budgeted Appropriations

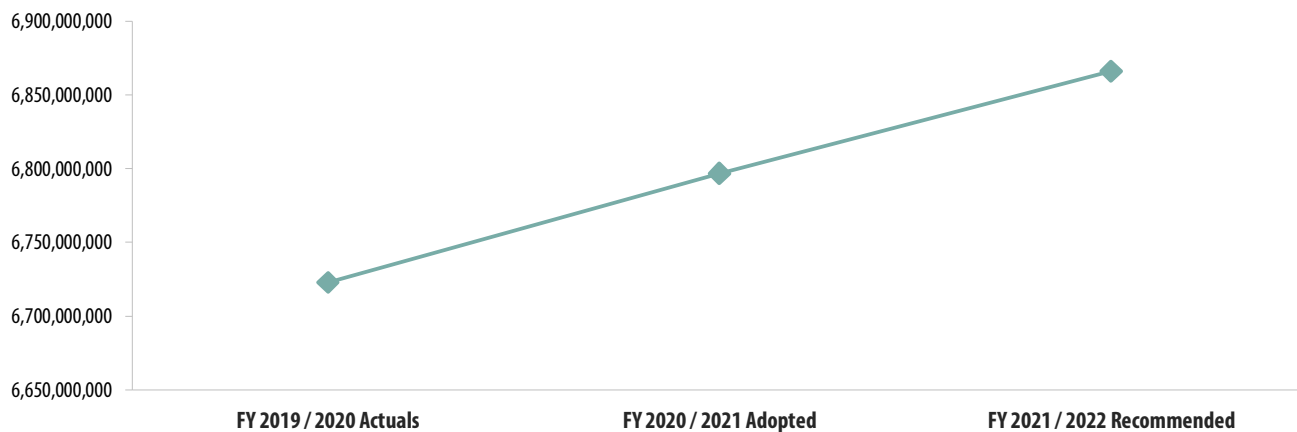
Overall, the budget contains \$6.9 billion in total appropriations across all funds, a 1 percent net increase of \$69.4 million from the previously budgeted levels. Broken out by portfolio, the largest of overall county appropriations is \$1.7 billion for the RUHS Health and Hospital Services portfolio at 24.8 percent, reflecting a 9.5 percent increase, followed closely by \$1.7 billion for the Public Safety portfolio at 24.4 percent, reflecting a 4.7 percent increase, and

\$1.5 billion for the Human Services portfolio at 21.5 percent, reflecting an increase of 10 percent. These three portfolios comprise 70.7 percent of total appropriations. Public Works and Community Services portfolio comprises 10.4 percent of all appropriations at \$714.2 million, a net decrease of 2.4 percent. The Internal Services portfolio comprises 9.5 percent. All other portfolios combined comprise the remaining 9.4 percent.

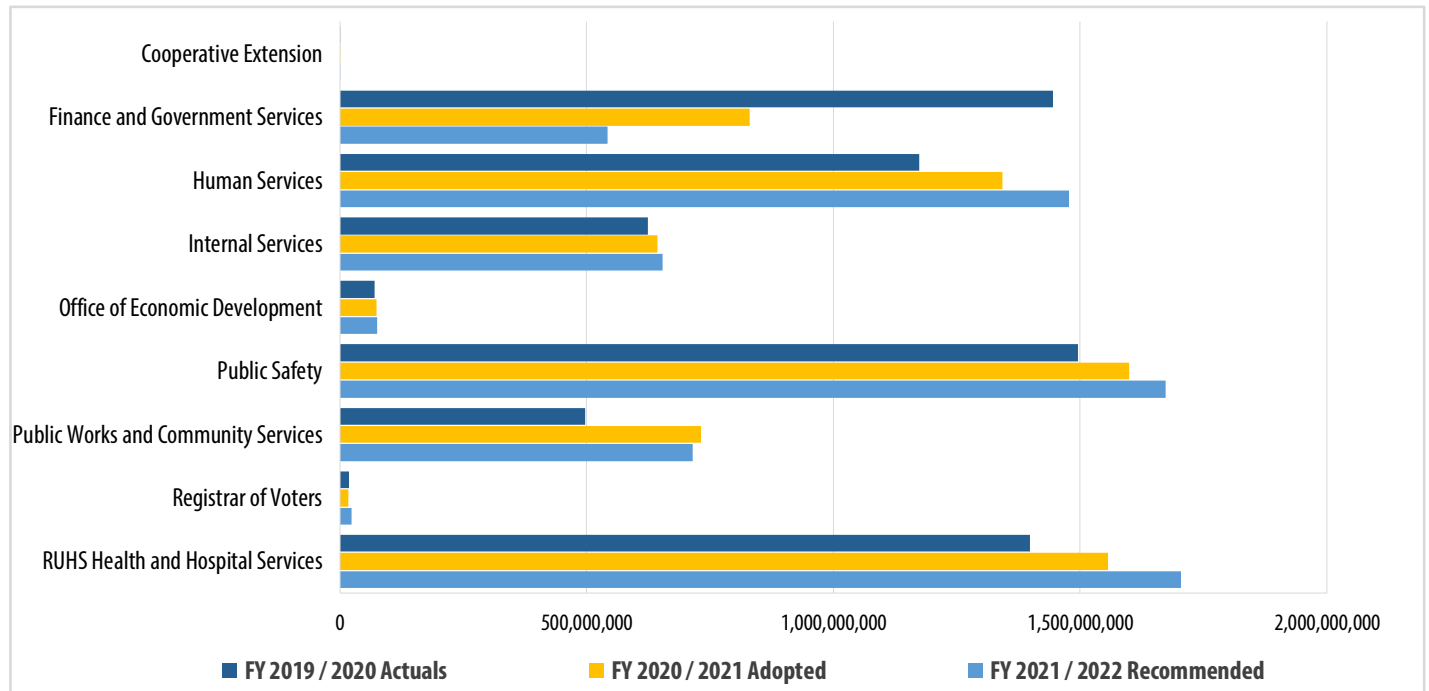
Appropriations by Portfolio



Trend in Appropriations



Comparison of Total Appropriations by Portfolio



Comparison of Total Appropriations by Portfolio in Millions

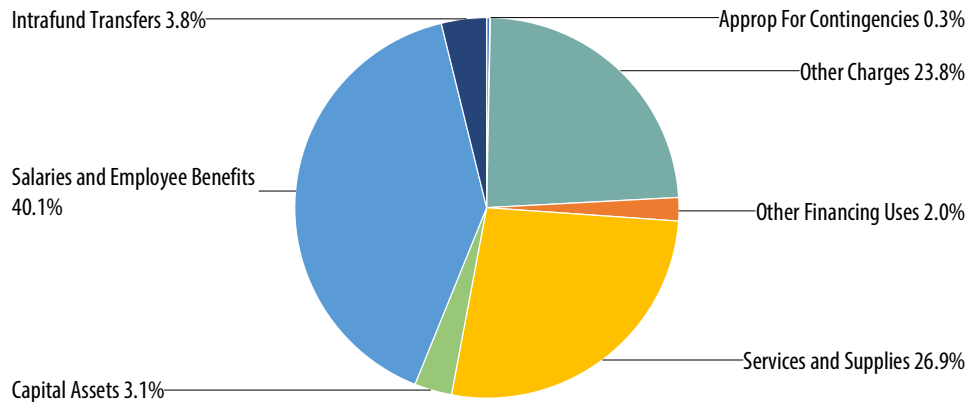
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Cooperative Extension	633,152	634,064	687,896	53,832	8.5%
Finance and Government Services	1,444,682,855	830,783,758	541,993,656	(288,790,102)	(34.8)%
Human Services	1,173,754,574	1,342,969,390	1,476,843,602	133,874,212	10.0%
Internal Services	624,728,538	643,746,609	654,585,030	10,838,421	1.7%
Office of Economic Development	70,464,820	73,937,699	75,802,327	1,864,628	2.5%
Public Safety	1,495,200,925	1,598,786,831	1,673,748,834	74,962,003	4.7%
Public Works and Community Services	496,745,734	731,980,458	714,213,495	(17,766,963)	(2.4)%
Registrar of Voters	18,122,461	17,021,808	23,402,987	6,381,179	37.5%
RUHS Health and Hospital Services	1,398,499,643	1,556,703,869	1,704,659,399	147,955,530	9.5%
Grand Total	6,722,832,702	6,796,564,486	6,865,937,226	69,372,740	1.0%

Total Appropriations by Class

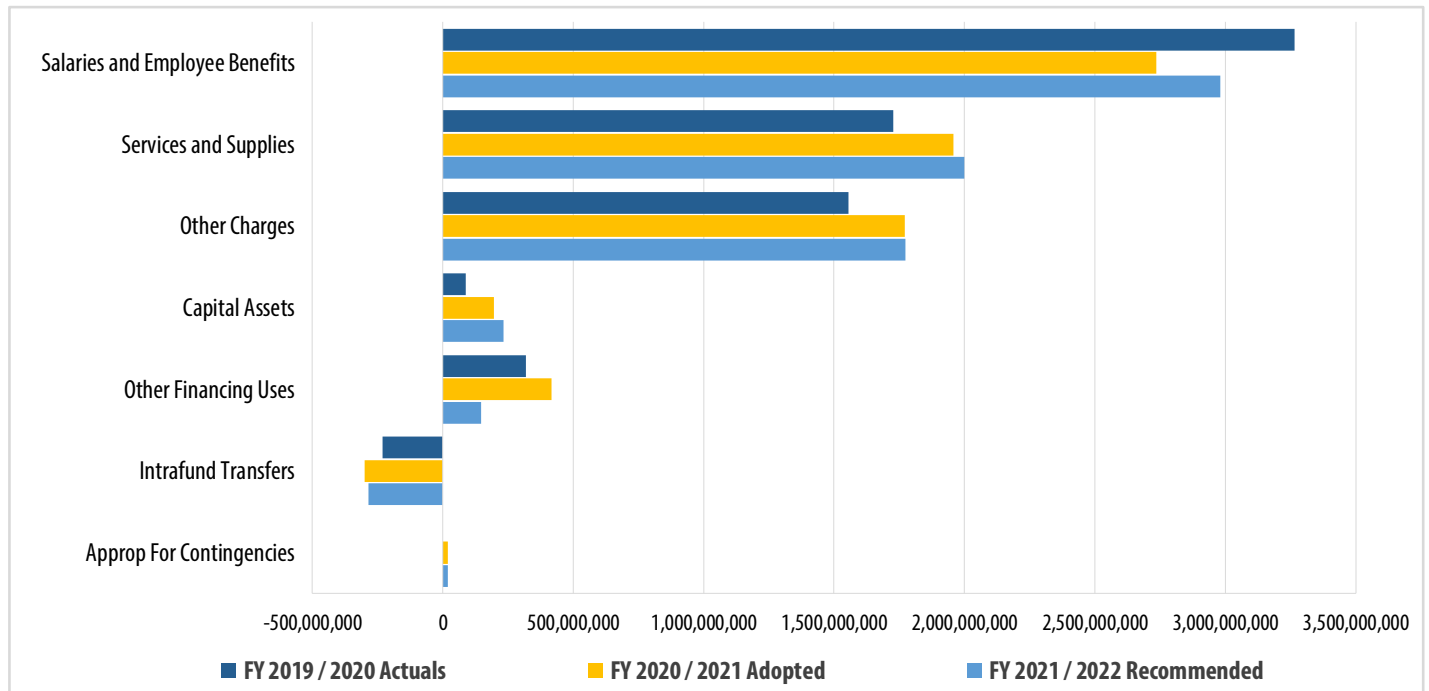
Broken out by spending category, 40.1 percent of overall appropriations are for salaries and benefits, with 26.9 percent for services and supplies, and 23.8 percent for other charges, such as public aid and

debt service. Just 3.1 percent of overall appropriations are for acquisition of capital assets, and 0.3 percent of the overall budget is set aside for general fund contingency.

Total Appropriations by Class



Comparison of Total Expenditures by Appropriation Class



Comparison of Total Expenditures by Appropriation Class in Millions

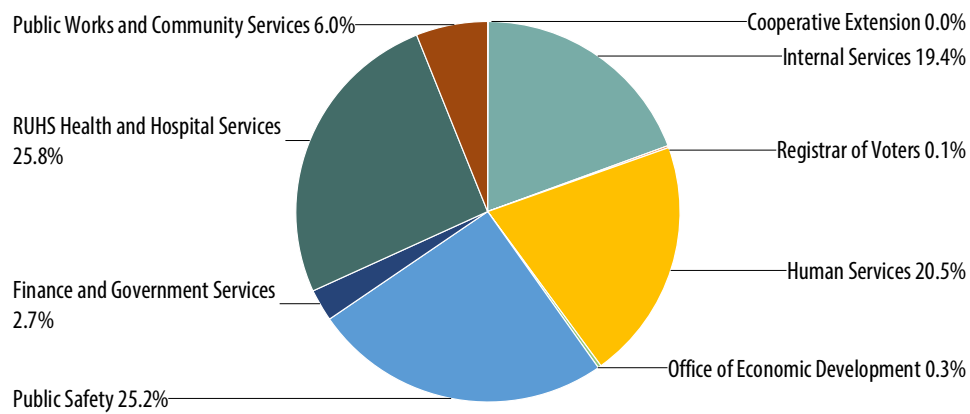
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Salaries and Employee Benefits	3,266,254,994	2,735,877,478	2,979,718,476	243,840,998	8.9%
Services and Supplies	1,726,293,707	1,956,742,620	1,998,945,550	42,202,930	2.2%
Other Charges	1,556,100,653	1,770,184,879	1,773,681,715	3,496,836	0.2%
Capital Assets	88,302,135	196,502,344	231,896,402	35,394,058	18.0%
Other Financing Uses	317,707,638	416,004,637	147,729,250	(268,275,387)	(64.5)%
Intrafund Transfers	(231,826,424)	(298,747,472)	(286,034,167)	12,713,305	(4.3)%
Approp For Contingencies	0	20,000,000	20,000,000	—	—%
Grand Total	6,722,832,702	6,796,564,486	6,865,937,226	69,372,740	1.0%

Personnel Summary

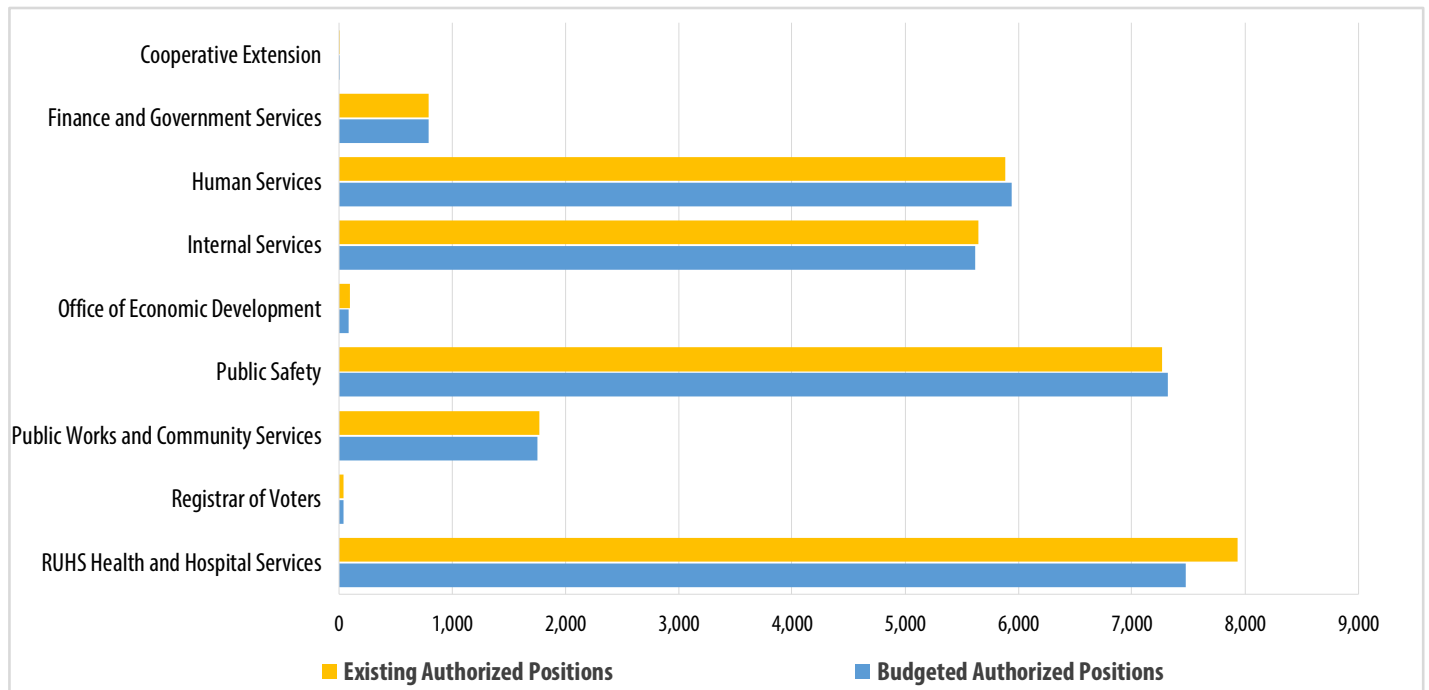
The county uses Budget Schedule 20 to amend the authorized position levels in Ordinance No. 440 in conjunction with annual appropriations. The budget authorizes a total of 29,029 full-time positions, a 1.4 percent net decrease or 412 positions from the level authorized as of June 2020. Additional summary

analyses are provided below. Further details regarding requested and adopted position authorization are summarized in the departmental narratives, and provided by budget unit and job classification in Schedule 20.

Budgeted Authorized Positions by Portfolio



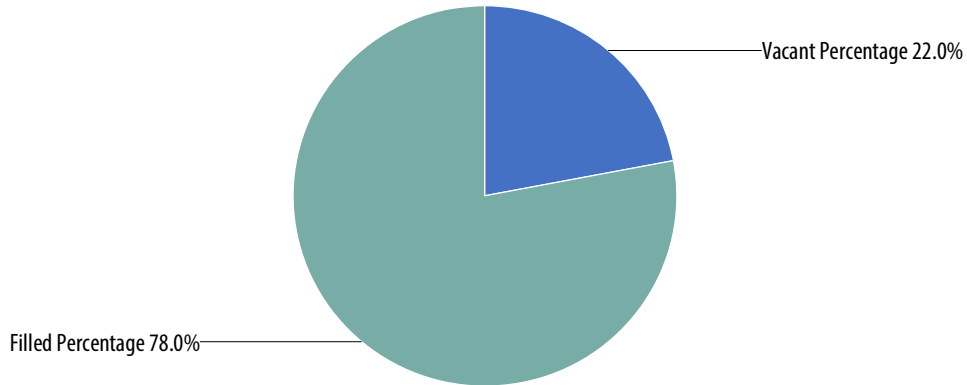
Comparison of Budgeted Authorization to Current Levels by Portfolio



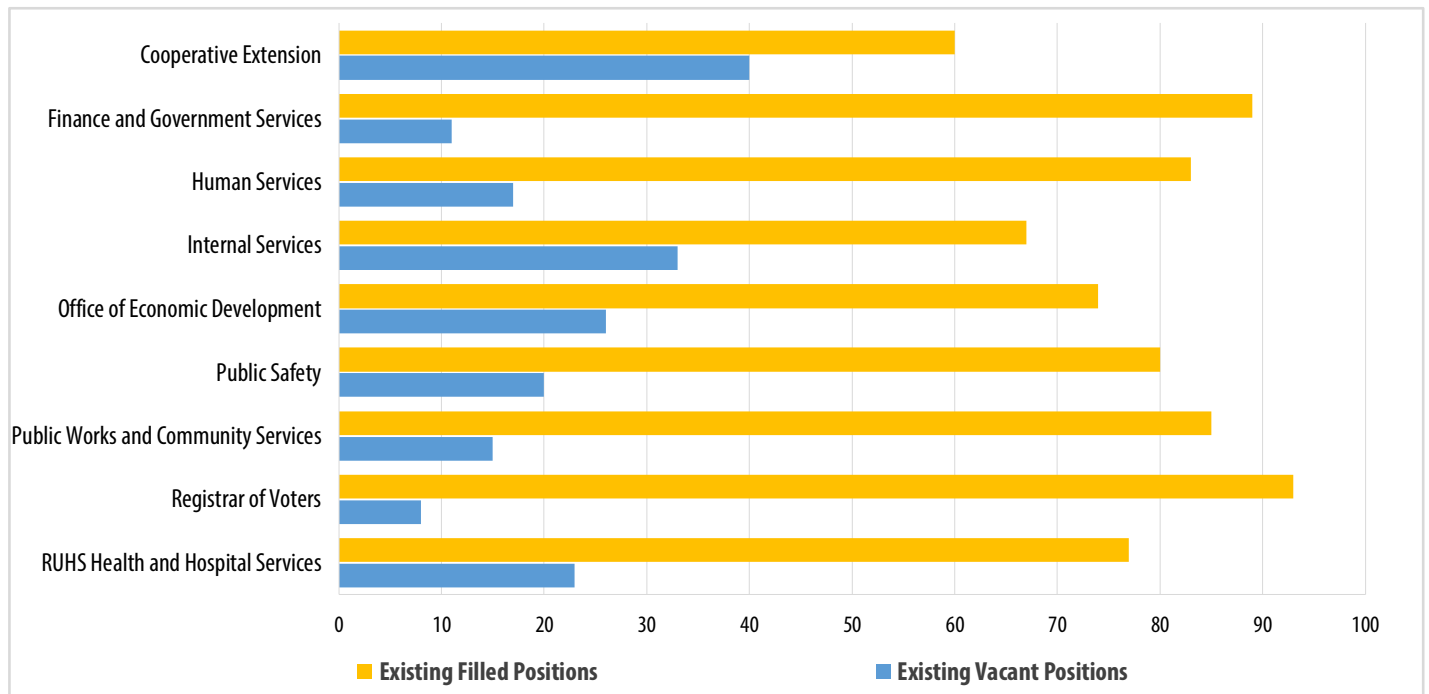
Ratio of Current Filled to Vacant Authorized Positions

As of June 2020, 21,827 regular, full-time positions were filled and 7,173 were vacant. On a percentage basis, 78 percent of regular positions authorized were filled, and 22 percent remained vacant.

Ratio of Existing Filled to Vacant Authorized Positions



Vacancy Rate By Portfolio



Breakout of Authorized Positions by Portfolio and Department

Class Code	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
Cooperative Extension							
Cooperative Extension	3	2	5	5	0	5	0
Cooperative Extension Total	3	2	5	5	0	5	0
Finance and Government Services							
Board of Supervisors and Clerk of the Board	56	4	60	58	(2)	58	(2)
County Executive Office	33	9	42	39	(3)	39	(3)
Assessor	190	17	207	211	4	211	4
County Clerk-Recorder	178	18	196	197	1	197	1
Auditor-Controller	73	20	93	89	(4)	89	(4)
Treasurer-Tax Collector	92	18	110	109	(1)	109	(1)
County Counsel	82	5	87	88	1	88	1
Finance and Government Services Total	704	91	795	791	(4)	791	(4)
Human Services							
Department of Child Support Services	291	38	329	330	1	330	1
Department of Public Social Services	4,143	854	4,997	5,049	52	5,049	52
Office On Aging	71	20	91	92	1	92	1
Veterans Services	16	4	20	20	0	20	0
Community Action Partnership	52	11	63	60	(3)	60	(3)
Continuum of Care	19	3	22	25	3	25	3
HHPWS Administration	3	2	5	4	(1)	4	(1)
Housing Authority	102	22	124	124	0	124	0
Workforce Development Community Programs	74	28	102	102	0	102	0
Children and Families Commission – First 5	53	10	63	66	3	66	3
IHSS Public Authority	60	9	69	69	0	69	0
Human Services Total	4,884	1,001	5,885	5,941	56	5,941	56
Internal Services							
Human Resources	892	750	1,642	1,643	1	1,643	1
Human Resources	455	202	657	640	(17)	640	(17)
Human Resources	1,649	757	2,406	2,407	1	2,407	1
Facilities Management	369	68	437	441	4	441	4
Purchasing and Fleet Services Department	80	25	105	92	(13)	92	(13)
Information Technology Department (RCIT)	357	43	400	397	(3)	397	(3)
Internal Services Total	3,802	1,845	5,647	5,620	(27)	5,620	(27)
Office of Economic Development							
Economic Development	36	10	46	39	(7)	39	(7)
County Library System and Edward-Dean Museum	7	3	10	8	(2)	8	(2)
Economic Development – Special Districts	31	13	44	37	(7)	37	(7)
Office of Economic Development Total	74	26	100	84	(16)	84	(16)
Public Safety							
Emergency Management	69	9	78	74	(4)	74	(4)
District Attorney	672	115	787	797	10	793	6

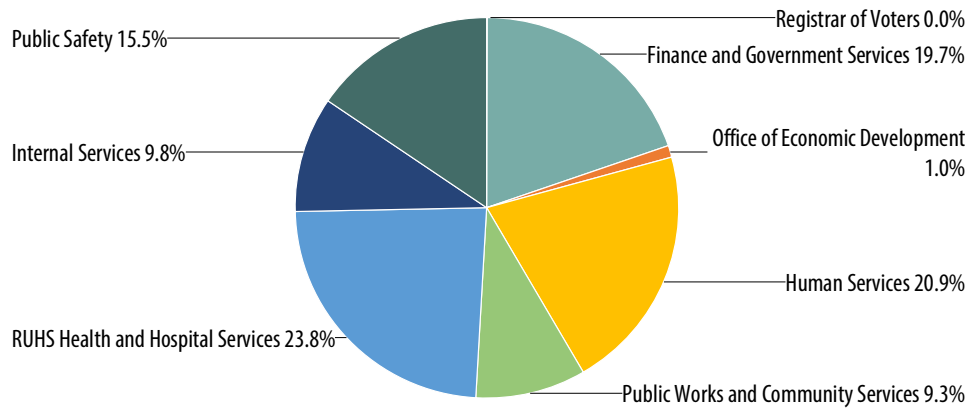
Class Code	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
Public Defender	226	22	248	277	29	277	29
Sheriff	3,801	1,145	4,946	4,971	25	4,970	24
Probation	778	143	921	903	(18)	903	(18)
Fire	240	46	286	299	13	299	13
Public Safety Total	5,786	1,480	7,266	7,321	55	7,316	50
Public Works and Community Services							
Agricultural Commissioner and Sealer Of Weights and Measures	51	3	54	55	1	55	1
TLMA – General Government, Public Ways and Facilities	449	56	505	524	19	524	19
TLMA - Public Protection	108	17	125	126	1	126	1
Environmental Health	182	12	194	196	2	196	2
Animal Services	155	16	171	171	0	171	0
Waste Resources	221	56	277	291	14	291	14
Regional Parks and Open Space District	85	9	94	95	1	95	1
Flood Control and Water Conservation District	259	90	349	298	(51)	298	(51)
Public Works and Community Services	1,510	259	1,769	1,756	(13)	1,756	(13)
Registrar of Voters							
Registrar of Voters	37	3	40	40	0	40	0
Registrar of Voters Total	37	3	40	40	0	40	0
RUHS Health and Hospital Services							
Behavioral Health and Public Health	2,529	853	3,382	3,265	(117)	3,265	(117)
Riverside University Health System – Medical Center	3,548	1,004	4,552	4,211	(341)	4,211	(341)
RUHS Health and Hospital Services Total	6,077	1,857	7,934	7,476	(458)	7,476	(458)
Grand Total	22,877	6,564	29,441	29,034	(407)	29,029	(412)

Total Estimated Revenue

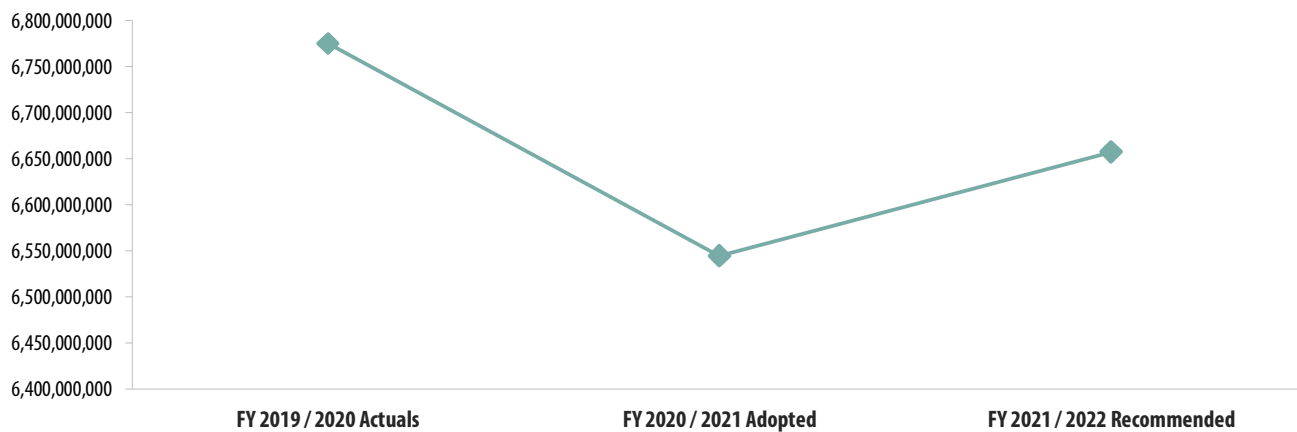
The budget includes \$6.7 billion in estimated revenues across all funds, and a 1.7 percent net increase of \$113 million from the prior budget estimates. By portfolio, RUHS Health and Hospital Services is projected to receive \$1.6 billion, or 23.8 percent of the total, an increase of 8.8 percent. Human Services is projected to collect \$1.4 billion, or

20.9 percent of the total, for a net increase of 9.9 percent. Finance and Government Services is projected to collect \$1.3 billion, or 19.7 percent, a net decrease of 13.2 percent. Public Safety is projected to collect \$1 billion, or 15.5 percent, a net increase of 4.9 percent. The other portfolios together comprise of 20.1 percent of all estimated revenues.

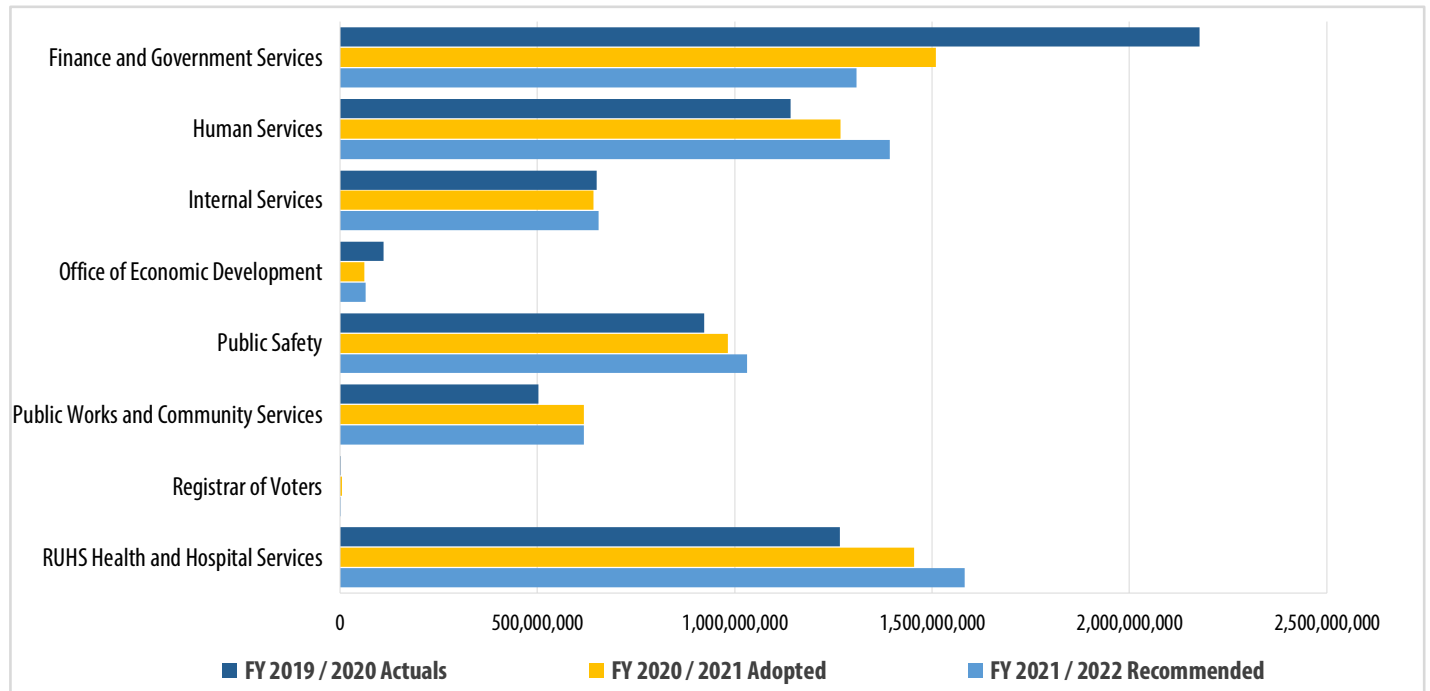
Total Estimated Revenue by Portfolio



Trend in Total Estimated Revenue



Comparison of All Estimated Revenues by Portfolio



Comparison of All Estimated Revenues by Portfolio

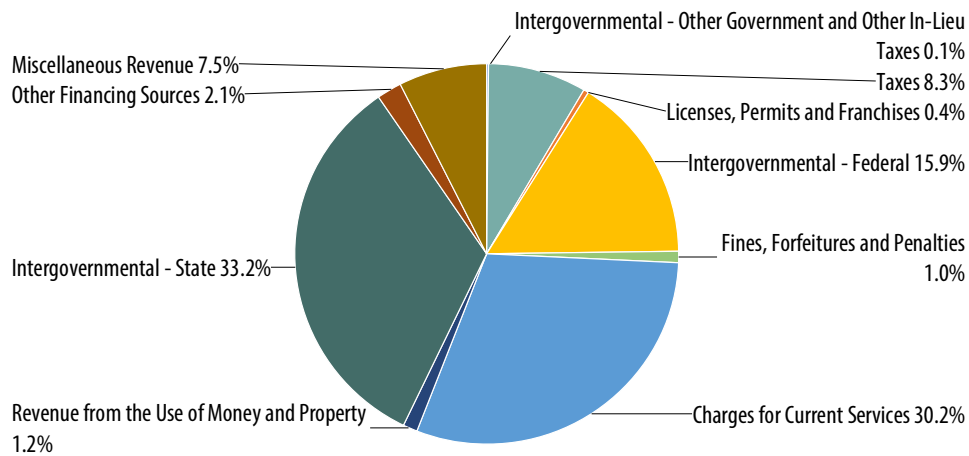
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Finance and Government Services	2,176,816,090	1,508,928,665	1,308,651,671	(200,276,994)	(13.3)%
Human Services	1,142,115,217	1,268,221,276	1,393,635,010	125,413,734	9.9%
Internal Services	649,831,294	643,197,348	655,387,083	12,189,735	1.9%
Office of Economic Development	111,791,966	61,773,155	65,397,420	3,624,265	5.9%
Public Safety	922,806,265	983,210,410	1,031,009,149	47,798,739	4.9%
Public Works and Community Services	502,651,559	618,765,952	618,775,085	9,133	0.0%
Registrar of Voters	1,538,557	6,002,329	2,392,329	(3,610,000)	(60.1)%
RUHS Health and Hospital Services	1,267,056,600	1,454,162,206	1,581,888,316	127,726,110	8.8%
Grand Total	6,774,607,547	6,544,261,341	6,657,136,063	112,874,722	1.7%

Estimated Revenues by Category

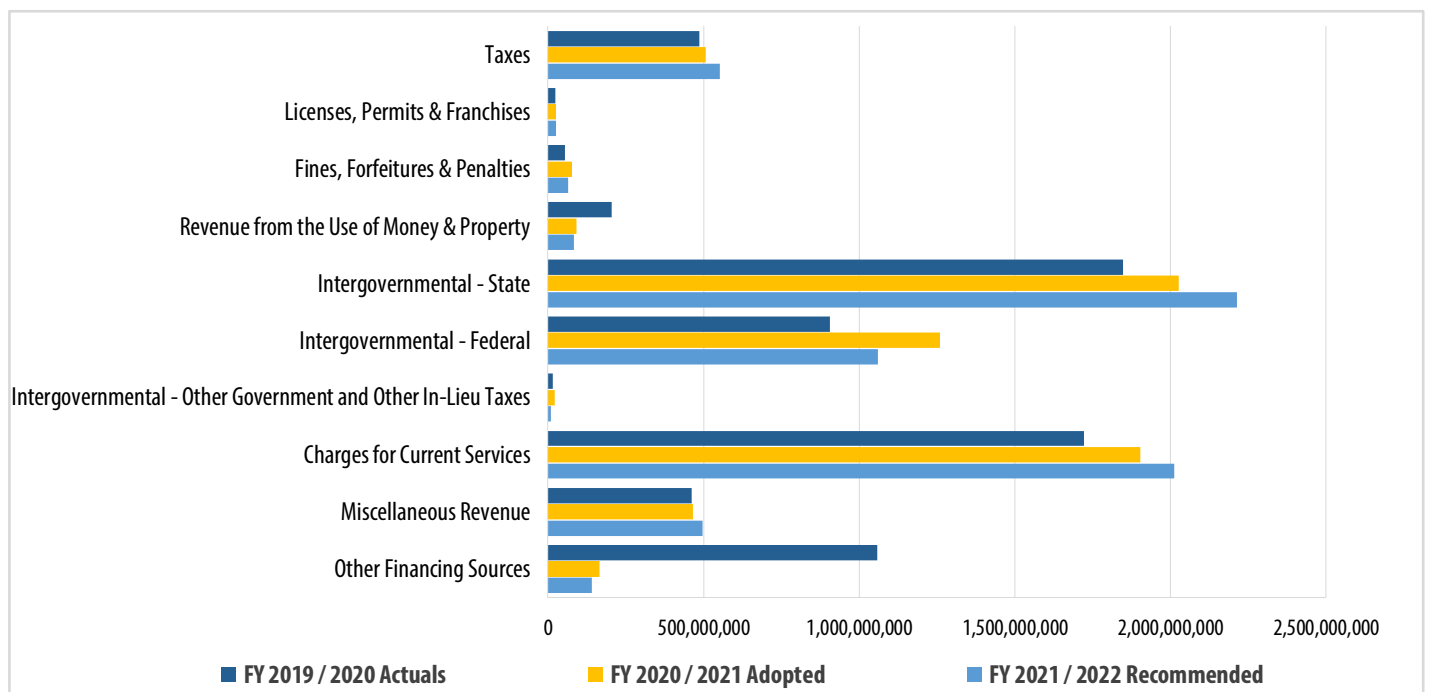
Of total revenues across all funds, 49.3 percent is intergovernmental state and federal revenues, charges for current services comprise 30.2 percent, taxes comprise 8.3 percent and miscellaneous revenue comprise 7.5 percent. Minor revenue

sources comprising 4.7 percent of the total include other financing sources; use of money and property; fines, forfeitures and penalties; and licenses, permits and franchises.

Estimated Revenues by Category



Comparison of All Estimated Revenues by Category



Comparison of All Estimated Revenues by Category

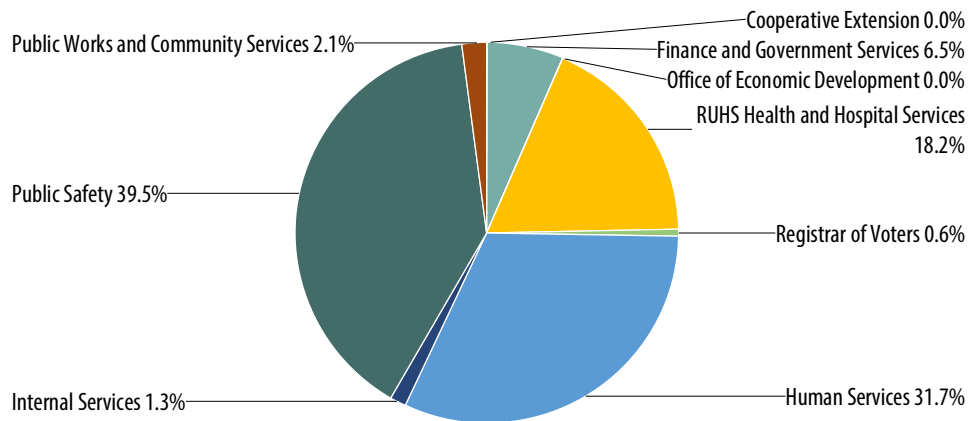
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Taxes	485,337,250	506,999,697	552,628,037	45,628,340	9.0%
Licenses, Permits & Franchises	23,166,591	25,179,102	25,789,579	610,477	2.4%
Fines, Forfeitures & Penalties	55,103,838	77,037,964	63,774,842	(13,263,122)	(17.2)%
Revenue from the Use of Money & Property	203,691,414	90,961,478	82,527,926	(8,433,552)	(9.3)%
Intergovernmental - State	1,847,213,774	2,027,011,701	2,213,076,584	186,064,883	9.2%
Intergovernmental - Federal	905,120,672	1,260,470,548	1,059,799,574	(200,670,974)	(15.9)%
Intergovernmental - Other Government and Other In-Lieu Taxes	14,575,882	21,497,237	9,844,425	(11,652,812)	(54.2)%
Charges for Current Services	1,721,865,458	1,903,432,413	2,011,759,975	108,327,562	5.7%
Miscellaneous Revenue	460,971,905	466,322,088	496,435,618	30,113,530	6.5%
Other Financing Sources	1,057,560,763	165,349,113	141,499,503	(23,849,610)	(14.4)%
Grand Total	6,774,607,547	6,544,261,341	6,657,136,063	112,874,722	1.7%

General Fund Appropriations

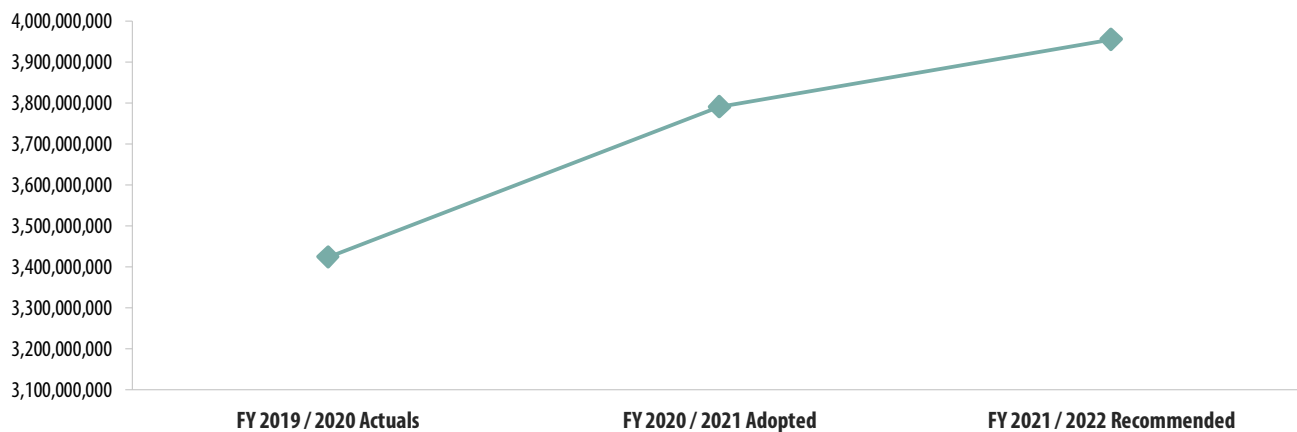
The county general fund is the principal operational fund, comprising 57.6 percent of total appropriations. The budget includes \$4 billion in general fund appropriations, an overall 4.3 percent increase of \$164.6 million from the current budget. Public Safety accounts for the largest portion, totaling \$1.6 billion, or 39.5 percent, reflecting a spending increase of 4.7 percent. A total of \$1.3 billion, or 31.7 percent, is

for Human Services, which is up 4.9 percent, and another \$720 million, or 18.2 percent, supports RUHS Health and Hospital Services, reflecting a net increase of 2.9 percent. Finance and Government Services account for only 6.5 percent, at \$255.1 million, a net increase of 0.2 percent. The other portfolios together comprise only 4.1 percent of all general fund appropriations.

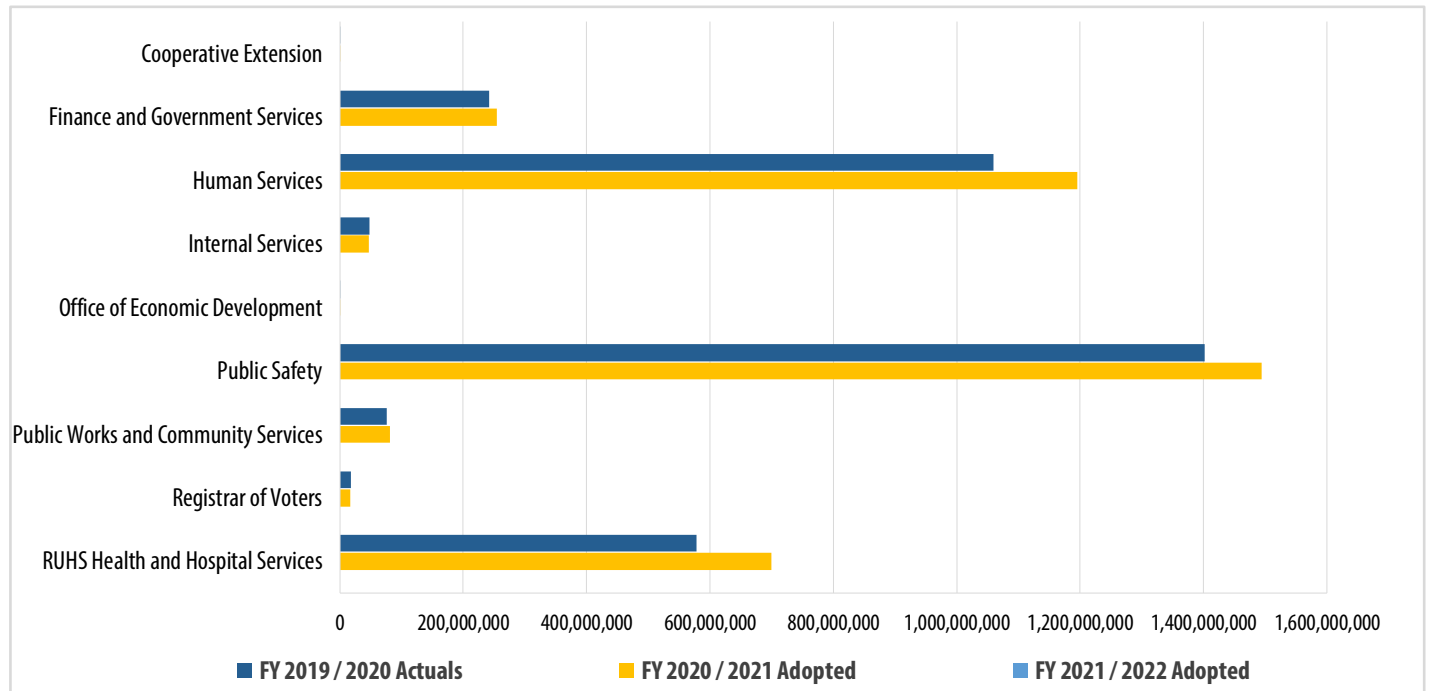
General Fund Appropriations by Portfolio



Trend in General Fund Expenditures by Portfolio



Comparison of General Fund Appropriations by Portfolio



Comparison of General Fund Expenditures by Portfolio

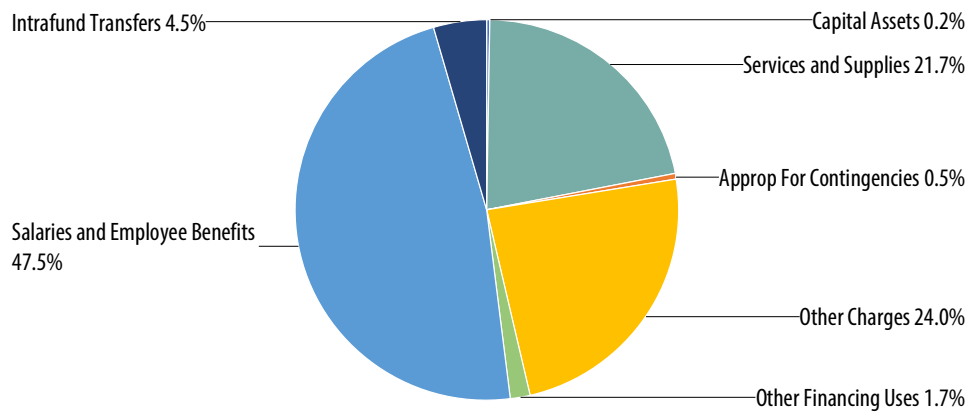
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Cooperative Extension	633,152	634,064	687,896	53,832	8.5%
Finance and Government Services	242,097,961	254,526,239	255,140,140	613,901	0.2%
Human Services	1,059,005,842	1,195,517,321	1,253,977,901	58,460,580	4.9%
Internal Services	47,763,398	46,722,971	52,776,952	6,053,981	13.0%
Office of Economic Development	582,440	563,125	765,424	202,299	35.9%
Public Safety	1,401,511,833	1,493,788,114	1,564,013,542	70,225,428	4.7%
Public Works and Community Services	76,148,817	81,589,396	83,859,368	2,269,972	2.8%
Registrar of Voters	18,122,461	17,021,808	23,402,987	6,381,179	37.5%
RUHS Health and Hospital Services	577,947,062	699,721,388	720,049,084	20,327,696	2.9%
Grand Total	3,423,812,965	3,790,084,426	3,954,673,294	164,588,868	4.3%

General Fund by Appropriation Class

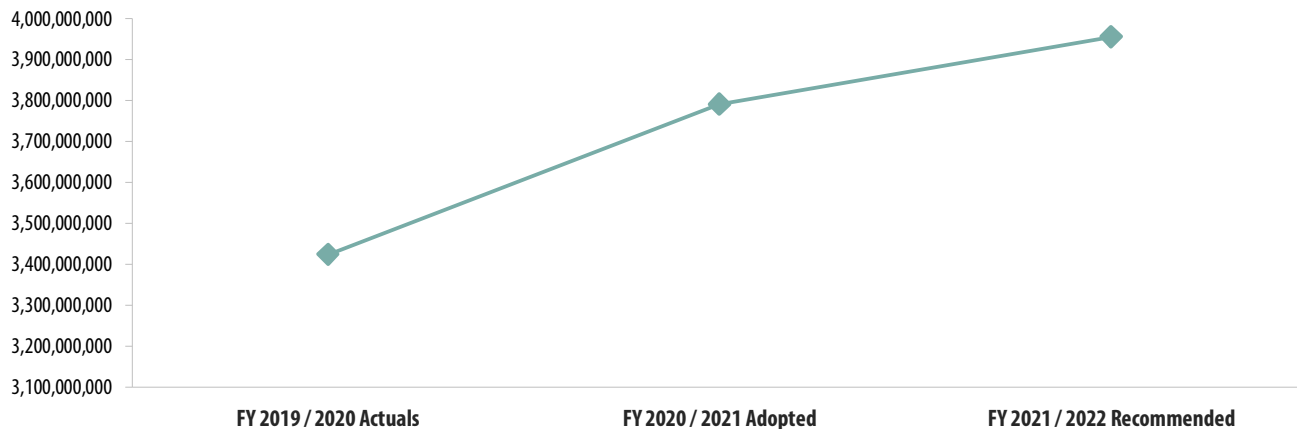
Broken out by spending category, 47.5 percent of general fund appropriations are for salaries and benefits, with 21.7 percent for services and supplies, and 24 percent for other charges, such as public aid and debt service. Just 0.2 percent of overall

appropriations are for acquisition of capital assets. 1.7 percent for other financing sources, 4.5 percent for intrafund transfer, and 0.5 percent of the overall budget is set aside for general fund contingency.

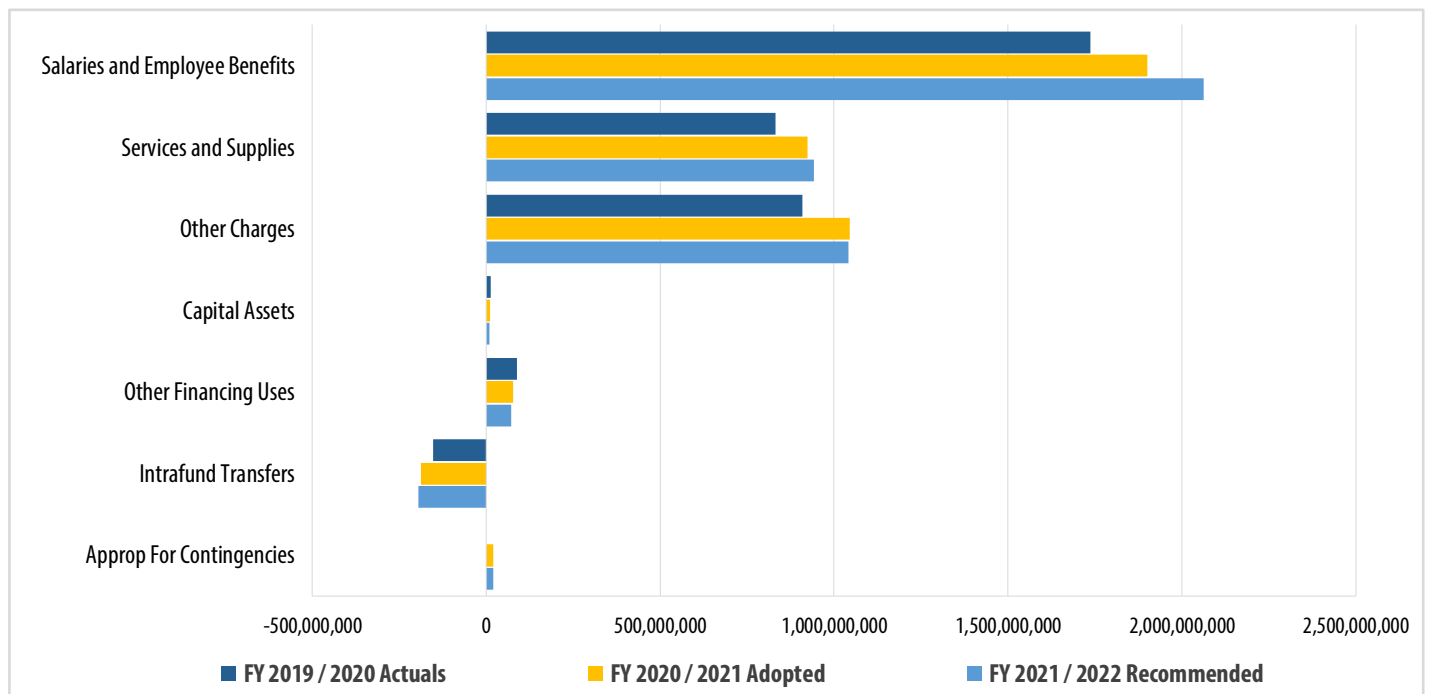
General Fund by Appropriation Class



Trend in General Fund Expenditures by Appropriation Class



Comparison of General Fund Expenditures by Appropriation Class



Comparison of General Fund Expenditures by Appropriation Class

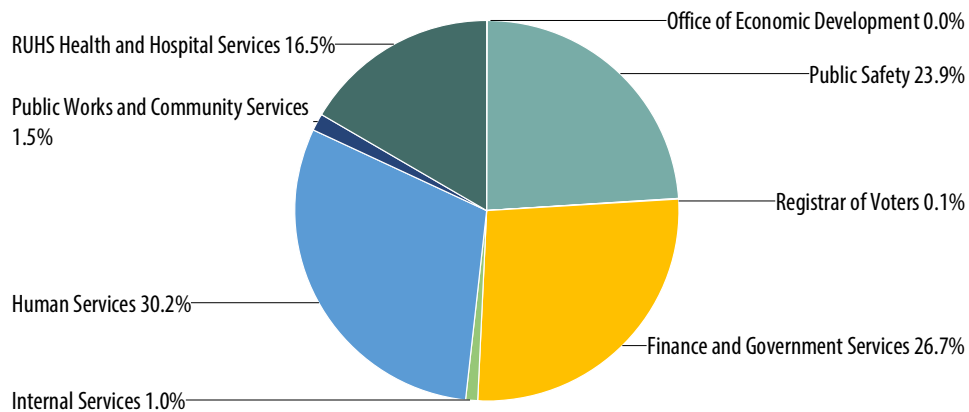
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Salaries and Employee Benefits	1,736,750,778	1,900,806,665	2,062,898,294	162,091,629	8.5%
Services and Supplies	830,764,340	923,987,228	942,287,423	18,300,195	2.0%
Other Charges	909,612,531	1,044,280,082	1,041,732,879	(2,547,203)	(0.2)%
Capital Assets	13,069,834	10,874,236	10,052,893	(821,343)	(7.6)%
Other Financing Uses	87,381,374	77,312,777	72,322,708	(4,990,069)	(6.5)%
Intrafund Transfers	(153,765,892)	(187,176,562)	(194,620,903)	(7,444,341)	4.0%
Approp For Contingencies	0	20,000,000	20,000,000	0	0.0%
Grand Total	3,423,812,965	3,790,084,426	3,954,673,294	164,588,868	4.3%

General Fund Estimated Revenue

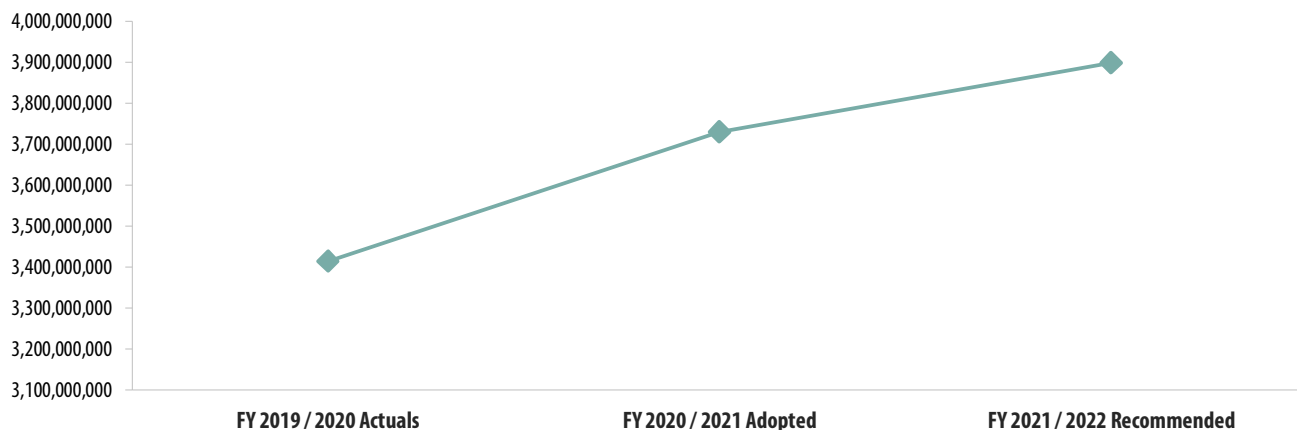
The budget projects \$3.9 billion in estimated general fund revenue, or 58.6 percent of the total county budget, a 4.5 percent net increase of \$168.4 million. By portfolio, the Human Services Portfolio is projected to receive \$1.2 billion, or 30.2 percent of general fund revenue, a net revenue increase of 4.5 percent. The Finance and Government Services Portfolio is projected to collect \$1 billion, or 26.7 percent, a net revenue increase of 6.7 percent. The Public Safety Portfolio is projected to collect \$932.6 million, or 23.9 percent of estimated general fund revenues, a net increase of 4.6 percent. As noted above, general

government departments are responsible for collecting the bulk of the county’s general-purpose revenue, causing the amount of revenue attributed to that functional group to be disproportionate to their appropriations. Such revenues include property taxes, sales and use taxes, and public safety sales tax. The RUHS Health and Hospital Services Portfolio is projected to collect \$644.5 million, or 16.5 percent of general fund revenue, reflecting a net revenue increase of 1.9 percent. The other portfolios together comprise only 2.7 percent of all estimated general fund revenues.

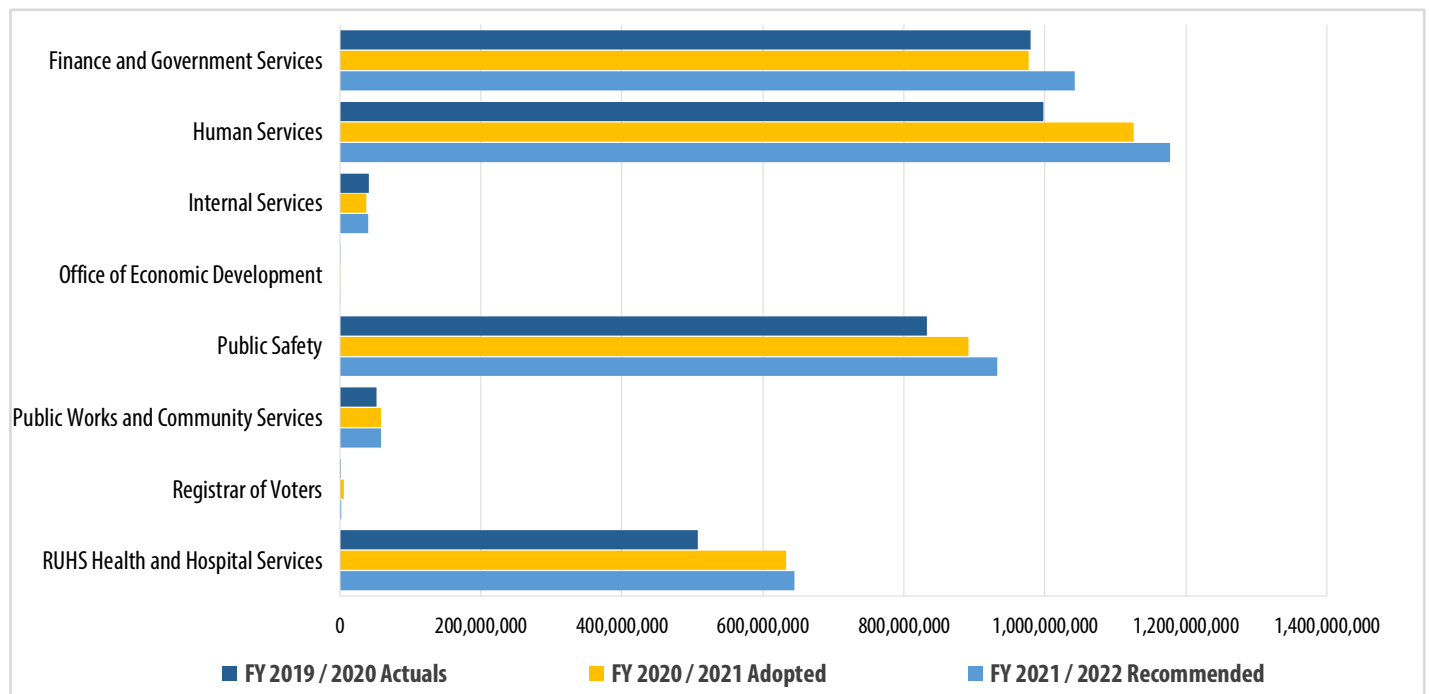
General Fund Estimated Revenue by Portfolio



Trend in General Fund Estimated Revenue



Comparison of General Fund Estimated Revenues by Portfolio



Comparison of General Fund Estimated Revenues by Portfolio

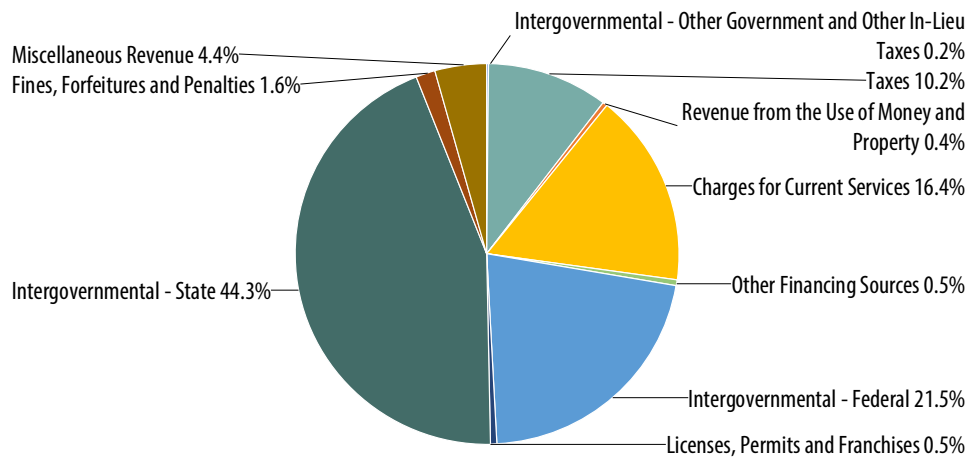
Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Finance and Government Services	979,856,870	976,517,553	1,042,099,701	65,582,148	6.7%
Human Services	998,314,847	1,125,720,835	1,177,229,234	51,508,399	4.6%
Internal Services	40,995,635	37,748,831	39,840,535	2,091,704	5.5%
Office of Economic Development	516,852	504,076	705,413	201,337	39.9%
Public Safety	832,975,948	891,438,803	932,603,304	41,164,501	4.6%
Public Works and Community Services	52,311,324	58,884,530	58,310,174	(574,356)	(1.0)%
Registrar of Voters	1,538,557	6,002,329	2,392,329	(3,610,000)	(60.1)%
RUHS Health and Hospital Services	507,756,287	632,527,998	644,544,072	12,016,074	1.9%
Grand Total	3,414,266,320	3,729,344,955	3,897,724,762	168,379,807	4.5%

General Fund Estimated Revenues by Category

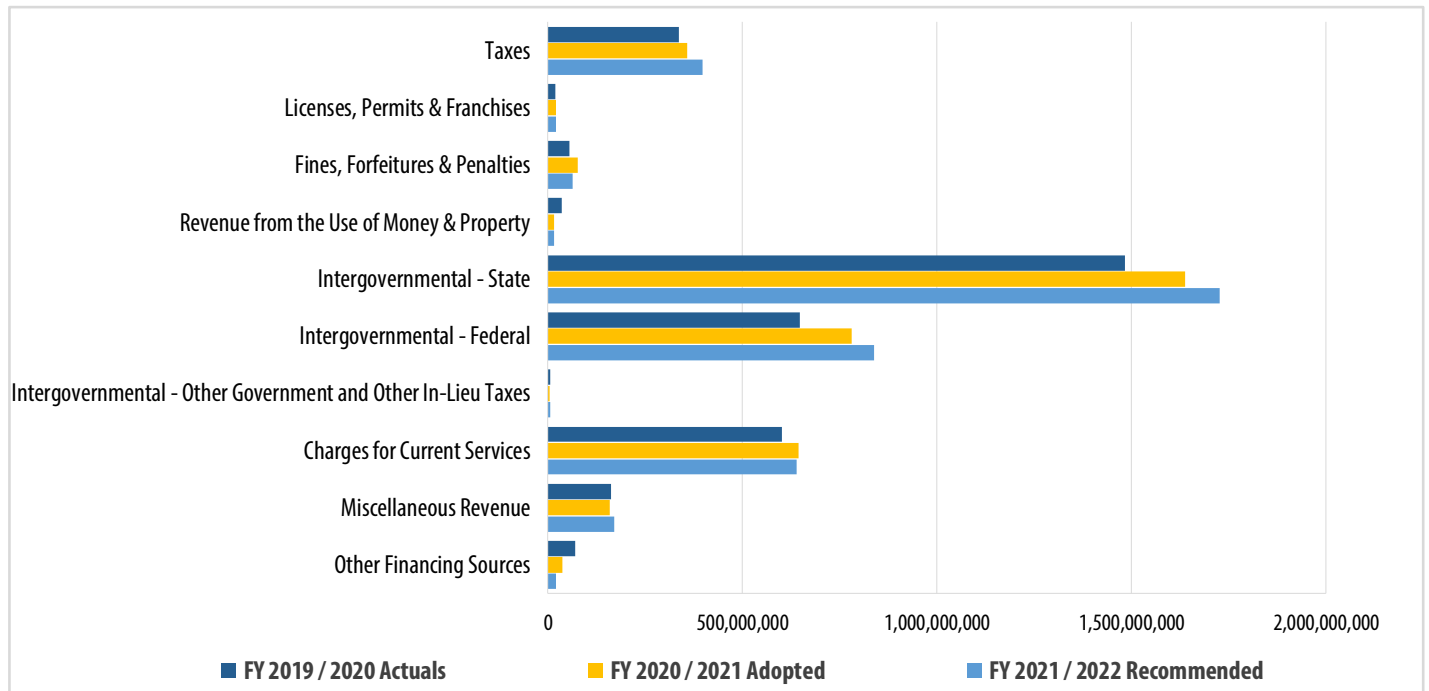
Broken out by revenue category, general fund estimated revenue from state or federal governments include \$2.6 billion, or 65.8 percent. Charges for current services, such as fire and police services to

contract cities, comprise of \$640 million, or 16.4 percent. Taxes amount to \$397.4 million, or 10.2 percent. All other revenues comprise \$296.4 million, or 7.6 percent.

General Fund Estimated Revenues by Category (pie)



Comparison of General Fund Estimated Revenues by Category



Comparison of General Fund Estimated Revenues by Category

Portfolio	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2021/2022 Recommended	Year-Over-Year Change	% Year-Over-Year Change
Taxes	336,983,107	356,953,897	397,339,570	40,385,673	11.3%
Licenses, Permits & Franchises	18,939,208	20,516,404	20,969,177	452,773	2.2%
Fines, Forfeitures & Penalties	54,331,701	76,122,426	62,948,976	(13,173,450)	(17.3)%
Revenue from the Use of Money & Property	35,332,933	14,981,106	15,768,423	787,317	5.3%
Intergovernmental - State	1,483,441,313	1,636,956,523	1,726,108,905	89,152,382	5.4%
Intergovernmental - Federal	646,889,995	780,539,277	837,860,105	57,320,828	7.3%
Intergovernmental - Other Government and Other In-Lieu Taxes	6,429,872	4,311,425	5,871,613	1,560,188	36.2%
Charges for Current Services	600,456,229	643,820,264	640,060,588	(3,759,676)	(0.6)%
Miscellaneous Revenue	162,097,024	158,636,011	170,360,208	11,724,197	7.4%
Other Financing Sources	69,364,940	36,507,622	20,437,197	(16,070,425)	(44.0)%
Grand Total	3,414,266,320	3,729,344,955	3,897,724,762	168,379,807	4.5%

Discretionary General Fund Estimated Revenue

Overall, county spending is dominated by mandated core functions such as health, welfare, and criminal justice, which are heavily supported by purpose-restricted state and federal subventions. While having fiduciary responsibility for oversight of the entire county budget, the Board of Supervisors has discretionary spending authority over a limited amount of the county's overall financial resources.

The Board alone decides how general fund discretionary revenue will be spent. Only 24 percent,

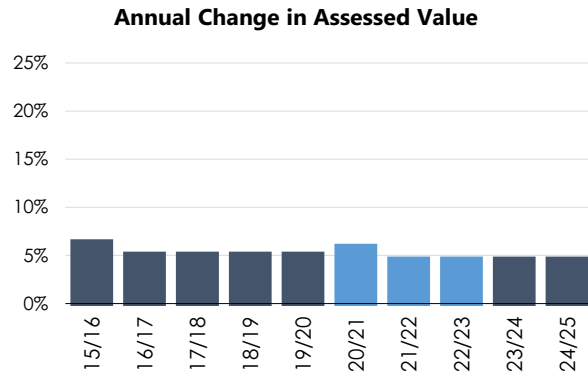
or \$921 million, of the county's estimated general fund revenue is general-purpose, with the remaining 76 percent comprised of purpose-restricted sources such as state and federal revenues. General fund discretionary revenues are estimated in part on internal projections based on revenue history, and on reports from independent economists hired by the county to provide economic forecasts.

General Fund Estimated Discretionary Revenue (in millions)

	FY 19/20	FY 20/21	FY 20/21	FY 21/22	Change from	%
	Actuals	Adopted Budget	Revised Forecast	Recommended Budget	Prior Budget	Change
Property Taxes	\$ 392.4	\$ 414.4	\$ 411.4	\$ 436.2	\$ 21.8	5%
Motor Vehicle In Lieu	275.0	287.1	289.4	302.4	15.3	5%
RDA Residual Assets	12.9	13.0	36.4	38.7	25.7	197%
Tax Loss Reserves Overflow	18.4	16.0	18.0	18.4	2.4	15%
Fines and Penalties	13.8	10.3	14.4	15.0	4.6	45%
Sales & Use Taxes	30.7	29.4	32.4	33.4	4.0	14%
Tobacco Tax	10.0	11.5	11.5	11.5	-	0%
Documentary Transfer Tax	16.7	15.0	21.4	17.2	2.2	15%
Franchise Fees	6.8	6.9	6.9	7.0	0.1	1%
Mitigation Fees	-	0.1	-	-	(0.1)	-100%
Interest Earnings	21.3	4.0	4.2	2.5	(1.5)	-37%
Miscellaneous Federal and State	5.6	4.5	4.6	5.0	0.6	12%
Federal In-Lieu	3.6	3.6	3.8	3.5	(0.1)	-3%
Rebates & Refunds	7.3	5.5	5.6	1.5	(4.0)	-73%
Health Realignment	8.9	8.9	-	-	(8.9)	-100%
Other (Prior Year & Miscellaneous)	27.5	17.5	24.6	18.6	1.1	6%
Operating Transfers In	8.0	8.0	9.5	10.0	2.0	25%
Total	\$ 859.1	\$ 855.7	\$ 894.1	\$ 921.0	\$ 65.3	8%
Prop 172 Public Safety Sales Tax	186.8	179.0	199.1	233.3	54.3	30%
Total	\$ 1,045.9	\$ 1,034.8	\$ 1,093.3	\$ 1,154.3	\$ 119.5	12%

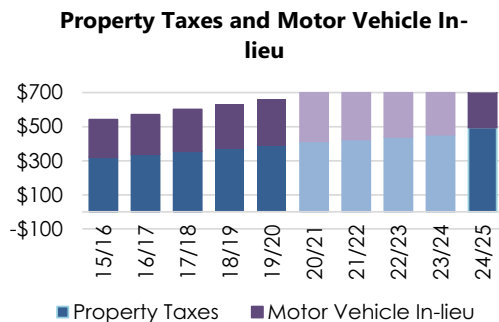
Property Taxes

Property tax revenue comprises 47 percent of the county’s general fund discretionary revenue, and is estimated at \$436.2 million, including \$130.6 million in redevelopment tax increment pass-thru revenue. As property values increase, this revenue increases. Property tax estimates assume 4.5 percent growth in assessed valuation.



Motor Vehicle In-lieu Fees

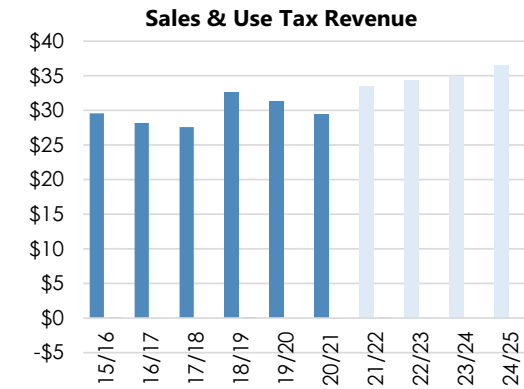
Motor vehicle in-lieu revenue is estimated at \$302.4 million and represents about 33 percent of the county’s discretionary revenue. When the state converted this revenue source to property tax revenue, it became tied to changes in assessed valuation. In essence, although tracked separately, it is now just another component of property tax revenue. When combined with traditional property taxes, property-driven revenue equates to 80 percent of the county’s general fund discretionary revenue.



Sales and Use Taxes

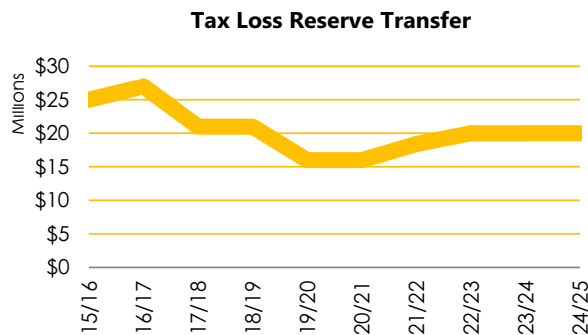
Sales and use taxes are estimated at \$33.4 million and represent about four percent of the county’s discretionary revenue. Consumer spending continues to increase while the restaurant

industry are struggling with the COVID-19 restrictions. Home improvement projects have increased home building and construction sectors. Also, the County’s share of the statewide use tax pool is a contributing factor to the higher estimate.



Teeter Overflow

In 1993, the county adopted the Teeter Plan to secure participating taxing entities’ property tax apportionments against delinquencies. Debt service on the Teeter financing is paid off as delinquent properties are redeemed. State law requires a tax loss reserve fund with a balance equal to 1 percent of the Teeter roll. Any delinquent collections exceeding the 1 percent, called the Teeter Overflow, may be transferred to the general fund. Due to key assumptions such as, assessment roll growth, interest and delinquency rates for FY 21/22, Teeter Overflow revenue is estimated at \$18.4 million.

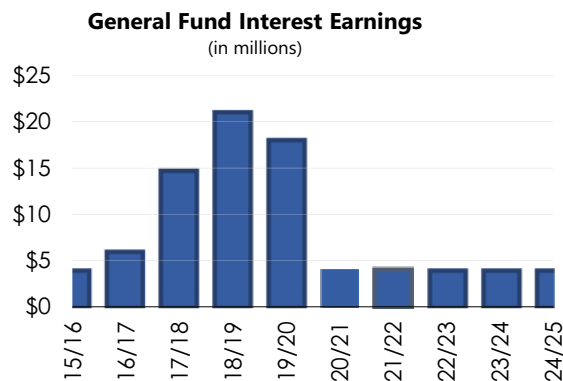


As part of the COVID-19 related response from the State, on May 6, 2020, Governor Newsom signed Executive Order N-61-20 granting county

tax collectors the ability to cancel penalties, costs, and interest for taxes not timely paid on certain properties that were not delinquent prior to March 4, 2020. The Order expires May 6, 2021. The county is collecting more information with respect to late collections as part of the projections being prepared in connection with the budget.

Interest Earnings

The Treasurer’s estimate includes factors such as: general fund balances in the Treasurer’s Pooled Investment Fund (TPIF), current and projected level of interest rates, and the continuation of accommodative US Federal Reserve monetary policy, impacting interest earned by investors such as the TPIF. The COVID-19 pandemic will affect both general fund balances and earnings rates. General fund balances are expected to be lower as a result of revenue disruption. Due to recent rate cuts by the Federal Reserve and current economic factors, the County Treasurer



projects interest earnings at \$4 million.

Court Fines and Penalties

Court fines and penalties are estimated at \$15 million. Representing two percent of the county’s discretionary revenue. Fines and penalties are tied to funding the county’s obligation to the trial courts, and subject to state maintenance-of-effort requirements. The county continues to shift fines and fees resulting from trial court reform to the state.

Documentary Transfer Tax

Documentary transfer tax revenue is generated by recordation of transfers of real property

ownership and is projected at \$17.2 million, an increase of two percent .

Franchise Fees

Franchise fee revenue is collected as part of franchise agreements executed between the county and utility, waste, and cable franchisees. Franchise revenues are typically calculated as a percentage of the franchise revenue from services and sales to customers within the county. Franchise revenue is estimated at \$7 million, an increase of one percent. Previously, cable franchise fees were administered by the Clerk of the Board and applied to their budget as departmental revenue. However, since cable franchise fees are declining due to increased obsolescence, this revenue was realigned to discretionary revenue to stabilize the Clerk of the Board’s budget. Franchise revenues tracked here do not include franchise revenue from solar power plant projects, which are deposited to a separate fund per Board policy.

Tobacco Settlement Revenue

In 1998, when the master tobacco litigation settlement was finalized, tobacco companies agreed to pay for causing tobacco-related problems across the nation. California cities and counties entered into an agreement with the state establishing allocation of the proceeds. In 2007, the county sold a portion of its tobacco settlement income to generate a one-time lump-sum amount. This year the annual payment will be \$11.5 million, which the general fund contributes to the county medical center to use for debt service payments.

Federal, State, and Other Miscellaneous

A small portion of the general fund revenue received from federal and state sources is unrestricted and available for discretionary use. Miscellaneous revenue includes other revenue not readily classified in other categories. Miscellaneous Federal and State is estimated at \$5 million. Other Miscellaneous is estimated at \$18.6 million and some of the major sources are transient occupancy tax, El Sobrante landfill fee, landfill lease agreement, and city revenue sharing.

Discretionary General Fund Net County Cost

The discretionary general fund portion of the budget includes \$957.2 million in net county cost allocations. The tables below list the net county cost allocations summarized by portfolio and department within the general fund, as well as a breakout of individual contributions to other county funds and outside agencies with which the county has obligations.

Net County Cost by Portfolio and Department

	Adopted
Cooperative Extension	687,896
Cooperative Extension	687,896
Finance and Government Services	9,331,820
ACO-COWCAP Reimbursement	(29,361,734)
ACO-Internal Audits	1,475,029
Assessment Appeals Board	455,796
Assessor	8,425,450
Auditor-Controller	1,878,308
Board of Supervisors	9,542,436
County Counsel	1,562,083
EO-County Contrib To Hlth and MH	8,878,767
EO-Natl Pollutant Dschrng Elim Sys	410,000
Executive Office	5,432,199
Treasurer-Tax Collector	633,486
Human Services	76,431,952
Administration DPSS	27,697,358
DPSS-Categorical Aid	6,724,209
DPSS-Mandated Client Services	22,180,265
DPSS-Other Aid	18,534,586
Veterans Services	1,295,534
Internal Services	12,936,417
FM-Community & Rec. Centers	1,722,722
FM-Energy	8,778,946
FM-Parking	453,355
Human Resources	423,250
Purchasing	1,558,144
Public Safety	640,687,060

Net County Cost by Portfolio and Department

	Adopted
District Attorney	85,332,329
EO-Confidential Court Orders	517,224
EO-Contrib To Trial Court Funding	26,121,727
EO-Court Facilities	6,281,046
EO-Court Reporting Transcripts	1,411,263
EO-Grand Jury Admin	580,708
EO-Indigent Defense	12,313,540
Fire Protection	52,232,464
Probation	15,391,112
Probation-Administration & Support	9,994,000
Probation-Court Placement Care	1,345,679
Probation-Juvenile Hall	15,066,545
Public Defender	41,853,502
Sheriff Administration	17,659,755
Sheriff Coroner	8,538,840
Sheriff Correction	176,702,239
Sheriff Court Services	10,278,015
Sheriff Patrol	117,646,905
Sheriff Support	16,146,420
Sheriff-Ben Clark Training Center	22,409,228
Sheriff-CAC Security	937,343
Sheriff-Public Administrator	1,927,176
Public Works and Community Services	25,129,194
Agricultural Commissioner	680,267
Animal Control Services	14,515,295
Code Enforcement	6,740,000
Planning	3,193,632
Registrar of Voters	21,010,658
Registrar Of Voters	21,010,658
Contingency	20,000,000
EO-Approp For Contingency-General	20,000,000

Net County Cost by Portfolio and Department

	Adopted
Contribution to Other Funds	68,933,801
EO-Contribution To Other Funds	68,933,801
Debt Service	6,532,189
EO-Interest On Trans & Teeter	6,532,189
Grand Total	957,245,048

Contributions to Other Funds

EO: CORAL/Debt Service	\$ 22,266,798
IPTMS/CREST	4,000,000
RUHS: Hospital support	20,260,017
Community Action Partnership	58,492
DPSS: Homeless	2,082,757
Office on Aging	1,412,107
Sheriff: CAL-ID	394,200
Courts: Unallowable Superior Courts	53,567
LAFCO	310,000
TLMA: ALUC	212,307
Mecca Comfort Station	50,000
Economic Development	3,650,405
Cabazon Community Revitalization Fund	581,000
Wine Country Community Revitalization Fund	360,000
RUHS - FQHC	6,750,000
Mead Valley	109,000
Human Resources - HCM Technology Fund	1,753,151
So Cal Fair	25,000
FM Desert Expo Center	1,605,000
Unincorporated Communities Improvements	3,000,000
Grand Total	\$ 68,933,801

Strategic Objectives and Budget Policies

The budget was developed with the following Board-approved strategic objectives in mind.

Financial Objectives

The Executive Office focuses multi-year fiscal planning on fiscally sustainable operations that support the county's long-term strategic vision. These financial objectives include:

- Achieving a structurally balanced budget in which ongoing expenditures do not exceed ongoing revenues.
- Achieving and maintaining prudent reserves and working capital.
- Limiting use of one-time resources only to one-time expenditures and rebuilding reserves.

Short and Long-Term Factors Influencing Objectives

Several factors constrain the county's strategic financial objectives.

Labor and Pension Costs

Internal service rates were originally set for full cost recovery prior to COVID-19. Yet during the budget process, the internal service department budgets were kept flat. The internal service departments will absorb the budget cuts through attrition and service level negotiations with user departments.

Internal Service Costs

Internal service rates were originally set for full cost recovery prior to COVID-19. Yet during the budget process, the internal service department budgets were cut 5 percent to give relief to the general fund departments who were also asked to take cuts. The internal service departments will absorb the budget cuts through attrition and service level negotiations with user departments.

Budget Strategy

Given limited options to address growing costs while containing discretionary spending overall, the Executive Office advocates an aggressive approach to resolving the structural deficit. This budget strategy emphasizes a pragmatic, fiscally disciplined, multi-year approach to closing the gap.

Cost Containment & Avoidance

- Curtailing program enhancements or expansions unless or until sustainably funded 5-year operational plans are developed.
- Holding firm on labor negotiations.
- Tightly tying new position authorization together with appropriations and funding availability.
- Selectively deauthorizing and deleting unfunded vacant positions that serve no current operational purpose.
- Capturing salary savings by deauthorizing and deleting non-essential funded vacant positions.
- Limiting hiring to replace recently vacated mission-critical positions.
- Evaluating historic returns of discretionary allocations to identify and eliminate other forms of overfunding and reallocate where mission-critical.

Achieving Efficiencies

- Implementing and expanding on findings in the criminal justice system and other areas.
- Identifying and adopting efficiencies in operations, especially internal services.

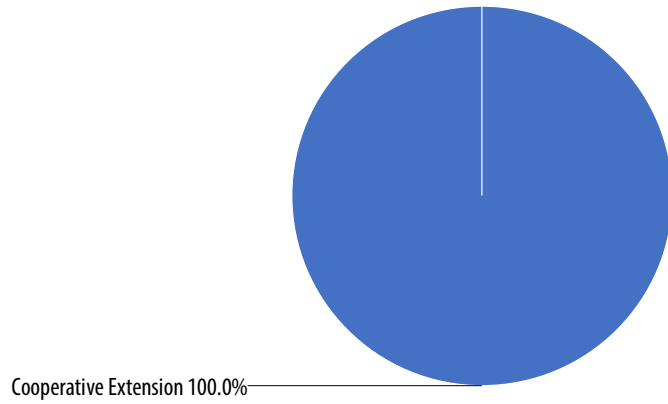
Full Cost Recovery

- Bringing departmental fee schedules current and keeping them up to date.
- Ensuring contracts with other jurisdictions using county services and facilities are kept current with actual costs.

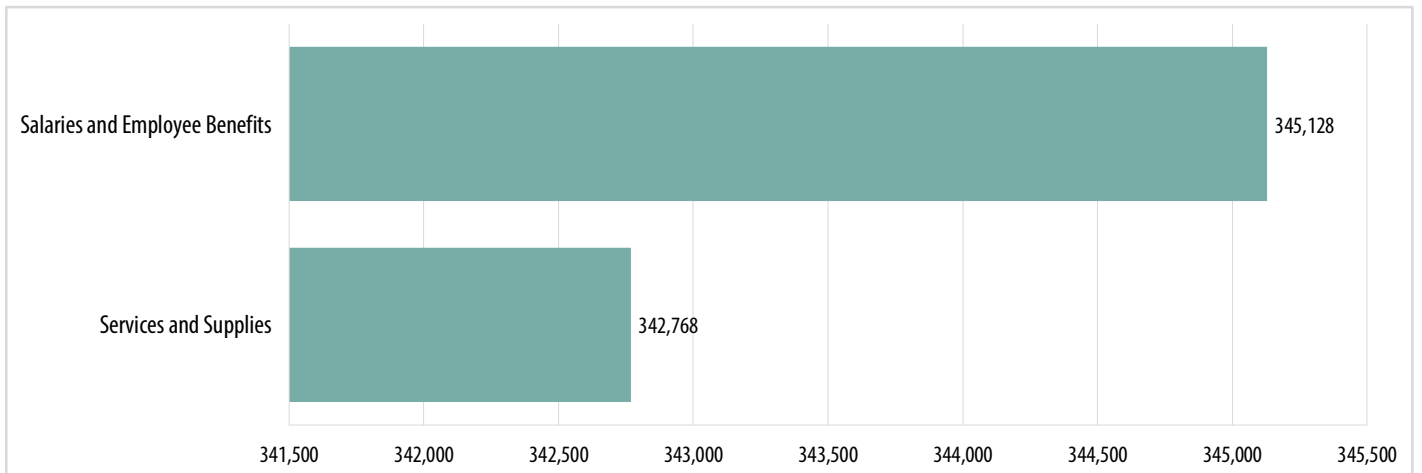
Introduction

The University of California Cooperative Extension (UCCE) Riverside County programs enhance the quality of life and the environmental and economic well-being of the citizens of California through research and education. Programs include agriculture, nutrition, family and consumer sciences, 4-H youth development, and natural and environmental sciences. The UCCE Riverside was established in 1917 via a Memorandum of Understanding (MOU) between the University of California Agriculture and Natural Resources (UC ANR) and the County of Riverside. In this partnership, the university provides funding for researchers and educators and Riverside County provides General Fund support for the division's operational budget.

Total Appropriations



Appropriations by Category



Cooperative Extension

Mission Statement

To enhance the quality of life and the environmental and economic well-being of the citizens of California through research and education.

Description

The University of California Cooperative Extension (UCCE) Riverside County programs enhance the quality of life and the environmental and economic well-being of the citizens of California through research and education. Programs include agriculture, nutrition, family and consumer sciences, 4-H youth development, and natural and environmental sciences. The UCCE Riverside was established in 1917 via a Memorandum of Understanding (MOU) between the University of California Agriculture and Natural Resources (UC ANR) and the County of Riverside. In this partnership, the university provides funding for researchers and educators and Riverside County provides General Fund support for the division’s operational budget.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Enhance competitive, sustainable food systems with agricultural production and innovation through research and outreach efforts. Maintain sustainable urban horticulture and natural ecosystem.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Attendees at agricultural educational and urban horticulture outreach events	3,589	2,158	2,647	2,647
Number of agricultural research projects	38	28	16	16

Insights

- Crop Production & Entomology: No in-person meetings were able to be held during FY 20/21 due to COVID-19 restrictions; however, presentations were made via virtual meetings and information shared via newsletters.
- Viticulture: Research activities focused on water savings on wine grapes, monitoring and control of invasive insect species on table and wine grapes, and testing of new products to break dormancy on table grapes grapevines in the desert.
- Subtropical Horticulture: At the end of the last Citrus Production (2020) class, a survey was given to each participant (n=18) via Zoom. 92 percent of the cohort stated they will implement at least one idea they learned as a result of this class, and 100 percent of them stated that they gained knowledge from the course. In the avocado high density work, it is anticipated that growers will see higher yields. Using less water will be an incentive to adopt high-density cultivation practices (skill change) to achieve a higher yield given the average yield of the experiment of 16,220 lbs. per acre (average of four years from 2014 to 2017) and an average price of \$1.32 per lb. The returns to management is estimated at \$6,260 per acre.

OBJECTIVE 2

Department Objective

Promote healthy lifestyles, science literacy, and positive youth development through the Healthy Families and Communities initiative; nutrition education for adults and children; and encouraging youth engagement, especially in underserved communities, through the formation of 4H clubs.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Financial value of service contribution of Master Gardener and 4-H youth program volunteers (in millions)	\$14.00	\$9.00	\$9.00	\$9.00
Number of education participants in Nutrition/4-H programs	14,487	6,270	10,270	10,270

Insights

- Nutrition:** UCCE promotes healthy lifestyles, science literacy, and positive youth development in local communities. The Nutrition Program builds strong relationships with schools and community partners to educate limited resource youth and families on how to manage food resources, improve diet quality and physical activity, and become more food secure. The CalFresh Healthy Living Program is working to address policy, systems, and environmental (PSE) changes through smarter lunchrooms movement, local school wellness policy, and/or school gardens. Our program is in 43 locations countywide including 23 schools in five school districts, Nine Head Start/ECE sites, and three SNAP offices.
- 4-H Program:** one FTE was lost for the program funded through a three year UC ANR contribution, but need a county contribution which was not available. Additionally during the FY 20/21 program year, no in person outreach events were hosted due to COVID-19 regulations (eg. Southern California Fair, Day Camps, Family Nights, etc.), and we did not formally account for Facebook/Zoom or other types of online programming.
- Master Gardener:** The decline in Financial Value during the FY 20/21 year is due to the COVID-19 Pandemic. Master Gardeners were able to perform volunteer activities virtually, they created a curriculum to share with schools and participate in numerous continuing education opportunities. Master Gardeners are eager to return to in-person activities to share gardening knowledge with the residents of Riverside County.

Related Links

UCCE Riverside County Website: <http://ceriverside.ucanr.edu/>

UC Division of Agriculture and Natural Resources Website: <http://ucanr.edu/>

Twitter: <https://twitter.com/RivUCCE>

Facebook: <https://www.facebook.com/UCCERiverside>

Budget Changes & Operational Impacts

Staffing

Added a new support staff Volunteer Services Coordinator for the 4H Program and removed the funded support staff Office Assistant II position.

Expenses

Net increase of \$53,832

- Salaries & Benefits
 - Increased due to the switching of the office assistant position to volunteer services coordinator position.

Net County Cost Allocations

Net county cost allocation increased to \$687,896 due to the requested volunteer coordinator position for the 4H Program.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Cooperative Extension - 6300100000	5	5	5	5	5	0
Grand Total	5	5	5	5	5	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Cooperative Extension - 6300100000	633,152	634,064	577,636	726,213	687,896	0
Grand Total	633,152	634,064	577,636	726,213	687,896	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	633,152	634,064	577,636	726,213	687,896	0
Total	633,152	634,064	577,636	726,213	687,896	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	301,152	292,887	228,349	383,445	345,128	0
Services and Supplies	332,000	341,177	349,287	342,768	342,768	0
Expense Net of Transfers	633,152	634,064	577,636	726,213	687,896	0
Total Uses	633,152	634,064	577,636	726,213	687,896	0

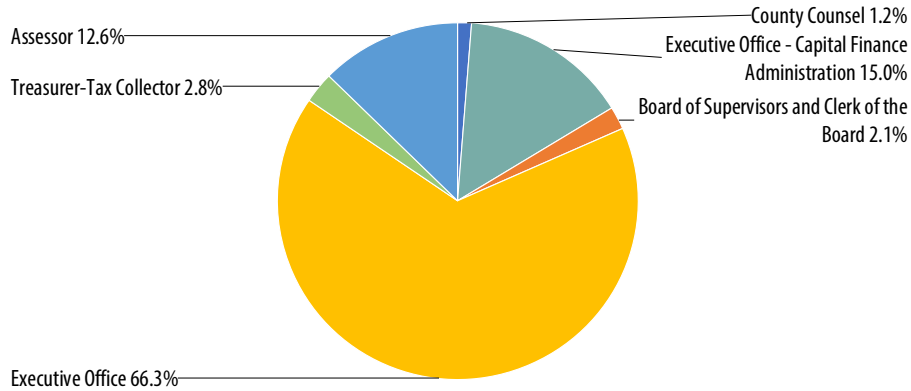
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Total Net of Transfers						
Total Revenue						
Net County Cost Allocation	633,152	634,064	577,636	634,064	687,896	0
Use of Fund Balance	0	0	0	92,149	0	0
Total Sources	633,152	634,064	577,636	726,213	687,896	0

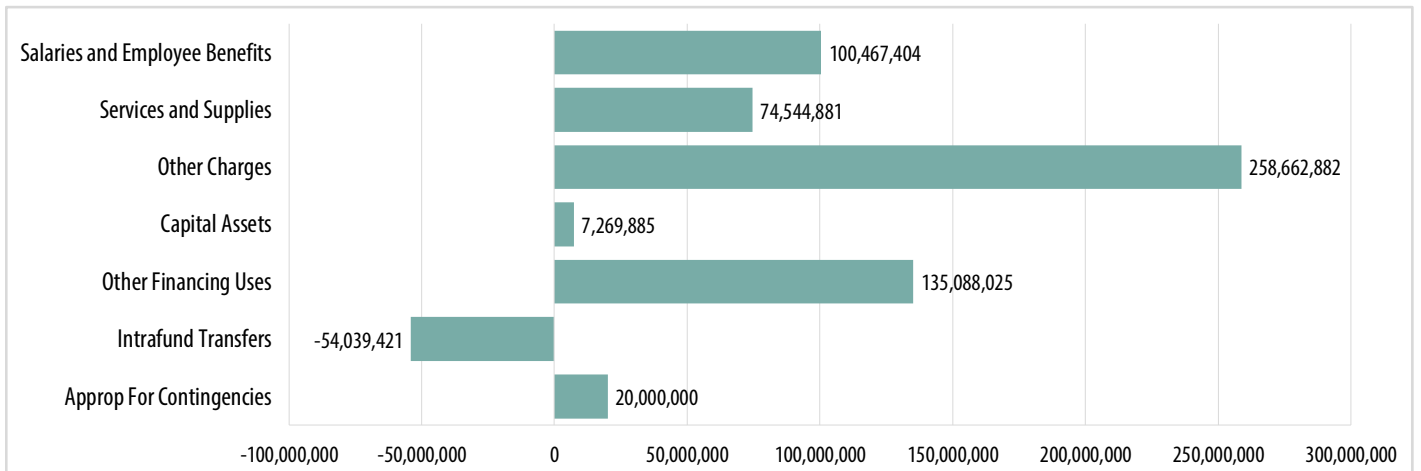
Introduction

The Finance and Government Services portfolio provides county governance and administrative oversight. These include legislative, administrative, finance, counsel, elections, property management, plant acquisition, and promotional activities. The Board of Supervisors, supported by the Clerk of the Board, serves as the governing legislative body of the county, while the Executive Office provides administrative oversight under the Board's direction. Finance activities include assessment of property values by the Assessor; enrollment and distribution of the tax levy, depositing revenue collection, processing payments, entering budget adjustments by the Auditor Controller; collection of property taxes and management of the investment pool by the Treasurer-Tax Collector; and, procurement services by the Purchasing Agent. County Counsel performs legal advice and litigation support activities for the Board of Supervisors and county departments.

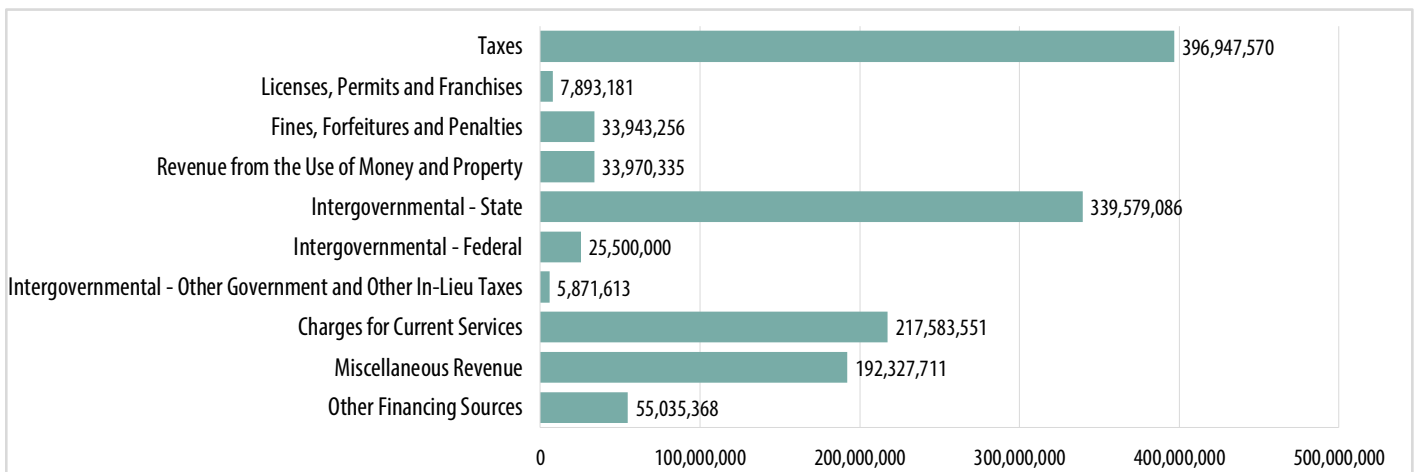
Total Appropriations



Appropriations by Category



Revenues by Source



Assessor

Mission Statement

Fulfill the legally and locally mandated functions of the Assessor in an accurate, timely, professional, and courteous manner and ensure high quality service.

Description

The Assessor Division is part of the Assessor-County Clerk-Recorder business unit (ACR). The ACR is overseen by the elected Assessor-County Clerk-Recorder.

By law, the Assessor must locate all taxable property in the County of Riverside, identify the owners, and describe the property. The Assessor must determine a value for all taxable property and apply all legal exemptions and exclusions. The Assessor must also complete an assessment roll showing the assessed values for all taxable property in Riverside County. The Assessor’s Office consists of the following divisions that address and serve the specific needs of the property taxpayers: Agriculture, Business Personal Property, Commercial, Manufactured Homes, and Residential.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Maximize performance while containing cost.

Portfolio Objective

Promote county financial sustainability.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Motor vehicle in lieu revenue generated for every \$1 spend	\$10.31	\$10.35	\$10.47	\$10.47
Property tax generated for every \$1 spend	\$117.92	\$118.28	\$119.75	\$119.75

Insights

- Assessment activity is responsible for the largest portion of the County’s discretionary revenue. Moreover, the Assessor’s accurate and timely roll serves as the basis for property tax revenue for the State, Cities, Schools, and special districts.
- This objective measures the return on every dollar spent on assessment activity. Measuring total operating costs in relationship to the amount of property taxes generated allows us to analyze how effectively the department utilizes its resources to evaluate the increasing amount of owned property within the County.
- By leveraging technology, training, and continuously improving processes, we expect staffing levels will stay consistent as workload continues to increase.

OBJECTIVE 2

Department Objective

Optimize staffing efficiency.

Portfolio Objective

Promote county financial sustainability.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Hours per active assessment	2.00	1.90	1.80	1.80
Hours per assessment	0.23	0.22	0.21	0.21

Insights

- Employees comprise the majority of departmental costs; therefore, measuring the average direct hours of input to produce our primary deliverables is critical to benchmark consistency during stable workloads and evaluate efficiency during workload fluctuations.
- “Active assessments” are assessments that are more complicated and labor intensive. “Assessments” reflect all assessment activity, regardless of complexity.

OBJECTIVE 3

Department Objective

Maintain an optimal balance between quantity and quality of services performed.

Portfolio Objective

Increase the quality of services provided to constituents.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Roll assessment error rate	0.12%	0.11%	0.10%	0.10%

Insights

- While there is a great deal of emphasis placed on evaluating output relative to input, we are mindful that a singular focus on production may impact the quality of work performed. As such, we strive to maintain an optimal balance between increased levels of service and the quality of the services performed.
- Error rates are calculated by the change in value to the roll in relationship to the total roll value.

Related Links

<http://www.asrclrec.com>

Budget Changes & Operational Impacts

Staffing

Net increase of four positions from the previously authorized amount, totaling 211 authorized positions.

Expenditures

Net decrease of \$708,236.

- Salaries & Benefits
 - Decrease of \$114,357 due to a reduction of eight positions in the CREST budget and an increase of nine positions in the Assessor budget at a lower rate.
- Services & Supplies
 - Decrease of \$1.5 million in grant funded project related expenditures.
- Fixed Assets
 - Increase of \$52,020 in capital outlays.

Revenues

- Charges for current services
 - Increase of \$819,455 due to salary reimbursements and increase supplemental property tax revenue.

Departmental Reserves

- Fund 11177 – SCAPAP
 - Sub-fund use of \$4.4 million to support SCAPAP grant initiatives in accordance with state guidelines.
- Fund 33600 – CREST

- Use of \$1.8 million to support CREST operations.

Net County Cost Allocations

Assessor funding has been reduced \$443,445. The department will use sub-funds to offset the reduction.

Budget Tables**Department / Agency Staffing by Budget Unit**

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ACR-CREST - 1200400000	15	20	7	12	12	0
Assessor - 1200100000	187	190	200	199	199	0
Grand Total	202	210	207	211	211	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ACR-CREST - 1200400000	13,114,223	11,745,706	10,849,470	10,566,552	10,566,552	0
Assessor - 1200100000	26,508,029	29,316,958	28,279,270	29,787,874	29,787,876	0
Grand Total	39,622,252	41,062,664	39,128,740	40,354,426	40,354,428	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	25,832,864	24,055,010	23,995,283	25,428,466	25,428,468	0
11177 - SCAPAP 2014 SB 854	675,166	5,261,948	4,283,987	4,359,408	4,359,408	0
33600 - CREST	13,114,223	11,745,706	10,849,470	10,566,552	10,566,552	0
Total	39,622,252	41,062,664	39,128,740	40,354,426	40,354,428	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	21,095,759	23,937,172	22,051,838	23,822,813	23,822,815	0
Services and Supplies	9,253,844	15,109,333	14,125,880	13,600,967	13,600,967	0
Other Charges	1,548,518	1,892,194	1,123,266	1,752,121	1,752,121	0
Capital Assets	7,724,132	5,485,913	6,211,743	5,537,933	5,537,933	0
Intrafund Transfers	0	(5,361,948)	(4,383,987)	(4,359,408)	(4,359,408)	0
Expense Net of Transfers	39,622,252	41,062,664	39,128,740	40,354,426	40,354,428	0
Total Uses	39,622,252	41,062,664	39,128,740	40,354,426	40,354,428	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Fines, Forfeitures & Penalties	(8,066)	1	1	1	1	0
Revenue from the Use of Money & Property	89,064	69,784	69,784	69,784	69,784	0
Charges for Current Services	14,495,472	20,811,871	20,708,607	21,631,326	21,631,326	0
Miscellaneous Revenue	96,635	119,949	96,890	96,636	96,636	0
Other Financing Sources	10,000,014	6,000,000	6,000,000	4,000,000	4,000,000	0
Total Net of Transfers	14,673,105	21,001,605	20,875,282	21,797,747	21,797,747	0
Operating Transfers In	10,000,014	6,000,000	6,000,000	4,000,000	4,000,000	0
Total Revenue	24,673,119	27,001,605	26,875,282	25,797,747	25,797,747	0
Net County Cost Allocation	13,321,905	8,868,895	8,868,900	8,425,450	8,425,450	0
Use of Fund Balance	1,627,228	5,192,164	3,384,558	6,131,229	6,131,231	0
Total Sources	39,622,252	41,062,664	39,128,740	40,354,426	40,354,428	0

County Clerk-Recorder

Mission Statement

Fulfill the legally and locally mandated functions of the County Clerk-Recorder in an accurate, timely, professional and courteous manner, and to ensure high quality service.

Description

The County Clerk-Recorder Divisions are part of the Assessor - County Clerk - Recorder business unit (ACR). The ACR is run by the elected Assessor -County Clerk - Recorder.

The County Clerk is responsible for a variety of services including issuing marriage licenses, conducting civil marriage ceremonies, and registering notary public commissions/oaths. The Clerk also accepts fictitious business name (FBN) statements and supplemental documents pertaining to FBN filings. Additional responsibilities include registration of process servers, legal document assistance, and unlawful detainers.

The Recorder is charged with the responsibility of examining, recording, imaging, indexing, and archiving all official records that are recorded and filed within the County of Riverside. This includes maintaining custody of permanent records as well as providing public access to information regarding land and land ownership. The Recorder is also the local registrar of public marriages and issues certified copies of birth, death, and marriage records.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Optimize staffing efficiency.

Portfolio Objective

Promote county financial sustainability.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Hours per clerk document	1.10	0.99	0.89	0.89
Hours per recorder document	0.17	0.16	0.15	0.15

Insights

- Employees comprise the majority of departmental costs; therefore, measuring the average direct hours of input to produce our primary deliverables is critical to benchmark consistency during stable workloads and evaluate efficiency during workload fluctuations.

OBJECTIVE 2

Department Objective

Maintain an optimal balance between quantity and quality of services performed.

Portfolio Objective

Increase the quality of services provided to constituents.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Clerk recorder error rates	0.77%	0.76%	0.75%	0.75%

Insights

- While there is a great deal of emphasis placed on evaluating output relative to input, we are mindful that a singular focus on production may impact the quality of work performed. As such, we strive to maintain an optimal balance between increased levels of service and the quality of the services performed.
- Error rates are derived from quality control measures employed by the department.

OBJECTIVE 3

Department Objective

Increase Customer Satisfaction.

Portfolio Objective

Promote county financial sustainability.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
ACR customer satisfaction rate	95%	100%	100%	100%

Insights

- One of our strategic goals is to improve the customer experience by providing quick, convenient, and accurate service. We endeavor to accomplish this through numerous customer centric projects that are aimed at better understanding the needs of customers and how we can serve them in the most convenient and meaningful way.
- This performance measure, in conjunction with other complimentary measures, is useful in evaluating the overall effectiveness of our customer centric initiatives.

Related Links

Website: <http://www.asrclkrec.com>

Budget Changes & Operational Impacts

Staffing

Net increase of one position from the prior fiscal year, totaling 197 authorized positions. These positions are funded through services fees.

Expenditures

Net increase of \$4.4 million.

- Salaries & Benefits
 - Increase of \$2.6 million due to scheduled salary, benefit and pension increases as well as higher assumed filled rates.
- Services & Supplies
 - Increase of \$3.9 million mostly in salary and benefit reimbursement and the purchase of computer equipment.

- Fixed Assets
 - Decrease of \$360,000 in capital outlays.

Revenues

Net increase of \$2.6 million.

- Fees and Charges
 - Increase of \$2.6 million attributable to document recordings.

Departmental Reserves

- Fund 11076 – Modernization
 - Increase of \$4.8 million in use of subfunds to support modernization projects.
- Fund 11077 – Conversion
 - Use of \$258,000.
- Fund 11128 – Soc. Security Truncation
 - Use of \$149,000.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
County Clerk-Recorder - 1200200000	190	197	196	197	197	0
Grand Total	190	197	196	197	197	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ACR-Records Mgt and Archives Pgrm - 1200300000	67,184	0	0	0	0	0
County Clerk-Recorder - 1200200000	20,307,665	24,960,426	26,413,996	29,377,510	29,377,509	0
Grand Total	20,374,848	24,960,426	26,413,996	29,377,510	29,377,509	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	20,307,665	18,014,658	23,454,856	19,826,795	19,826,794	0
11040 - Recorder Vital-Hlth Stat Fund	0	204,169	204,169	171,119	171,119	0
11076 - Modernization	0	5,636,417	1,649,789	7,821,229	7,821,229	0
11077 - Conversion	0	422,383	422,383	821,376	821,376	0
11128 - Soc.Security Truncation	0	149,410	149,410	149,409	149,409	0
11129 - Electronic Recording Fee	0	533,389	533,389	587,582	587,582	0
45100 - Records Mgt & Archives Program	67,184	0	0	0	0	0
Total	20,374,848	24,960,426	26,413,996	29,377,510	29,377,509	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	18,541,198	20,503,151	19,917,661	23,116,853	23,116,852	0
Services and Supplies	5,369,917	14,788,020	12,527,669	18,716,346	18,716,346	0
Other Charges	8,107	0	10,000	20,000	20,000	0
Capital Assets	314,642	1,997,439	1,997,439	1,637,439	1,637,439	0
Other Financing Uses	67,184	0	0	0	0	0
Intrafund Transfers	(3,926,198)	(12,328,184)	(8,038,773)	(14,113,128)	(14,113,128)	0
Expense Net of Transfers	20,307,665	24,960,426	26,413,996	29,377,510	29,377,509	0
Operating Transfers Out	67,184	0	0	0	0	0
Total Uses	20,374,848	24,960,426	26,413,996	29,377,510	29,377,509	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	19,217	19,824	9,912	20,000	20,000	0
Charges for Current Services	24,955,186	21,533,336	23,441,223	24,109,770	24,109,770	0
Miscellaneous Revenue	14,646	6,924	14,927	6,421	6,421	0
Other Financing Sources	245,129	0	0	0	0	0
Total Net of Transfers	24,989,049	21,560,084	23,466,062	24,136,191	24,136,191	0
Operating Transfers In	245,129	0	0	0	0	0
Total Revenue	25,234,178	21,560,084	23,466,062	24,136,191	24,136,191	0
Net County Cost Allocation	(2,523,362)	0	4,560,864	0	0	0
Use of Fund Balance	(2,335,968)	3,400,342	(1,612,930)	5,241,319	5,241,318	0
Total Sources	20,374,848	24,960,426	26,413,996	29,377,510	29,377,509	0

Auditor-Controller

Mission Statement

OVERSIGHT | INTEGRITY | ACCOUNTABILITY

Description

The Office of the Auditor-Controller has many legal mandates. As legislated under the government code, the office provides fiscal oversight countywide for all governmental agencies under the control of the Board of Supervisors. The office is responsible for establishing a chart of accounts in accordance with the generally accepted accounting principles for financial transactions. The department is also responsible for financial transactions’ budgetary control, property tax administration, disbursements/ vendor payments, 1099 reporting, capital assets management, biweekly payroll processing for over 22,000 employees, general ledger transactions approvals, cash management including issuance of tax anticipated notes, accounts receivable, long-term debt, rate/fee reviews, annual audit plan, and preparation of financial reports, such as the Comprehensive Annual Financial Report (CAFR), Popular Annual Financial Report (PFAR), and State Controller’s Report.

The department’s customers include serving 2.5 million county residents, over 37,000 active vendors, 28 cities, state, federal and 400 taxing agencies, K-12 school districts (432,000 students), community colleges, special districts, redevelopment successor agencies, employee unions, and county department’s fiscal and accounting personnel. The department has over 1 million parcels and it distributes over \$4.3 billion in property taxes annually.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Continue to increase financial integrity, accurate and timely disbursement, fiscal oversight, process improvement, and proactive leadership in communicating fiscal and accounting guidelines.

Portfolio Objective

Reinforce accountability and continuous improvement.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
On-time reporting for CAFR	100%	100%	100%	100%
Turnaround process for ACO payable approval within 48 hours	96%	100%	100%	100%

Insights

- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report, Popular Annual Financial Report, and State Controller’s Report. Stabilizing Accounts Payable software to increase service for vendors and County departments while streaming the current processes. Provided centralized services that processed 201,304 warrants, 22,717 journals, 155 Form 11s approved, and 5,089 budget line adjustments for the FY 19/20.

OBJECTIVE 2

Department Objective

To oversee the distribution of property tax revenues which is 88.8 percent of the county’s discretionary revenue.

Portfolio Objective

Reinforce accountability and continuous improvement.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
On-time property tax apportionments	45%	100%	100%	100%
Turnaround time of 48 hours on returning customer phone calls	95%	100%	100%	100%

Insights

- The Property Tax division distributed over \$4.2 billion in property tax revenue and processed the billing information for over one million individual property parcels for the FY 19/20.
- Calculated school district tax rates for issuances of \$5.4 billion of the \$7.7 billion in approved school debt funding for the first time in FY 19/20.
- Stabilizing a new and replacing an old legacy property tax system to streamline the manual processes.

OBJECTIVE 3

Department Objective

Meet audit mandates while issuing objective, innovative, and independent audit reports; review for areas of opportunities for county departments to obtain cost savings.

Portfolio Objective

Accurately evaluate, calculate, bill, collect, and distribute property tax revenues.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Complete draft audit report within 90 days of exit conference	99%	100%	100%	100%
Rate review turnaround process within 2 weeks	97%	100%	100%	100%

Insights

- Provide relevant and timely information to the Board of Supervisors and public by issuing 30 various audit reports, quarterly Treasurer Asset Verifications, 24 Internal Service Funds rate reviews, cash overage and shortage reviews, innovative overtime monitoring reports.
- Oversee the Fraud, Waste, and Abuse Hotline and submit quarterly reports to the Board of Supervisors.

OBJECTIVE 4

Department Objective

Produce accurate and timely biweekly payroll for over 21,000 county employees and 100 special district employees while increasing innovation in an effort to reduce costs and streamline processes.

Portfolio Objective

Reinforce accountability and continuous improvement.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
On-time processing of on-cycle payroll	100%	100%	100%	100%
Turnaround process for off-cycle payroll within 48 hours	99%	99%	100%	100%

Insights

- Upgrading the current Human Capital Management system (HCM) to streamline routine payroll processes and allow more functionality within the system. The goal is to provide more flexibility and tools to the end user by taking advantage of enhanced "Self-Service" tools.
- Disbursed over \$1.9 billion and over 573,000 paychecks annually for FY 19/20. Improved upon our existing ACH processing and CalPERS reporting processes to enhance existing internal controls and external security.
- Created, processed and distributed 25,465 W2s on time with a new mandated compressed deadline and a significant overhaul of the tax structure and reporting rules.

Related Links

<https://www.auditorcontroller.org/>

Budget Changes & Operational Impacts

Staffing

Net increase of two positions

The Auditor-Controller defunded six positions to meet rising costs in salary and benefit increases.

Expenditures

Net increase of \$293,181

- Salaries & Benefits
 - The increase in salaries and benefits was absorbed by defunding six vacant positions. These defunded positions will negatively impact the Auditor-Controller's ability to execute its fiduciary and statutory responsibilities. A position was added to keep up with the increased workload brought on by the eProcurement system (RivCoPRO).
- Services & Supplies
 - Overall expenditures were reduced to meet budget expectations. The department had to make budget cuts to professional services, and a number of other categories in order to meet net county cost targets.

Revenues

Net increase of \$293,181

- Charges for Current Services
 - Department supplemental property tax revenues are estimated to increase approximately \$120,000 or 20 percent due to increases in current year supplemental and prior year supplemental collections.
 - Revenue from the electronic payables program are estimated to increase due to vendor activity as more vendors were added

to the program during the COVID-19 pandemic.

a 15 percent reduction in funding last year to meet cost savings. In order to balance the current budget, the department defunded six vacant positions and reduced its expenditures.

Net County Cost Allocations

The net county cost remains the same as the prior year, \$3.5 million. The department was impacted with

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ACO-County Payroll - 1300300000	20	22	20	22	22	0
ACO-Internal Audits - 1300200000	13	10	11	11	11	0
Auditor-Controller - 1300100000	59	55	62	56	56	0
Grand Total	92	87	93	89	89	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ACO-County Payroll - 1300300000	586,466	1,069,289	572,957	1,184,046	1,184,046	0
ACO-Internal Audits - 1300200000	1,240,546	1,475,029	1,335,791	1,475,029	1,475,029	0
Auditor-Controller - 1300100000	6,912,384	7,083,712	6,904,789	7,262,136	7,262,136	0
Grand Total	8,739,396	9,628,030	8,813,537	9,921,211	9,921,211	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	8,739,396	9,628,030	8,813,537	9,921,211	9,921,211	0
Total	8,739,396	9,628,030	8,813,537	9,921,211	9,921,211	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	8,474,744	9,430,869	8,838,742	9,893,806	9,893,806	0
Services and Supplies	2,764,877	2,979,211	2,745,575	2,815,791	2,815,791	0
Intrafund Transfers	(2,500,225)	(2,782,050)	(2,770,780)	(2,788,386)	(2,788,386)	0
Expense Net of Transfers	8,739,396	9,628,030	8,813,537	9,921,211	9,921,211	0
Total Uses	8,739,396	9,628,030	8,813,537	9,921,211	9,921,211	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Charges for Current Services	5,377,547	6,274,693	5,918,725	6,567,374	6,567,374	0
Miscellaneous Revenue	3,206	0	5	499	499	0
Other Financing Sources	35,603	0	0	1	1	0
Total Net of Transfers	5,380,753	6,274,693	5,918,730	6,567,873	6,567,873	0
Operating Transfers In	35,603	0	0	1	1	0
Total Revenue	5,416,356	6,274,693	5,918,730	6,567,874	6,567,874	0
Net County Cost Allocation	3,323,040	3,353,337	2,894,807	3,353,337	3,353,337	0
Use of Fund Balance	0	0	0	0	0	0
Total Sources	8,739,396	9,628,030	8,813,537	9,921,211	9,921,211	0

Countywide Cost Allocation Plan

Description

The Countywide Cost Allocation Plan is used to capture indirect costs that are incurred by internal

county departments. Each year, this plan is approved by the state to allow the reimbursement of these costs from both the state and federal governments.

Budget Tables

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ACO-COWCAP Reimbursement - 1302200000	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0
Grand Total	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0
Total	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Intrafund Transfers	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0
Expense Net of Transfers	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0
Total Uses	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Charges for Current Services	9,159,347	10,522,435	7,699,067	9,243,392	9,243,392	0
Total Net of Transfers	9,159,347	10,522,435	7,699,067	9,243,392	9,243,392	0
Total Revenue	9,159,347	10,522,435	7,699,067	9,243,392	9,243,392	0
Net County Cost Allocation	(29,946,133)	(31,105,582)	(28,942,036)	(29,297,439)	(29,361,734)	0
Use of Fund Balance	0	0	0	(64,295)	0	0
Total Sources	(20,786,786)	(20,583,147)	(21,242,969)	(20,118,342)	(20,118,342)	0

Board of Supervisors and Clerk of the Board

Mission Statement

The mission of the Clerk of the Board is to provide exceptional customer service to the county and its citizens using proven technology while preserving the past, recording the present, and providing accessibility to official county records and information.

Description

The Board of Supervisors is the governing body of the county and Board-governed special districts. The Board of Supervisors’ budget supports its policy-making role and local legislative functions and funds projects that promote health, safety, and quality of life for county residents.

The Clerk of the Board provides administrative support to the Board of Supervisors as well as providing services vital to the public. The Clerk of the Board serves as the clearinghouse for all matters requiring review or executive action of the governing authorities of the County of Riverside and provides processing and dissemination of all board directives, policies and laws of the county’s legislative branch.

The Clerk of the Board Assessment Appeals Division receives and processes applications for changed assessments and written findings of fact in accordance with legal requirements. The Assessment Appeals Division provides administrative support to the Assessment Appeals Board Members and Hearing Officers appointed on behalf of the Board of Supervisors to act as the County Board of Equalization.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Increase availability, transparency, and open access to BOS official records by efficient processing and storage of Board Agenda items.

Portfolio Objective

Reinforce accountability and continuous improvement.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Board agenda items processed (calendar year)	2,283	2,112	2,303	2,200
Customer survey forms processed	28	31	30	30

Insights

- The metrics above are based on calendar year, where the FY19/20 column contains 2019 data, and so on.

Insights

- The department initiated an automated agenda process using a software program. The department will continue to make improvements and enhancements to the system that will benefit the Board of Supervisors, county staff, and the public. The department will coordinate with the Human Resources Department to add agenda training to the county’s Management, Supervisory, and Professional Assistants Academies. The creation of a training video that will be offered on the COR Learning Center website is also being considered.
- The department will be working with vendors to convert its stored documents, including paper, media and microfilm, to an electronic format. The electronic file conversion program will allow for easier access when items are requested by both the public and county agencies, ensuring a seamless, transparent process.
- The department continues to improve website accessibility so the public and county agencies can access information more efficiently. An enhanced video streaming service was recently implemented to provide a better viewing experience for users online.
- Customer survey forms are available to the public and other county agencies at the Clerk of the Board’s website and customer service counter. In 2019, the department received a 100 percent favorable rating from all surveys received. Management regularly reviews surveys and implements improvements based on feedback. The Clerk of the Board continues to strive for increased efficiency in all services provided to its customers.

OBJECTIVE 2

Department Objective

Increase efficiency in the dissemination, collection, review, processing and tracking of Statement of Economic Interest forms.

Portfolio Objective

Embrace continuous improvement to enhance the customer experience, identify efficiencies, and exercise fiscal prudence.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Form 700 (Statement of Economic Interest) filings processed	5,000	5,000	5,000	5,000

Insights

- The metrics above are based on calendar year.
- The department implemented full use of the NetFile E-File system in 2015 to create efficiencies in the collection of Form 700 and to provide greater flexibility in reporting.

OBJECTIVE 3

Department Objective

Ensure efficiency and transparency of the property tax assessment appeal process by managing property tax assessment appeal applications in a timely manner.

Portfolio Objective

Increase the quality of services provided to constituents.

County Outcome

Effective, efficient processing of applications allowing for timely hearings for the taxpayer.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Assessment appeals filings	3,191	3,500	3,500	3,500

Insights

- The metrics above are based on calendar year, where the FY 19/20 column contains 2019 data, and so on.
- The department continues to make upgrades to the Assessment Appeals Division system to improve efficiency and provide staff flexibility in the creation of weekly agendas, printing of letters, and providing the ability to access historical assessment data relative to current appeals. The department is also considering an update to the system to allow for electronic signatures on applications filed and the ability for applicants to pay electronically through an online system.

Related Links

District 1: <http://www.rivcodistrict1.org>
 District 2: <http://www.rivcodistrict2.org>
 District 3: <https://rivcodistrict3.org/>

District 3 Facebook: <https://www.facebook.com/supervisorchuckwashington/>
 District 4: <https://www.rivco4.org/>
 District 5: <https://supervisorjeffhewitt.com/>
 Clerk of the Board: <http://www.rivcocob.org>
 Clerk of the Board Facebook: <https://www.facebook.com/RivCoCOB/>
 Assessment Appeals Division: <http://www.rivcocob.org/assessment-appeals-office/>

Budget Changes & Operational Impacts

Staffing

The FY 21/22 budget will fund 58 full-time positions. The department has a net decrease of two positions due to organizational changes and retirements.

Expenditures

A net increase of \$1,068,363.

- Salaries & Benefits
 - An increase of \$94,650 due to organizational changes and increases in retirement benefit rates.
- Services & Supplies
 - A decrease of \$179,877 due to decreases in ISF, COWCAP, salary and benefit reimbursements and travel costs.
- Other Charges
 - An increase of \$968,590 in contributions to non-county agencies to help support community improvement efforts in each of the five supervisorial districts.
- Other Financing Uses
 - An increase of \$150,000 as a result of additional legal expenditures due to a court order ruling.
- Intrafund Transfers
 - A decrease of \$35,000 in intrafund salary and benefit reimbursements for services provided

between the Clerk of the Board and the Assessment Appeals Division resulting from organizational changes.

- A decrease of \$90,000 in grant revenue from non-governmental agencies for homeless collaboratives as funding has been depleted.

Revenues

A net decrease of \$59,637.

- Charges for Current Services
 - An increase of \$25,363 in reimbursement for services related to an anticipated increase in agenda items for special districts.
- Miscellaneous Revenue

Departmental Reserves

- Use of committed reserves of \$150,000.
- Fund 11072 CFB-Youth Protection/Intervention
 - Use of restricted reserves of \$43,000 for program operations.

Net County Cost Allocations

The Board of Supervisors and Clerk of the Board net county cost allocation will be \$9.9 million, an increase of \$1 million from FY 20/21.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Assessment Appeals Board - 1000200000	5	5	6	6	6	0
Board of Supervisors - 1000100000	62	55	54	52	52	0
Grand Total	67	60	60	58	58	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Assessment Appeals Board - 1000200000	817,719	880,796	841,350	865,796	865,796	0
Board of Supervisors - 1000100000	9,423,785	9,412,443	8,841,502	10,495,806	10,495,806	0
Board of Supervisors - PEG - 1000300000	96,495	0	0	0	0	0
Grand Total	10,337,999	10,293,239	9,682,853	11,361,602	11,361,602	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	10,220,085	10,228,239	9,672,727	11,313,602	11,313,602	0
11072 - Youth Protection/Intervention	21,419	65,000	10,126	48,000	48,000	0
11187 - Board of Supervisors - PEG	96,495	0	0	0	0	0
Total	10,337,999	10,293,239	9,682,853	11,361,602	11,361,602	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	7,625,980	7,795,158	7,309,988	7,889,808	7,889,808	0
Services and Supplies	1,508,090	2,154,065	1,833,854	1,974,188	1,974,188	0
Other Charges	935,270	454,011	454,011	1,422,601	1,422,601	0
Capital Assets	38,177	0	10,000	0	0	0
Other Financing Uses	344,495	5	150,000	150,005	150,005	0
Intrafund Transfers	(114,013)	(110,000)	(75,000)	(75,000)	(75,000)	0
Expense Net of Transfers	9,993,504	10,293,234	9,532,853	11,211,597	11,211,597	0
Operating Transfers Out	344,495	5	150,000	150,005	150,005	0
Total Uses	10,337,999	10,293,239	9,682,853	11,361,602	11,361,602	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	1,324	0	0	0	0	0
Revenue from the Use of Money & Property	5,612	0	5,000	5,000	5,000	0
Intergovernmental - Other Government and Other In-Lieu Taxes	0	0	90,000	0	0	0
Charges for Current Services	931,199	1,024,637	847,116	1,050,000	1,050,000	0
Miscellaneous Revenue	82,965	90,000	0	0	0	0
Other Financing Sources	147,991	115,370	115,370	115,370	115,370	0
Total Net of Transfers	1,021,100	1,114,637	942,116	1,055,000	1,055,000	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	147,991	115,370	115,370	115,370	115,370	0
Total Revenue	1,169,091	1,230,007	1,057,486	1,170,370	1,170,370	0
Net County Cost Allocation	9,065,895	8,998,232	8,620,241	8,998,232	9,998,232	0
Use of Fund Balance	103,013	65,000	5,126	1,193,000	193,000	0
Total Sources	10,337,999	10,293,239	9,682,853	11,361,602	11,361,602	0

County Counsel

Mission Statement

The Office of County Counsel provides a broad range of high quality, cost-effective legal services designed to promote the public service objectives of the County of Riverside, while at the same time protecting the county from risk and loss.

Description

The Office of County Counsel is a full-service law office that handles civil matters for the County of Riverside. The office provides advisory, transaction and litigation support on issues of vital concern to the county and its residents such as health care, public safety, adult and child welfare, land development, environmental protection, real estate, contracts, public finance, taxation, public works and elections. The office is staffed by experienced attorneys who have dedicated their careers to public service. The office’s primary clients are the Board of Supervisors and county agencies, departments, commissions and officers. Legal services are also provided to other public entities within the county, including certain joint powers authorities, school districts, and special districts.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Provide quality, accurate, effective and timely legal services to the Department of Public Social Services (DPSS) in matters relating to children who are dependents of the Juvenile Court so that each child suffering from either an actual harm, or a current risk of harm, of exploitation or physical, sexual or emotional abuse or neglect, is ensured maximum safety and protection.

Portfolio Objective

Preserve and reinstate safe environments to eliminate abuse and neglect.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of child protective custody warrants issued	902	900	750	750
Number of juvenile dependency cases and appeals handled	2,576	2,500	2,550	2,550

Insights

- Protecting children from abuse and neglect is a key responsibility for the County Counsel’s Office. We continue to increase the scope of our legal services in response to requests from the Child Services Division of DPSS. We have expanded our services to include training, training bulletins on key issues and new case law, policy review and development, and general advice on a wide variety of dependency matters. We continue to monitor individual and office caseloads for the trial lawyers as well as for the appellate lawyers to ensure high quality and responsive service.
- The successful implementation of a child protective custody warrant protocol as well as the passage of AB 1401 (permitting after-hours warrants) has significantly increased safety while minimizing risk to the county.

Insights

- Significant effort continues to be made to increase experience and expertise to handle more cases in-house and to reduce the reliance on outside counsel; and thus reduce cost to the county and its departments and districts. The varied nature of the litigation handled by in-house lawyers reflects the diversity of the county’s mission. From taxes and finance to personal injury defense, and everything in between, the County Counsel’s Office helps to safeguard the county and its employees in civil lawsuits and other proceedings as well as helping the county and its agencies acquire property to construct vital infrastructure for an expanding county population.
- The County Counsel’s Office works closely with each client department to understand their operations, goals, and objectives to provide better quality and more responsive legal advice and counsel. This effort involves the Assistant County Executive Officers and the Risk Management Steering Committee to ensure that proactive steps are being taken by county departments, as well as subsequent remedial measures to ensure a significant reduction in settlements, judgments, and defense costs.

OBJECTIVE 2

Department Objective

Aggressively represent the county in litigation, maintaining fiscal stability while advancing the overall interests of the County of Riverside and the public it serves.

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of litigated cases handled in-house by County Counsel	191	187	150	150

OBJECTIVE 3

Department Objective

Provide quality, accurate, effective and timely legal services to the Transportation & Land Management Agency (TLMA) - Code Enforcement to enable that department to fulfill their mission and objectives in accordance with the law, to reduce the risk of liability to enhance cost recovery and to improve neighborhood livability.

Portfolio Objective

Restore our residents and communities to a position of safety, stability, and resilience.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of Civil Nuisance Abatement cases handled	83	80	100	100

Insights

- The County Counsel’s Office works closely with supervisorial district staff and TLMA/Code Enforcement to identify problem properties and to develop strategies to increase public safety and neighborhood livability. The County Counsel’s Office continues to partner with county departments to identify additional strategies and solutions to reduce calls for service, as well as assisting Code Enforcement to implement its flat fee enforcement process.

Insights

- The County Counsel’s Office continues to partner with Code Enforcement and the District Attorney’s Cannabis Regulation Task Force to address permanent solutions to unpermitted large-scale cannabis cultivation and unpermitted cannabis dispensaries that negatively impact the residential areas surrounding such unpermitted activities.

OBJECTIVE 4

Department Objective

Providing quality, effective and timely legal services to the Public Guardian with respect to their responsibilities in Lanterman-Petris-Short (LPS) and probate conservatorship matters under the jurisdiction of the Probate Court. Legal services provided by the County Counsel’s Office include, but are not limited to, preparing and filing court documents, providing legal representation at court hearings and trials, providing in-house training, legal updates and legal advice relating to conservatorships.

Portfolio Objective

Preserve and reinstate safe environments to eliminate abuse and neglect.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of LPS/Probate case handled	1,176	1,200	1,268	1,268

Insights

- At the request of the Public Guardian (PG), the County Counsel’s Office added another full-time attorney last fiscal year to provide our highest staffing level in the history of the office in order to protect dependent adults from abuse or neglect and those with serious mental illness. The County Counsel’s Office continues to carefully evaluate attorney workloads based upon surveys of similarly situated counties for lawyers representing public guardians in an effort to increase safety of those in conservatorships and reduce potential liability risk. The County Counsel’s Office continues to partner with the Executive Office, DPSS/Adult Protective Services (APS), and the PG to implement a protocol to expedite the review and investigation of APS referrals to the PG and the filing of conservatorship petitions with the Probate Court, including increase communication and responsiveness.
- The County Counsel’s Office is partnering with Behavioral Health, the Public Defender, and the Courts to evaluate possible implementation of Laura’s Law, a Court Ordered Assisted Outpatient Treatment Program, to provide an alternative to inpatient treatment for qualified patients suffering from mental illness.

OBJECTIVE 5

Department Objective

Provide quality, accurate, effective and timely legal services to all county departments to enable them to fulfill their mission and objectives in accordance with the law.

Portfolio Objective

Provide quality service to support continuous county operations.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of business transactions handled for client departments	3,403	3,847	3,900	3,900
Number of land use related transactions handled for TLMA	272	215	200	200

Insights

- The County Counsel’s Office continues to improve the quality and responsiveness of its legal services by providing counsel assignments that align with the organizational structure of the county departments and their business operations. Departments are seeking counsel advice and participation early and often. This has resulted in counsel being more actively involved with assisting clients in the creation of various social, loan and grant programs and business transactions for the benefit of the residents and businesses in Riverside County. The County Counsel’s Office continues to experience an increase in the complexity of the assignments and matters presented. The office’s primary challenge is to fully meet the needs of its clients.
- Given the county’s implementation of its regulatory framework for cannabis land uses, comprehensive revision to the zoning ordinance and several high profile development projects, there has been a steady demand on County Counsel in recent years. Additionally, TLMA has sought our advice and counsel early and often on the environmental review and the California environmental quality act (CEQA) documentation for county initiated projects and other high profile projects which has minimized litigation risks. The department has also seen an increase in the complexity of the assignments and cases presented. The office’s primary challenge is to fully meet the needs of its clients.

Insights

- The County Counsel’s Office continues to work closely with numerous county departments during the COVID-19 pandemic to streamline processes, secure emergency procurements of equipment, services and supplies, and administer Federal and State level grants and funding for COVID-19 related assistance and recovery.

Related Links

<https://www.countyofriverside.us/county counsel/Home.aspx>

Budget Changes & Operational Impacts

Staffing

The FY 21/22 budget will fund 88 full-time positions.

Expenditures

A net decrease of \$201,184.

- Salaries & Benefits:
 - An increase of \$1.3 million as a result of additional positions, annual merit increases, additional costs of new labor agreements, projected retirement payoffs and increase pension obligation costs.

- Services & Supplies:
 - An increase of \$101,165 as a result of County Counsel’s liability insurance costs increasing.
- Intrafund Transfers:
 - An increase of \$1.6 million. County Counsel operates as a general support service department that recovers costs through intrafund revenue from county departments. Service levels are driven by the work requested by the county departments. With the County’s plans to resume to full operations by next fiscal year, it is anticipated that client service demands will increase therefore increasing the intrafund revenue.

Revenues

Net decrease of \$51,184. Revenue received from school districts and LPS and probate conservatorships has decreased. County Counsel provides legal services to school districts for bond financing. School district’s activity has decreased. LPS and probate conservatorship revenue is awarded by the court to County Counsel from conservatees’ estates when funds are available.

Net County Cost Allocations

County Counsel net county cost allocation has a net decrease of \$150,000. The net county cost will be of \$1.6 million.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
County Counsel - 1500100000	81	84	87	88	88	0
Grand Total	81	84	87	88	88	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
County Council - 1500100000	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0
Grand Total	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0
Total	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	14,297,363	15,379,216	14,881,044	16,718,217	16,718,217	0
Services and Supplies	1,443,476	1,867,257	1,872,588	1,968,422	1,968,422	0
Intrafund Transfers	(9,943,214)	(10,172,149)	(10,361,408)	(11,813,499)	(11,813,499)	0
Expense Net of Transfers	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0
Total Uses	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Intergovernmental - State	9,127	4,500	4,500	4,500	4,500	0
Charges for Current Services	3,877,573	5,205,324	4,547,547	5,154,140	5,154,140	0
Miscellaneous Revenue	217,445	152,417	217,446	152,417	152,417	0
Other Financing Sources	186,244	0	0	0	0	0
Total Net of Transfers	4,104,145	5,362,241	4,769,493	5,311,057	5,311,057	0
Operating Transfers In	186,244	0	0	0	0	0
Total Revenue	4,290,390	5,362,241	4,769,493	5,311,057	5,311,057	0
Net County Cost Allocation	1,507,235	1,712,083	1,622,731	1,562,083	1,562,083	0
Use of Fund Balance	0	0	0	0	0	0
Total Sources	5,797,624	7,074,324	6,392,224	6,873,140	6,873,140	0

County Executive Office

Mission Statement

In support of the Board of Supervisors, the mission of the County Executive Office is to foster and enhance the quality of life in Riverside county through administrative excellence in partnership with departments. With a new Chief Executive Officer, the office is transforming to better address Board initiatives, administrative management, budget, and the support of departments. This comes with a strong focus on customer service across all departments and the creation of the County Performance Unit to provide greater visibility into county operations.

Description

The Executive Office is responsible to the Board of Supervisors for proper and efficient administration of county departments, agencies, and special districts under the jurisdiction of the Board. The Executive Office administers and enforces policies established by the Board and promulgates rules and regulations as necessary to implement Board policies, subject to prior approval of the Board. The department represents the Board in the county's intergovernmental relationships and activities and coordinates with other local government. The department also recommends employee relations policies and positions (in consultation with the county personnel director), prepares multi-year plans for capital projects, administers debt management, information management needs and financial issues.

The Executive Office oversees the countywide budget and its related activities such as submittal of proposed budget to the Board, approving fund transfers within different budgetary units, providing quarterly budget reports on the status of the budget, and making recommendations to the Board, as well as establishing control systems to ensure departmental compliance with approved budgets. Additionally, it's the department's responsibility to develop countywide programs or recommend cost-saving

initiatives that create saving and efficiency in county government.

- The Communications Unit is coordinating strategic countywide communications across all county departments and on all available public information platforms. The communications team is comprised of three positions: the county public information officer, a senior management analyst and a public information specialist. Core functions of the communications team include media relations, community relations, social media outreach, video production, website design and promotion of the RivCo brand. The Executive Office communications team works closely with county departments and designated public information personnel to coordinate and support various public education initiatives and public relations campaigns across departments.
- The Legislative Administration is part of the Executive Office budget and its purpose is to work in conjunction with the Board of Supervisors as a liaison to the county's legislative advocates in Sacramento and Washington D.C. on the Riverside County Legislative Program. The Executive Office acts as a centralized "clearing house" for legislative matters, ensuring that all advocacy efforts are entirely consistent with Board-approved positions. The purpose of the program is to secure legislation, which benefits the county and its residents, and to oppose/amend legislation, which might adversely affect the county.
- Contributions to Other Funds is a budget unit organized by the Executive Office and used to contribute discretionary support to operations and programs outside of the general fund. These contributions may include required state "maintenance of effort" payments for certain programs as well as public safety, revenue-sharing agreements, and debt service related expenditures that require general fund support.
- Court Sub-fund – fees, fines, and forfeitures collected by the Riverside Superior Court for

criminal offenses are placed in a trust fund, and distributed to the county to fund adequate court facilities. The funds disbursed to the county are deposited in the general fund and monitored by the Executive Office.

- The Community Facilities Districts (CFD) Assessment District Administration falls within the Executive Office's responsibility. The Mello-Roos Community Facilities Act of 1982 authorized local governments and developers to create CFDs for the purpose of selling tax-exempt bonds to fund public improvements and services. The CFD and Assessment District Administration supports the administrative activities of the county's land-secured finance districts.
- Pass Through Funds – the Executive Office also oversees various 'pass through' funds, which include revenue from Teeter overflow activity, as well as administrative activity for development impact fees, pari-mutuel in-lieu of tax, tax loss reserve, dispute resolution, AB2766 air quality, health and juvenile services, solar program, and the Casa Blanca Clinic operations.
- Contribution to Health and Mental Health: In 1991, the state transferred the responsibility for community-based mental health programs, state hospital services for county patients, institutions for mental diseases, and the AB8 county health services to the counties as part of a realignment of state and local programs. There were also changes to the county cost-sharing ratio for the California Children's Services, and various social services programs. The legislature and the administration developed three pieces of legislation – Ch 87/91 (AB758, Bates), Ch 89/91 (AB1288, Bronzan), and Ch 91/91 (AB948, Bronzan), which affected a total of 18 programs (16 in the health and welfare area).

This legislation included three major components: (1) program transfers from the state to the counties, (2) changes in state/county cost-sharing ratios for certain social services and health programs, and (3) an increase to the state sales tax and Vehicle License Fees (VLF) earmarked for supporting the increased financial obligations of

the counties. The legislation did not give counties discretion to use these revenues for any local purpose, nor did it make the realigned program discretionary. The legislation does authorize counties to transfer up to 10 percent of funding from one major program area to another and an additional 10 percent from health programs to the entitlement driven programs if increased caseload costs exceed the amount of revenues available in the social services account. County general fund support of \$8.9 million is given annually to cover a portion of these costs.

- National Pollutant Discharge Elimination System (NPDES): This budget unit administers and coordinates the Municipal Separate Storm Sewer System permit (MS4) compliance program within the unincorporated areas to protect public health and safety. The three regional water quality control boards (Santa Ana, San Diego, and Colorado) whose regulatory boundaries are located within the county enforce this federally mandated NPDES program. Renewal of these MS4 permits typically occurs every five to seven years, and requires the county to participate in a multitude of program development initiatives in order to help mitigate the effects of urban runoff quality and quantity associated with new development, and in some cases, redevelopment.

On March 23, 2010, the Affordable Care Act was signed into law, which changed the dynamics of realignment funding. This new law brought along anticipation that the counties' costs and responsibilities for health care services for the indigent population would decrease. Therefore, on June 27, 2013, Governor Brown signed into law AB 85, which provides a mechanism for the state to redirect 1991 State Health Realignment funding to fund social service programs. The state offered two formula options developed in consultation with the counties and Department of Health Care Services to ensure continued viability of the county safety net: option one, 60 percent of health realignment redirected, or option two, use a formula-based approach that takes into account a county's cost and revenue experience, and redirect 80 percent of the savings realized by the county. Riverside County opted into the formula-

based approach and currently redirects up to 84.4 percent of savings. The funds are then redirected to be used for social service programs.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Update Board Policies.

Portfolio Objective

Promote county financial sustainability.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of board policies reviewed	19	10	10	10
Number of board policies updated	13	7	5	5

Insights

- A comprehensive review of policies allows the county to determine if a policy is still needed or if it should be combined with another administrative policy. It is also to determine whether the purpose and goal of the policy is still being met, and to determine if changes are required to improve the effectiveness or clarity of the policy.
- Review of Board Policies ensures that policies are relevant to the county's current organizational structure and are still aligned with the updated or legal stipulation.

OBJECTIVE 2

Department Objective

Legislative Advocacy Effectiveness.

Portfolio Objective

Promote Advocacy Against Unfunded Mandates and Promote Regional Advocacy.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of bills on which positions were taken	25	21	20	20
Number of bills sponsored	7	8	9	9
Percent of county sponsored legislation that was successfully enacted	45%	50%	90%	100%
Percent of legislative bills that were enacted into law that were consistent with county's position	45%	50%	90%	100%

Insights

- The purpose of the Legislative Affairs and Intergovernmental Relations program is to develop policy recommendations and represent the county's policies and interests at the local state and federal levels.
- A collaborative effort with the Board of Supervisors, county departments, and the Executive Office is taken to create a legislative platform that will enhance and protect county resources and programs, provide administrative flexibility to maximize resources for services, and protect against imposition of additional mandates without adequate reimbursement.

OBJECTIVE 3

Department Objective

Maintain healthy general fund reserves, twenty-five percent of general fund’s discretionary revenues.

Portfolio Objective

Promote county financial sustainability.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Reserve percentage of discretionary revenue	30%	27%	25%	25%

Insights

- Building a healthy reserve will remain the foundation for fulfilling county future obligations as well as Board of Supervisors’ priorities.
- To sustain healthy reserves, we need a structurally balanced budget, and the ability to hold the net county costs as level as possible for the next few years to close the gap between ongoing expenses and revenues.

Related Links

Office Website: <https://rivco.org/about-county/executive-office>

Budget Website: <https://rivco.org/about-county/budget-and-financial-information>

Governmental Affairs Website: <https://rivco.org/about-county/executive-office/legislative-affairs>

Budget Changes & Operational Impacts

Staffing

The Executive Office has 39 authorized positions for FY 21/22, including a net increase of four, when comparing to prior fiscal year. This comes as a result of the department’s reorganization.

Expenditures

A net decrease of \$270 million.

The Executive Office operations in Department ID 1100100000 decreased by \$40.8 million due to the creation of new Department ID’s. This was done to add transparency and additional oversight over budgets at the sub-fund level, which are now budgeted in their own Department ID.

- Salaries & Benefits
 - An increase of \$1.5 million in salaries and benefits due to step increases, pension increases and an increase of four new positions.
- Services & Supplies
 - A net increase of \$524,016. The increase is attributable to the new department ID, Matured Financing, which will incur building maintenance fees of approximately \$1.8 million. The costs will be reimbursed through lease revenue proceeds. The increase was offset by a reduction of \$800,000 in adverting costs for the 2020 Census budgeted in the prior year.
- Other Charges
 - A net decrease of \$6.5 million. The decrease was attributable to a reduction of \$4.8 million in contributions to other non-county agencies in the OPEB Designated Fund. In addition, the AB189 Criminal Justice Facilities and the Court House Construction Funds decreased costs by approximately \$1.1 million as a result of reduction in debt service costs.
- Capital Assets

- A net reduction of \$308,671 in capitalized software for the RDA Capital Improvements Fund.
- Other Financing Uses
 - A net decrease of \$265 million. The main decrease is a \$258.8 million reduction in contributions to other funds from fund 21730, CARES Act Fund, for COVID-19 costs incurred by county departments in the prior year.
 - EO-Contributions to Other Funds decreased by \$5.1 million, mainly as a result of CORAL debt service costs reductions of \$10.8 million offset by new contributions to FM Desert Expo Center and the Unincorporated Communities Improvements (UCI), of \$1.4 million and \$3 million, respectively.
 - Tax Losses Reserve Fund decreased by \$569,750 because of Teeter sizing.
- and \$773,821, respectively, due to estimated decrease from court fines and forfeiture cases.
 - Tax Losses Reserve Fund decreased by \$569,750 due to Teeter sizing.
- Revenue from the Use of Money & Property
 - Net increase of \$2.3 million resulted from a new lease revenue source from Matured Financing to reimburse the Department for maintenance costs associated with properties previously funded with lease revenue bonds.
- Intergovernmental – Federal
 - A decrease of \$259.1 million in CARES Act funding revenue which was recognized in FY 20/21.

Revenues

- Fines, Forfeitures & Penalties
 - A net decrease of \$1.5 million. The AB189 Criminal Justice Facilities and the Court House Construction funds decreased by \$154,415

Departmental Reserves

An increase in restricted reserves of \$1.2 million from capital project funds.

Net County Cost Allocations

The Executive Office has a net county cost allocation of \$103.7 million, a decrease of \$5.4 million from the previous year. The Executive Office operations took a \$250,000 cut to the net county cost allocation.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
EO-Natl Pollutant Dschrg Elim Sys - 1105000000	0	1	0	0	0	0
Executive Office - 1100100000	36	34	42	39	39	0
Grand Total	36	35	42	39	39	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
AB2766 Sher Bill - Air Quality - 1110100000	0	0	0	605,000	605,000	0
Casa Blanca Clinic Operations - 1110500000	0	0	0	265,602	265,602	0
CFD Assessment Dist Admin - 1150100000	448,943	560,185	560,786	550,572	550,572	0
Countywide Oversight Board Reimbursement Fund - 1111200000	0	0	0	210,681	210,681	0
DNA Identification (County) - 1110300000	0	0	0	580,000	580,000	0
EO Subfund Operations - 1103800000	3,640,972	10,828,678	12,112,831	1,764,810	1,764,810	0
EO-Approp For Contingency-General - 1109000000	0	20,000,000	0	20,000,000	20,000,000	0
EO-CARES Act Coronavirus Relief - 1107000000	148,785,591	281,091,226	334,452,072	22,000,000	22,000,000	0
EO-Contribution To Other Funds - 1101000000	82,709,203	74,040,871	75,642,719	66,681,856	68,933,801	0
EO-County Contrib To Hlth and MH - 1101400000	54,077,949	37,785,656	37,785,656	37,785,656	37,785,656	0
EO-Court Sub-Fund Budget - 1101200000	6,833,124	7,693,495	7,703,549	6,695,205	6,695,205	0
EO-Legislative-Admin Support - 1102900000	0	0	0	1,200,000	1,200,000	0
EO-Natl Pollutant Dschrng Elim Sys - 1105000000	406,393	450,824	441,450	460,628	460,628	0
EO-Solar Program - 1104100000	863,921	1,138,872	1,767,678	1,826,102	1,916,350	0
EO-WC-MSHCP - 1103600000	5,546,962	6,668,567	5,222,207	6,683,222	6,683,222	0
Executive Office - 1100100000	48,897,751	52,434,891	49,681,863	11,667,790	11,667,790	0
Health and Juvenile Services - 1110200000	0	0	0	1,417,687	1,427,687	0
Mobile Homes - 1111400000	0	0	0	500	500	0
Parimutuel In-Lieu Tax - 1111000000	0	0	0	45,000	45,000	0
RDA Capital Improvements - 1110800000	0	0	0	35,485,146	35,485,146	0
Riverside County Executive Office - 1110000000	0	0	921,331	2,228,662	2,228,662	0
Tax Loss Reserve Fund - 1111300000	0	0	0	2,397,850	2,397,850	0
Grand Total	352,210,810	492,693,265	526,292,141	220,551,969	222,904,162	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	149,464,904	147,427,216	127,969,799	140,024,592	142,276,537	0
11050 - AB 189-Crim Justice Facil	1,980,888	2,007,939	2,007,993	1,833,524	1,833,524	0
11054 - Court House Temp Const	4,852,236	5,685,556	5,695,556	4,861,681	4,861,681	0
11060 - Tax Losses Reserve Fund	2,967,600	2,967,600	4,124,142	2,397,850	2,397,850	0
11062 - Countywide DIF Program Admin	50,029	32,515	233,180	153,080	153,080	0
11065 - Reg Mobile Homes	0	15,000	972	500	500	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
11121 - OPEB Designated Funds	0	4,800,000	4,800,000	0	0	0
11131 - Parimutuel In-Lieu Tax	80,014	63,000	0	45,000	45,000	0
11149 - Dispute Resolution Program	404,250	457,009	455,509	0	0	0
11183 - Proceeds from sale of Cnty Prop	99,145	8,554	2,500,000	1,611,730	1,611,730	0
11186 - County Oversight Brd Reimb Fnd	164,222	267,000	177,000	210,681	210,681	0
21730 - CARES Act Coronavirus Relief	148,785,591	281,091,226	334,452,072	22,000,000	22,000,000	0
22050 - AD CFD Adm	448,943	560,185	560,786	550,572	550,572	0
22300 - AB2766 Sher Bill	237,388	617,500	310,000	605,000	605,000	0
22430 - Health and Juvenile Services	1,667,519	1,455,215	1,467,684	1,417,687	1,427,687	0
22450 - WC- Multi-Species Habitat Con	5,546,962	6,668,567	5,222,207	6,683,222	6,683,222	0
22820 - DNA Identification - County	573,990	544,583	544,583	580,000	580,000	0
22840 - Solar Payment Revenue Fund	863,921	1,138,872	1,767,678	1,826,102	1,916,350	0
22850 - Casa Blanca Clinic Operations	252,357	260,099	264,302	265,602	265,602	0
31540 - RDA Capital Improvements	1,561,501	36,625,629	582,742	432,242	432,242	0
31541 - Sycamore Canyon Redev Project	3,193,959	0	3,175,640	3,199,943	3,199,943	0
31542 - Moreno Valley Redev Project	11,500,555	0	12,370,651	12,642,514	12,642,514	0
31543 - Palm Desert Redev Projects	17,514,834	0	17,609,646	19,210,447	19,210,447	0
Total	352,210,810	492,693,265	526,292,141	220,551,969	222,904,162	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	7,352,027	6,482,980	7,766,531	8,014,744	8,014,744	0
Services and Supplies	10,015,527	12,433,554	34,060,007	12,957,570	12,957,570	0
Other Charges	66,673,774	58,802,894	92,706,175	52,316,575	52,325,086	0
Capital Assets	677,797	378,071	441,631	69,400	69,400	0
Other Financing Uses	268,597,812	395,330,088	392,147,715	127,965,338	130,309,020	0
Intrafund Transfers	(1,106,127)	(734,322)	(829,918)	(771,658)	(771,658)	0
Approp For Contingencies	0	20,000,000	0	20,000,000	20,000,000	0
Expense Net of Transfers	83,612,998	97,363,177	134,144,426	92,586,631	92,595,142	0
Operating Transfers Out	268,597,812	395,330,088	392,147,715	127,965,338	130,309,020	0
Total Uses	352,210,810	492,693,265	526,292,141	220,551,969	222,904,162	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	742,881	766,570	766,570	911,893	911,893	0
Fines, Forfeitures & Penalties	9,836,150	11,245,833	9,317,151	9,768,055	9,768,055	0
Revenue from the Use of Money & Property	2,717,075	648,315	3,128,497	2,989,137	2,989,137	0
Intergovernmental - State	46,507,011	30,219,432	30,131,843	29,411,889	29,411,889	0
Intergovernmental - Federal	148,785,591	281,091,226	281,091,226	22,000,000	22,000,000	0
Intergovernmental - Other Government and Other In-Lieu Taxes	74,831	40,824	34,110	59,378	70,628	0
Charges for Current Services	9,410,442	10,002,427	7,188,406	10,260,560	10,260,560	0
Miscellaneous Revenue	36,643,186	37,700,561	39,388,902	37,964,757	39,164,757	0
Other Financing Sources	17,147,294	3,671,050	3,846,930	5,857,024	5,857,024	0
Total Net of Transfers	261,134,150	371,715,188	371,046,705	114,894,886	116,106,136	0
Operating Transfers In	10,730,311	3,671,050	3,846,930	4,327,807	4,327,807	0
Total Revenue	271,864,461	375,386,238	374,893,635	119,222,693	120,433,943	0
Net County Cost Allocation	90,884,351	109,011,837	89,719,138	112,301,185	103,654,767	0
Use of Fund Balance	(10,538,001)	8,295,190	61,679,369	(10,971,909)	(1,184,548)	0
Total Sources	352,210,810	492,693,265	526,292,141	220,551,969	222,904,162	0

Debt Service

Description

The goal of this budget unit is to facilitate efficiency in its current and future cash flows and ensure the timely servicing of its short-term and long-term debts.

Budget Tables

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
EO-Interest On Trans & Teeter - 1102100000	17,362,904	14,539,697	14,539,697	14,080,000	19,108,189	0
EO-Pension Obligation Bonds - 1104000000	756,948,913	89,511,453	90,143,654	93,818,530	93,818,530	0
EO-Teeter Debt Service - 1103400000	3,275,531	3,353,600	4,510,142	862,850	862,850	0
Grand Total	777,587,347	107,404,750	109,193,493	108,761,380	113,789,569	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	17,362,904	14,539,697	14,539,697	14,080,000	19,108,189	0
35000 - Pension Obligation Bonds	37,084,815	42,064,847	42,219,847	40,239,064	40,239,064	0
35100 - Pension Liability Mgmt Fund	126,298	0	0	0	0	0
35200 - 2020 Pension Obligation Bonds	719,737,799	47,446,606	47,923,807	53,579,466	53,579,466	0
37050 - Teeter Debt Service Fund	3,275,531	3,353,600	4,510,142	862,850	862,850	0
Total	777,587,347	107,404,750	109,193,493	108,761,380	113,789,569	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	715,982,227	3,500,000	3,500,000	0	0	0
Services and Supplies	80,126	72,000	72,000	0	60,000	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Other Charges	61,524,994	103,832,750	105,596,493	108,761,380	113,729,569	0
Other Financing Uses	0	0	25,000	0	0	0
Expense Net of Transfers	777,587,347	107,404,750	109,168,493	108,761,380	113,789,569	0
Operating Transfers Out	0	0	25,000	0	0	0
Total Uses	777,587,347	107,404,750	109,193,493	108,761,380	113,789,569	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	1,572,296	277,212	277,212	0	0	0
Charges for Current Services	41,510,933	89,509,452	89,986,653	93,818,530	93,818,530	0
Miscellaneous Revenue	0	0	309	0	0	0
Other Financing Sources	735,352,733	11,085,897	12,267,439	13,438,850	13,438,850	0
Total Net of Transfers	775,468,362	97,868,961	98,346,471	106,759,530	106,759,530	0
Operating Transfers In	2,967,600	3,003,600	4,185,142	497,850	497,850	0
Total Revenue	778,435,962	100,872,561	102,531,613	107,257,380	107,257,380	0
Net County Cost Allocation	4,972,771	6,532,189	6,531,880	6,532,189	6,532,189	0
Use of Fund Balance	(5,821,386)	0	130,000	(5,028,189)	0	0
Total Sources	777,587,347	107,404,750	109,193,493	108,761,380	113,789,569	0

County Capital Improvement Program (CIP)

Department/Agency Description

The Capital Improvement Program (CIP) is the capital planning mechanism for new facilities, major facility expansions, and purchases of large capital assets. The Board of Supervisors adopted Policy B-22, which is used as a guiding strategy to establish funding methods, administrative control, and allowable uses of the CIP Fund. The CIP team, led by the Executive Office, evaluates immediate and long-term capital needs, as well as financing and budget requirements, in order to determine best use the county's limited capital funds. Capital facilities approved under the CIP and addressed in this section are funded through a variety of sources noted below. Capital projects of the Transportation Department, Flood Control and Water Conservation District, Regional Parks and Open Space District, and Waste Management Department are not addressed in this section but are contained under the operating budgets of those departments and districts respective budget.

Funding Sources

The Capital Improvement Program fund accounts for capital expenditures associated with various projects:

- The CIP fund receives bond proceeds, project-specific resources, and contributions from the general fund, as requested.
- In 2007, the Board of Supervisors approved the securitization of future cash flows of tobacco settlement revenue. The action resulted in a one-time payment of cash to be used for qualifying general fund capital projects.
- Reimbursement from the City of Riverside, in partnership with the county for construction of the Riverside Animal Shelter, is deposited to the CIP fund. This agreement will continue through FY 34/35.

Development Impact Fees (DIF)

- DIF are payments required by local governments of new development for the purpose of providing new or expanded public capital facilities required to serve that development. The fees typically require cash payments in advance of the completion of development, are based on a methodology and calculation derived from the cost of the facility and the nature and size of the development, and are used to finance improvements offsite of, but to the benefit of the development.
- DIF pays for projects the Board of Supervisors authorizes. Projects and eligible funding amounts are published within the public facilities needs list, which is updated every ten years. The list is the official public document that identifies facilities eligible to financing in whole or in part, through DIF funds levied on new development within the unincorporated Riverside County. There is no general fund cost associated with this fund.
- The Cabazon Community Revitalization Act Infrastructure Fund was established pursuant to Board action taken on December 10, 2013 (Agenda Item No. 3.7b), directing that 25 percent of the growth in sales and use tax from the expansion of the factory outlets in Cabazon be set aside in a separate fund for infrastructure improvements and public safety in that area.
- The Wine Country Community Revitalization Act Infrastructure fund was similarly approved to allocate 25 percent of the sales and use tax in the Wine Country area to assist with the development of the wineries.

Capital Improvement Program Process

The CIP process will allow the County to fully plan and for capital projects that will have a major impact to the county’s annual budget, future staffing levels and service to the public. The CIP will allow the county to anticipate and plan for its future capital needs, as well as prioritize multiple projects to maximize the use of county’s limited capital funds.

- CIP projects include professional facilities services and associated capital improvements with a combined project value over \$100,000, including but not limited to: master planning for public facilities, acquisition of land for a county facility, acquisition of buildings, major leases, construction or expansion of county facilities, fixed assets, enhancements to county facilities that will be used, occupied or owned by a county entity; major leases over \$1,000,000 and changes/revisions to current projects on the CIP list; or any county facilities project requiring new net county cost.
- The CIP various projects are included in the adopted budget based on current Board-approved project commitments and adjustments made as needed if funding is available. Any appropriations remaining in the fund at the end of the fiscal year will automatically carry forward into the next fiscal year.

The Table below reflects the current top CIP projects submitted to the Facilities Management Department by various county departments.

Top Projects CIP List

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
PUBLIC SAFETY	Riverside County Probation Department County Farm Road Remodel Project	Design	FM05260010358 Reconfigure front lobby to secure reception desk and create additional space for clients. Also renovations in the restrooms.	\$1,717,331	\$12,573	September 2022	M.O. 3.12 of 04/13/21	Probation Department General Fund
RUHS HEALTH & HOSPITAL SERVICES	RUHS ITF Security Camera Upgrade	Design	FM08430009942 Assess and upgrade the security cameras and video storage system throughout the Facility.	\$1,236,498	\$67,999	TBD	TBD	RUHS Enterprise Fund - 40050
PUBLIC SAFETY	Riverside Juvenile Hall - SB81 Round 2	Development	FM05260009426 Re-Design for the SB 81 Round 2 Riverside Juvenile Hall.	\$28,000,000	\$47,171	TBD	TBD	TBD
RUHS HEALTH & HOSPITAL SERVICES	RUHS FOHC Palm Springs Clinic FF&E	Construction	FM08430009733 Project to include Medical Equipment, Furniture and Security, for a new 35,000sf Palm Springs clinic.	\$3,816,000	\$121,942	August 2021	M.O. 3.9 of 11/10/20	RUHS Enterprise Fund - 40050

COVID-19 Capital Projects List

As a result of the global pandemic of COVID-19, the County of Riverside had to evaluate capital needs to increase COVID-19 treatment capacity, and ensure appropriate and improved mitigation measures. Capital projects listed below were identified as necessary projects that assisted with mitigating and preventing the spread of the virus.

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS HEALTH & HOSPITAL SERVICES	RUHS COVID-19 Rapid Clinic	Completed	FM08430010571 Emergency Project: Design and build out of 5,200 Sqft shell space within the Medical and Surgical Center (MSC) into a same day, rapid treatment clinic. This clinic space will be used as a part of our surge planning for COVID-19 return in the fall, and must be completed in time for this return. Clinic will include separate entrance, check-in and waiting, private treatment bays, nurse station and storage of supplies. The clinic will utilize existing radiology, lab and pharmacy services in the MSC.	\$4,909,122	\$4,545,989	December 2020	M.O. 3.54 of 06/30/20	CARES Act Federal Funding
PUBLIC SAFETY	Banning District Attorney's Law Bldg. Remodel Project	Closeout	FM08220010793 Tenant Improvements to existing Banning Law Bldg. to adhere to safer work environment due to COVID-19 to maintain social distancing.	\$7,127,649	\$6,314,827	December 2020	M.O. 3.74 of 08/25/20; M.O. 3.16 of 01/12/21	CARES Act Federal Funding

The following tables provide funding information and construction status for the previously approved CIP Projects as well as projects anticipated to initiate in FY 21/22. A total of 44 capital projects will be under construction during the fiscal year, consisting of nine major projects with budget values exceeding \$10 million.

Major Capital Projects (over \$10,000,000)

The guiding strategy of the CIP is to fully account and plan for such capital projects that will have a major impact to the County's annual budget, future staffing levels, and service to the public. The CIP allows the county to anticipate and plan for its future capital needs, as well as prioritize multiple projects to maximize the use of the county's limited capital funds.

The following table represents the CIP's Major Capital Projects (over \$10,000,000). Construction activities are to be managed by FM's Project Management Office. The table reflects only projects that have been fully or partially funded. Partially funded projects may not proceed beyond the funding amounts committed by the Board of Supervisors per Board policy.

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health Diversion Campus	Development	FM08410010311 Repurposing of Riverside Juvenile Hall unto a Behavioral Health Campus to include various treatment services and housing programs.	\$100,000,000	\$47,420	TBD	TBD	TBD
PUBLIC SAFETY	John J. Benoit Detention Center (JJBDC)	Construction	FM08110000265 Replacement of outdated, 353-bed Indio Jail with a new 1,626-bed, state of the art detention. Certificate of Occupancy for Phase I issued; Phase II demolition of existing jail and construction of parking lot to commence June 2020.	\$376,000,000	\$365,627,801	April 2021	M.O. 3.13 of 10/01/19; 3.12 of 06/23/20	AB900 State Grant Funds, Development Impact Fees, County of Riverside Asset Leasing bond proceeds

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health Arlington Recovery Community Project	Construction	FM08410009813 The conversion of an existing 20,246SF facility to create and expand community alternatives to incarceration by providing integrated behavioral and substance abuse treatment.	\$20,503,400	\$4,598,804	February 2022	M.O. 3.13 of 10/08/19	State Funds - 19.5% and RUHS Behavioral Health Fund - 80.5%
RUHS HEALTH & HOSPITAL SERVICES	RUHS-Public Health Laboratory Expansion	Construction	FM08420005436 Renovate and expand existing lab to improve operational efficiency and modernize the facility to be capable perform future testing programs.	\$14,075,000	\$11,569,762	Phase 1: July 2020 Phase 2: August 2021	M.O. 3.17 of 06/25/19; M.O. 3.13 of 04/13/21	Bond Interest - 13.16%, Department Revenues- 23.68%, Bond Proceeds- 63.16%; Epidemiology and Laboratory Capacity Enhanced Detection Funding for \$175K
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health Incompetent to Stand Trial (IST) Adult Residential Facility	Construction-Procurement	FM08410010266 The project consists of a 30-bed, 24/7, Adult Residential Facility (ARF). Facility will be utilized to house the new Incompetent to Stand Trial (IST) Diversion Program.	\$26,000,000	\$916,286	July 2022	M.O. 3.27 of 08/04/20	State Grant - 73%, RUHS Behavioral Health Funds - 27%
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health Roy's Desert Resource Center	Closeout	FM08410008267 Re-purposing of Roy's Desert Resource Center into a 92-bed augmented board and care facility. Project is under construction.	\$27,172,526	\$23,552,733	February 2021	M.O. 3.9 of 06/11/19; M.O. 3.10 of 12/15/20	Mental Health Services Act Funds
RUHS HEALTH & HOSPITAL SERVICES	RUHS- Emergency Department Expansion	Closeout	FM08430005088 Renovate and expand existing emergency department to provide rapid medical evaluation rooms, treatment bays, waiting area and a new entrance. Construction is 98% complete.	\$14,492,578	\$13,061,950	May 2020	M.O. 3-34 of 08/23/16; M.O. 3.17 of 12/11/18	CORAL Bond Proceeds-83%, RUHS Enterprise Fund 40050- 17% (\$12.7 Mil) and RUHS Enterprise Fund 40050 (\$1.7Mil)
RUHS HEALTH & HOSPITAL SERVICES	RUHS Medical Office Building Furniture & Equipment	Closeout	FM08430008935 Design, selection, coordination, and installation of the furniture and equipment for the new Medical Office Building is complete.	\$46,211,127	\$25,162,213	December 2020	M.O. 3.34 of 12/11/18; M.O. 3.12 of 12/15/20	RUHS Enterprise Fund - 40050
RUHS HEALTH & HOSPITAL SERVICES	RUHS Medical Center Upgrades- SPC/NPC Categories	On Hold	FM08430010079 Seismic and redundant utility upgrades as required to meet increased performance standards by 2030.	TBD	\$144,708	Year 2030	M.O. 3.15 of 12/17/19	RUHS Enterprise Fund - 40050

Minor Capital Projects (between \$1,000,000 and \$10,000,000)

The following table represents the CIP's Minor Capital Projects between \$1,000,000 and \$10,000,000. All projects below have been approved by the Board of Supervisors, in compliance with Board policy. Construction activities are to be managed by FM's Project Management Office. The table includes projects, which are in the development phase, where the final project cost estimates have not been fully determined.

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
PUBLIC SAFETY	Offsite Improvements - JJBDC	Bidding	FM08110006391 Offsite street improvements associated with the JJBDC (John J. Benoit Detention Center).	\$7,000,000	\$4,531,081	February 2022	M.O. 3.52 of 08/29/17	JJBDC County of Riverside Asset Leasing Bond Proceeds
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health T.I. @ 3075 Myers St Phase II	Bidding	FM08410000251 Tenant improvements to bring the facility into code-compliance and improve its various building systems.	\$1,825,000	\$382,320	March 2022	M.O. 3-8 of 03/03/16	Mental Health Services Act Program Funds
RUHS HEALTH & HOSPITAL SERVICES	RUHS Pneumatic Tube System	Design	FM08430008296 Replacement of the hospital's pneumatic tube system.	\$1,099,650	\$80,419	December 2021	M.O. 3.16 of 05/09/17	RUHS Enterprise Fund - 40050
RUHS HEALTH & HOSPITAL SERVICES	RUHS Hospital Security Upgrade System	Design	FM08430009215 Upgrade of the video surveillance and access control systems for the main hospital.	\$1,536,000	\$138,781	January 2022	M.O. 3.12 of 10/08/19	RUHS Hospital Project Bond Funds
PUBLIC WORKS, LAND USE AND ENVIRONMENT	Mecca Sports Park	Design	FM08100009946 Development of community sports park with sports fields and various amenities.	\$6,700,660	\$256,662	June 2022	M.O. 3.8 of 04/21/20; M.O. 3.11 of 01/12/21	Statewide Park Development and Community Revitalization Grand Funds - 88.81%; RivCo Transportation Purchase of Right of Way Funds - 11.19% and CDBG Funds for \$150,000
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health Myers Street Roof & HVAC Project	Design	FM08410010484 Replacement of entire roof system and HVAC equipment.	\$1,612,706	\$7,401	November 2021	M.O. 3.14 of 01/26/21	Mental Health Services Act Funds (Reprogrammed Funds)-84.8% and Facility Renewal Funds-15.2%
RUHS HEALTH & HOSPITAL SERVICES	RUHS Detention Clinic	Design	FM08430009792 A feasibility study to relocate (from 4th Floor) inmate needs within the existing Eye Clinic on the Lower Level. The existing Eye Clinic will move into the former Ortho Clinic. The SART Team will require an assessment for space remaining when CAN Unit moves out of their area.	TBD	\$80,998	TBD	TBD	RUHS Enterprise Fund - 40050
PUBLIC WORKS, LAND USE AND ENVIRONMENT	Environmental Health CAC 10th Floor Tenant Improvements Project	Design	FM08420010149 Tenant Improvements as required to partially occupy 10th floor.	\$645,469	\$42,246	July 2022	M.O. 3.12 of 09/15/20	Permit Fees from Environmental Health Budget-47% and Fire Emergency Services Fund-53%
PUBLIC SAFETY	Southwest Detention Center Replacement Showers	Development	FM08250008086 Replacement of stainless steel shower pans in housing units B-D.	\$1,700,000	\$310	June 2022	TBD	TBD
PUBLIC SAFETY	Robert Presley Detention Center HVAC Repair Project	Development	FM08250009954 Replacement or repair of the existing mechanical system	\$1,800,000	\$147	April 2022	TBD	TBD
PUBLIC SAFETY	Sheriff's Cois Byrd Detention Center Elevators	Development	FM08250009321 Repair and/or replace existing elevators	\$1,500,000	\$565	December 2022	TBD	TBD
RUHS HEALTH & HOSPITAL SERVICES	RUHS Medical Planning & Consulting	Development	FM08430006820 This annual project sustains various Medical Planning/ Consulting efforts to support RUHS' capital improvement efforts.	\$2,194,980	\$1,529,340	January 2023	M.O. 3.22 of 04/24/18	RUHS Enterprise Fund - 40050

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
FINANCE AND GOVERNMENT SERVICES	Bankruptcy Court Tenant Improvements	Procurement of Construction	FM08720009814 Lease mandated replacement: paint, wall coverings, carpet, flooring.	\$3,397,101	\$86,980	May 2021	M.O. 3.7 of 03/17/20	Lease Payments from General Services Administration
RUHS HEALTH & HOSPITAL SERVICES	RUHS Cogen Maintenance	Procurement of Construction	FM05430009768 Management of the 5 Year Maintenance Agreement with GI Energy for the Cogen Plant at RUHS-Medical Center	\$2,700,000	\$11,371	On-going	TBD	RUHS Enterprise Fund - 40050
HUMAN, HOUSING, BUSINESS & COMM SERVICES	Canyon Lake Tenant Improvements	Construction	FM08190009881 A renovation to the newly acquired property to convert it into a library.	\$1,296,023	\$493,012	May 2021	MT #9748 - M.O. 3.10 of 6/18/19	Library Fund
RUHS HEALTH & HOSPITAL SERVICES	RUHS Behavioral Health Arlington Recovery Community Sobering Center	Construction	FM08410010254 Renovation of a 600sf building on the RUHS-BH ARC campus into a 2700sf facility to provide an alternative to incarceration for individuals brought in with acute substance intoxication who do not meet the necessity of medical intervention.	\$7,640,000	\$280,602	October 2022	M.O. 3.11 of 06/23/20	RUHS Behavioral Health Fund
PUBLIC SAFETY	Robert Presley Detention Center Elevators Replacement	Construction	FM08110007565 Overhaul or replace elevators at the Robert Presley Detention Center	\$3,900,000	\$871,609	March 2022	M.O. 3.7 of 04/16/19	CIP Fund 30700
RUHS HEALTH & HOSPITAL SERVICES	RUHS Inpatient Treatment Facility Antiligature Compliance Project	Construction	FM08430009761 Various anti-ligature improvements noted from regulatory bodies 2nd walkthrough	\$1,683,880	\$1,049,830	June 2021	M.O. 3.16 of 08/06/19	RUHS Enterprise Fund - 40050
PUBLIC SAFETY	Probation Southwest Juvenile Hall Paint and Flooring Project	Construction	FM05260009554 Requesting an estimate to have the entire Southwest Juvenile Hall painted (inside and out) and requesting to have the flooring replaced throughout institution.	\$2,382,600	\$690,325	August 2021	M.O. 3.18 of 12/10/19	Probation Department General Fund
PUBLIC SAFETY	Cois Byrd Detention Center - Healthcare Enhancement Project	Construction	FM08250008144 Facility renovation to accommodate an increase in medical and mental health services	\$2,879,486	\$915,410	July 2021	M.O. 3.6 of 04/16/19	CIP Fund 30700
RUHS HEALTH & HOSPITAL SERVICES	RUHS Cogen Plant Rehabilitation Assessment	Construction	FM08430007602 Repairs to existing cogeneration plant	\$2,549,781	\$2,163,433	June 2021	M.O. 3.49 of 08/29/17	RUHS Enterprise Fund - 40050
HUMAN, HOUSING, BUSINESS & COMM SERVICES	DPSS 3rd Street Shelter	Closeout	FM05510009649 Renovation of the existing homeless shelter facility operated by Path of Life Ministries.	\$1,104,921	\$949,192	September 2020	M.O. 3.15 of 05/21/19	Homeless Emergency Aid Program (HEAP) Capital Improvement Grant
HUMAN, HOUSING, BUSINESS & COMM SERVICES	Lakeland Village Community Center	Closeout	FM08100009807 Hardscape and landscape improvements to complement the expanding services at the campus.	\$1,997,000	\$1,533,719	January 2021	M.O. 3.8 of 12/17/19	CIP Fund 30700 - 93.98%; Community Development Block Grant Funds - 6.02%
HUMAN, HOUSING, BUSINESS & COMM SERVICES	Woodcrest Library Community Room Renovation	Closeout	FM08190008244 A 1,200 sf expansion and renovation to accommodate the public's needs and restore the facility luster.	\$2,499,025	\$2,327,133	January 2021	M.O. 3.13 of 08/06/19	Quimby Fees-40%; Library Fund-60%; \$330,000- Library Fund
PUBLIC SAFETY	District Attorney Camera Pathway and Access Controls	Closeout	FM08220008745 Replacement and expansion of the existing video surveillance and access control system for the safety and welfare of the buildings occupants and visitors.	\$1,200,000	\$866,191	December 2019	M.O. 3.4 of 03/26/19	CIP Fund 30700

PORTFOLIO	PROJECT NAME	PHASE	SCOPE	ESTIMATED PROJECT BUDGET	EXPENDED TO DATE	ESTIMATED COMPLETION DATE	APPROVED MINUTE ORDER	FUNDING SOURCE
RUHS HEALTH & HOSPITAL SERVICES	RUMC Medical Center Pharmacy Clean Room & Pyxis Locations	Closeout	FM08430007288 Replacement of the medical dispensing units for compliance with OSHPD regulations.	\$1,895,700	\$1,641,677	April 2020	M.O. 3.28 of 07/25/17	RUHS Enterprise Fund - 40050
RUHS HEALTH & HOSPITAL SERVICES	RUHS Pavilion Connection & Security Operations Center	Closeout	FM08430008463 Provide a connection to the Medical Center through a new Lobby/Café.	\$1,881,570	\$1,466,046	April 2020	M.O. 3.17 of 10/23/18	RUHS Enterprise Fund - 40050
FINANCE AND GOVERNMENT SERVICES	North Shore Marina Dredging	On Hold	FM05190009377 Dredging to allow boat launching for scientific and research purposes.	\$1,799,330	\$254,118	TBD	M.O. 3.17 of 08/06/19	Salton Sea Authority Department Funds
PUBLIC SAFETY	Smith Correctional Facility Construct Two Buildings on Site B	On Hold	FM08250007708 Plan and construct two buildings in the Site-B area to be used for classrooms for the inmates.	\$1,345,300	\$64,384	TBD	M.O. 3.7 of 10/03/17	Inmate Welfare Fund

Budget Tables

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
EO-Cap Imp Prg-Capital Projects - 1104200000	13,309,529	45,900,000	45,900,000	20,825,000	20,825,000	0
EO-Devel.Impact Fees Op Org - 1103700000	3,900,664	6,457,066	6,457,066	7,740,500	7,740,500	0
EO-Mitigation Project Operation - 1103500000	188,090	320,000	300,000	290,000	290,000	0
EO-Tobacco Settlement - 1105100000	0	363,200	363,200	382,000	382,000	0
Grand Total	17,398,283	53,040,266	53,020,266	29,237,500	29,237,500	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
30120 - County Tobacco Securitization	0	363,200	363,200	382,000	382,000	0
30500 - Developers Impact Fee Ops	0	6,777,066	6,757,066	8,030,500	8,030,500	0
30501 - Countywide Public Facilities	38,878	0	0	0	0	0
30502 - East R'side CTY Traffic Signal	999,303	0	0	0	0	0
30503 - West R'side CTY Traffic Signal	1,262,293	0	0	0	0	0
30504 - East.Riverside CTY Fire Facil.	2,219	0	0	0	0	0
30505 - West.Riverside CTY Fire Facil.	34,214	0	0	0	0	0
30507 - Rbi-Ap1	66,672	0	0	0	0	0
30508 - Rbi-Ap2	87	0	0	0	0	0
30509 - Rbi-Ap3	2,734	0	0	0	0	0
30511 - Rbi-Ap7	2,320	0	0	0	0	0
30512 - Rbi-Ap6	452,127	0	0	0	0	0
30514 - Rbi-Ap4	5	0	0	0	0	0
30515 - Rbi-Ap10	11	0	0	0	0	0
30517 - Rbi-Ap11	266	0	0	0	0	0
30518 - Rbi-Ap12	13	0	0	0	0	0
30520 - Rbi-Ap16	457	0	0	0	0	0
30521 - Rbi-Ap15	20	0	0	0	0	0
30522 - Rbi-Ap14	1	0	0	0	0	0
30523 - Rbi-Ap13	1,312	0	0	0	0	0
30524 - Rbi-Ap18	484	0	0	0	0	0
30527 - East R'side CTY Reg.Park Facil	318	0	0	0	0	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
30528 - West R'side CTY Reg.Park Facil	729,541	0	0	0	0	0
30530 - Rbi-Ap20	63	0	0	0	0	0
30533 - W. R'side CTY Reg Multi Trail	4,889	0	0	0	0	0
30538 - Fcf-Ap10	29	0	0	0	0	0
30539 - E. R'side CTY Reg Multi Trail	196	0	0	0	0	0
30540 - Fcf-Ap13	58	0	0	0	0	0
30542 - West.CTY Library Book	298,518	0	0	0	0	0
30543 - East.CTY Library Book	60	0	0	0	0	0
30544 - East CTY Public Facilities	673	0	0	0	0	0
30545 - West CTY Public Facilities	2,372	0	0	0	0	0
30556 - DA-PF-SD-1	186,758	0	0	0	0	0
30569 - West Cnty Multi-Service Center	1,863	0	0	0	0	0
30700 - Capital Improvement Program	3,465,943	45,900,000	45,900,000	5,325,000	5,325,000	0
30702 - East Cnty Detention Cntr AB900	9,843,586	0	0	15,500,000	15,500,000	0
Total	17,398,283	53,040,266	53,020,266	29,237,500	29,237,500	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Services and Supplies	6,314,866	25,070,000	25,066,394	14,100,000	14,100,000	0
Other Charges	7,503,743	22,225,000	22,208,606	10,508,500	10,508,500	0
Other Financing Uses	3,579,673	5,745,266	5,745,266	4,629,000	4,629,000	0
Expense Net of Transfers	13,818,610	47,295,000	47,275,000	24,608,500	24,608,500	0
Operating Transfers Out	3,579,673	5,745,266	5,745,266	4,629,000	4,629,000	0
Total Uses	17,398,283	53,040,266	53,020,266	29,237,500	29,237,500	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	2,269,824	1,082,133	1,104,273	3,030,687	3,030,687	0
Intergovernmental - State	0	0	0	2,732,266	2,732,266	0
Charges for Current Services	6,760,736	6,110,000	16,137,699	1,775,647	1,775,647	0
Miscellaneous Revenue	889	0	0	0	0	0
Other Financing Sources	306,000	2,306,000	2,306,000	2,306,000	2,306,000	0
Total Net of Transfers	9,031,449	7,192,133	17,241,972	7,538,600	7,538,600	0
Operating Transfers In	306,000	2,306,000	2,306,000	2,306,000	2,306,000	0
Total Revenue	9,337,449	9,498,133	19,547,972	9,844,600	9,844,600	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	8,060,834	43,542,133	33,472,294	19,392,900	19,392,900	0
Total Sources	17,398,283	53,040,266	53,020,266	29,237,500	29,237,500	0

County Executive Office – Capital Finance Administration

Mission Statement

In support of the Board of Supervisors, the mission of the County Executive Office is to facilitate administrative excellence in partnership with departments, through leadership, vision, stewardship of resources, and communication, to promote, foster and enhance the quality of life in Riverside County. The Executive Office's core values include: integrity in service, teamwork, competence and perspective, and making a difference.

Description

Capital Finance Administration provides appropriations to fund the annual lease payments due to the County of Riverside Asset Leasing Corporation (CORAL), the Riverside County Public Financing Authority (PFA), and the Riverside County Infrastructure Financing Authority (IFA) on the county's outstanding Certificates of Participation (COPs) and Lease Revenue Bonds (LRBs).

The CORAL is a non-profit public benefit corporation, authorized under its Articles of Incorporation and under the laws of the State of California, to finance the

acquisition, construction, and operation of facilities of benefit to the county.

The PFA is a joint exercise of powers authority, duly organized and existing under and pursuant to that certain amended and restated joint exercise of powers agreement, dated May 15, 1999, by and between the County of Riverside and the Redevelopment Agency of the County.

The IFA is a joint exercise of powers authority, duly organized and existing under and pursuant to that certain joint exercise of powers agreement dated as of September 15, 2015, by and between the County of Riverside and the Riverside County Flood Control and Water Conservation District.

The goal of these budget units is to facilitate efficiency in its current and future cash flows and ensure the timely servicing of its short-term and long-term debts.

The FY 21/22 long-term lease obligations are budgeted at \$83 million budgeted in the respective long-term lease obligations' debt service funds. The net decrease of \$6.4 million is due to the maturity of two long-term lease obligations.

Budget Tables

Department / Agency Expenditures by Budget Unit

	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
CORAL-Capital Finance Administration - 925001	87,838,731	89,644,618	89,644,618	285,000	285,000	0
CORAL-General Govt - 925002	90,901,736	0	56,655,692	46,706,534	46,706,534	0
Riv Co Infrastructure Fin Auth - 930001	12,213,701	0	7,669,039	7,663,489	7,663,489	0
Riv Co Public Financing Auth - 928001	28,679,073	0	22,247,025	28,199,482	28,199,482	0
Grand Total	219,633,240	89,644,618	176,216,374	82,854,505	82,854,505	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
31010 - 89 93A&B	56,798	0	0	0	0	0
31115 - 2012 Series A&B Hosp Refunding	1,789,470	0	0	0	0	0
32910 - 2015 PFA Cap Fac Proj LRB	514,767	0	0	0	0	0
33805 - 2017 B&C IFA CPF LRB	4,550,914	0	0	0	0	0
35900 - Capital Finance Administration	87,838,731	89,644,618	89,644,618	285,000	285,000	0
36040 - 89 93A&B	20,735,318	0	0	0	0	0
36060 - 97a Hospital Project	19,505,000	0	19,505,000	19,505,000	19,505,000	0
36180 - 1990 Monterey Avenue Project	721,205	0	836,000	0	0	0
36210 - 2008 A SWJC Refunding Project	6,836,475	0	7,520,270	7,982,193	7,982,193	0
36220 - 2009 Larson Jus Cntr Ref Proj	2,546,200	0	2,545,450	4,969,350	4,969,350	0
36230 - 2009 PSEC & Woodcrt Lib Rf Prj	13,159,039	0	13,930,481	2,266,600	2,266,600	0
36240 - 2011 Monroe Prk Bldg Lease Fin	0	0	335,841	0	0	0
36250 - 2012 CAC Refunding Debt Service	2,503,000	0	2,497,056	2,499,250	2,499,250	0
36260 - 2012 A&B Hospital Refunding	1,245,400	0	1,245,400	1,245,400	1,245,400	0
36270 - 2012 Public Finance Authty Dbt	1,385,625	0	1,390,225	1,388,225	1,388,225	0
36280 - 2013A PubDef/Prb Bldg&Tech Dbt	4,287,319	0	4,269,988	4,267,363	4,267,363	0
36290 - 2014A&B Court Facilities Rf Pj	4,442,109	0	3,206,925	3,210,725	3,210,725	0
36300 - 2019 A-T CORAL RCIT Ref Proj	13,074,403	0	763,281	760,653	760,653	0
37410 - 2015 PFA Cap Fac Proj LRB	20,858,100	0	20,856,800	20,857,375	20,857,375	0
37420 - 2015A IFA Lease Revenue Bonds	5,920,581	0	0	5,953,882	5,953,882	0
37430 - 2016 Infrastructure Finng Auth	3,484,225	0	3,486,625	3,485,425	3,485,425	0
37435 - 2017A IFA Lease Revenue Bonds	2,761,863	0	2,763,963	2,759,363	2,759,363	0
37440 - 2017B&C IFA Lease Revenue Bnds	1,416,700	0	1,418,451	1,418,701	1,418,701	0
Total	219,633,240	89,644,618	176,216,374	82,854,505	82,854,505	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Services and Supplies	3,811,194	179,713	3,844,713	3,950,000	3,950,000	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Other Charges	182,486,392	89,464,905	172,371,661	78,904,505	78,904,505	0
Other Financing Uses	33,335,654	0	0	0	0	0
Expense Net of Transfers	198,875,005	89,644,618	176,216,374	82,854,505	82,854,505	0
Operating Transfers Out	20,758,235	0	0	0	0	0
Total Uses	219,633,240	89,644,618	176,216,374	82,854,505	82,854,505	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	114,923,592	28,690,789	61,759,962	21,037,127	21,037,127	0
Charges for Current Services	10,714,497	7,515,500	9,015,500	32,281,755	32,281,755	0
Miscellaneous Revenue	939,550	250,000	5,014,844	0	0	0
Other Financing Sources	86,284,372	53,188,329	115,926,937	29,250,623	29,250,623	0
Total Net of Transfers	139,452,639	36,456,289	75,790,306	53,318,882	53,318,882	0
Operating Transfers In	73,409,372	53,188,329	115,926,937	29,250,623	29,250,623	0
Total Revenue	212,862,011	89,644,618	191,717,243	82,569,505	82,569,505	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	6,771,229	0	(15,500,869)	285,000	285,000	0
Total Sources	219,633,240	89,644,618	176,216,374	82,854,505	82,854,505	0

Treasurer-Tax Collector

Mission Statement

Our mission and objectives are the sound investment of public funds, fair and efficient tax collection, and exceptional public service.

Description

The Office of the Treasurer-Tax Collector is budgeted as one unit and consists of two major divisions: Treasury and Tax Collection. The Treasury Division manages between \$6 to \$8 billion held in the Treasurer’s Pooled Investment Fund on behalf of the county, school districts, special districts and other discretionary depositors. With four office locations, the Tax Collection Division is responsible for mailing out more than one million secured, unsecured, and supplemental tax bills, collecting over \$4.07 billion annually in property taxes, which provides 80 percent of the county’s general-purpose revenue. The Tax Collection Division also enforces collection on tax delinquencies and administers sales of tax-defaulted properties.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

To maintain timely processing of tax payments and improve on the processing time of tax payment exceptions.

Portfolio Objective

Accurately evaluate, calculate, bill, collect, and distribute property tax revenues.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average days to process all exceptions	18	17	16	15

Insights

- While the bulk of the payment volume is processed daily and smoothly, a small percentage of payment exceptions require more manual and laborious research, handling, and reconciliation, causing delays in processing and posting of payments.

OBJECTIVE 2

Department Objective

Increase unsecured collections by Tax Enforcement staff.

Portfolio Objective

Accurately evaluate, calculate, bill, collect, and distribute property tax revenues.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Annual unsecured amount collected (in millions of dollars)	\$6	\$3	\$4	\$6

Insights

- Unsecured property taxes are difficult to collect because the same tools and resources are not available as with secured. Therefore, extra steps are taken such as field enforcement to secure and increase the dollars collected.
- The unsecured collection amount is lower than previous fiscal years as a result of the Coronavirus pandemic and the temporary suspension of the Franchise Tax Board Interagency Intercept Collections Program.

OBJECTIVE 3

Department Objective

Enhance taxpayers’ access to electronic payment options; increasing and optimizing the use of digital transactions.

Portfolio Objective

Increase efficiency, improve security, and enhance customer convenience and ease of use.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of electronic payments completed	323,000	460,000	470,000	475,000

Insights

- Payments received electronically achieve the most efficiency in processing and provide a secure and convenient alternative to bills and coins.

OBJECTIVE 4

Department Objective

Decrease processing time it takes the Treasury Division to balance the daily activity.

Portfolio Objective

Time management and workplace productivity.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average time to balance Treasury (Hours)	2	2	1	1

Insights

- The daily balancing in Treasury is a large component of Treasurer-Tax Collector functions. After the enhancement of the Treasury system, the department expects to decrease the time it takes to balance through automation.

Related Links

<https://www.countytreasurer.org/>

Budget Changes & Operational Impacts

Staffing

Net decrease of two positions due to an office reorganization. The FY 21/22 budget will fund 109 positions, of which 91 are currently filled and 18 are vacant.

Expenditures

Net decrease of \$126,951.

- Salaries & Benefits

- There is a net decrease of \$38,656. As salaries and benefits have continued to rise, the office has restructured staffing levels by deleting two positions to meet the imposed ten percent cut to align expenditures with available revenues and to meet the vacancy rate.
- Services & Supplies
 - There is a net decrease of \$111,908 in operating expenses, contracted services and ISF costs. Through innovative approaches, the Treasurer-Tax Collector office has met budget targets by implementing cost cutting measures. The office does not anticipate any significant budget changes with operational impacts for this fiscal year.
- Fixed Assets
 - There is a net increase of \$25,113 to replace an aging service vehicle in the Tax Enforcement Unit.

of the prior year secured delinquency. The decrease of \$132,690 reflects the downtrend of revenue impacted by on-going economic conditions.

- Charges for Current Services
 - A total of \$11.7 million in revenue represents various fees charged via the cost recovery process for services rendered such as Treasury administrative fee, tax sales costs, and other staff labor-driven tasks. The increase of \$75,098 reflects an overall increase in the billing and collection of supplemental and unsecured taxes.
- Miscellaneous Revenue
 - A total of \$15,317 in revenue represents the reimbursement of attorney fees, subpoena fees and administrative costs, charged via the cost recovery process associated to tax sale, unclaimed publications and other staff labor-driven tasks. The \$1,028 reflects an increase in publication rates for the unclaimed money publications.

Revenues

A net decrease of \$56,564.

- Fines, Forfeitures & Penalties
 - A total of \$3.1 million represents penalties and fees charged for the collection of tax delinquency on the second installment of the current secured tax bills and the redemption

Net County Cost Allocations

There is a ten percent decrease in the previous net county cost allocation of \$703,873. The new allocation of \$633,486 continues to fill the four percent gap of operations.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Treasurer-Tax Collector - 1400100000	111	111	110	109	109	0
Grand Total	111	111	110	109	109	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Treasurer-Tax Collector - 1400100000	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0
Grand Total	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0
Total	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	9,725,421	11,049,818	10,374,778	11,011,162	11,011,162	0
Services and Supplies	4,034,602	4,513,505	4,562,906	4,401,597	4,401,597	0
Other Charges	728	2,000	2,000	500	500	0
Capital Assets	7,091	0	45,938	25,113	25,113	0
Expense Net of Transfers	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0
Total Uses	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0

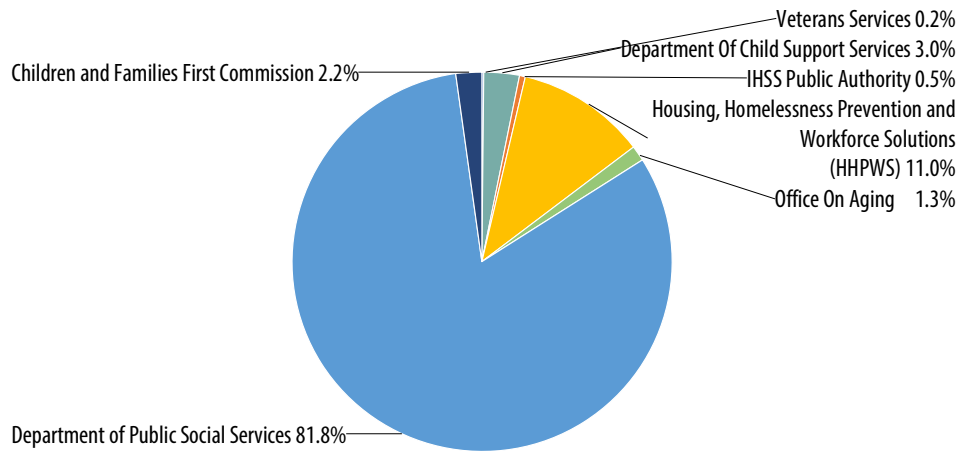
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Fines, Forfeitures & Penalties	3,033,467	3,231,202	3,035,723	3,098,512	3,098,512	0
Revenue from the Use of Money & Property	132,275	0	0	0	0	0
Charges for Current Services	10,633,361	11,615,959	10,740,565	11,691,057	11,691,057	0
Miscellaneous Revenue	6,056	14,289	9,545	15,317	15,317	0
Other Financing Sources	298,686	0	578,178	0	0	0
Total Net of Transfers	13,805,158	14,861,450	13,785,833	14,804,886	14,804,886	0
Operating Transfers In	298,686	0	578,178	0	0	0
Total Revenue	14,103,845	14,861,450	14,364,011	14,804,886	14,804,886	0
Net County Cost Allocation	(203,729)	703,873	621,611	633,486	633,486	0
Use of Fund Balance	(132,275)	0	0	0	0	0
Total Sources	13,767,841	15,565,323	14,985,622	15,438,372	15,438,372	0

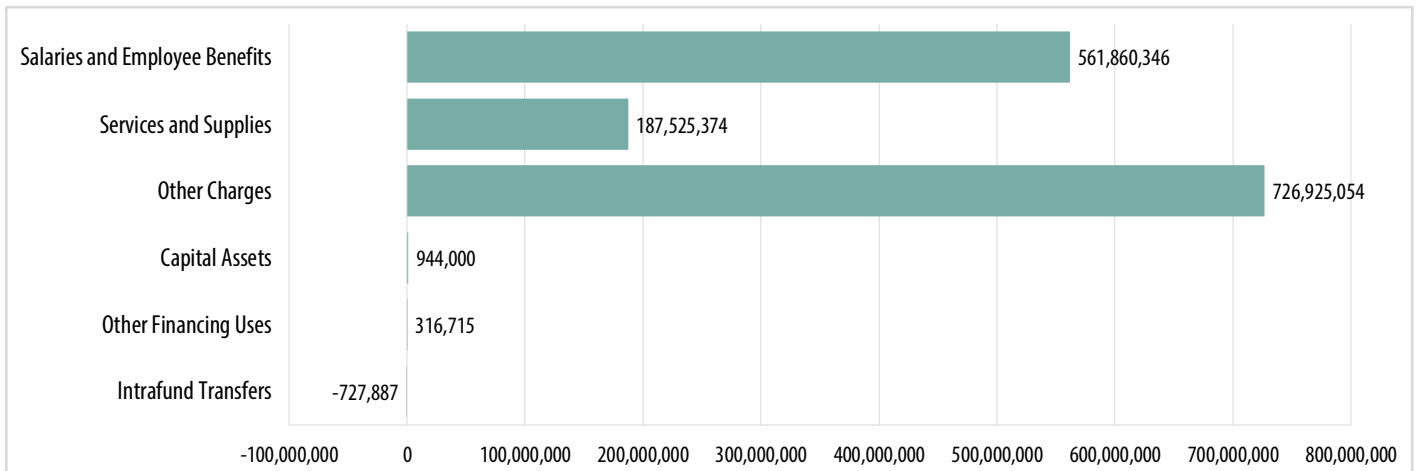
Introduction

The Human Services portfolio provides services that help alleviate hardship for constituents and foster a safer, healthier community through financial aid programs and other assistance, care of court wards, and veteran's services. The Department of Social Services administers federal and state mandated aid programs intended to stabilize the community and prevent the abuse and neglect of children and fragile adults by assisting families experiencing extreme financial hardships. The Office on Aging coordinates health and wellness programs for the elderly and their caretakers. Veteran Services provides advocacy and counseling to former military personnel and their families through a wide range of services aimed at assisting them in fully accessing benefits and services for which they are eligible. The Child Support Services Department enforces court orders for the financial and medical support of children and families.

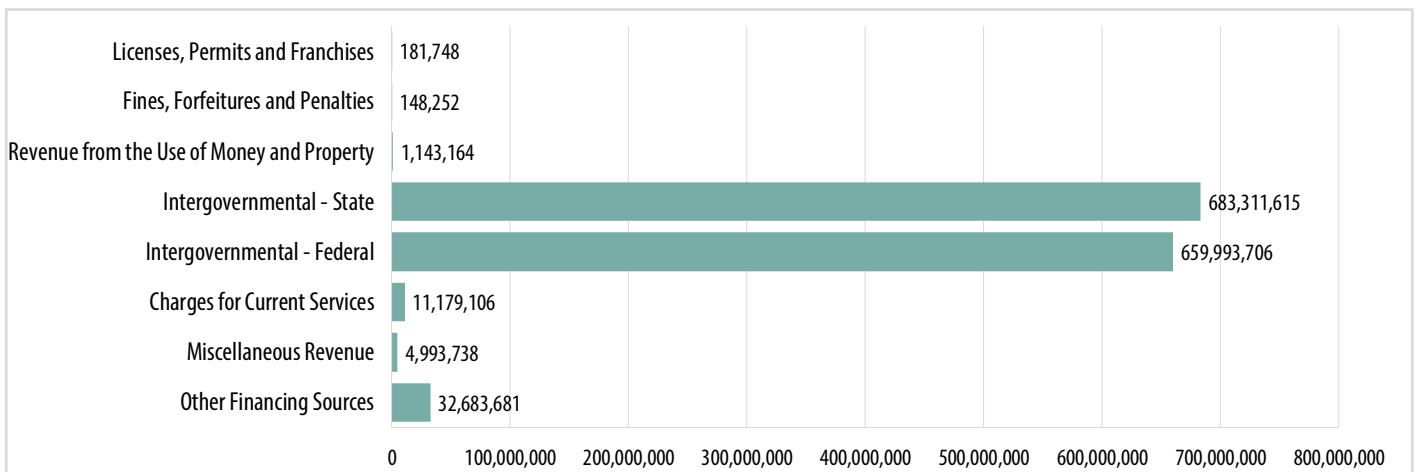
Total Appropriations



Appropriations by Category



Revenues by Source



Children and Families Commission – First 5

Mission Statement

First 5 Riverside invests in partnerships that promote, support, and enhance the health and early development of children, prenatal through age five, their families, and communities.

Description

The Riverside County Children and Families Commission, First 5 Riverside (F5R) is funded by tobacco taxes generated as a result of Proposition 10 to support our youngest Californians, from prenatal through age five, to get the best start in life. Focus areas established by the Commission include quality early learning, comprehensive health and development, resilient families, and countywide impact. First 5 Riverside provides funding to local agencies to support services creating an integrated and coordinated system for children and families. Beginning in July 2020, in partnership with the Department of Public Social Services, F5R began operational oversight of the Family Resource Centers located throughout the County. Each family resource center has formal service partnerships established with public and private partner agencies to provide on-site and remote services and linkages to a variety of services and supports. The family resource centers serve as a hub for community services aimed at improving outcomes and quality of living for families in these communities, particularly for overburdened and disadvantaged families and children.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Promote high quality early learning and care programs to increase access for infants, toddlers and preschoolers for future success in kindergarten and beyond.

Portfolio Objective

Provide educational opportunities to promote early development and boost employability.

County Outcome

Education to support 21st century workforce.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent increase in early learning programs participating in Quality Start Riverside County	32%	35%	40%	100%

Insights

- Quality Start Riverside County (QSRC) is a voluntary quality rating and improvement system (QRIS) which is a part of a state and nationwide movement to improve the quality of early learning programs. Sites included licensed child care centers, licensed family child care homes and alternative sites such as libraries and home visiting programs. The COVID-19 Pandemic resulted in QSRC providers adjusting to meet health and safety requirements to continue to serve essential workers during the pandemic.

Insights

- QRIS uses financial incentives to support early learning providers improve program environments, attain higher ratings, and sustain long-term quality. All statewide QRIS provide financial incentives, including subsidy reimbursement rates. First 5 Riverside provides tiered reimbursement to QSRC providers for enrolled children (0-5 years of age) on state and local subsidized early education and care (child care).

OBJECTIVE 2

Department Objective

Promote programs that improve birth outcomes and family functioning for families with children under age 5.

Portfolio Objective

Provide resources and supports that promote family resiliency.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of families served through home visiting services	1,183	1,011	1,184	4,000

Insights

- Early Childhood Home Visiting programs are evidence-based interventions that support children and their families from the prenatal phase through the fifth year of life. These programs have been proven to (1) reduce child maltreatment, (2) improve maternal and child health, (3) promote family well-being and (4) assist families in promoting their child’s optimal development through improved systems navigation, utilization of preventive care, and establishment of developmentally supportive home and social environments.
- Home Visiting programs exist on a continuum from light-touch to intensive engagement of families. This diversity of options allows for efficient use of resources to build on families’ unique strengths and to meet their unique needs. Riverside County is home to multiple home visiting programs, as well as local, state, and federal-level funding streams to support programming, including CalWORKs funds that seek to increase family economic self-sufficiency by supporting whole family needs. This increase in families served will support the maximization of state CalWORKs funds in the county.

Related Links

Website: <http://www.rccfc.org>

Twitter: @First5Riverside

Facebook: <https://www.facebook.com/First5Riverside>

YouTube: <https://www.youtube.com/user/First5Riverside>

Budget Changes & Operational Impacts

The primary revenue source for First 5 is driven by two factors – Riverside County’s share of tobacco tax sales collection based upon statewide births, which are expected to decline approximately 2.5 percent annually. Negative impacts to the Commission’s annual revenue stream is adjusted by backfill revenue received from Prop 56, as well as diversified funding

streams. In response to the declining revenues, First 5 Riverside continues to meet growing demands through a systems approach, while ensuring sustainability through diversified funding streams, capacity building, and community engagement.

The Commission's FY 21/22 budget includes appropriations of approximately \$32.8 million, a net decrease of \$7.4 million from the prior year. Decrease is driven by several factors including, but not limited to, an increase in staffing offset by revenue from the state CalWORKs funding for home visitation expansion in Riverside County (\$3.7 million); revenue received from DPSS to support family resource centers, including staff and operational expenses (\$2 million); decrease in expenditures for State funded initiatives (\$4 million), and decrease in contracted services (\$8.4 million).

Staffing

Net increase of 3 FTE's

- Increase in the number of full-time positions from 63 to 66 to support fiscal operations and oversight of family resource centers, including cross-system collaboration within the County for home visitation services. Net increase of approximately \$400,000.

Expenditures

Net decrease of approximately \$484,686.

Revenues

Net decrease of \$2.7 million.

Reserves

Use of Committed Reserves and Assigned Fund Balance Reserves – approximately \$5.8 million.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
RCCFC - Agency - 938001	43	63	63	66	66	0
Grand Total	43	63	63	66	66	0

Department / Agency Expenditures by Budget Unit

	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
RCCFC - Agency - 938001	23,103,375	27,285,893	40,253,101	32,847,425	32,847,425	0
RCCFC-CalWorks - 938004	431,442	3,683,527	0	0	0	0
RCCFC-Dental Transformation Intiati - 938003	2,827,430	2,362,691	0	0	0	0
RCCFC-FS Impact - 938002	1,523,523	0	0	0	0	0
Grand Total	27,885,770	33,332,111	40,253,101	32,847,425	32,847,425	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
25800 - RC Children & Family Commission	23,534,817	33,332,111	40,253,101	32,847,425	32,847,425	0
25808 - RC Children & Family Commission-State	1,523,523	0	0	0	0	0
25809 - RC Children & Family Commission-Federal	2,827,430	0	0	0	0	0
Total	27,885,770	33,332,111	40,253,101	32,847,425	32,847,425	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	4,054,640	7,143,928	7,143,928	7,576,766	7,576,766	0
Services and Supplies	23,765,643	25,388,183	32,309,173	24,470,659	24,470,659	0
Capital Assets	65,487	800,000	800,000	800,000	800,000	0
Expense Net of Transfers	27,885,770	33,332,111	40,253,101	32,847,425	32,847,425	0
Total Uses	27,885,770	33,332,111	40,253,101	32,847,425	32,847,425	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	573,410	350,000	350,000	350,000	350,000	0
Intergovernmental - State	21,647,347	19,767,113	22,857,406	20,614,551	20,614,551	0
Intergovernmental - Federal	2,827,431	2,618,882	2,618,883	0	0	0
Charges for Current Services	484,721	0	6,474,019	5,776,815	5,776,815	0
Miscellaneous Revenue	799,594	528,987	936,987	250,000	250,000	0
Other Financing Sources	106,778	6,474,019	0	0	0	0
Total Net of Transfers	26,332,503	23,264,982	33,237,295	26,991,366	26,991,366	0
Operating Transfers In	106,778	6,474,019	0	0	0	0
Total Revenue	26,439,281	29,739,001	33,237,295	26,991,366	26,991,366	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	1,446,489	3,593,110	7,015,806	5,856,059	5,856,059	0
Total Sources	27,885,770	33,332,111	40,253,101	32,847,425	32,847,425	0

Department of Child Support Services

Mission Statement

Promote parental responsibility to enhance the well being of children by providing child support services to establish parentage and collect child support.

Description

The Riverside County Department of Child Support Services (DCSS) works with parents and guardians to ensure children and families receive court-ordered financial and medical support. Services provided include locating, establishing paternity, establishing, modifying and enforcing court orders for child support, and establishing, modifying and enforcing orders for health coverage.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Ensure children are financially supported through timely support order establishment and collections. Increase the total amount of child support collected and distributed.

Portfolio Objective

Enable financial independence to instill economic security, restore self-reliance, and enhance societal contribution.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Cases with a collection on arrears	78%	63%	63%	63%
Cases with support orders established	91%	93%	93%	93%
Collections on current support	61%	65%	65%	65%
Cost effectiveness (in millions)	\$5.49	\$4.55	\$4.55	\$4.55
Paternity establishment percentage	99%	100%	100%	100%
Total collections (in millions)	\$201	\$179	\$179	\$179

Insights

- The Child Support Services Program is the third largest anti-poverty program in the nation
- DCSS helps children receive the support they are entitled to from both parents, thereby improving the economic stability of families. We achieve this by establishing parental and financial responsibilities for children and families living in Riverside County
- These outcomes can best be measured by the departments key performance indicators including the total amount of monetary support collected and distributed to families, the rate at which paternity is established for children, and the cost effectiveness of the program
- Total collections which is distributed to families as well as recuperated for the County and State for the public assistance paid has decreased from FY19/20 to 20/21.

Related Links

For State information regarding the program: <https://childsupport.ca.gov/>

For more information regarding the Riverside County program please visit: <https://riversidechildsupport.com/>

Budget Changes & Operational Impacts

Staffing

The 2021/2022 budget represents 330 FTEs. This is a net decrease of 26 FTEs from the prior year's budget and reflects the proposed staffing need.

Expenditures

- Salaries & Benefits
 - Salaries & Benefits increased from prior FY.
- Services & Supplies
 - Services & Supplies have been budgeted at \$8.8 million. This compares to \$8.7 million in the prior fiscal year.

Revenues

- Intergovernmental Revenue

- The history of RCDCSS budgets involves funding that comes primarily from state and federal sources. The revenues received have remained relatively flat for the previous 10 years. In 2019-2020 revenue projected to increase for two years in FY 20-21 and 21-22. However, the COVID-19 pandemic forced the state to revise its projections and funding returned to zero growth. The Welfare Recoupment funds in the amount of \$300,000 has resulted in additional funding up to \$882,000 and has helped the department with rising employee benefit costs. FY 21/22 \$1.8 million funding was restored.

Other Revenue

- Welfare Recoupment and Federal Matching funds total approximately \$300,000 resulting in additional funding up to \$882,000.

Net County Cost Allocations

DCSS does not receive a net county cost allocation.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Department of Child Support Services - 2300100000	329	356	329	330	330	0
Grand Total	329	356	329	330	330	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Department of Child Support Services - 2300100000	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0
Grand Total	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0
Total	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	29,599,906	30,437,735	30,437,735	34,564,837	34,564,837	0
Services and Supplies	9,439,518	8,752,726	8,752,726	8,873,325	8,873,325	0
Other Charges	3,406	639,757	639,757	639,757	639,757	0
Capital Assets	1,289,373	300,000	300,000	0	0	0
Expense Net of Transfers	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0
Total Uses	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	18,919	7,100	7,100	7,000	7,000	0
Intergovernmental - State	12,818,404	14,253,404	14,253,404	17,463,302	17,463,302	0
Intergovernmental - Federal	27,145,191	25,758,614	25,758,614	27,299,718	26,296,617	0
Miscellaneous Revenue	1,124	111,100	111,100	311,000	311,000	0
Other Financing Sources	378,887	0	0	0	0	0
Total Net of Transfers	39,983,637	40,130,218	40,130,218	45,081,020	44,077,919	0
Operating Transfers In	378,887	0	0	0	0	0
Total Revenue	40,362,525	40,130,218	40,130,218	45,081,020	44,077,919	0
Net County Cost Allocation	(11,404)	0	(0)	0	0	0
Use of Fund Balance	(18,918)	0	0	(1,003,101)	0	0
Total Sources	40,332,203	40,130,218	40,130,218	44,077,919	44,077,919	0

Department of Public Social Services

Mission Statement

The Riverside County Department of Public Social Services is dedicated to supporting and improving the health, safety, independence and well-being of individuals and families.

Description

The Department of Public Social Services (DPSS) includes three major program divisions that provide support and services to county residents who are members of various vulnerable populations. The budget unit described here represents the department's general operating fund for all three divisions:

The Adult Services Division (ASD) provides programs to help elder and dependent adults live safely with as much independence as possible. The Adult Protective Services (APS) program receives and responds to reports of abuse and neglect for elder and dependent adults. The In-Home Supportive Services (IHSS) program helps elders, dependent adults, and minors live safely in their own homes or other non-institutional settings by providing in-home assistance to eligible clients in need.

Children's Services Division (CSD) investigates allegations of child abuse and neglect and offers a wide variety of programs that are designed to promote the safety, permanency, and well-being of vulnerable children. The CSD division supports prevention programs by working with internal and external partners including Faith in Motion, First 5 Riverside, Public Health, Behavioral Health, and the Family Resource Centers (FRC). Additionally, as Riverside County's appointed Child Abuse Prevention Council, the HOPE Collaborative established six collaborative councils, one in each of the supervisory districts, and one in the community of Blythe. These councils work on a variety of prevention efforts which include educating the public and mandated reporters on the topic of abuse and neglect. In addition, CSD funds direct services designed to prevent the

occurrence of child abuse and ensure safety and permanency for children who have suffered abuse.

The Self-Sufficiency Division (SSD) serves and supports individuals and families to achieve and sustain their health, well-being, and economic independence. The division's mission is achieved by providing low-income residents with health care coverage (Medi-Cal and Affordable Care Act), Food/Nutritional Benefits (CalFresh Program), Temporary Cash Assistance (California Work Opportunity and Responsibility for Kids (CalWORKs)), and General Assistance). Employment services are also offered to assist individuals to become self-sufficient. With customer service at its forefront, the Self-Sufficiency Division strives to be the leader in an innovative service delivery model that is customer centric, effective, and efficient. The division provides services that are easily accessible through a variety of channels including on-line, in-person, and over the phone. The SSD delivers services respectfully, timely, and accurately in accordance with state and federal regulations.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Develop prevention and intervention strategies that reduce trauma, risk and the multigenerational cycle of abuse and neglect.

Portfolio Objective

Preserve and reinstate safe environments to eliminate abuse and neglect.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of Adult Protective Services (APS) clients with an additional confirmed report of abuse within six months	15.0%	13.0%	13.0%	10.0%
Percentage of children that had a substantiated allegation during the 12-month period and had another substantiated allegation within 12 months.	15.9%	9.1%	9.1%	9.1%

Insights

- Children residing in stable and nurturing families have better developmental, educational, and social outcomes.
- Children that reenter the foster care system due to repeat maltreatment could experience adverse consequences such as trauma, depression, and behavioral health issues.
- Although the number of children in care has declined, the complexity of referrals has increased due to issues related to behavioral health, sexual abuse, and substance abuse disorders.
- The CSD is implementing a robust continuous quality improvement system designed to improve services and support for children and families, identify and solve complex service delivery problems, and ensure that services are relevant and contributing to positive results.

Insights

- In FY 19/20 there was a 1 percent increase in the APS recidivism rate (14% in FY 18/19 vs. 15% in FY 19/20). APS cases have increasingly become complex and multi-faceted. To reduce re-abuse, ASD has implemented processes and programs to provide additional staffing and community resources as well as increased inter-agency collaboration and ongoing case management and support to maintain the safety and well-being of seniors and disabled adults on a long-term basis.

OBJECTIVE 2

Department Objective

Develop and maintain safe, healthy and thriving environments to improve the well-being of vulnerable residents.

Portfolio Objective

Connect people to health resources to improve wellness.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of children in foster care that exit to permanent placements within 12 month period.	30.90%	40.50%	40.50%	40.50%

Insights

- Research shows that poverty, the lack of health insurance, food insecurity, and poor nutrition have serious consequences for the health and well-being of children, adults, and older adults, including a greater risk for chronic disease and poor mental health.

Insights

- The Self-Sufficiency Division (SSD) will continue to expand its outreach and collaborative efforts to increase the number of residents receiving CalFresh by geocoding target populations in areas which residents are eligible but not receiving benefits. The SSD will also continue to focus on senior enrollment and set an outcome performance measure of 10% new CalFresh enrollment for this population by the end of FY 21/22.
- SSD has researched the number of residents with no health insurance, per the US Census Bureau and set an outcome performance measure of 10% new Medi-Cal enrollment for this population by the end of FY 21/22.
- The CalFresh caseload is expected to decrease in fiscal year 21/22 due to the reinstatement of program regulations that limits length of eligibility for individuals between the age of 19-49 who are identified as able-bodied adults without dependents. SSD will assist employable adults with job search activities, educational support, and community service/volunteer opportunities. SSD will also continue to expand its outreach and collaboration efforts to assist low-income seniors with access to food and prepared meals.
- Research indicates that a safe, stable, family environment is important for a child’s well-being. Supporting children through reunification with their families, adoption, or guardianship promotes resilience.
- Social workers continue to balance the dual roles of child protection and family preservation. Each year approximately 550 adoptions become final and children are placed in permanent homes. The CSD is committed to the children and families served and strive to improve efforts to ensure their safety, permanency, and well-being.

OBJECTIVE 3

Department Objective

Increase self-sufficiency among low-income families through employment with a sustainable livable wage.

Portfolio Objective

Enable financial independence to instill economic security, restore self-reliance, and enhance societal contribution.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
CalWORKs Work Participation Rate (WPR)	56.5%	42.1%	51.0%	60.0%

Insights

- SSD works to increase the number of individuals participating in work or work-related activities by implementing a sanction outreach program and enhancing and expanding collaborative efforts with county and community partners.

Budget Changes & Operational Impacts

Staffing

Net increase of 78 positions.

Due to estimated allocation increases in CalWORKs and CalFresh, DPSS has increased funded FTEs by 78.

Expenditures

For all DPSS budget units combined, appropriations increased from FY 20/21 budgeted levels. The key factors influencing the increase are programmatic funding changes by the state in CalWORKs Assistance, caseload growth in Foster Care, Emergency

Assistance, Adoptions Assistance, and General Assistance, increases in contracted services and salaries and benefits.

- Salaries & Benefits
 - Increased \$44 million over the FY 20/21 budgeted level due to staffing, payroll and retirement plan account increases.
- Services & Supplies
 - Increased \$18.6 million over the FY 20/21 budgeted level due to facility related costs, equipment purchases, and increases in contracted services.
- Other Charges
 - The Adoption Assistance program expenditures continue to grow resulting in a \$5.9 million budget increase. Foster Care, County Funded Foster Care, and Emergency Assistance caseload is increasing resulting in an \$2.8 million increase over the prior year. CalWORKs caseload is declining resulting in a net decrease of \$25.9 million and General Assistance caseload expenditures increased by \$2.9 million over the prior year.

Revenues

Net increase as compared to FY 20/21 adopted budget.

- Intergovernmental Revenue

- Federal revenue net increase of \$39.4 million for changes in Child Welfare Services, CalFresh, Medi-Cal, and Foster Care, and Adoptions Assistance.
- State revenue net increase of \$17.4 million due to changes in program expenditures in CalWORKs. WTW, CalFresh, Medi-Cal, IHSS, Foster Care, and Adoptions Assistance.
- Realignment revenue remains consistent with FY 20/21 levels and partially funds Child Welfare Services, Adult Protective Services, IHSS, Foster Care, and Adoptions Assistance.

Departmental Reserves

- Reserve Balances
 - The Realignment 2011 Local Revenue Fund reflects a net decrease of \$24.9 million due to projected use of deferred revenue balances in FY 21/22.
 - Projected use of the AB 85 realignment 1991 deferred revenue balances to support anticipated CalWORKs expenditures results in a net increase of \$15.2 million.

Net County Cost Allocations

Increase \$10.1 million in net county cost due to increases in CWS staffing of \$2 million, General Assistance, and Foster Care Assistance.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Administration DPSS - 5100100000	4,583	4,971	4,997	5,049	5,049	0
Grand Total	4,583	4,971	4,997	5,049	5,049	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Administration DPSS - 5100100000	519,391,865	610,734,326	610,734,324	676,262,930	676,262,930	0
DPSS-Categorical Aid - 5100300000	380,718,847	409,427,377	409,427,377	390,949,978	390,949,978	0
DPSS-Mandated Client Services - 5100200000	98,966,563	115,018,390	115,018,390	121,408,938	121,408,938	0
DPSS-Other Aid - 5100400000	17,914,644	18,108,692	18,108,692	18,864,586	18,864,586	0
Grand Total	1,016,991,919	1,153,288,785	1,153,288,783	1,207,486,432	1,207,486,432	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	1,016,738,169	1,153,288,785	1,153,197,116	1,207,486,432	1,207,486,432	0
11055 - Domestic Violence Prog	253,750	0	91,667	0	0	0
Total	1,016,991,919	1,153,288,785	1,153,288,783	1,207,486,432	1,207,486,432	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	355,477,162	423,316,563	423,316,562	467,269,988	467,269,988	0
Services and Supplies	113,231,040	120,178,211	120,178,210	138,816,427	138,816,427	0
Other Charges	548,391,915	609,964,298	609,964,298	601,546,304	601,546,304	0
Capital Assets	52,753	60,000	60,000	90,000	90,000	0
Intrafund Transfers	(160,950)	(230,287)	(230,287)	(236,287)	(236,287)	0
Expense Net of Transfers	1,016,991,919	1,153,288,785	1,153,288,783	1,207,486,432	1,207,486,432	0
Total Uses	1,016,991,919	1,153,288,785	1,153,288,783	1,207,486,432	1,207,486,432	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	235,566	186,217	186,217	181,748	181,748	0
Fines, Forfeitures & Penalties	212,918	143,783	143,783	148,252	148,252	0
Revenue from the Use of Money & Property	5,884	0	0	0	0	0
Intergovernmental - State	534,738,615	609,108,530	609,107,917	619,794,370	619,794,370	0
Intergovernmental - Federal	414,531,989	468,890,569	468,888,908	508,133,158	508,133,158	0
Charges for Current Services	3,091,584	4,093,877	4,093,855	207,570	207,570	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Miscellaneous Revenue	1,955,676	2,440,539	2,442,833	3,884,916	3,884,916	0
Other Financing Sources	2,722,696	0	0	0	0	0
Total Net of Transfers	956,718,010	1,084,863,515	1,084,863,513	1,132,350,014	1,132,350,014	0
Operating Transfers In	776,918	0	0	0	0	0
Total Revenue	957,494,928	1,084,863,515	1,084,863,513	1,132,350,014	1,132,350,014	0
Net County Cost Allocation	61,643,387	68,425,270	68,498,396	66,425,270	75,136,418	0
Use of Fund Balance	(2,146,396)	0	(73,126)	8,711,148	0	0
Total Sources	1,016,991,919	1,153,288,785	1,153,288,783	1,207,486,432	1,207,486,432	0

HHPWS Administration

Mission Statement

Enhance the economic position of the county and its residents, improve the quality of life, encourage business growth, build a positive business climate, develop a trained workforce, improve existing communities, offer a variety of housing opportunities, and maintain the environment.

Description

Administration provides management and oversight of the Housing, Homelessness Prevention and Workforce Solutions divisions including finance, personnel management, and general administration.

Objectives and Strategic Alignment

Budget Changes & Operational Impacts

Staffing

No change.

- The FY 21/22 staff budget includes four funded positions.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Housing, Homeless, Wrkfrc Sol - 5500100000	0	4	5	4	4	0
Grand Total	0	4	5	4	4	0

Expenditures

There is a net increase in expenditures of \$11,453 anticipated for FY 21/22.

- Salaries & Benefits
 - Decrease of \$43,666 is primarily due to deleting one full time position previously budgeted.
- Services & Supplies
 - Increase of \$339,190 spread among several expenses such as computer software, RCIT charges, rent-lease buildings, and carpool expenses.
- Other Charges
 - Net increase of \$4,954 primarily for an increase in Interfund Exp- Personnel services.

Revenues

Increase of \$11,453 primarily due to additional cost in Services and Supplies and Interfund Exp-Personnel services. These services are billed to other divisions within the HHPWS Administration.

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-Community Grant Programs - 1901100000	112,894	0	0	0	0	0
HHW-Rental Relief Program - 5501000000	0	0	54,772,074	28,633,610	28,633,610	0
Housing, Homeless, Wrkfrce Sol - 5500100000	0	1,123,436	1,283,436	1,134,889	1,134,889	0
Grand Total	112,894	1,123,436	56,055,510	29,768,499	29,768,499	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
21240 - Robert Wood Johnson Foundation	112,894	0	0	0	0	0
21330 - HHPWS CARES Act Funding	0	0	54,772,074	28,633,610	28,633,610	0
21560 - Housing, Homeless, Wrkfrce	0	1,123,436	1,283,436	1,134,889	1,134,889	0
Total	112,894	1,123,436	56,055,510	29,768,499	29,768,499	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	0	931,365	964,064	887,699	887,699	0
Services and Supplies	112,894	191,071	11,627,995	530,261	530,261	0
Other Charges	0	500	43,462,951	28,350,039	28,350,039	0
Capital Assets	0	500	500	500	500	0
Expense Net of Transfers	112,894	1,123,436	56,055,510	29,768,499	29,768,499	0
Total Uses	112,894	1,123,436	56,055,510	29,768,499	29,768,499	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Charges for Current Services	0	1,123,436	1,283,436	1,134,889	1,134,889	0
Miscellaneous Revenue	100,000	0	0	0	0	0
Other Financing Sources	0	0	56,000,000	28,633,610	28,633,610	0
Total Net of Transfers	100,000	1,123,436	1,283,436	1,134,889	1,134,889	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	0	0	56,000,000	28,633,610	28,633,610	0
Total Revenue	100,000	1,123,436	57,283,436	29,768,499	29,768,499	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	12,894	0	(1,227,926)	0	0	0
Total Sources	112,894	1,123,436	56,055,510	29,768,499	29,768,499	0

Continuum of Care

Mission Statement

Enhance the economic position of the county and its residents, improve the quality of life, encourage business growth, build a positive business climate, develop a trained workforce, improve existing communities and offer a variety of housing opportunities.

Description

The Continuum of Care (CoC) is responsible for implementing and supporting an effective countywide continuum for homeless citizens throughout Riverside County. The CoC coordinates housing services funding for homeless families and individuals. Riverside County CoC has a network of more than 140 private and public sector organizations and homeless service providers designed to promote community-wide planning and the strategic use of resources to address homelessness. The CoC strives to improve coordination and integration with mainstream resources and other community programs for people who are experiencing or are at-risk of becoming homeless and to move homeless people toward stable housing and maximum self-sufficiency.

The CoC serves as the collaborative applicant for the County of Riverside and is directly responsible for administering annual funding received by U.S. Department of Housing and Urban Development (HUD). The CoC is also the administrative entity responsible for overseeing the following state programs: Emergency Solutions Grant, Homeless Emergency Aid Program (HEAP), Homeless Housing, Assistance and Prevention (HHAP), and California Emergency Solutions Housing (CESH) programs to eligible service providers within the CoC service area(s).

As the collaborative applicant and administrative entity, the CoC administers over \$43.6 million in annual funding. This designation includes:

- Completing an annual consolidated application for new and renewal permanent housing projects
- Support a Coordinated Entry System (CES)
- Maintained the Homeless Management Information System (HMIS), a homeless database that is required to receive HUD funding
- The Emergency Food and Shelter Program (EFSP) notice of funding availability
- The annual point in time count and survey of homeless individuals in the county
- The annual enumeration of emergency systems, permanent and transitional housing units, and beds that make up the homeless assistance systems

These counts provide an overview of the state of homelessness in a CoC, and offer the information necessary to redirect services, funding, and resources as necessary.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Provide permanent housing, emergency shelter, and other homeless services.

Portfolio Objective

Improve access to permanent and emergency services.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Assist 1,700 households with permanent supportive housing.	1,700	1,445	2,000	2,000
Assist 830 households with emergency shelter.	830	2,953	3,900	3,900

Insights

- It is a primary goal of the department to help the most vulnerable population secure housing. The department monitors its progress in meeting this goal through the number of placements in various housing programs.

OBJECTIVE 2

Department Objective

Assist people to achieve permanent housing stability.

Portfolio Objective

Create and maintain long-term housing.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
50% of households assisted through emergency shelter, transitional housing, and rapid rehousing will exit or retain permanent housing.	50%	50%	50%	50%
90% of households assisted through permanent supportive housing will exit or retain permanent housing.	95%	98%	95%	95%

Insights

- The Continuum of Care (CoC) seeks to support the reduction of homelessness in Riverside County by linking people to supporting housing opportunities. Success is measured by the number of people who successfully access supportive housing opportunities and can successfully transition into independent permanent housing.

Related Links

<http://dpss.co.riverside.ca.us/homeless-programs>

Budget Changes & Operational Impacts

Staffing

There is a net increase of 3 FTE's.

- The FY 21/22 staff budget includes 25 funded positions, which reflects an increase of 3 full time positions from FY 20/21.

Expenditures

There is a net increase in expenditures of \$30 million anticipated for FY 21/22.

- Salaries & Benefits
 - Salaries and Benefits will increase by \$657,146 primarily due to increases in staffing for permanent and temporary personnel staff. Additional temporary staff is needed to provide support to program staff due to the anticipated increase in workload for the Emergency Solutions Grant-Coronavirus (ESG-CV) program.
- Services & Supplies
 - Increase of \$570,755 spread among several expenses, such as liability and property insurance, office supplies, computer equipment, Internal Services fund rates, professional services, building rent/leasing, and RCIT charges.

- Other Charges
 - Increase of \$28.8 million is primarily due to an increase in contracts related to the Emergency Solutions Grant-Coronavirus (ESG-CV) program, funding that will be spent during the year.
- Fixed Assets
 - Increase of \$30,000 is for the purchase of a van to transport Continuum of Care county employees and clients as needed.
- Federal Revenue
 - Increase of \$23.4 million due to one-time funding from the Federal Government for the ESG-CV program.
- State Revenue
 - Increase of \$7.9 million due to awards for the Homeless Housing, Assistance and Prevention (HHAP), and California Emergency Solutions and Housing (CESH) grants.
- Miscellaneous Revenue
 - Decrease of \$699,429 due to reclassification of revenue.

Revenues

There is a net increase in revenue of \$30.7 million for new Federal and State grants, including a one-time award for the Emergency Solutions Grant-Coronavirus (ESG-CV program), anticipated for FY 21/22.

Net County Cost Allocations

No change in FY 21/22 net county cost contribution of \$2 million.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
HHW-Continuum of Care - 5500300000	0	22	22	25	25	0
Grand Total	0	22	22	25	25	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
DPSS - Homeless - 5100600000	6,636,400	0	0	0	0	0
DPSS-HUD - 5100500000	8,132,160	0	0	0	0	0
HHW-Continuum of Care - 5500300000	0	12,748,123	26,483,376	43,782,720	43,596,386	0
HHW-Continuum of Care Contracts - 5500200000	0	10,838,408	10,838,408	10,039,476	10,039,476	0
Grand Total	14,768,560	23,586,531	37,321,784	53,822,196	53,635,862	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
21300 - Homeless Housing Relief Fund	14,768,560	23,586,531	37,321,784	53,822,196	53,635,862	0
Total	14,768,560	23,586,531	37,321,784	53,822,196	53,635,862	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	0	2,430,463	2,180,977	3,087,609	3,087,609	0
Services and Supplies	403,925	400,747	788,618	971,502	971,502	0
Other Charges	14,364,635	20,755,321	34,352,189	49,733,085	49,546,751	0
Capital Assets	0	0	0	30,000	30,000	0
Expense Net of Transfers	14,768,560	23,586,531	37,321,784	53,822,196	53,635,862	0
Total Uses	14,768,560	23,586,531	37,321,784	53,822,196	53,635,862	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	187,616	0	0	0	0	0
Intergovernmental - State	0	0	8,290,488	7,905,656	7,905,656	0
Intergovernmental - Federal	10,815,715	20,202,706	25,565,903	43,647,449	43,647,449	0
Miscellaneous Revenue	515,959	699,429	780,997	0	0	0
Other Financing Sources	2,314,174	2,082,757	2,082,757	2,082,757	2,082,757	0
Total Net of Transfers	11,519,290	20,902,135	34,637,388	51,553,105	51,553,105	0
Operating Transfers In	2,314,174	2,082,757	2,082,757	2,082,757	2,082,757	0
Total Revenue	13,833,464	22,984,892	36,720,145	53,635,862	53,635,862	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	935,096	601,639	601,639	186,334	0	0
Total Sources	14,768,560	23,586,531	37,321,784	53,822,196	53,635,862	0

Workforce Development Community Programs

Mission Statement

Enhance the economic position of the county and its residents, improve the quality of life, encourage business growth, build a positive business climate, develop a trained workforce and improve existing communities.

Description

The Workforce Development Department is responsible for building and strengthening Riverside County’s workforce. The department’s primary responsibilities include providing job services, training, and employment assistance to people looking for work. The department also works with employers to find the necessary workers to fill current job openings.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Provide career coaching and job training to assist unemployed residents with accessing high quality jobs.

Portfolio Objective

Create and maintain opportunities for businesses and employees.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of enrolled adult jobseekers obtaining employment within 12 months of exit	71.45%	58.10%	66.00%	66.00%
Percent of enrolled youth obtaining employment or education within 12 months of exit	78%	83%	60%	60%

Insights

- The vitality of our regional economy depends on individuals having the education and skills to obtain good jobs and progress along their career pathways, and employers finding workers with the skills to support their growth and the region’s economic prosperity. It is a primary goal of the division to help unemployed, under-employed, and workers in entry-level jobs, gain the skills they need to advance in the workforce. The division monitors its progress in meeting this goal through credential/certificate attainment and earned income post training.
- Examples of industry recognized credentials include educational diplomas, certificates and degrees, registered apprenticeship certificates, occupational licenses (typically awarded by State government agencies), and/or personnel certifications from industry or professional associations. Career-enhancing credentials are industry-recognized; stackable; portable; issued by an accredited body; and have labor market value. The division also provides approximately \$4.0 million in annual funding to train jobseekers in high-demand occupations and industries.
- The division operates four America’s Job Center of CaliforniaSM (AJCC’s) within Riverside County that serve as a one-stop shops for workforce services in addition to one other access points. Together, they provide a comprehensive range of no-cost employment and training services for employers and job seekers. The Centers also offer information about unemployment insurance, disability insurance, and paid family leave benefits.
- The Riverside County AJCC’s had almost 43,000 visits to our Career Resource Areas in Fiscal Year 19/20 serving over 18,000 unique individuals with access to computers, internet, and general assistance for self-guided job search. Approximately 1,600 new participants are enrolled in comprehensive career coaching and/or job training services each year.

OBJECTIVE 2

Department Objective

Engage local industry and business leaders to develop career pathways and talent pipelines that ensure economic success for businesses and employees across the county.

Portfolio Objective

Create and maintain opportunities for businesses and employees.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Hiring fairs conducted annually on behalf of local employers	75	18	100	100
Number of business visits annually	350	492	700	700

Insights

- Engaging employers is an important strategy for workforce development programs; it can help align programs with employer needs so participants can secure jobs. The public workforce system has sought to engage employers for several decades, and the Workforce Innovation and Opportunity Act of 2014 emphasizes the importance of partnering with employers. The division provides \$1.3 million in funding annually to support “on the job training” with local businesses.
- While the Department of Labor (DOL) has yet to issue formal guidance on business engagement performance, the division has established the performance metrics detailed above to measure business services and formal visits to obtain critical hiring needs.

Related Links

Website: <https://www.rivcoworkforce.com/>

Budget Changes & Operational Impacts

Staffing

No change

- The FY 21/22 staff budget includes 102 funded positions. Workforce Development has a decrease of one full time equivalent and CDBG has an increase of one full time equivalent from FY 20/21.

Expenditures

There is a net increase in expenditures of \$12.8 million anticipated for FY 21/22.

- Salaries & Benefits
 - Net increase of \$716,372.
- Services & Supplies
 - Overall net decrease of \$432,634 spread among several expenses such as liability and property insurance, office supplies, computer equipment, Internal Services fund rates, salary reimbursement, and RCIT charges.
- Other Charges
 - Overall net increase of \$12.5 million is primarily due to an increase in contribution to non-county agencies, home and shelter services, and other contract agencies.
- Fixed Assets
 - No significant changes from prior year.

Revenues

There is a net increase in revenues of \$12.8 million anticipated for FY 21/22.

- Federal Revenue
 - The Workforce Innovation and Opportunity ACT (WIOA) funding will increase by \$3.9 million due to carrying forward training

contracts from FY 20/21 to FY 21/22. The estimated revenue reflects actual funded services.

- The HOME Investment Partnership Act results in a net increase of \$108,984 for the HUD HOME program activities.
- The Neighborhood Stabilization Program will decrease by \$35,222 due to estimated decreases in project activities anticipated for FY 21/22.
- State Revenue
 - The California Workforce Development Board funding will increase by \$509,383 due to carrying forward the service contracts for the Prison to Employment and San Bernardino Slingshot projects.
- Charges for Current Services
 - The Workforce Innovation and Opportunity ACT (WIOA) will increase by \$506,704 due to funding for the Subsidized Employment Program and revenues from various outside agencies in partnership with the Workforce Development Centers.
 - The HUD CDBG services budget will increase by \$122,046 for salary reimbursement by other divisions.
- Other Revenue
 - The Workforce Innovation and Opportunity ACT (WIOA) will decrease by \$233,270 due to reductions in rental income and other miscellaneous revenue sources.
 - The HUD CDBG services budget will decrease by \$97,974 due to decreases in program income revenue.
 - The HOME Investment Partnership Act will decrease by \$447,545 due to decreases in program income revenue.
 - The Neighborhood Stabilization Program will decrease by \$1.1 million due to decreases in program income revenue.

Departmental Reserves

- Fund 21550 – Workforce Development
 - Fund Nonspendable for Imprest Cash \$10,000. This revolving fund was established to provide urgently needed supportive services for WIOA enrolled customers to remove barriers for participation in authorized WIOA activities. These services included but are not limited to mileage reimbursement, child services, and job search activities.
 - Fund Restricted Program Money \$1.7 million. The WIOA funding is restricted use for the

federal program and represents a timing variance between the revenue draw down and expenditures.

- Assigned Fund Balance for Program Money \$576,206. Fund balance is required for the day to day operations and to ensure cash needs are met for all program related expenditures.

Net County Cost Allocations

Net county cost is not allocated to this department.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-HUD-CDBG Home Grants - 1900200000	0	0	0	0	0	0
ED-Workforce Development - 1900300000	0	0	0	0	0	0
HHW-HUD-CDBG Home Grants - 5500900000	13	15	15	16	16	0
Workforce Development - 5500400000	74	87	87	86	86	0
Grand Total	87	102	102	102	102	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-Home Grant Program - 1900600000	896,391	0	0	0	0	0
ED-HUD-CDBG Home Grants - 1900200000	10,928,671	0	(23,357)	0	0	0
ED-Workforce Development - 1900300000	18,337,443	0	0	0	0	0
HHW-HOME Investment Partnership Act - 5500800000	0	3,575,336	10,457,194	10,118,633	10,118,633	0
HHW-HUD-CDBG Home Grants - 5500900000	0	14,265,270	28,494,878	15,828,668	15,831,097	0
Workforce Development - 5500400000	0	23,194,095	23,194,095	27,852,220	27,852,220	0
Grand Total	30,162,505	41,034,701	62,122,810	53,799,521	53,801,950	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
21250 - HOME Investmnt Partnership Act	366,355	3,575,336	10,457,194	10,118,633	10,118,633	0
21251 - PI - Home Program (FTHB)	511,114	0	0	0	0	0
21252 - Home - Cash Match Contribution	10,996	0	0	0	0	0
21270 - Cal Home Program	7,925	0	0	0	0	0
21350 - Hud Community Services Grant	8,775,323	10,872,177	25,092,309	13,530,044	13,532,473	0
21351 - Community Development	91,984	0	0	0	0	0
21352 - RDA Rental Rehabilitation Prog	85	0	0	0	0	0
21355 - RDA Home Improvement Program	0	0	0	0	0	0
21356 - Emergency Solutions Grant	723,618	0	(13,881)	0	0	0
21370 - Neighborhood Stabilization NSP	614,837	3,393,093	3,393,093	2,298,624	2,298,624	0
21371 - NSHP Program Income	478,935	0	0	0	0	0
21374 - Neighborhood StabP3 Prg Income	243,889	0	0	0	0	0
21550 - Workforce Development	18,337,443	23,194,095	23,194,095	27,852,220	27,852,220	0
Total	30,162,505	41,034,701	62,122,810	53,799,521	53,801,950	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	7,274,655	10,487,621	11,949,202	11,203,993	11,203,993	0
Services and Supplies	4,548,016	6,443,279	6,443,219	6,010,645	6,013,074	0
Other Charges	18,317,371	24,081,301	43,707,889	36,562,383	36,562,383	0
Capital Assets	22,462	22,500	22,500	22,500	22,500	0
Expense Net of Transfers	30,162,505	41,034,701	62,122,810	53,799,521	53,801,950	0
Total Uses	30,162,505	41,034,701	62,122,810	53,799,521	53,801,950	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	1,122,830	905,378	1,063,779	786,064	786,064	0
Intergovernmental - State	345,262	2,158,515	7,249,373	9,549,756	9,549,756	0
Intergovernmental - Federal	27,259,896	36,122,343	52,115,393	42,705,208	42,707,637	0
Charges for Current Services	844,764	80,894	59,051	709,644	709,644	0
Miscellaneous Revenue	1,394,150	1,767,571	1,658,571	48,849	48,849	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Other Financing Sources	30,000,001	0	0	0	0	0
Total Net of Transfers	30,966,903	41,034,701	62,146,167	53,799,521	53,801,950	0
Operating Transfers In	30,000,001	0	0	0	0	0
Total Revenue	60,966,904	41,034,701	62,146,167	53,799,521	53,801,950	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(30,804,399)	0	(23,357)	0	0	0
Total Sources	30,162,505	41,034,701	62,122,810	53,799,521	53,801,950	0

Housing Authority

Mission Statement

The mission of the Housing Authority of the County of Riverside (HACR) is to transform and promote healthy, thriving communities, re-ignite hope and restore human dignity through the creation and preservation of high quality and innovative housing and community development programs which enhance the quality of life and revitalize neighborhoods to foster self-sufficiency.

Description

The HACR's strategic objectives are to finance, acquire, develop, rehabilitate, own, manage, and sell affordable housing in Riverside County for the benefit of persons of extremely low, low and moderate-income families.

The Housing Authority is responsible for administering the county's federally funded Housing Choice Voucher Program (Section 8), which includes both tenant based vouchers and project based vouchers, Moderate Rehabilitation Program, and Veteran Affairs Supportive Housing Program, and is also the housing successor to the former Redevelopment Agencies for the County of Riverside and City of Coachella. The purpose of these programs are to combat homelessness, provide decent and safe housing, expand the supply of affordable housing, increase homeownership opportunities for low-moderate income households and to oversee the wind down of the Former Redevelopment Agencies for the County of Riverside and City of Coachella.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Preserve, manage, and increase the supply of safe and affordable housing within Riverside County.

Portfolio Objective

Create and preserve housing options to enhance and revitalize communities.

County Outcome

Housing choices.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
New affordable housing units earmarked for households at 30 percent or less of Area Median Income	38%	50%	30%	7%
Section 8 funding utilization rate	97%	98%	100%	100%

Insights

- The Housing Authority works to address the demand by financing, acquiring, developing, owning, managing, and selling affordable housing for the benefit of persons of extremely low, low, and moderate-income families.
- Cuts in federal and state funding, including the elimination of the state redevelopment program, have reduced investment in affordable housing production and preservation by nearly \$158 million per year since 2008, an 85 percent reduction.

Insights

- Median rent in Riverside County has increased 32 percent since 2000, while median renter household income has decreased three percent when adjusted for inflation. As a result, demand for affordable housing units has significantly increased. As of February 2021, over 111,000 families have registered for the county’s Section 8 waiting list.
- The Housing Authority as the housing successor to the former Redevelopment Agency (RDA) for the County of Riverside and City of Coachella utilizes the remaining RDA housing funds to develop new affordable housing units within Riverside County and City of Coachella. The department’s goal is to produce at least 100 new units of affordable housing annually. Of these new 100 units of affordable housing, at least 7% of the units will be earmarked for extremely low-income households, which are defined as having incomes at or below 30 percent of the Area Median Income.
- Section 8 vouchers can be awarded to developments as “project based vouchers” which are permanently tied to an affordable housing development for up to 20 years. The leveraging of project-based vouchers is made possible by combining the project-based rental subsidy with the syndication of Low-Income Housing Tax Credits and other housing funds managed by the State. Combining these resources together has the potential to finance the construction of at least 100 additional affordable rental apartments annually. With project-based vouchers we are able to target a deeper affordability and make more units for extremely low-income households, which are defined as having incomes at or below 30 percent of the Area Median Income.

OBJECTIVE 2

Department Objective

Provide housing opportunities for homeless individuals and families.

Portfolio Objective

Create and preserve housing options to enhance and revitalize communities.

County Outcome

Housing choices.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Homeless households provided rapid re-housing services annually	50	50	50	50
Homeless households provided with permanent supportive housing annually	636	600	600	600

Insights

- Section 8 vouchers, also known as Housing Choice Vouchers, are the most common form of rental assistance in the nation, serving approximately 2.2 million households. Vouchers are also the nation’s primary tool for preventing and ending homelessness. Because of their targeting, mobility, and stability, vouchers are the cornerstone of almost every local, state, and federal plan to end homelessness. Earmarking or reserving Section 8 vouchers for chronically homeless individuals and households is a best practice championed by the US department of Housing and Urban Development (HUD) and leading researchers.

Insights

- Rapid re-housing is an intervention designed to help individuals and families quickly exit homelessness and return to permanent housing. Rapid re-housing services combine time-limited subsidized housing with customized supportive services to promote housing stability and wellness.
- Permanent Supportive Housing (PSH) is a model that combines low-barrier affordable housing, health care, and supportive services to help individuals and families lead more stable lives. PSH typically targets people who are homeless, experience multiple barriers to housing, and/or are unable to maintain housing stability without supportive services. PSH has proven to reduce homelessness while delivering cost savings for the county through the reduction of other services including health care.
- The Housing Authority will use the recently adopted Riverside County Homeless Plan to guide and direct programming aimed at ending chronic homelessness in Riverside County. The County’s plan emphasizes cross-system and inter-departmental collaboration to align investments in homeless services.

OBJECTIVE 3

Department Objective

Increase earned income and self-sufficiency of program participants.

Portfolio Objective

Create economic opportunities for businesses and employees.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of FSS Participants who completed the FSS Program and become self-sufficient.	16	10	12	14
Percent of Housing Authority program participants that obtain employment within the fiscal year (July 1 – June 30th)	60%	40%	50%	50%

Insights

- The Family Self-Sufficiency (FSS) program enables Section 8 families to increase their earned income and reduce their dependency on welfare assistance and rental subsidies. Some of the services coordinated through the program include childcare, transportation, education, job training, employment counseling, financial literacy, and homeownership counseling, among others. Services are generally not provided by the Housing Authority, but rather outsourced to service providers in the community.
- In addition to increasing the earned income of program participants, the aim of the program is also to position unemployed participants for employment.
- The Housing Authority receives an annual grant from HUD to fund seven Self-Sufficiency Case Managers. These case managers provide direct career coaching and connections with training/educational providers.

Related Links

Website: www.harivco.org

Budget Changes & Operational Impacts

Staffing

A net increase of 2 positions.

- The FY 21/22 staff budget includes 124 funded positions, which reflects a net increase of 2 full time positions from FY 20/21.

Expenditures

There is a net increase in expenditures of \$2.5 million anticipated for FY 21/22.

- Salaries & Benefits
 - Net increase of \$2.1 million primarily due to funding current vacant positions as well as including costs for additional temporary staff needed to assist with COVID-19 related grant programs such as Project RoomKey and Section 8 related matters.

- Services & Supplies
 - Net increase of \$395,948 spread among several expenses such as computer software, Internal Services fund rates, RCIT charges, and carpool expenses related to replacing vehicles.
- Fixed Assets
 - Increase of \$500 to establish the appropriation for this budget.

Revenues

Increase of \$2.5 million primarily due to the following:

- Federal
 - The HACR budget will increase by \$2.5 million primarily due to increased Federal funding.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-Housing Authority (County) - 1900400000	0	0	0	0	0	0
Housing Authority - 5600100000	137	122	124	124	124	0
Grand Total	137	122	124	124	124	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-Housing Authority (County) - 1900400000	11,021,603	0	0	0	0	0
Housing Authority - 5600100000	0	13,067,120	13,067,120	15,563,732	15,563,732	0
Grand Total	11,021,603	13,067,120	13,067,120	15,563,732	15,563,732	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
40600 - Housing Authority	11,021,603	13,067,120	13,067,120	15,563,732	15,563,732	0
Total	11,021,603	13,067,120	13,067,120	15,563,732	15,563,732	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	9,911,044	11,159,843	11,159,843	13,260,007	13,260,007	0
Services and Supplies	1,110,559	1,907,277	1,907,277	2,303,225	2,303,225	0
Capital Assets	0	0	0	500	500	0
Expense Net of Transfers	11,021,603	13,067,120	13,067,120	15,563,732	15,563,732	0
Total Uses	11,021,603	13,067,120	13,067,120	15,563,732	15,563,732	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	0	100	100	100	100	0
Intergovernmental - Federal	10,501,100	13,067,020	13,067,020	15,563,632	15,563,632	0
Other Financing Sources	25,020	0	0	0	0	0
Total Net of Transfers	10,501,100	13,067,120	13,067,120	15,563,732	15,563,732	0
Operating Transfers In	25,020	0	0	0	0	0
Total Revenue	10,526,120	13,067,120	13,067,120	15,563,732	15,563,732	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	495,484	0	0	0	0	0
Total Sources	11,021,603	13,067,120	13,067,120	15,563,732	15,563,732	0

Community Action Partnership

Mission Statement

Facilitate opportunities to achieve self-sufficiency through education, wealth building, energy assistance, and advocacy.

Description

The Community Action Partnership of Riverside County (CAP) is a division of Housing, Homelessness Prevention and Workforce Solutions (HHPWS). CAP works to reduce poverty through education, collaboration, energy conservation, and professional development. It provides emergency utility assistance services, energy efficiencies, and wealth-building education to low-income individuals and families throughout the county.

Several CAP programs are designed to provide individuals with an opportunity to gain valuable work experience and marketable job skills. Community Action’s dispute resolution program certifies and trains volunteers to mediate court and community cases, providing an alternative to costly litigation for low-income individuals. Additionally, CAP offers a program that provide a savings-match, thus providing low-income individuals an incentive to save and build assets such as starting a business or purchasing a first home. CAP also facilitates free tax-preparation services by IRS-certified volunteers for low-income individuals and families contributing millions of dollars back into Riverside County. Last, CAP facilitates more than 50 cool and warm centers that provide a place for residents to escape extreme weather conditions while saving on their utility bills.

In order to provide these essential programs and services to the community, Community Action relies on hundreds of volunteers and partners throughout Riverside County. In collaboration with the Community Action Commission, emerging issues are identified to advance residents across Riverside County. The Community Action Commission participates in the development, planning, implementation, and evaluation of programs that

serve the low-income community in Riverside County.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Reduce health disparities and improve the health of all Riverside County residents.

Portfolio Objective

Improve the health and well-being of our patients and community by delivering quality and compassionate care, education, and research.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Total tax refund clients via VITA Program	12,000	11,261	12,000	12,000

Insights

- VITA is free tax preparation program that helps low to moderate income filers who file 1040, 1040A, and 1040EZ.

OBJECTIVE 2

Department Objective

Create safe physical and social environments that promote healthy lifestyles.

Portfolio Objective

Improve the health and well-being of our patients and community by delivering quality and compassionate care, education, and research.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Individuals receiving utility assistance	16,855	5,639	12,000	12,000

Insights

- Utility assistance is provided to low income individuals to prevent disconnection of service, which can lead to other problems, as well as give them the ability to distribute their finances to cover other bills.

Related Links

www.capriverside.org Facebook:
www.facebook.com/caprivco
Instagram:www.instagram.com/caprivco
Twitter:www.twitter.com/caprivco

Budget Changes & Operational Impacts

Staffing

The FY 21/22 staff budget includes 60 funded positions, which reflects a net decrease of 1 full time equivalents. The CSBG budget has a decrease of 2 full time equivalents, the Energy budget has an increase

of 1 full time equivalent, and the VITA budget has an increase of 1 full time equivalent.

Expenditures

There is a net increase in expenditures of \$390,636 anticipated for FY 21/22.

- Salaries & Benefits
 - Increase of \$267,859 is primarily due to normal annual increases.
- Services & Supplies
 - Overall decrease of \$199,487 spread among several expenses such as software, computer equipment, temporary assistance pool, security guard services for after hour community events, and reclassification of appropriations from special program expense to other contract agencies.
- Other Charges
 - Increase of \$194,988 is primarily due to contracts and Administrative Support for indirect and direct costs for FY 21/22.
- Fixed Assets
 - No future purchases of fixed assets planned for FY 21/22.
- Intrafund Transfers
 - Increase of \$126,776 for CAP administrative support allocation among CAP programs. Basis for allocation are reflected on percentages based on CAP program positions supported .

Revenues

There is a net increase in revenue of \$390,636 for energy programs anticipated for FY 21/22 due to completing the grants timely.

- Federal Revenue
 - Increase of \$435,286 in federal funding for energy programs due to CARES Act funding.
- Other Revenue

- Overall decrease of \$44,650 expected for Other Revenue in FY 21/22. Reduction is primarily due to decrease in estimated FY 21/22 number of client visits for City of Riverside SHARE Program. These funds cover CAP administrative costs.
- Community Action Partnership reserves represent advances received from various federal programs. Program advances are recorded in deferred revenue. As program expenses are incurred and approved by the grantor, funds are recognized from deferred revenue.

Departmental Reserves

- Fund Number 21050- Community Action Agency

Net County Cost Allocations

The FY 21/22 Recommended Budget net county cost contribution is \$58,492.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
HHW-DCA-Local Initiative Program - 5500600000	45	36	36	34	34	0
HHW-DCA-Other Programs - 5500700000	1	1	1	2	2	0
HHW-Local Initiative Admin DCA - 5500500000	29	24	26	24	24	0
Grand Total	75	61	63	60	60	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
HHW-DCA-Local Initiative Program - 5500600000	5,445,002	6,834,917	8,037,598	5,483,263	5,483,263	0
HHW-DCA-Other Programs - 5500700000	206,744	287,875	318,417	342,623	342,623	0
HHW-Local Initiative Admin DCA - 5500500000	2,558,134	2,677,404	4,497,441	4,364,946	4,364,946	0
Grand Total	8,209,880	9,800,196	12,853,456	10,190,832	10,190,832	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
21050 - Community Action Agency	8,209,880	9,800,196	12,853,456	10,190,832	10,190,832	0
Total	8,209,880	9,800,196	12,853,456	10,190,832	10,190,832	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	4,270,889	5,612,080	6,814,532	5,879,939	5,879,939	0
Services and Supplies	1,885,713	2,363,897	3,416,946	2,164,410	2,164,410	0
Other Charges	2,451,618	2,442,595	3,215,354	2,637,583	2,637,583	0
Capital Assets	24,611	0	25,000	500	500	0
Intrafund Transfers	(422,952)	(618,376)	(618,376)	(491,600)	(491,600)	0
Expense Net of Transfers	8,209,880	9,800,196	12,853,456	10,190,832	10,190,832	0
Total Uses	8,209,880	9,800,196	12,853,456	10,190,832	10,190,832	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Intergovernmental - Federal	9,273,107	9,361,419	12,405,635	9,796,705	9,796,705	0
Charges for Current Services	77,351	83,635	83,635	83,635	83,635	0
Miscellaneous Revenue	120,500	116,650	116,650	72,000	72,000	0
Other Financing Sources	229,991	238,492	238,492	238,492	238,492	0
Total Net of Transfers	9,470,958	9,561,704	12,605,920	9,952,340	9,952,340	0
Operating Transfers In	229,991	238,492	238,492	238,492	238,492	0
Total Revenue	9,700,949	9,800,196	12,844,412	10,190,832	10,190,832	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(1,491,069)	0	9,044	0	0	0
Total Sources	8,209,880	9,800,196	12,853,456	10,190,832	10,190,832	0

IHSS Public Authority

Mission Statement

The IHSS Public Authority’s mission is to strive to assist the elderly and people with disabilities to remain safely in their homes.

Description

The Department of Public Social Services is responsible for administering the County’s In-Home Supportive Services (IHSS) program and provides oversight for the IHSS Public Authority. The Riverside County Board of Supervisors, via Ordinance 819, established the IHSS Public Authority to act as employer of record for Riverside County’s IHSS care providers. The IHSS Public Authority achieves this goal by recruiting, training, maintaining and mobilizing a registry of viable in-home care providers to assist vulnerable elderly and people with disabilities to remain in their homes. This service is available at no cost to the eligible IHSS consumers.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Develop and maintain safe, healthy and thriving environments to improve the well-being of vulnerable residents.

Portfolio Objective

Connect people to health resources to improve wellness.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Growth rate for active IHSS providers	6%	7%	7%	10%

Insights

- California Employment Development Department (University of California Berkeley, 2017) projects that an additional 200,000 homecare workers will be needed by 2024 in California. This statistic underscores the need for continued inter-agency and community collaboration for the recruitment and retention of in-home providers to meet the needs of the growing target population.
- In 2020, the COVID-19 pandemic changed the Public Authority’s (PA) new caregiver recruitment efforts. The PA transitioned away from in-person recruitment events to virtual job fairs and presentations, social media outlets, and radio interviews to inform the public of the continued need. The PA also adopted an automated system for caregiver orientation, which contributed to an improved onboarding process. The PA continues to partner with stakeholders to implement and enhance low-cost and technology-based strategies for engaging new providers.

Related Links

For state information and regulations on IHSS Public Authority, go to:

www.cdss.ca.gov/inforesources/IHSS

<https://capaihss.org/contact-us/contact-ihss-in-your-county/>

For more information regarding the program, go to: www.dpss.co.riverside.ca.us/public-authority

Budget Changes & Operational Impacts

The Governor's January FY 21/22 budget included \$26.3 million for Public Authorities (PA). Riverside anticipates that the PA Administrative allocation will remain constant for FY 21/22, at \$2.6 million. Utilization of \$603,866 from the PA fund balance reserve is included in the FY 21/22 budget.

Staffing

A net increase of one FTE

- The proposed budget supports a staffing level of 69 FTEs.

Expenditures

Net increase of \$109,192.

- Salaries & Benefits
 - Net increase of \$205,949.
- Services & Supplies

- Net decrease of \$72,959.

- Other Charges

- Net decrease of \$23,798.

Revenues

Net increase of 262,205.

- Intergovernmental Revenue

- Federal – Increase of \$262,205.

Departmental Reserves

Net decrease of \$153,013.

- Fund 22800

- Planned utilization of \$603,866 from the Public Authority fund balance reserve in FY 21/22.

Net County Cost Allocations

No contribution for FY 21/22.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
IHSS Public Authority - Admin - 985101	101	68	69	69	69	0
Grand Total	101	68	69	69	69	0

Department / Agency Expenditures by Budget Unit

	FY 2019/2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
IHSS Public Authority - Admin - 985101	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0
Grand Total	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
22800 - IHSS Public Authority	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0
Total	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	4,309,867	5,758,465	5,758,465	5,964,414	5,964,414	0
Services and Supplies	1,094,297	1,191,159	1,191,159	1,118,200	1,118,200	0
Other Charges	207,376	385,291	385,291	361,493	361,493	0
Expense Net of Transfers	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0
Total Uses	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	(8,056)	0	(2,393)	0	0	0
Intergovernmental - State	2,279,065	2,643,278	2,643,278	2,643,278	2,643,278	0
Intergovernmental - Federal	1,852,240	2,847,612	2,847,612	3,109,817	3,109,817	0
Charges for Current Services	962,552	1,087,146	1,087,146	1,087,146	1,087,146	0
Total Net of Transfers	5,085,800	6,578,036	6,575,643	6,840,241	6,840,241	0
Total Revenue	5,085,800	6,578,036	6,575,643	6,840,241	6,840,241	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	525,740	756,879	759,272	603,866	603,866	0
Total Sources	5,611,541	7,334,915	7,334,915	7,444,107	7,444,107	0

Office On Aging

Mission Statement

Serves to promote and support a life of dignity, well-being and independence for older adults and persons with disabilities.

Description

The Riverside County Office on Aging (RCOoA) provides over 27 different programs and services, either directly or through contracted providers, which allow older adults and persons with disabilities to live independently in their homes and communities. All RCOoA programs and services are free to those who meet the minimum qualifications for each program. These services include care coordination, options counseling and decision support, healthy lifestyle and wellness programs, social engagement and community activation, advocacy, coordination and outreach, and community education.

Riverside County is projected to experience a 248 percent increase in the population over age 60, and a 711 percent increase in adults over age 85 between 2010 and 2060. This growth is more than the state average and places Riverside County amongst the top five counties with the largest older adult population projections in California. The Riverside County Office on Aging's 2020-2024 Area Plan on Aging, "The Path Ahead" highlights the challenges and needs of the growing older adult population and how communities can respond to the opportunities for change presented by the increase. Aging Americans are living longer, achieving higher levels of education, and striving to remain physically and socially active as they age, making it necessary to alter the approach to service provision across the nation.

The national and state-wide response to the COVID-19 outbreak evolved and expanded rapidly, resulting in senior center closures and warnings for those over age 65 and the immunocompromised to self-isolate immediately to avoid exposure to the virus. On March 16, 2020, a state-wide shelter-in-place order was issued by the Governor of California, leaving older adults and persons with disabilities isolated and

vulnerable. Many were unable to secure basic necessities in their local communities due to food and commodity shortages.

The Riverside County Office on Aging responded immediately to the evolving community needs by changing program design and delivery, and working with providers to alter modes of service:

- Congregate meals were immediately shifted to "Grab and Go" sites across the county
- Home delivered meals slots were expanded three times (3x) its original allocation
- Over 6,000 pantry boxes containing two weeks of non-perishable food items and paper products were delivered
- Fresh fruit and vegetables were added to the pantry boxes through a partnership with local growers
- Over 600 emergency "patch meals" were provided for those who needed same-day food assistance
- Approximately 3,500 clients and 80 restaurants participated in the Great Plates Delivered program initiated by the Governor of California for older adults and persons with disabilities.

As the pandemic and vaccination efforts continue, the department will continue to plan and deliver service strategies that consider immediate and long-term preventative measures. RCOoA is committed to working with the aging network to develop safe alternate modes of service, reduce digital divide, and mitigate impacts of loneliness and isolation through technology and nontraditional interventions.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Support senior healthy lifestyles through promotion of socialization and healthy balanced meals.

Portfolio Objective

Foster healthy and safe environments through prevention and early intervention.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of seniors who feel that congregate meals allow opportunities to socialize with friends	86%	90%	100%	100%
Percent of seniors who feel that services received through the meals program help them eat healthier foods	94%	96%	100%	100%
Percent of seniors who feel that services received through the meals program help them feel better	93%	96%	100%	100%

Insights

- According to Meals on Wheels America, senior nutrition programs can mean the difference between remaining in one's home and institutionalization. A nutritious meal, visiting with friends at the meal site, or a friendly visit and safety check at their door help older adults cope with three of the biggest threats of aging: hunger, isolation, and loss of independence.

Insights

- In Riverside County, out of the residents over 65 for whom poverty status could be determined, approximately 10 percent live below the Federal Poverty Line, which is higher than the national average of 9.2 percent. These residents may face challenges securing nutritious meals.
- During FY 19/20, RCOoA assisted this vulnerable subset of our community by providing more than 775,000 meals to approximately 11,500 seniors who live at, or below the federal poverty level.

OBJECTIVE 2

Department Objective

Support senior healthy lifestyles through family caregiver education and reduced stress.

Portfolio Objective

Foster healthy and safe environments through prevention and early intervention.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of caregivers who feel that the education program offered methods to help solve problems related with caregiving	100%	100%	100%	100%
Percent of caregivers who feel that the service helped to reduce some of the stress associated with being a caregiver	100%	100%	100%	100%
Percent of caregivers who feel that the services allowed them to cope more effectively with their role as a caregiver	98%	100%	100%	100%

Insights

- The caregiving experience is perceived by many caregivers as condition of ongoing stress, which has negative psychological and behavioral effects on the caregiver. Caregivers who lack effective coping skills are less able to care for their care recipient and are more prone to depression, compromised health, and premature death.
- Education and training improve caregiver confidence and the ability to manage daily challenges and stress.
- Training and education sessions that involve active participation of the caregiver are particularly effective in achieving positive outcomes.

Related Links

<https://www.rcaging.org/>

Budget Changes & Operational Impacts

Riverside County Office on Aging (RCOoA) will operate with an annual budget of approximately \$19.6 million in federal, state, county contributions and local funds for FY 21/22. The department relies heavily on funding through the Older Americans Act (OAA) and the Older Californians Act, to provide core services to the County's most frail and vulnerable seniors and persons with disabilities over the age of 18.

Due to the uncertainty of any additional emergency relief act funding allocation, the department has conservatively reverted back to the federal and state baseline funding that historically has been received through the Older Americans Act and the Older Californians Act. However, the department is realizing a net increase of approximately \$1.4 million due to funding allocation of federal, state and local contractual agreements, inclusive of the requested \$313,294 increase to the net county contribution allocation to fulfill the mandatory match requirement of federal and state funding allocations.

Staffing

A net increase of four positions.

Staffing levels reflect a net increase of 4 full-time equivalents, raising the total number of funded positions to 92. The increase in total positions is due to new funding and/or increase of local grants in FY 20/21 to fulfill contractual agreements.

Expenditures

- Salaries & Benefits
 - Increase of \$843,950 in salaries and benefits due to organizational changes and additional permanent positions added during FY 20/21 to support enhanced social service programs.
- Services & Supplies
 - A net decrease of approximately \$476,055.
- Other Charges
 - Increase of approximately \$1 million due to additional allocation to senior service providers, coinciding with the increased federal revenue.
- Fixed Assets
 - No request for fixed assets for FY 20/21.

Revenues

- Federal
 - Increase of approximately \$553,000 due to the increase in allocation of federal grants.
- State
 - Net increase of \$715,170 due to the increase in allocation of state grants.
- Local
 - Net decrease of \$211,464 due to available funding from local partners.

Net County Cost Allocations

RCOoA's respectfully requests an increase of \$313,294 to the net county contribution allocation, as a

revenue source, to fulfill the total match required by Federal and State funding allocations the Department

receives. This increase will result in a total net county contribution allocation of \$1.4 million.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Office On Aging-Title III - 5300100000	149	88	91	92	92	0
Grand Total	149	88	91	92	92	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Office On Aging-Title III - 5300100000	16,975,978	18,173,059	23,202,182	19,613,294	19,613,294	0
Grand Total	16,975,978	18,173,059	23,202,182	19,613,294	19,613,294	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
21450 - Office On Aging	16,930,486	18,173,059	23,202,182	19,613,294	19,613,294	0
21453 - Handicapped Parking Fees	45,493	0	0	0	0	0
Total	16,975,978	18,173,059	23,202,182	19,613,294	19,613,294	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	6,897,166	9,577,994	9,433,156	10,421,944	10,421,944	0
Services and Supplies	2,097,550	2,386,661	2,604,540	1,910,606	1,910,606	0
Other Charges	7,981,263	6,208,404	11,164,486	7,280,744	7,280,744	0
Expense Net of Transfers	16,975,978	18,173,059	23,202,182	19,613,294	19,613,294	0
Total Uses	16,975,978	18,173,059	23,202,182	19,613,294	19,613,294	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	(52,590)	0	0	0	0	0
Intergovernmental - State	2,268,992	4,144,635	4,544,130	4,914,116	4,914,116	0
Intergovernmental - Federal	11,101,871	10,169,768	14,723,120	10,738,691	10,738,691	0
Charges for Current Services	2,424,455	2,291,620	2,380,026	2,121,407	2,121,407	0
Miscellaneous Revenue	236,172	468,223	456,093	426,973	426,973	0
Other Financing Sources	1,168,953	1,098,813	1,098,813	1,412,107	1,412,107	0
Total Net of Transfers	15,978,899	17,074,246	22,103,369	18,201,187	18,201,187	0
Operating Transfers In	1,168,953	1,098,813	1,098,813	1,412,107	1,412,107	0
Total Revenue	17,147,852	18,173,059	23,202,182	19,613,294	19,613,294	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(171,874)	0	(0)	0	0	0
Total Sources	16,975,978	18,173,059	23,202,182	19,613,294	19,613,294	0

Veterans Services

Mission Statement

To promote and honor all veterans and enhance their quality of life, and that of their dependents and survivors through counseling, claims assistance, education, advocacy and special projects.

Description

Riverside County is home to over 120,000 veterans that comprise 4.9 percent of the total county population; this is the third largest veteran population in the state. Further, the total veteran, dependent and surviving spouse population is over 421,000 or 17.1 percent of the county’s population. The Department of Veterans’ Services assists veterans, their dependents and survivors in obtaining veteran’s benefits from local, state and federal agencies. The Department’s focus is on enhancing the lives of veterans, their dependents and survivors through providing customer-centric, high quality service and promoting healthy communities. This includes encouraging businesses to participate in the County’s Veteran-Friendly Business program. The Department partners with other county departments, all levels of government, and community organizations to connect veterans to programs, services and resources, to achieve the best possible quality of life.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Connect with veterans, their dependents, and survivors throughout the county to educate them about available benefits and services.

Portfolio Objective

Provide educational opportunities to promote early development and boost employability; enable financial independence to instill economic security, restore self-reliance and enhance societal contribution; foster healthy and safe environments through prevention and early intervention.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Clients reached and served	72,927	80,000	80,000	85,000
Number of annual outreach events	17	1	10	10

OBJECTIVE 2

Department Objective

Enhance the quality of life of veterans, their dependents and survivors by providing comprehensive benefits counseling, advocacy, education, and claims assistance.

Portfolio Objective

Provide educational opportunities to promote early development and boost employability; enable financial independence to instill economic security, restore self-reliance and enhance societal contribution; foster healthy and safe environments through prevention and early intervention.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
New awards generated contribute to the total federal expenditures for awards paid annually (in millions)	824	850	850	1,000
New federal monetary benefits generated from claims annually (in millions)	\$40	\$36	\$38	\$45

Related Links

<https://veteranservices.co.riverside.ca.us/>

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Veterans Services - 5400100000	20	20	20	20	20	0
Grand Total	20	20	20	20	20	0

Budget Changes & Operational Impacts

Staffing

- No net change to positions, a total of 20.

Expenditures

Net increase in expenditures for FY 21/22 of \$315,232.

- Salaries & Benefits
 - Total salary and benefits are \$1.7 million which is an increase of \$213,920.
- Services & Supplies
 - Total services and supplies are \$353,685, which is a decrease of \$64,721.
 - Total budgeted expenses requested for FY 21/22 are \$2.4 million.

Revenues

Net increase of \$74,199 in revenue for FY 21/22.

Departmental Reserves

- Fund Number: 11176 Reserve Type: 230100
- Net decrease in reserves of \$316,715 will be applied for enhanced veterans services to avoid staffing reductions.

Net County Cost Allocations

The departments net county cost allocation increased from \$1.2 million to \$1.3 million for FY 21/22.

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Veterans Services - 5400100000	1,681,720	2,098,318	2,161,432	2,413,550	2,413,550	0
Grand Total	1,681,720	2,098,318	2,161,432	2,413,550	2,413,550	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	1,678,086	1,897,636	1,897,636	2,096,835	2,096,835	0
11176 - Enhanced Services Outreach	3,634	200,682	263,796	316,715	316,715	0
Total	1,681,720	2,098,318	2,161,432	2,413,550	2,413,550	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	1,379,525	1,529,230	1,529,230	1,743,150	1,743,150	0
Services and Supplies	298,962	418,406	481,520	353,685	353,685	0
Other Charges	3,233	0	0	0	0	0
Other Financing Uses	0	150,682	150,682	316,715	316,715	0
Expense Net of Transfers	1,681,720	1,947,636	2,010,750	2,096,835	2,096,835	0
Operating Transfers Out	0	150,682	150,682	316,715	316,715	0
Total Uses	1,681,720	2,098,318	2,161,432	2,413,550	2,413,550	0

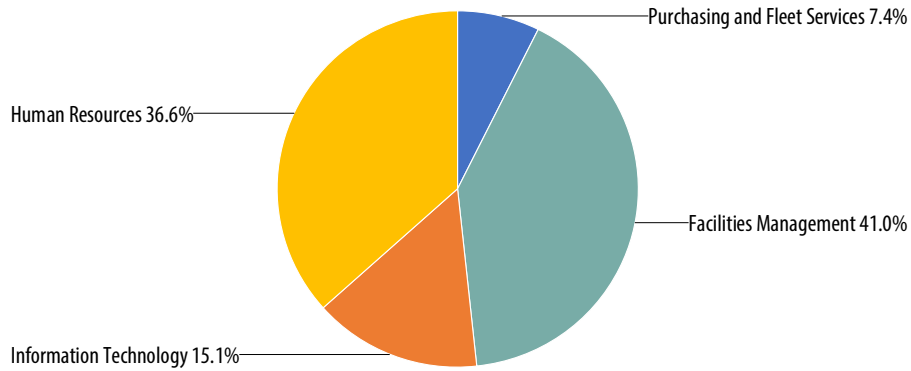
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Intergovernmental - State	382,739	491,420	491,420	426,586	426,586	0
Charges for Current Services	68,776	85,000	85,000	58,000	58,000	0
Other Financing Sources	5,757	150,682	150,682	316,715	316,715	0
Total Net of Transfers	451,515	576,420	576,420	484,586	484,586	0
Operating Transfers In	5,757	150,682	150,682	316,715	316,715	0
Total Revenue	457,272	727,102	727,102	801,301	801,301	0
Net County Cost Allocation	1,292,436	1,220,534	1,170,534	1,295,534	1,295,534	0
Use of Fund Balance	(67,988)	150,682	263,796	316,715	316,715	0
Total Sources	1,681,720	2,098,318	2,161,432	2,413,550	2,413,550	0

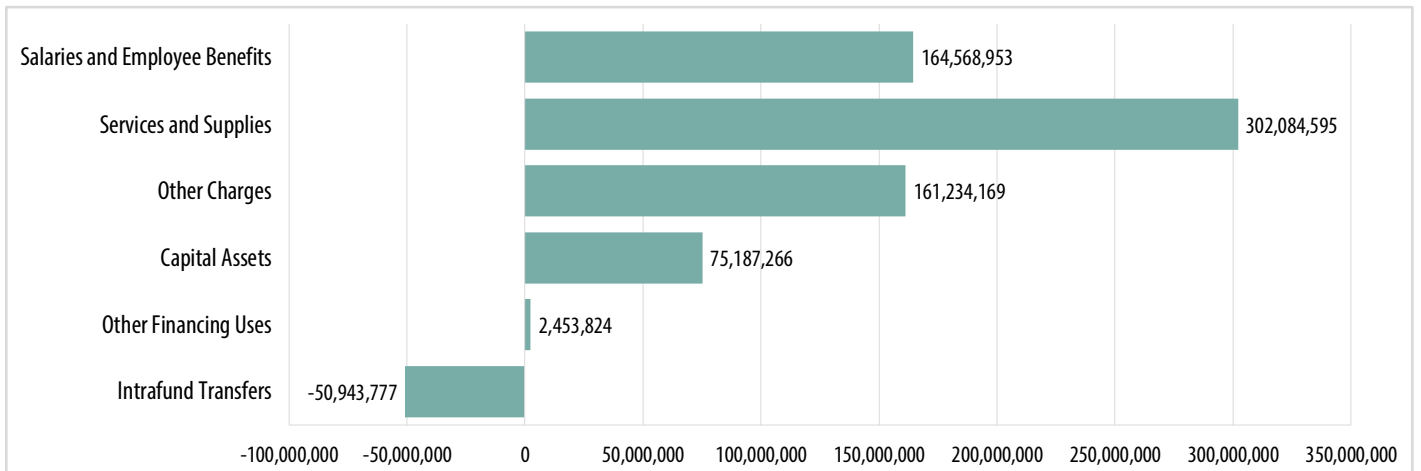
Introduction

The county's Internal Services portfolio provides an essential method by which to deliver general services internally to other departments within the county on a fee for service basis through Board-approved rate structures. This enables the county to distribute overhead costs on the basis of goods and services used. The county is thereby able to recover partial costs from state and federal programs, and other jurisdictions that contract with the county for municipal services. Internal services include records management, custodial and maintenance services, real estate and project management services, dental, life, property, disability, and unemployment insurance, information technology, central mail, purchasing, and supply services. Internal service funds are proprietary funds that operate and budget on a full accrual basis.

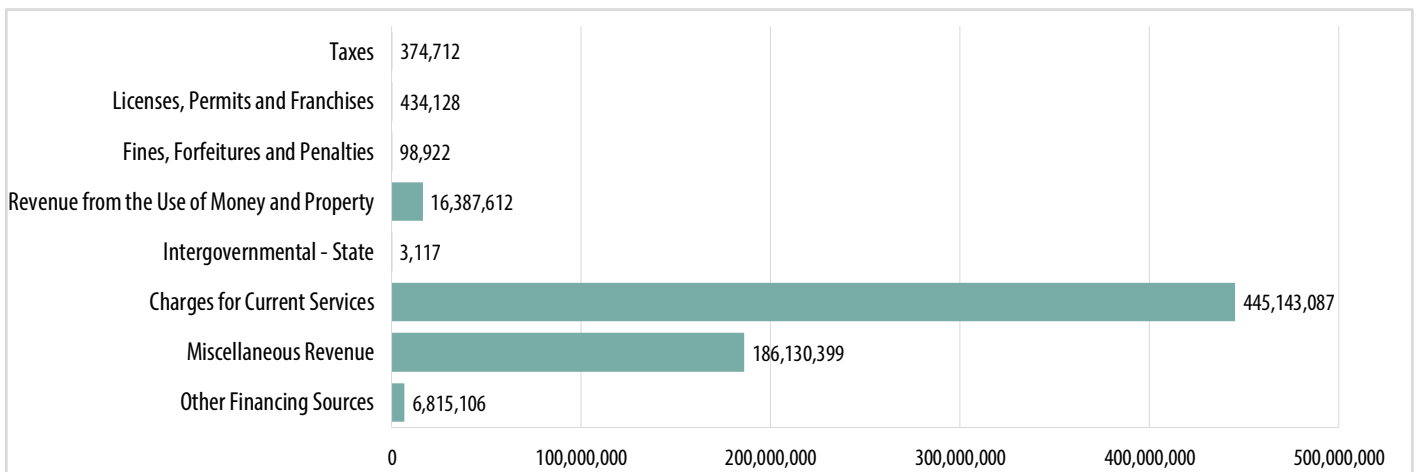
Total Appropriations



Appropriations by Category



Revenues by Source



Facilities Management

Mission Statement

Facilities Management (FM) is committed to providing safe, comfortable, efficiently operated and aesthetically pleasing facilities for all county employees and the general public.

Description

FM is an organization comprised of eleven separate divisions that support county departments and agencies occupying approximately 15 million square feet of county-owned and leased space. In accordance with Board Policy H-9, Management of Building Space, the Director of Facilities Management is the designated building official for county owned buildings and responsible for administering the countywide facilities management program and ensuring that county facilities are designed, constructed, operated, and maintained to standards established by the Board and in compliance with building code requirements and laws and statutes.

FM professional services include property acquisition, disposition, design and development of new construction, tenant improvements, space planning, energy management, custodial and maintenance services and the management and oversight of community centers, active parks, and the Desert Expo Center. Funding sources include internal service funds, general funds, and special revenue funds.

Supporting the overall needs of the FM Department is the Administration Division, which is responsible for budget planning and analysis, rate development, invoice processing, revenue recovery, project costing, personnel management, procurement, inventory and asset management, space planning, and customer service.

The Custodial Services Division (CSD) is committed to providing professional, comprehensive, and responsive custodial services to all county customers. The primary goal of Custodial Services is to provide a clean, safe, and sanitary environment for county employees and partner agencies, customers, visitors, and the public.

Maintenance Services Division (MSD) is responsible for maintaining over 8.2 million square feet of county-owned facilities and responds to facility emergencies 24/7, 365 days a year. MSD performs over 40,000 preventive, predictive and corrective maintenance activities annually in 320 diverse buildings spanning the county's 7,200 square miles. The division successfully completes approximately 100 non-capital tenant improvement projects annually.

The Real Estate Division (RE) pursues a wide variety of full-service real estate transactions including acquisitions, sales, leases, and public private partnership development on behalf of the county, its various departments, and partner public agencies. The RE Division oversees over 10 million square feet of county-owned space and approximately 4.6 million square feet of county-leased space and manages over 460 lease agreements which include providing lease management and property management services.

The Project Management Office (PMO) is responsible for overseeing the design, development, permitting, and construction of new facilities and tenant improvements to fulfill the needs of county departments in support of their mission. PMO oversees all phases of capital projects, from inception to completion, and ensures that all services are provided within Board of Supervisors approved scope, schedule and budget, and in accordance with Board policies, code requirements, applicable laws and statutes.

The Energy Division is responsible for promoting smart, cost-effective renewable, clean and energy efficient, water, natural gas, and electrical power resources for Riverside County departments, through-the-use of technology, industry innovations, best-practices, energy conservation and opportunity measures, and renewable energy systems. The division analyzes, manages, and processes all utility bills through accounts payable for over 40 county departments.

The Parking Services Division is responsible for the operation and patrol of county-owned and leased

parking structures and surface lots county-wide. The division’s goal is to streamline its operations and is in the process of pursuing automated parking systems and methods that would provide greater efficiency and substantially reduce operating costs.

FM also manages several community centers including Mead Valley, Moses Schaffer, James Venable, Norton Younglove, Lakeland Village, and Active Parks including the Cove and DropZone waterparks, two Big League Dreams multi-field ballparks, and one community park. These community centers and parks are located throughout the county and provide services and recreational activities that benefit the residents, businesses, and the communities we serve. Several of these community assets are run through a direct partnership with private sector operators and non-profits. The programming and services provided to the community and residents of the county are delivered through this public/private partnership approach. Beginning this fiscal year, FM will commence management of the County Fairgrounds. These vibrant centers reflect the active engagement by the county to partner with the community and private operators to provide quality services, programs, and activities for the benefit of families and residents of Riverside County.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Reduce county cost by encouraging NCC-funded county departments to locate in County-owned space vs. leased space. Maximize revenue and minimize costs by maintaining a low County-owned vacancy.

Portfolio Objective

Achieve cost effectiveness through advisory services and efficient operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Annual vacancy rate	2.5%	3.0%	3.0%	3.0%
Percent of NCC departments located in County-owned space	89	91	95	95

Insights

- Moving NCC-funded county departments from private leased space and into county-owned space helps the County to avoid having to pay private market-rate lease costs and instead pay County operational costs in County facilities.
- Reducing county vacant/owned space through leasing and surplus sale efforts generates revenue. County long-term purposeful ownership is preferred over leasing as it provides useable assets that gain equity and can be pledged to pursue the needs of the County.

OBJECTIVE 2

Department Objective

Make effective use of county resources by completing public works projects in an efficient manner. Remain responsive to our county customers and to deliver high quality service.

Portfolio Objective

Provide quality service to support continuous county operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Customer satisfaction rate	89%	92%	100%	100%
Percent of projects completed on schedule and within approved budget	80	82	85	90

Insights

- The Project Management Office’s ability to deliver projects on schedule and within budget saves money for county departments. Factors influencing delivery vary widely, and the goal is to steadily improve by continuous management of project scope, development of reasonable budgets, and enforcement of contracts to successfully complete the project.
- Facilities Management will enhance service levels and increase customer satisfaction by providing consistent and responsive services to all customers. The frequency of customer surveys will increase this fiscal year and the implementation of new software will give customers an opportunity to provide feedback at the completion of all projects and work tasks.

OBJECTIVE 3

Department Objective

Reduce Riverside County’s Green House Gas (GHG) emissions through the use of renewable solar energy. Promote healthy environmental building conditions.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of indoor air quality assessments within Cal-OSHA/ASHRAE health standards	92%	100%	100%	100%
Reduction of Green House Gas emissions in metric kilotons	9.7	12	12	15

Insights

- In the past year, Riverside County’s owned solar systems have generated over 13 million kilo-watt hours (kWh) of electricity. The electricity generated removes 9.7 metric kilotons of greenhouse gas emissions from the atmosphere. This reduction is equivalent to removing the carbon dioxide emissions from 1,118 homes or 2,093 cars for one year.
- In line with the reduction of GHG’s the energy team is currently developing an energy conservation strategy working with MSD and utilizing Building Automation System (BAS) Management to enhance and optimize building systems schedules, duty-cycles, energy load-shifting, and other industry best practices to reduce building energy consumption by 13 percent through technology and digital control systems within buildings utilizing BAS.
- Indoor Air Quality (IAQ) is a well-recognized best-practice and industry standard to measure, monitor and confirm the environmental health of a building. The MSD outsources IAQ testing and reporting throughout the county to ensure appropriate fresh-air exchange and measure air component levels to confirm compliance with regulatory health standards.

Related Links

<https://rivcofm.org>

<https://billinginfo.rivcofm.org>

Budget Changes & Operational Impacts

Staffing

A net decrease of four positions.

- FM's authorized positions decreased 4 FTE for FY 21/22 are 441. Vacancies in custodial and maintenance have been difficult to fill making it difficult to meet service level agreements. FM will continue to partner with outside vendors as needed to supplement the workforce.

Expenditures

FM's FY 21/22 budget reflects an approximate net increase in expenditures of \$28.5 million, which is offset by a net increase in revenue of approximately \$26.1 million. The primary driver of the expenditure increase is due to the number of new capital projects estimated at \$26.7 million and \$2.3 million in leases that have come on-line with the completion of Public/Private Partnership (P3) projects. Energy costs increased by \$3.8 million over last year.

- Salaries and Benefits – A net increase of \$3.3 million primarily due to negotiated merit increases, pension costs and prior year COVID-19 related budget reductions in ISF divisions.
- Services and Supplies – A net increase of approximately \$2.1 million due to new leases, contracts, and smaller projects which are a pass-through cost to county departments. FM continues to limit training and travel, as well as reduced equipment and vehicle purchases in order to minimize expenditures.
- Other Charges – A net decrease of \$1.8 million primarily due to a decrease in debt service payments for Monroe Park, interfund charges for the fairgrounds, and the solar debt service, which decreased from \$3.6 million to \$3.1 million; however, the projected solar savings of \$2.1 million continues to be insufficient to offset the solar debt service, operations, and maintenance costs.
- Capital Assets – A net increase of \$25.9 million due to anticipated capital projects including the

RUHS Behavioral Health Arlington Recovery Community, Sobering Center, and the Restorative Transformation Center.

- Other Financing Uses – A slight increase of \$273,824 from Big League Dreams rent revenue which will be used to offset the Lakeland Village Recreational Center and Perret Park operational costs.
- Intrafund Transfers – A net increase of \$3.2 million due to an increase in utility reimbursements from general fund departments and change in administration allocation cost reimbursement from FM general fund departments.

Revenues

Net increase of approximately \$24.5 million in overall revenue for FM.

- FM has experienced an increase in Charges for Current Services directly attributable to an increase in capital projects including the Behavioral Health Arlington Recovery Community, the Sobering Center, and the Restorative Transformation Center as well as a few new leases with the completion of the Public/Private Partnership (P3) Library projects and the RUHS Palm Springs Health Clinic. In addition, Custodial Services will experience an increase due to new outside service contracts. Capital project costs, Real Estate leases, and service contracts are a pass-through.
- To keep customer department costs consistent with, or reduced from FY 20/21 charges, the FM ISF/GSS divisions have reduced rates for real estate services by nine percent, project management by four percent, maintenance by half a percent, and held the rate flat for custodial services while absorbing increased pension and operational costs.
- While FM has an overall increase in revenue, Maintenance will experience a reduction due to shifting of maintenance grounds activity to the Sheriff's department, as well as increases in maintenance pass through costs such as parts and outside contracts. Additionally, there was a

reduction in COWCAP allocation. The Energy Division will also experience a decrease due to no longer paying or receiving reimbursement for streetlight utility costs that CSA pays directly. The Fairgrounds Division reflects a decrease of \$3.3 million in annual County Fair event revenue.

Departmental Reserves

Unrestricted Net Assets are in an unfavorable position due to constrained cost recovery efforts that have resulted in reduced impacts to other county operational budgets. Revenue has not been sufficiently increased to improve the overall financial position of the ISF funds to aid county departments with austerity measures.

Net County Cost Allocations

- The Energy Management Division net county cost allocation of \$8.8 million mainly funds commodity costs such as electric, gas, water, etc. for certain county-owned buildings not directly billed by FM, administrative costs, solar debt service, and the EnergyCAP Utility Bill Management System.
- In addition, Community and Recreational Centers receive \$1.7 million in net county cost. These funds are used to enter into contracts with operators that provide programming at each community center, operational costs, and minor facility improvements.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
FM-Administration - 7200100000	58	43	47	45	45	0
FM-Community & Rec. Centers - 7201300000	1	1	0	0	0	0
FM-Custodial Services - 7200200000	181	153	147	147	147	0
FM-Desert Expo Center - 7201400000	10	6	0	3	3	0
FM-Energy - 7200600000	3	2	2	2	2	0
FM-Maintenance Services - 7200300000	201	169	165	169	169	0
FM-Parking - 7200700000	22	18	20	15	15	0
FM-Project Management Office - 7200500000	38	27	29	30	30	0
FM-Real Estate - 7200400000	36	26	27	30	30	0
Grand Total	550	445	437	441	441	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
FM-Administration - 7200100000	5,785,787	5,531,874	3,432,208	3,959,097	3,959,097	0
FM-Capital Projects - 7200800000	55,470,640	51,963,641	79,115,860	78,717,522	78,717,522	0
FM-Community & Rec. Centers - 7201300000	1,688,260	1,555,281	1,628,861	1,994,693	2,494,693	0
FM-Custodial Services - 7200200000	16,065,725	13,203,902	12,863,019	14,612,183	14,612,183	0
FM-Desert Expo Center - 7201400000	5,363,096	3,675,190	1,905,077	1,937,673	1,937,673	0
FM-Energy - 7200600000	19,205,430	18,412,877	17,459,779	18,723,565	18,723,565	0
FM-Lakeland Village Rec. Ctrs - 7201200000	596,822	432,431	615,935	827,030	827,030	0
FM-Maintenance Services - 7200300000	39,287,444	36,933,184	34,038,780	36,285,725	36,285,725	0
FM-Parking - 7200700000	2,272,552	1,885,503	1,598,567	1,870,059	1,870,059	0
FM-Project Management Office - 7200500000	6,738,020	8,046,548	9,530,924	8,368,133	8,368,133	0
FM-Real Estate - 7200400000	80,931,412	98,055,834	93,169,488	100,386,834	100,386,834	0
Grand Total	233,405,189	239,696,265	255,358,497	267,682,514	268,182,514	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	35,690,050	35,432,083	33,650,339	34,915,547	35,415,547	0
21830 - FM Community Park and Centers	596,822	432,431	615,935	827,030	827,030	0
22200 - National Date Festival	5,363,096	3,675,190	1,905,077	1,937,673	1,937,673	0
30100 - Capital Const-Land & Bldg Acq	51,665,523	51,963,641	79,115,860	78,717,522	78,717,522	0
30104 - Indio Jail Expansion - AB900	3,804,188	0	0	0	0	0
30105 - Van Horn Youth Treatmnt/Ed Ctr	929	0	0	0	0	0
47200 - FM-Custodial Services	16,065,725	13,203,902	12,863,019	14,612,183	14,612,183	0
47210 - FM-Maintenance Services	39,287,444	36,933,184	34,038,780	36,285,725	36,285,725	0
47220 - FM-Real Estate	80,931,412	98,055,834	93,169,488	100,386,834	100,386,834	0
Total	233,405,189	239,696,265	255,358,497	267,682,514	268,182,514	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	45,158,052	39,695,176	38,535,861	43,764,426	43,764,426	0
Services and Supplies	144,644,691	160,416,559	151,295,441	162,868,977	163,368,977	0
Other Charges	11,426,835	12,813,031	11,575,378	11,332,869	11,332,869	0
Capital Assets	50,966,230	46,489,421	73,857,495	72,407,704	72,407,704	0
Other Financing Uses	80,000	80,000	80,000	353,824	353,824	0
Intrafund Transfers	(18,870,619)	(19,797,922)	(19,985,678)	(23,045,286)	(23,045,286)	0
Expense Net of Transfers	233,325,189	239,616,265	255,278,497	267,328,690	267,828,690	0
Operating Transfers Out	80,000	80,000	80,000	353,824	353,824	0
Total Uses	233,405,189	239,696,265	255,358,497	267,682,514	268,182,514	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	332,256	315,616	353,501	374,712	374,712	0
Fines, Forfeitures & Penalties	77,001	115,000	51,614	98,922	98,922	0
Revenue from the Use of Money & Property	18,007,975	15,513,447	14,695,470	15,049,725	15,049,725	0
Intergovernmental - State	34,336	35,294	33,492	3,117	3,117	0
Charges for Current Services	199,039,450	208,892,214	230,340,095	237,531,357	237,531,357	0
Miscellaneous Revenue	3,175,237	6,022,338	2,023,729	2,031,518	2,031,518	0
Other Financing Sources	4,050,029	169,890	2,609,862	2,138,140	2,138,140	0
Total Net of Transfers	220,666,256	230,893,909	247,497,901	255,089,351	255,089,351	0
Operating Transfers In	4,050,029	169,890	2,609,862	2,138,140	2,138,140	0
Total Revenue	224,716,285	231,063,799	250,107,763	257,227,491	257,227,491	0
Net County Cost Allocation	9,935,716	8,603,155	9,403,383	8,603,155	10,955,023	0
Use of Fund Balance	(1,246,812)	29,311	(4,152,648)	1,851,868	0	0
Total Sources	233,405,189	239,696,265	255,358,497	267,682,514	268,182,514	0

Human Resources

Mission Statement

To effectively serve and partner with our community, departments, and employees by leveraging best practices and innovation to foster a thriving county.

Description

The Human Resources Department is responsible for supporting the lifecycle of the employee. From interviewing, hiring, and onboarding; to negotiating union contracts, planning retirements, or investigating issues in the work environment, staff members give assurance to management and the public that HR is in full compliance with federal, state, and local laws and regulations. Additionally, HR reviews overall compensation through cyclical classification and compensation studies. HR also strives to create a growth mindset by promoting professional development and offering numerous educational opportunities for employees at all levels, empowering them to take their careers to the next level and beyond.

Human Resources accounts for all its core activities within the general fund, which are subsequently charged to all other County departments on a fair and equitable basis that reflects the actual level of services used annually. These service activities are organized into four major programs: Business Services, Recruiting, Benefits, and Departmental Services.

- **Business Services:** This program includes the following activities related to general administration: Executive, Asset Management, Business Administration, Business Systems Solutions, Finance, and Marketing.
- **Recruiting:** This program includes the following activities related to employee hiring: Recruiting, Assessment & Background, Psychological Assessments, Temporary Assistance Program, and Testing.
- **Benefits:** This program includes the following activities related to employee benefits: Benefits,

Culture of Health, Employee Assistance Program, Retirement, and Rideshare.

- **Departmental Services:** This program includes the following activities related to department service and support: Business Partners, Class & Compensation, Employee Relations, Employee Services, Labor Relations, Learning & Organizational Development, and Onboarding/Community Events/College Relations.

Human Resources also provides additional services to specific departments as requested on a contracted basis for needs that exceed the core service levels.

In addition to its Core Services operating within the general fund, Human Resources maintains 13 internal service funds which are organized into three major programs: Risk Management, Insurance, and Benefits Maintenance.

- **Risk Management:** There are five divisions within the Risk Management program – Disability Access, Leave Management, Occupational Health, Safety/Loss Control, and Workers Compensation.

The Disability Access division coordinates compliance efforts to ensure that there is no discrimination in any terms, conditions, or privileges of employment within the County of Riverside.

The Leave Management division ensures county compliance with state and federal leave laws and has established family and medical leave practices that enable employees to be away from work while maintaining their employment status.

The Occupational Health division provides pre-employment physicals to all potential county employees, as well as yearly health screenings for many classifications based on the needs of the departments.

The Safety/Loss Control division promotes full compliance with federal and California Occupational Safety and Health Agency (Cal OSHA) rules and regulations for the workplace.

This division provides training, on-site safety, and ergonomic evaluations, conducts accident investigations, reviews or assists in the creation of department-required written safety programs, and acts as the county’s liaison with outside regulatory agencies on matters pertaining to occupational health and safety.

The Workers Compensation division ensures that employees who are injured or become ill on the job receive appropriate medical attention and treatment. The division also works to return employees who have disabling injuries to full or modified work as soon as their medical conditions permit.

- Insurance: To protect the resources of the county, HR maintains actuarially defined reserves for general and auto liability, and medical malpractice to self-insure against accidents and disasters. Additional insurance is purchased to pay claims beyond specified high dollar amounts and for certain other insurances, including but not limited to property, watercraft, and cyber liability.
- Benefits Maintenance: Human Resources manages several benefit programs and self-insured medical and dental providers for county employees: Deferred Compensation, Delta Dental, Exclusive Care Employer Provider Option (EPO) medical health plan, Local Advantage Dental (Blythe and Plus), and Short Term and Long Term Disability insurance.

The self-insured medical dental plans are high quality, low cost solutions that reduce out-of-pocket expenses for employees. Exclusive Care EPO is a full-service health plan offering health and pharmacy benefits to county employees and their dependents with its own on-site center for optimum health and pharmacy that employees can choose for their medical care needs.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Expedite time to hire for all positions and deliver tailored responses to critical priorities, to ensure continuity of county operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average days to fill	92	90	90	90
Average time to Offer	55	55	55	55
Percent of hours spent in instructor-led mandated training	6%	2%	1%	1%
Promotion Ratio	13%	13%	13%	13%
Voluntary turnover rate	8%	8%	8%	8%

OBJECTIVE 2

Department Objective

Promote employee health, safety, and expert claims management.

Portfolio Objective

Need to assign

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Injury and illness rate **	5.30	5.60	5.60	5.60
Liability Claims Closing Ratio (General & Auto)	104%	100%	100%	100%
Percentage of employees working an alternative work schedule	67%	67%	67%	67%
Workers Compensation cost per FTE	1,637	1,693	1,693	1,693

Insights

- Number of injuries or illnesses per 100 FTE.
- Total cost of Workers Compensation divided by total FTE.
- Percentage of claims closed out of total New Claims.
- Percentage of employees working a 9/80, 4/10, 3/12 or other alternative work schedule than that of a 5/8 and therefore having less drivers on the road five days a week.

OBJECTIVE 3

Department Objective

Coordinate high quality, affordable benefits and competitive compensation through a total rewards program.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average Compensation per FTE	36	37	37	36
Average days to close employee relations cases	78	90	70	70
Healthcare Costs per employee	\$9,427	\$9,427	\$9,427	\$9,427

Related Links

<https://www.rc-hr.com/>

Budget Changes & Operational Impacts

Staffing

A net increase of 663 positions.

- The Human Resources Department staffing level decreased by 13 positions from 378 to 365, although 10 of the 365 positions will not be funded for FY 21/22. The reduction is a result of 16 positions and three newly added positions.
- 15 of the 16 deleted positions relate to the June 30, 2021 closure of the Exclusive Care Optimal Health Clinic, which has been operating at a net deficit and was determined to be unsustainable. The remaining deletion is a duplicate that is no longer needed, as it was a companion position to shadow a retiring employee for a short period of time.
- The three new positions will support three different teams within Human Resources: An Office Assistant II to support and expand the Rideshare program, an HR Business Manager to oversee the optimization of Business Systems, and an HR Analyst II to establish a dedicated Unemployment case management team.
- The remaining staff increases are for the HR-Temporary Assignment Program.

Expenditures

Net decrease of \$20.2 million

- Salaries & Benefits
 - Net increase of \$292,000:
 - General Support Services, General Fund – Increase of \$2.93 million due to annual salary and benefit cost increases and realignment of staffing costs for TAP recruiting team that was previously recorded in a different fund.
 - RideShare Special Revenue Fund – Increase of \$71,000 due to annual salary and benefit cost increases and the addition of an Office Assistant II position.
 - Exclusive Care – Decrease of \$2.16 million due to the closure of the Optimal Health Clinic and deletion of 15 positions. 10 positions within the Exclusive Care claims administration team will remain vacant and unfunded in order to align staff costs with lower membership.
 - Risk Management ISF Funds – Increase of \$286,000 due to annual salary and benefit cost increases.
 - Temporary Assistance Placement (TAP) Fund – Decrease of \$835,000 due to the realignment of permanent TAP team staff into the general fund.
- Services & Supplies
 - Net decrease of \$7.74 million:
 - General Support Services, General Fund – Increase of \$3.2 million due to the realignment of other ISF charges from RCIT and Facilities Management into the general fund as part of HR's administrative overhead cost pool, and realignment of TAP recruiting team costs into the general fund.
 - RideShare Special Revenue Fund – Decrease of \$110,000 due to reduction in staff driving to work as a result of telecommuting implemented during COVID-19.
 - Exclusive Care – Decrease of \$8.45 million due to closure of the Optimal Health Clinic and Pharmacy and subsequent discontinuation of the purchase of pharmaceuticals and related supplies, rent, utilities, and miscellaneous costs related to the operation of that site.
- Risk Management ISF Funds – Decrease of \$1.16 million due to expected reduction in Unemployment claims expense post COVID-19.
- Temporary Assistance Placement (TAP) Fund – Decrease of \$1.22 million due to the realignment of recruiting team costs to the general fund.
- Interfund
 - Net decrease of \$12.8 million:
 - General Support Services, General Fund – Decrease of \$231,000.
 - Exclusive Care – Decrease of \$11.5 million due to expected reduction in claims costs resulting from less members.
 - Risk Management ISF Funds – Decrease of \$1.09 million due to modest reduction in expected claims costs resulting from improved case outcomes.
 - Increase in expense reimbursements.
 - Net decrease of \$7.17 million due to correction in budgeting for GSS rate revenue from non-general fund sources.

Revenues

Net decrease of \$14.39 million

- General Support Services, General Fund – Increase of \$4.3 million due to correction in budgeting for GSS rate revenue from non-general fund sources.
- Rideshare – Decrease of \$95,000 due to reduction in staff driving to work as a result of telecommuting implemented during COVID-19.
- Exclusive Care – Decrease of \$22.8 million due to reduced membership as a result of revised Union agreements allowing employees to participate in CalPERS medical plans, and therefore less premiums being collected.

- Risk Management ISF Funds – Increase of \$3.3 million due to net increase in risk management ISF rates.
- Temporary Assistance Placement (TAP) Fund – Increase of \$905,000 due to increased use by Departments of outside staffing agencies for which HR collects revenue to offset cost.

Net County Cost Allocations

Human Resources' restructured General Support Services (GSS) rate was designed to ensure full cost recovery for core HR services without the need for net

county cost support. However, HR is actively working to implement a new countywide Employee Performance Management (EPM) software system, the purchase price of which cannot be included within the GSS rate. In order to enable this essential system to be procured and implemented, HR has elected to retain the \$423,000 NCC allocation received in FY 20/21 and \$423,000 allowed for FY 21/22 specifically for this purpose. The implementation and ongoing costs for this new system will not be known until the procurement process has been completed.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
HR-Air Quality Division - 1130300000	0	1	1	2	2	0
HR-Culture of Health - 1133000000	3	0	0	0	0	0
HR-Employee Assistance Services - 1132200000	12	0	0	0	0	0
HR-Exclusive Provider Option - 1132000000	45	44	46	29	29	0
HR-Liability Insurance - 1131000000	31	16	13	13	13	0
HR-Malpractice Insurance - 1130900000	2	2	2	2	2	0
HR-Occupational Health & Wellness - 1132900000	19	18	18	18	18	0
HR-Property Insurance - 1130700000	1	0	0	0	0	0
HR-Safety Loss Control - 1131300000	18	20	21	22	22	0
HR-Temporary Assignment Program - 1131800000	2,961	3,682	4,339	4,338	4,338	0
HR-Unemployment Insurance - 1131100000	0	0	0	1	1	0
HR-Workers Compensation - 1130800000	48	49	50	50	50	0
Human Resources - 1130100000	201	195	215	215	215	0
Grand Total	3,341	4,027	4,705	4,690	4,690	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
HR-ISF - HCM Technology - 1131500000	1,753,151	1,753,151	1,753,151	1,753,151	1,753,151	0
HR-Air Quality Division - 1130300000	314,376	347,963	278,950	425,184	425,184	0
HR-Culture of Health - 1133000000	515,882	185,000	138,430	47,655	47,655	0
HR-Delta Dental PPO - 1130600000	6,551,178	7,617,358	7,246,979	7,388,953	7,388,953	0
HR-Employee Assistance Services - 1132200000	1,997,774	976,800	1,073,592	0	0	0
HR-Exclusive Provider Option - 1132000000	92,123,935	85,271,999	72,214,649	63,638,864	63,638,864	0
HR-Liability Insurance - 1131000000	50,453,666	56,267,222	50,832,022	60,605,096	60,605,096	0
HR-Local Advantage Blythe Dental - 1132500000	13,801	22,875	16,296	21,825	21,825	0
HR-Local Advantage Plus Dental - 1132600000	592,158	723,720	518,045	638,989	638,989	0
HR-LTD Disability Ins-ISF - 1131400000	968	3,300,000	3,300,000	3,570,279	3,570,279	0
HR-Malpractice Insurance - 1130900000	5,237,028	10,204,875	9,544,260	9,853,780	9,853,780	0
HR-Occupational Health & Wellness - 1132900000	3,250,455	3,417,322	3,348,781	3,174,121	3,174,121	0
HR-Property Insurance - 1130700000	8,655,362	13,936,700	12,791,754	16,112,954	16,112,954	0
HR-Safety Loss Control - 1131300000	3,027,286	3,142,687	3,019,968	3,252,182	3,252,182	0
HR-STD Disability Insurance - 1131200000	6,490,314	5,488,690	5,360,767	5,495,715	5,495,715	0
HR-Temporary Assignment Program - 1131800000	5,337,668	5,224,731	3,596,381	2,942,771	2,942,771	0
HR-Unemployment Insurance - 1131100000	3,327,148	4,690,124	6,185,791	3,733,959	3,733,959	0
HR-Workers Compensation - 1130800000	42,908,150	40,294,359	41,521,494	40,357,203	40,357,203	0
Human Resources - 1130100000	8,235,359	7,015,103	7,325,272	16,526,592	16,526,592	0
Grand Total	240,785,658	249,880,679	230,066,583	239,539,273	239,539,273	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	8,235,359	7,115,705	7,325,272	12,795,597	12,795,597	0
22000 - Rideshare	314,376	347,963	278,950	425,184	425,184	0
22040 - County Benefit Contribution	0	0	0	5,000,000	5,000,000	0
45800 - ISF-Exclusive Provider Optn	92,123,935	85,271,999	72,214,649	63,638,864	63,638,864	0
45860 - Delta Dental PPO	6,551,178	7,617,358	7,246,979	7,388,953	7,388,953	0
45900 - ISF-Local Adv Plus Dental	592,158	723,720	518,045	638,989	638,989	0
45920 - ISF-Local Adv Blythe Dental	13,801	22,875	16,296	21,825	21,825	0
45960 - ISF-Liability Insurance	59,109,028	70,203,922	63,623,776	76,718,050	76,718,050	0
45980 - ISF-LTD Disability Ins	968	3,300,000	3,300,000	3,570,279	3,570,279	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
46000 - ISF-Malpractice Insurance	5,237,028	10,204,875	9,544,260	9,853,780	9,853,780	0
46040 - ISF-Safety Loss Control	3,027,286	3,142,687	3,019,968	3,252,182	3,252,182	0
46060 - ISF-Std Disability Ins	6,490,314	5,488,690	5,360,767	5,495,715	5,495,715	0
46080 - ISF-Unemployment Insurance	3,327,148	4,690,124	6,185,791	3,733,959	3,733,959	0
46100 - ISF-Workers Comp Insurance	44,905,923	41,271,159	42,595,086	40,357,203	40,357,203	0
46120 - ISF-Occupational Health & Well	3,766,337	3,602,322	3,487,211	3,221,776	3,221,776	0
46140 - ISF - Workday System	1,753,151	1,753,151	1,753,151	1,753,151	1,753,151	0
47000 - Temporary Assignment Program	5,337,668	5,124,129	3,596,381	1,673,766	1,673,766	0
Total	240,785,658	249,880,679	230,066,583	239,539,273	239,539,273	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	46,458,446	47,115,727	43,827,823	50,001,490	50,001,490	0
Services and Supplies	58,285,227	81,802,176	74,908,603	80,135,023	80,135,023	0
Other Charges	150,164,169	144,410,751	134,778,132	131,873,913	131,873,913	0
Other Financing Uses	3,565,000	2,060,000	2,060,000	2,100,000	2,100,000	0
Intrafund Transfers	(17,687,184)	(25,507,975)	(25,507,975)	(24,571,153)	(24,571,153)	0
Expense Net of Transfers	237,220,658	247,820,679	228,006,583	237,439,273	237,439,273	0
Operating Transfers Out	3,565,000	2,060,000	2,060,000	2,100,000	2,100,000	0
Total Uses	240,785,658	249,880,679	230,066,583	239,539,273	239,539,273	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	39,144	38,000	31,443	34,128	34,128	0
Revenue from the Use of Money & Property	4,193,103	6,212,500	2,905,628	1,039,983	1,039,983	0
Intergovernmental - Federal	0	0	842,131	0	0	0
Charges for Current Services	83,280,338	75,131,240	72,951,663	74,980,775	74,980,775	0
Miscellaneous Revenue	186,959,735	185,122,559	167,760,790	181,091,905	181,091,905	0
Other Financing Sources	5,802,066	3,813,151	3,813,151	3,853,151	3,853,151	0
Total Net of Transfers	274,477,401	266,504,299	244,491,655	257,146,791	257,146,791	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	5,796,985	3,813,151	3,813,151	3,853,151	3,853,151	0
Total Revenue	280,274,386	270,317,450	248,304,806	260,999,942	260,999,942	0
Net County Cost Allocation	(2,522,178)	423,250	(871,166)	423,250	423,250	0
Use of Fund Balance	(36,966,550)	(20,860,021)	(17,367,058)	(21,883,919)	(21,883,919)	0
Total Sources	240,785,658	249,880,679	230,066,583	239,539,273	239,539,273	0

Information Technology Department (RCIT)

Mission Statement

The employees of Riverside County Information Technology (RCIT) are committed to excellence and ensuring the business of government remains efficient by providing an information technology infrastructure with systems that are secure, reliable, and financially viable. We continuously strive to improve the dissemination of public service information through the expanded use of communications, computing technology and effective management oversight.

Description

RCIT is an umbrella organization responsible for planning, designing, implementing, operating, and coordinating the county’s information and communications technology. Included Services are: Countywide Cyber Security, Geographic Information Services (GIS), RivCoTV, Network, Wireless, Managed Technology Services & Digital Equity Program. The Public Safety Enterprise Communication System (PSEC) has transferred to the Sheriff’s Department effective July 1, 2021 in accordance with agenda item 3.22, March 30, 2021. The department fully manages 27 separate county departments under the Board’s shared services approach. RCIT provides a variety of county technologies including applications development, Office 365, operations support services, help desk services, field support, data center server and storage services, project management, and additional support services all designed to meet the ever-changing demands of the county.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Deliver an effective "utility-like" end-user experience.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of customer survey scores of "Good" or better	95%	95%	95%	95%
Percent of end-user uptime that is 99.99% or better	98.00%	99.99%	99.99%	99.99%
Percent of RCIT supported devices are fully managed	100%	100%	100%	100%

Insights

- RCIT is effectively managing the end-user experience for 27 departments including over 15,000 desktops and over 1,100 servers. In the departments that RCIT manages, all productivity and operating system software are now maintained up to date in an automated fashion, rather than the manual process that existed prior to optimization.
- Customer survey scores represent post help desk survey responses; RCIT is implementing a general customer satisfaction survey to understand further how the department is performing across all its services.

Insights

- A metric of 99.99 percent represents only 4.3 minutes per month, or 53 minutes per year, of unplanned downtime (excluding personal computer hardware failure). End-user uptime is also dependent on non-RCIT managed infrastructure.

OBJECTIVE 2

Department Objective

Provide a secure technology infrastructure to protect county data and minimizing risk.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent compliance with regulatory requirements (HIPAA, PII, etc.)	95%	100%	100%	100%
Percent of enterprise infrastructure actively monitored 24x7x365	100%	100%	100%	100%
Percent of RCIT managed systems backed up to offsite secure facility	100%	100%	100%	100%

Insights

- A future goal is to optimize the efficiency of data back-ups by using direct replication to an offsite data center rather than rely on the more manual process of using physical tapes.

Insights

- To reach the goal of 100 percent active monitoring of the enterprise infrastructure, RCIT will need to work with departments currently managing their internal infrastructure collaboratively to ensure the entire infrastructure is monitored and protected from malicious activity and county data is secure.
- RCIT has a security team that monitors the county network for intrusions 24x7x365 and employs advanced security tools that block an average of 250,000 cyber-attacks per day. This team also monitors compliance with state and federal regulatory requirements, responds to internal and external audits, and is actively working with all county departments to ensure county data is protected.

OBJECTIVE 3

Department Objective

Provide the opportunity for departments to leverage technology to increase efficiencies.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
IT spend as a percentage of county expenditures	3.0%	3.0%	3.0%	3.0%
Number of enterprise-wide process improvements initiatives per year	6	10	8	4
Percent departments leverage one or more Enterprise Investments*	100%	100%	100%	100%

Insights

- RCIT has identified the departments with major information technology (IT) spending but only manages 27 of these departments. The departments that are RCIT managed utilize centralized IT assets such as the Enterprise Datacenter, Enterprise Backup services, Enterprise Email/Collaborations services, desktop software management, server/application management services, and Enterprise Identity Management and Security services. The county’s goal is to find opportunities for non-RCIT managed departments to leverage one or more of these enterprise investments while still maintaining their management autonomy.
- RCIT is at the center of technology optimization and the demands on enterprise infrastructure continue to grow as departments transform their operations using technology. It is important to note that while these demands grow RCIT’s budget has remained flat at 1.6 percent of the entire county budget. To support ongoing innovation and transformation, RCIT intends to advocate for increasing IT investment to 3 percent of the county budget in future years (industry standards are 5 to 7 percent of county budget).
- RCIT strives to deliver leading, innovative IT solutions that provide departments the opportunity to improve business processes and achieve cost avoidance/savings when implemented. RCIT’s goals is to continue to identify and deliver improvements as follows:
- Hardware and Software replacement for Enterprise Backup System (FY 21/22) – allows for quicker backup and restore times for all RCIT managed systems.
- Hardware Upgrade for Virtual Environment at RC3 (FY 21/22) – next generation hardware to support a larger virtual environment and potential expansion to the public cloud (Amazon, Google, Microsoft).

Insights

- New Web Content Management System (WCMS) (FY 21/22) – migrate and centralize all RCIT managed websites into a single standardized environment.
- End of Life Network Equipment replacement (FY 21/22 – FY 22/23) – to replace all end of life Cisco switches, routers, and wireless access points.
- PeopleSoft Financials Upgrade (FY 21/22 – FY 22/23) – Upgrade of the current PeopleSoft Financial System (FIN) 9.1, to the new version 9.2. The new version will provide simpler, more intuitive use with WorkCenters, Pivot Grids, and Global Search, a simple method for implementing future upgrades, and over 1,000 functional enhancements.

OBJECTIVE 4

Department Objective

Increase user access to GIS data and services to the county and its stakeholders

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
ArcGIS on-line users	582	500	600	0
Licensed users accessing GIS system	327	300	350	0

Insights

- ArcGIS is used for creating and using maps; compiling geographic data; analyzing mapped information; sharing and discovering geographic information; using maps and geographic information in a range of applications.

Insights

- As part of the County's effort to improve parcel boundary accuracy, we are working to align all spatial data layers to newly improved parcel boundaries.

OBJECTIVE 5

Department Objective

Expand customer base for RIVCOTV through Service Agreements with both internal and external customers to assist with increasing visibility and transparency for the customers/constituents using the many delivery options offered.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of customer MOU's executed	4	5	5	0
Number of Department Service Contracts executed	0	5	5	0

Insights

- High-quality video messages and events delivered through social media platforms, websites, and broadcast television (including closed captioning) -provides the customer the opportunity to reach a much broader audience compared to written format alone.

Insights

- Continue to nourish relationships with county departments and local agencies and enter into MOU's or Service Contracts. Finish implementing Spanish PEG channel and captioning for constituents who need the translation. (FY 21/22) Work with county departments and organizations who are required to provide translation services for customers during live events-and bring those services to customers in the board chambers. (FY 21/22) Continue with upgrade projects in the board chambers to more streamline virtual improvements as well as cosmetic changes to address aging furniture.

Related Links

<https://www.riversidecountyit.org/>

Budget Changes & Operational Impacts

Staffing

RCIT's authorized positions total 397 which represents a decrease of 35 positions over prior year. This decreased is due to transferring PSEC's daily operations and staffing totaling 29 to the Sheriff's Department. Additionally, the department decreased 6 positions due to budget reductions.

- RCIT Operations
 - Total authorized – 389
- Pass-Thru
 - Total authorized – N/A
- GIS
 - Total authorized – 8
- RivCoTV
 - Total authorized – N/A

Expenditures

RCIT's Internal Service Funds (ISF) experienced a \$15.6 million reduction and RCIT's Special Revenue Funds experienced a \$869,000 reduction resulting in an

overall \$16.5 million net decrease. This overall net decrease is due to shifting PSEC budget to Sheriff's and removing one-time budget adjustments that are not being rolled over to FY 21/22.

Net decrease of \$16.5 million in the overall expense budget.

- Salaries & Benefits – a net decrease of \$949,000 mainly due to shifting PSEC to Sheriff. We are expecting an increase of \$3 million due to step increases, pension increases, and MOU increases.
- Services & Supplies – a net decrease of \$9.1 million mainly due to shifting PSEC to Sheriff. Included in the decrease is removing a one-time budget adjustment of \$869,000 for GIS Aerial Services and decreasing \$500,000 in software purchases to help assist with budgetary constraints.

- Other Charges – a net decrease of \$5 million is mainly due to shifting PSEC to Sheriff. To assist with budgetary constraints, RCIT did not renew expired leases for end-of-life equipment.
- Fixed Assets – a net decrease of \$1.4 million is mainly due to shifting PSEC to Sheriff and a \$450,000 decrease in cash purchase requests.

Revenues

Net decrease of \$13.9 million in the overall revenue budget.

- Charges for Current Services – a net decrease of \$13.9 million due to shifting PSEC to Sheriff and decreasing GIS revenue by \$413,000 to be in line with GIS's expense budget.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Information Technology - 7400100000	398	0	0	0	0	0
IT-Chief Data Officer - 7400130000	0	3	2	3	3	0
IT-Chief Technology Officer - 7400101100	0	47	1	1	1	0
IT-Converged Communication Bureau - 7400150000	0	49	53	52	52	0
IT-Enterprise Application Bureau - 7400170000	0	114	116	113	113	0
IT-Information Security Office - 7400180000	0	6	6	6	6	0
IT-Office of CIO - 7400101000	0	11	51	50	50	0
IT-Technology Services Bureau - 7400160000	0	168	163	164	164	0
RCIT Geographical Info Systems - 7400900000	0	8	8	8	8	0
Grand Total	398	406	400	397	397	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Information Technology - 7400100000	9,302,866	1,908,977	482,115	10,000	10,000	0
IT-Chief Data Officer - 7400130000	794,302	819,580	800,559	880,568	880,568	0
IT-Chief Technology Officer - 7400101100	478,922	4,900,509	10,000	343,860	343,860	0
IT-Converged Communication Bureau - 7400150000	15,989,469	16,287,749	15,703,042	15,142,084	15,142,084	0
IT-Enterprise Application Bureau - 7400170000	20,568,939	21,480,587	23,531,198	21,831,823	21,831,823	0
IT-Health & Human System Bureau - 7400120000	334	0	0	0	0	0
IT-Information Security Office - 7400180000	2,117,422	2,022,391	2,091,328	2,781,568	2,781,568	0
IT-Office of CIO - 7400101000	12,566,156	6,558,406	13,622,245	13,468,142	13,468,142	0
IT-Technology Services Bureau - 7400160000	29,388,291	28,897,777	27,800,699	28,417,931	28,417,931	0
IT-Telephone - 7400110000	18,755	0	0	0	0	0
RCIT 800 Mhz Radio Project - 7400300000	462,081	0	0	0	0	0
RCIT Geographical Info Systems - 7400900000	1,850,665	1,947,019	2,722,327	1,947,019	1,947,019	0
RCIT Pass Thru - 7400400000	12,127,895	13,979,582	13,519,391	13,519,375	13,519,375	0
RCIT-RIVCOTV (PEG) - 7400800000	88,137	400,000	395,644	400,000	400,000	0
Grand Total	105,754,235	99,202,577	100,678,548	98,742,370	98,742,370	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
22570 - Geographical Information System	1,850,665	1,947,019	2,722,327	1,947,019	1,947,019	0
22750 - RCIT-RIVCOTV (PEG)	88,137	400,000	395,644	400,000	400,000	0
33500 - PSEC 800 MHz Radio Project	462,081	0	0	0	0	0
45500 - ISF-Information Technology	91,225,456	82,875,976	84,041,186	82,875,976	82,875,976	0
45510 - RCIT Pass Thru	12,127,895	13,979,582	13,519,391	13,519,375	13,519,375	0
Total	105,754,235	99,202,577	100,678,548	98,742,370	98,742,370	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	64,048,389	57,233,555	57,266,477	59,817,795	59,817,795	0
Services and Supplies	35,883,140	38,436,597	40,166,727	37,073,701	37,073,701	0
Other Charges	5,379,664	3,112,851	2,898,649	1,850,874	1,850,874	0
Capital Assets	(0)	419,574	346,695	0	0	0
Other Financing Uses	443,041	0	0	0	0	0
Expense Net of Transfers	105,311,194	99,202,577	100,678,548	98,742,370	98,742,370	0
Operating Transfers Out	443,041	0	0	0	0	0
Total Uses	105,754,235	99,202,577	100,678,548	98,742,370	98,742,370	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	117,131	400,000	499,034	400,000	400,000	0
Revenue from the Use of Money & Property	302,375	0	301,505	200,474	200,474	0
Charges for Current Services	101,571,402	98,777,577	99,008,825	98,076,896	98,076,896	0
Miscellaneous Revenue	71,860	25,000	161,477	65,000	65,000	0
Other Financing Sources	2,514,235	0	495,667	0	0	0
Total Net of Transfers	102,057,687	99,202,577	99,970,841	98,742,370	98,742,370	0
Operating Transfers In	2,519,316	0	495,667	0	0	0
Total Revenue	104,577,003	99,202,577	100,466,508	98,742,370	98,742,370	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	1,177,232	0	212,040	0	0	0
Total Sources	105,754,235	99,202,577	100,678,548	98,742,370	98,742,370	0

Purchasing and Fleet Services Department

Mission Statement

To provide materials, vehicles and services to county departments and agencies in the most effective and efficient manner and to serve our customers with integrity, professionalism, reliability, and strive for excellence in performance.

Description

The Purchasing and Fleet Services Department manages the divisions of Purchasing, Central Mail, Fleet Services, and Surplus Operations. The Purchasing Division is led by the Purchasing Agent, who is authorized by law and by the Board of Supervisors (Ord. 459). The department establishes procurement policies and procedures to comply with state regulations and implements best practices to provide services with fairness and integrity. Twenty-three staff positions are dedicated to providing procurement services for 17 departments. These include Procurement Contract Specialists and Sr. Procurement Contract Specialists. Six staff serve the remaining departments and assist the three additional staff, which includes the Procurement Services Manager and two Procurement Services Officers, in managing countywide contract implementation, contract compliance, procurement training, management of the procurement card system, oversight of the county's eProcurement/Contract Management system (RivcoPRO), and the county's travel program.

Fleet Services provides a comprehensive fleet management program for all vehicles in the central county fleet. This includes vehicle acquisition, maintenance, repair, modification, fuel sales, motor pool, car wash, and vehicle disposal. The department operates five garages throughout the county, seven motor pool locations, and thirteen fuel sites. Fleet Services manages over 4,568. This includes approximately 1,900 vehicles assigned to the Sheriff both patrol and non-patrol.

Central Mail processes all county incoming and outgoing U.S. Postal Service mail, certified and

registered mail, packages, and interoffice mail. The department sorts all interoffice mail for 417 mail stops at 170 locations throughout the county, excluding Blythe.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Promote the continuity of county business operations through ongoing improvement to the timeliness and efficiency of procurement processes.

Portfolio Objective

Empower and equip departments through the provision of people, services, and assets.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of new annual countywide contracts to achieve cost or efficiency improvements	0	0	2	5

Insights

- This is the first new KPI since the implementation of RivcoPRO. RivcoPRO is the countywide eProcurement/Contract Management System. Previously, the department reported on days to procurement for contracted items. As that process is not independent from factors outside of Purchasing’s control, such as approval workflows required by an individual department, it is not a true measurement of the procurement work performed by the Purchasing Department. Full deployment of RivcoPRO will continue into FY 21/22, as a result of implementation staff and other departments’ staff time being diverted to COVID-19 response. Additionally, various reorganizations of County departments and agencies require changes that continue to impact the timeline. County departments’ engagement is critical to the project. However, enough departments are in the system for Purchasing to begin to review the usage of the system and determine if aggregation of spend can yield increased savings. Achieving one of the goals of the countywide eProcurement solution.

OBJECTIVE 2

Department Objective

Achieve cost savings for county departments through strategic contract management.

Portfolio Objective

Achieve cost effectiveness through advisory services and efficient operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Negotiated contract cost savings achieved (in millions)	9.60	3.40	1.50	9.40

Insights

- The 19/20 Actuals were updated as the numbers were based on partial year data. FY 20/21 Actuals will be based on partial year data (analysis of trend), as submittal is done prior to year-end. Any updates will be reflected in FY 22/23 budget submittal.
- The metrics for FY 19/20 and FY 20/21 were drastically affected by the declaration of emergency due to COVID-19 pandemic which resulted in an order to suspend the competitive bidding process. This led to numerous direct-buy orders that under normal circumstances, would have been negotiated.
- Cost savings and cost avoidance are the two methods used to calculate negotiated cost savings. An example of cost savings is that we negotiated a lower cost than previously paid for a service or commodity. An example of how cost avoidance can be calculated is difference between the lowest bid and the average of all of the other bids submitted.

OBJECTIVE 3

Department Objective

Remain responsive to our county customers and to deliver high quality service.

Portfolio Objective

Provide quality service to support continuous county operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Internal customer satisfaction score (Purchasing)	4.09	4.10	4.30	4.50

Insights

- FY 20/21 survey results represent 2020 calendar year results. It is evaluated on a 1-5 Scale.
- The survey results are part of an annual survey conducted for all the divisions. Fleet includes comment cards in vehicles as they are services and at their service counter; results of these feedback cards are not included in the annual survey reporting, but are reviewed by the department head. Central Mail sends out surveys to each mail stop and solicits feedback including additional services should be offered.

OBJECTIVE 4

Department Objective

Ensure county vehicles are available to county employees when needed to fulfill their core responsibilities to serve the public.

Portfolio Objective

Empower and equip departments through the provision of people, services, and assets.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Fleet vehicle uptime	98%	98%	98%	98%

Insights

- Vehicle uptime is defined as the availability of vehicles during the user’s required worktime. The actual calculation is based on open work order hours. The FY 19/20 Actuals were updated as the numbers were based on partial year data. FY 20/21 Actuals will be based on partial year data, as submittal is done prior to year-end. Any updates will be reflected in FY 22/23 budget submittal.

OBJECTIVE 5

Department Objective

Promote the cost-effective management of the county fleet.

Portfolio Objective

Achieve cost effectiveness through advisory services and efficient operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average cost per mile for county vehicles	\$0.36	\$0.34	\$0.35	\$0.35

Insights

- The FY 19/20 Actuals were updated as the numbers were based on partial year data. FY 20/21 Actuals will be based on partial year data, as submittal is done prior to year-end. Any updates will be reflected in FY 22/23 budget submittal.
- In FY 19/20, the department processed 32,166 work orders, provided 2.7 million gallons of fuel, and recorded 46 million vehicle miles driven.

Insights

- The department continues to seek efficiencies to manage expenses and reduce the cost of operating the county fleet of vehicles.

OBJECTIVE 6

Department Objective

Continue to focus on serving county customers through Fleet Services, Central Mail, and Supply Services that meet or exceed their needs.

Portfolio Objective

Provide quality service to support continuous county operations.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Internal Customer satisfaction score(Central Mail, Fleet, Supply)	4.02	4.50	4.50	4.50

Insights

- Survey Results are combined for all divisions. FY 20/21 survey results represent 2020 calendar year results. In addition, Fleet includes comment cards in vehicles as they are serviced and at their service counters; results of these feedback cards are not included in the department totals, but are reviewed by the department head. The number of feedback cards has increased and reflect comments of improved customer service that mirrors the efforts of the departments to improve operations and customer satisfaction. Central Mail does an annual survey to each mail stop to solicit feedback regarding different services as well as general customer service.

Related Links

<https://www.purchasing.co.riverside.ca.us/>

Budget Changes & Operational Impacts

Staffing

A net decrease of 3 positions.

- Purchasing Staffing
 - The Purchasing Department staffing level is 38, which is three more from the approved amount in FY 20/21, as Human Resources requested a dedicated Procurement Contract Specialist for FY 20/21. As of March 15, 2021, three positions are vacant due to recent attrition. The department is requesting two new positions for a total of 38.
- Fleet Services Staffing
 - There are 36 fleet positions for Fleet Services funded in FY 21/22. The Fleet Services budget also includes eight administrative staff positions to support the four Purchasing and Fleet Services divisions, for a total of 44. Costs for these administrative staff positions support are split proportionately between the four divisions.
- Central Mail and Supply Services Staffing
 - Central Mail staffing has nine positions.
 - Supply Services has one position for surplus operations.

Expenditures

- Salaries & Benefits
 - Purchasing's salaries and benefits reflect an increase of \$167,796 from FY 20/21. This is the net result of an increase in costs associated with the retirement contributions, step increases and flex benefits related to union negotiations, and overtime for the Emergency Operations Center (EOC). All costs associated with supporting the EOC activities are reimbursed by the Emergency Management

Net County Cost Allocations

The net county cost allocation remained flat from FY 20/21. The department requested an additional \$128,822 in net county cost for one Procurement Contract Specialist (PCS) position and \$104,604 for one Buyer II position for a total of \$233,426. The department currently has 23 embedded employees covering 17 departments. The remaining departments, approximately 17, are covered by six Central Purchasing positions. The department needs another PCS to provide higher level procurements for these remaining departments. Adding an additional Buyer II will help support the lower level procurements and give Purchasing the ability to train and promote from within, which will provide the county with a trained new PCS that can provide services with minimal additional training. Recruiting from the outside requires extensive training and risk as opposed to a proven employee. Also, of these remaining 17 departments served by the six Central Purchasing staff, only six have buyers. Additional procurement staff allows the department to promote and utilize best practices, which will reduce supply vulnerability, reduce extensions rather than going out to bid for better pricing (creating competition), which

will lead to getting the best price for the county and overall negotiated cost savings. It will also allow us to investigate and capitalize on opportunities for additional aggregated savings. This is a key component to the department's overall procurement strategy for the county. As noted in the submitted performance indicators, the county's cost savings and avoidance has been impacted by the suspension of the competitive bid requirement due to COVID-19. This impact will have a residual loss for up to five years due to the non-negotiated multi-year contracts entered into by the various county departments. The addition of these positions will be supporting the recovery effort over the next five years. Although procurements are driven by county departments, the addition of these staff will likely provide cost savings and cost avoidance that will exceed the appropriation required for these positions. An amount of \$500,000 is a realistic attainable recovery goal for these positions. The department is examining better tracking for reporting purposes, which will be used in our performance metric on cost savings and avoidance. It will also allow the department to be able to provide a defensible justification for future staffing levels.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Central Mail Services - 7300600000	10	9	9	9	9	0
Fleet Services - 7300500000	53	50	55	44	44	0
Purchasing - 7300100000	30	35	37	38	38	0
Supply Services - 7300400000	4	1	4	1	1	0
Grand Total	97	95	105	92	92	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Central Mail Services - 7300600000	3,220,266	3,374,046	3,704,169	3,385,707	3,385,732	0
Fleet Services - 7300500000	34,269,284	46,951,061	41,891,051	39,845,513	39,845,513	0
Purchasing - 7300100000	3,837,989	4,175,183	3,889,289	4,565,812	4,565,808	0
Supply Services - 7300400000	3,455,918	466,798	585,540	323,820	323,820	0
Grand Total	44,783,457	54,967,088	50,070,049	48,120,852	48,120,873	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	3,837,989	4,175,183	3,889,289	4,565,812	4,565,808	0
45300 - ISF-Automotive Maintenance	31,480,695	46,951,061	32,009,395	33,318,530	33,318,530	0
45310 - ISF-Fleet Svcs Vehicle Hldings	2,788,589	0	9,881,656	6,526,983	6,526,983	0
45620 - ISF-Central Mail Services	3,220,266	3,374,046	3,704,169	3,385,707	3,385,732	0
45700 - ISF-Supply Services	3,455,918	466,798	585,540	323,820	323,820	0
Total	44,783,457	54,967,088	50,070,049	48,120,852	48,120,873	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	11,016,197	11,071,785	9,672,751	10,985,242	10,985,242	0
Services and Supplies	23,565,717	21,901,901	19,651,154	21,506,873	21,506,894	0
Other Charges	12,715,886	21,300,209	20,381,110	16,176,513	16,176,513	0
Capital Assets	174,453	3,887,838	3,529,945	2,779,562	2,779,562	0
Intrafund Transfers	(2,688,797)	(3,194,645)	(3,164,911)	(3,327,338)	(3,327,338)	0
Expense Net of Transfers	44,783,457	54,967,088	50,070,049	48,120,852	48,120,873	0
Total Uses	44,783,457	54,967,088	50,070,049	48,120,852	48,120,873	0

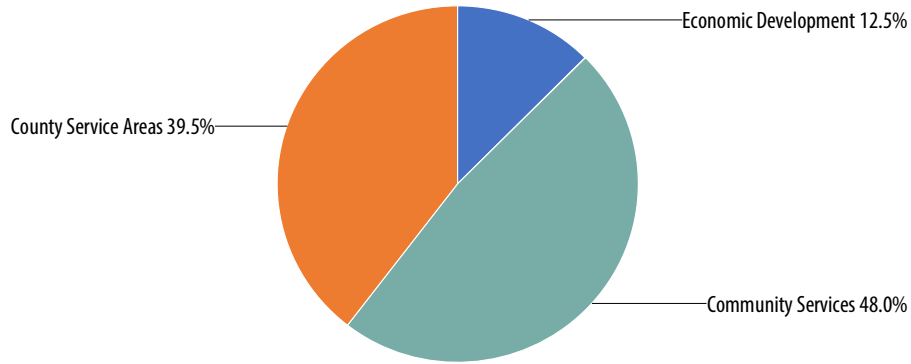
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	50,871	148,065	148,065	97,430	97,430	0
Charges for Current Services	36,631,580	38,833,282	32,686,697	34,554,059	34,554,059	0
Miscellaneous Revenue	2,382,135	2,856,360	3,298,611	2,941,976	2,941,976	0
Other Financing Sources	555,403	775,815	2,051,467	823,815	823,815	0
Total Net of Transfers	39,191,775	42,613,522	38,032,274	38,417,280	38,417,280	0
Operating Transfers In	428,214	0	152,566	0	0	0
Total Revenue	39,619,989	42,613,522	38,184,840	38,417,280	38,417,280	0
Net County Cost Allocation	975,629	1,324,718	1,333,257	1,324,718	1,558,144	0
Use of Fund Balance	4,187,838	11,028,848	10,551,952	8,378,854	8,145,449	0
Total Sources	44,783,457	54,967,088	50,070,049	48,120,852	48,120,873	0

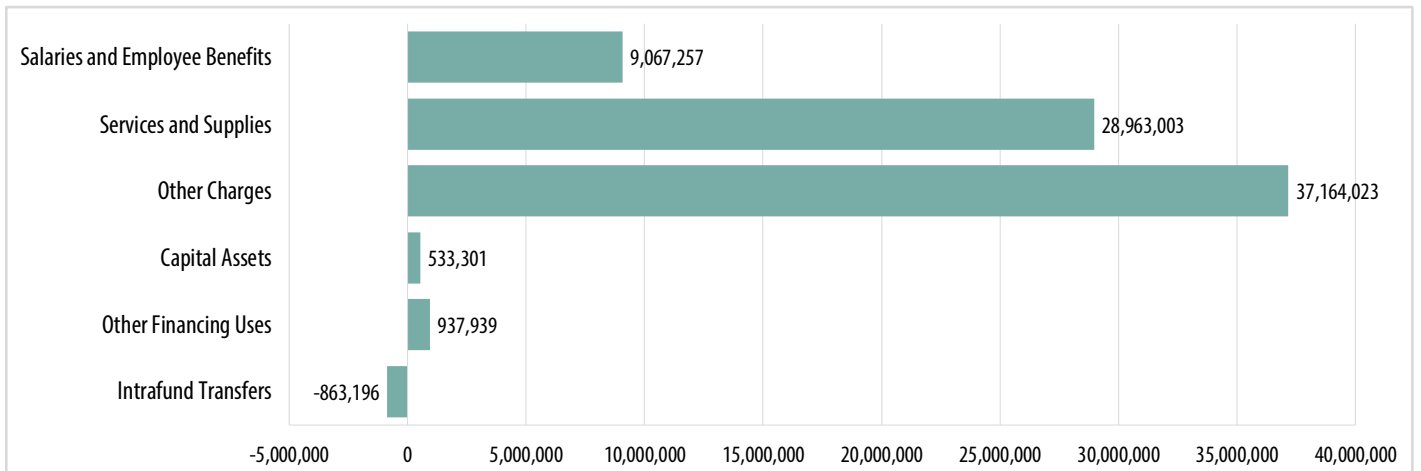
Introduction

The Office of Economic Development consists of Economic Development, the Riverside County Library System, the Edward Dean Museum, Special Districts, and various grant and administrative budget units that support operations. These departments play a vital role in the economic position of the county and its residents. They also improve quality of life by providing cultural and entertainment activities. The services provided by this portfolio of departments are offered county-wide and each department takes a great deal of pride in providing non-traditional assistance when called upon for special projects such as distributing CARES Act funding via small business grants, and helping to collect Census data.

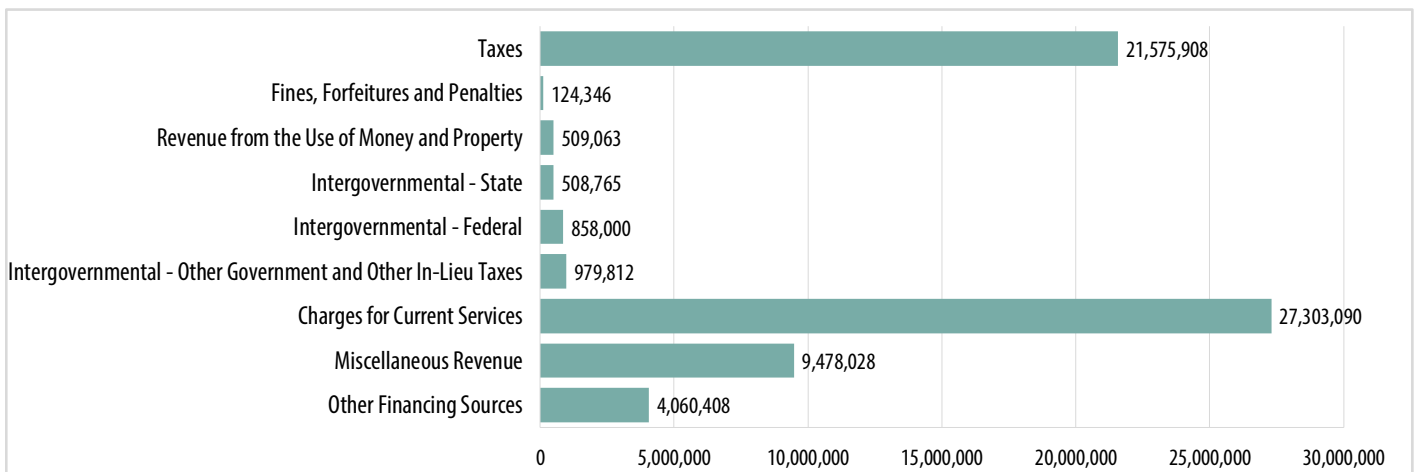
Total Appropriations



Appropriations by Category



Revenues by Source



County Library System and Edward-Dean Museum

Mission Statement

Elevate the economic position of the county and foster economic vitality, encourage business growth, build a positive business climate, preserve and enhance neighborhoods, improve the quality of life, provide and promote cultural and learning opportunities for all.

Description

The Riverside County Library System (RCLS) is a network of 36 libraries with two more libraries being built in 2021, resource vans, and a city museum.

The Edward-Dean Museum (EDM) is located in Cherry Valley, and hosts numerous weddings, receptions, banquets, retirements, concerts and other special events. The museum presents three rotating exhibits throughout the year and is committed to providing culturally enriching experiences to all attendees.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Increase patron engagement with libraries and the roles within communities.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Annual Collections (in millions)	2.83	2.89	2.95	2.98
Annual visitor counts (in millions)	3.30	3.37	3.43	3.47
New Library Cards Issued Annually (in thousands)	46	47	48	49

Insights

- The goal is to increase visitor counts each year, but scheduled construction and renovation projects may prevent the goal of physical in-person visits. To maintain a high level of service during renovation projects, RCLS is offering an increased collection available for online order and pick-up at any RCLS branch or on the bookmobiles.
- Participation in community outreach events utilizing the bookmobiles, resource van and/or vendor booths to provide awareness of RCLS programs and services including the issuance of new library cards to patrons.

OBJECTIVE 2

Department Objective

Provide educational resources to library patrons and a place that provides education, programming, and museum tours

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of Educational Program Participants Annually (in thousands)	165	168	172	175
Number of Students for Museum School Tours Conducted Annually	600	0	1,017	1,037

Insights

- Educational participants include students and the general public. Together, RCLS and EDM receive almost 200,000 program participants annually, and the goal is to increase participation by 2 percent each year. Coordination with local schools will help increase program participation at all Riverside County libraries and the museum.
- Increased marketing and outreach to schools will provide more exposure to the museum and complement educational learning through the exhibition displays, increasing likelihood that families will return to visit. COVID-19 resulted in the cancellation of school tours in FY 20/21, but a major increase is planned for FY 21/22.

OBJECTIVE 3

Department Objective

Provide a positive business climate for overall professional achievement

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of business partnerships established annually	10	0	15	15
Number of Events at EDM Annually	29	4	33	33

Insights

- As general fund revenues decreased, the EDM began to host weddings and events as a way to increase revenue and provide for cultural enhancement. The department has steadily increased the number of weddings and events hosted and aims to increase the annual number by 10 percent. EDM has accomplished these increases by offering a broader variety of wedding packages with a comprehensive list of options, to include on-site catering vendor, on-site bartending vendor, and a wedding coordinator. In the coming year, EDM also continues to update marketing pieces, website, and social media sites for a progressive look and new brand. Covid-19 resulted in the cancellation of weddings and special events in FY20/21, but a major increase is planned for FY21/22.
- EDM will collaborate with outside businesses to increase awareness, attendance, and business functions. EDM will continue to provide businesses a place to hold meetings and special events, as these partnerships are a primary source of revenue.

Related Links

RCLS Website: www.rivlib.org

RCLS Twitter: [@RivCntyLib](https://twitter.com/RivCntyLib)

RCLS Facebook: www.facebook.com/RiversideCountyLibrarySystem

RCLS App: Riverside County Library System

EDM Website: www.edward-deanmuseum.org

EDM Twitter: @RivcoEDM

EDM Facebook: <https://www.facebook.com/Edward-Dean-Museum-Gardens-224933677656747>

Budget Changes & Operational Impacts

Staffing

Edward Dean Museum has no staffing changes. The County Free Library has a net decrease of one staff members.

- County Free Library increased by \$196,685 due to addition of a management position to assist in overseeing Library operations and projects after the reorganization of the new Office of Economic Development.
- Edward Dean Museum increased by \$22,173 due to step increases and negotiated benefit increases.

Expenditures

- Services & Supplies – Net increase of \$240,955.
 - Edward Dean Museum - Net increase of \$150,016 primarily due to a Refresh project scheduled in FY 21/22.
- Other Charges – Net increase of \$499,231.
 - Edward Dean Museum increased by \$29,296 primarily due to increased inter-fund reimbursements anticipated from the department's restructure.
 - County Free Library - Net increase of \$469,935 primarily due to a Refresh project for the Lakeside Library branch, an increase of library operational cost to Library Systems Services to manage the new p3 branches, and an increase in inter-fund reimbursements after the department's restructure.
- Fixed Assets
 - County Free Library - Decrease of \$912,000 due to the one time expenses for the three new Library branches' fixtures, furniture and

equipment that were added to prepaid expense in FY 20/21.

Revenues

- Taxes
 - County Free Library tax revenue will increase by \$1.2 million based on a 4 percent increase of FY 20/21 expected revenue to be received and \$446,489 of increases in Redevelopment taxes received.
- Revenue from Use of Assets – Net decrease of \$48,511
 - Edward Dean Museum - Net increase of \$10,050 for event revenues. During the current COVID-19 pandemic, the museum has continued to book weddings in FY 21/22.
 - County Free Library - Net decrease of \$58,561 primarily due to Interest-Invested funds at a lower rate based on current Fair Market Value.
- Fines & Penalties
 - County Free Library - Decrease of \$116,240 due to changes in book returning policies.
- Other Financing Sources – Net Increase of \$271,813
 - Edward Dean Museum - Increase of \$200,000 due to increased Contribution from other County funds to pay for the refresh project.
- Intergovernmental – Other
 - County Free Library – Decrease of \$358,000 due to the expiration of the Library contract with the City of Palm Desert.
- Intergovernmental - State
 - County Free Library - Increase of \$25,589 for the CLSA E-resources Grant.

Departmental Reserves

- Fund 21200 – County Free Library
 - The budgeted usage of reserve balance in FY 21/22 is \$5 million.

Net County Cost Allocations

The Edward Dean Museum budget unit receives a net county cost allocation of \$59,049.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-County Free Library - 1900700000	6	5	6	4	4	0
Edward Dean Museum - 1930100000	4	4	4	4	4	0
Grand Total	10	9	10	8	8	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED-County Free Library - 1900700000	28,565,012	35,778,761	40,463,722	35,624,320	35,624,320	0
Edward Dean Museum - 1930100000	582,440	563,125	514,094	765,424	765,424	0
Grand Total	29,147,453	36,341,886	40,977,816	36,389,744	36,389,744	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	582,440	561,939	512,908	764,424	764,424	0
11081 - J Edward Eberle Memorial	0	1,186	1,186	1,000	1,000	0
21200 - County Free Library	28,565,012	35,778,761	40,463,722	35,624,320	35,624,320	0
Total	29,147,453	36,341,886	40,977,816	36,389,744	36,389,744	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	592,474	543,677	606,924	762,535	762,535	0
Services and Supplies	8,057,847	12,412,665	14,055,240	12,653,620	12,653,620	0
Other Charges	20,496,248	22,471,458	21,001,967	22,970,689	22,970,689	0
Capital Assets	883	913,000	5,312,500	1,000	1,000	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Other Financing Uses	0	1,186	1,186	2,000	2,000	0
Intrafund Transfers	0	(100)	0	(100)	(100)	0
Expense Net of Transfers	29,147,453	36,340,700	40,976,630	36,387,744	36,387,744	0
Operating Transfers Out	0	1,186	1,186	2,000	2,000	0
Total Uses	29,147,453	36,341,886	40,977,816	36,389,744	36,389,744	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	18,429,741	18,835,489	18,835,489	20,018,361	20,018,361	0
Fines, Forfeitures & Penalties	132,450	240,586	17,267	124,346	124,346	0
Revenue from the Use of Money & Property	169,201	298,975	217,250	250,494	250,532	0
Intergovernmental - State	265,534	187,905	407,558	213,494	213,494	0
Intergovernmental - Other Government and Other In-Lieu Taxes	908,216	1,337,812	1,243,922	979,812	979,812	0
Charges for Current Services	802,135	890,905	710,691	854,534	854,534	0
Miscellaneous Revenue	8,837,666	8,460,519	8,460,254	8,532,332	8,532,332	0
Other Financing Sources	110,000	110,000	110,000	310,000	310,000	0
Total Net of Transfers	29,544,944	30,252,191	29,892,431	30,973,373	30,973,411	0
Operating Transfers In	110,000	110,000	110,000	310,000	310,000	0
Total Revenue	29,654,944	30,362,191	30,002,431	31,283,373	31,283,411	0
Net County Cost Allocation	65,608	59,049	59,046	59,049	59,049	0
Use of Fund Balance	(573,099)	5,920,646	10,916,339	5,047,322	5,047,284	0
Total Sources	29,147,453	36,341,886	40,977,816	36,389,744	36,389,744	0

Economic Development – Special Districts

Mission Statement

Elevate the economic position of the county and foster economic vitality, encourage business growth, build a positive business climate, preserve and enhance neighborhoods, improve the quality of life, provide and promote cultural and learning opportunities for all.

Description

Through its County Service Areas (CSAs), Community Facilities Districts (CFDs), and Perris Valley Cemetery District (PVCD), the Office of Economic Development provides municipal services for sustainable neighborhoods within unincorporated communities in Riverside County, and affordable public access for respectful and compassionate burial services.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Increase space for internments by adding usable acres of land and niche spaces.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of added burial spaces	30	50	50	50
Number of added niche spaces	0	5	70	70

Insights

- State water restrictions may slow the increase in available turf area, hindering growth in usable plot land for burial spaces.
- Perris Valley Cemetery District aims to continue to add crematory niche spaces, as they are more cost efficient and environmentally friendly than in-ground burials.

OBJECTIVE 2

Department Objective

Enhance the quality of CSA maintained roads through regular improvement activities and timely storm damage repairs.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Improved and stabilized dirt roads (linear feet in thousands)	10	10	10	10
Permanent Paving Improvements (in miles)	0.00	0.50	1.00	1.00

Insights

- Proactively improving the quality of roads reduces the demand for more costly annual maintenance costs, leaving more funding for future improvements.

Insights

- The savings realized by improvement projects that stabilize existing dirt roads allows the district to build a fund reserve that will be utilized on major capital improvement paving projects

OBJECTIVE 3

Department Objective

Provide timely services to residents and developers engaging responsible and efficient development

Portfolio Objective

Create and maintain opportunities for businesses and employees.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Community Facilities District (CFD) Formation Time (in months)	2	2	2	2
Development process time reduction (in months)	4.00	4.00	4.00	4.50

Insights

- Multiple county departments are involved in the process to complete a development project. On behalf of the CSAs, the Economic Development team/department aims to strengthen inter-departmental agreements and coordination to provide a faster turnaround time for completing the process.

Insights

- The County has a variety of options when determining how to best fund and deliver municipal services to future residents of Riverside County. The Economic Development team/department works with the development community to select the option that fits best with each individual project. One option is a Community Facilities District (CFD); a quick and efficient CFD formation process improves the overall development experience. The Economic Development team/department targets a 2-month formation process for CFDs.

Related Links

www.rivcoccsd.org

Budget Changes & Operational Impacts

Staffing

The County Service Area (CSA) budget units are decreasing by a total of 4 positions. The Community Facilities District (CFD), Perris Valley Cemetery (PVC), and the Perris Valley Cemetery Endowment budget units utilize staffing resources from the CSA budget unit.

Expenditures

- Salaries & Benefits
 - The CSAs have a net increase of \$400,905 primarily due to most positions being filled for the field staff.
- Services & Supplies – Net Increase of \$2.2 million.
 - CSAs have a net increase of \$1.7 million.
 - CSA Admin will have a net decrease of \$217,740 primarily due to a one time project for the design of a pipeline restoration and lease being billed through interfunds.
 - Fire Protection CSAs in Pine Cove and Pinyon will have a net increase of \$14,897 primarily to

cover fire hydrant purchases and emergency response equipment for the communities.

- Water CSAs in Desert Center, Ripley, and Mesa Verde will have a net increase of \$322,131 due to a one time solar fee reimbursement project and a pipeline restoration project between Ripley and Mesa Verde.
- Streetlight CSAs will have a net increase of \$1.3 million due to new area of development and removing street lights from Energy CAP system paid from Approp 3.
- Road Improvement CSAs 104, 105, 108, 124 and CSA 149 have a net decrease of \$230,534 due to road repairs that will be maintained by Transportation and billed through interfund billings.
- Combined service CSAs: CSA 36 Idyllwild, CSA 85 Cabazon, CSA 126 Highgrove/Spring Mountain Ranch, CSA 134 Temescal Canyon, CSA 143 Rancho California Park, CSA 149 Wine Country Beautification will have a net increase of \$592,270 due to an increase in landscaping and utility bills for new areas of development as well as street lights moved from the Energy CAP system.
- CSA 152 SF will have a net increase of \$105,451 primarily due to a project to upgrade the splash pad and improve the parks.
- CSA 152 NPDES will have has a decrease of \$152,754 primarily due to one time storm related basin cleanup in FY 20/21.
- Quimby CSAs will have a net decrease of \$29,490 primarily due to lower park improvement project budgets.
- CFDs will have a net increase of \$201,132 primarily due to the addition of CFD 19-1M La Ventana, CFD 19-2M Winchester Ranch, and CFD19-3M Brisa Pointe, as well as increased services to the existing CFDs as development is completed.
- PVC has a net increase of \$300,628 primarily due to a one time project to increase the grounds for plot expansion.

■ Other Charges –

- CSAs anticipate a net decrease of \$160,895.
 - CSA Admin will have a net increase in \$263,780 primarily due to interfund expenses related to RCBCS restructure salaries.
 - CSA 51 Desert Center will have a decrease of \$83,938 primarily due a reduction in staffing allocations.
 - CSA 126 Spring Mountain Ranch will have an increase of \$1.8 million due to the new development area.
 - Road Improvement CSA 149 Wine Country will have a net decrease of \$742,187 primarily due to a one time project with Monte De Oro road budgeted in FY 20/21 now expected to be completed in FY 22/23.
 - CSA134 and CSA 152 SF will have a net decrease of \$292,547 due to a reduction in staffing allocations.
 - CSA 152NPDES will have a net increase of \$183,393 primarily due to additional staff allocations.
 - The remaining decrease of \$1.3 million is primarily due to Streetlight CSAs now being paid directly from the CSA budgets.
 - CFDs anticipate a net increase of \$257,746 primarily due to the addition of CFD 19-1M La Ventana, CFD 19-2M Winchester Ranch, and CFD19-3M Brisa Pointe, as well as increased services to the existing CFDs.
 - PVC anticipates a net increase of \$10,986 primarily due to an increase in inter-fund general operational costs due to the realignment.
- #### ■ Fixed Assets – Net Increase of \$141,769
- CSAs anticipate a net increase of \$61,569 due to less equipment needed in the field.
 - PVC anticipates a net increase of \$79,000 for the purchase of additional cremation niches, a maintenance cart and a transport vehicle.

Revenues

- Taxes
 - CSAs project a net increase of \$287,647 primarily due to current tax assessments and new year projections of 4 percent for FY 21/22.
 - PVC will have a net increase of \$23,543 due to an increase in property values.
- Revenue from Use of Assets
 - CSAs will have a net decrease of \$726,037 primarily due to actual interest assessments being decreased.
 - CFDs will have an increase of \$4,332 due to increased cash balances to receive interest assessments.
 - PVC will have a decrease of \$19,351 primarily due to a decrease in interest assessments.
- Charges for Current Services
 - CSAs project a net increase of \$2.8 million primarily due to increase Special Assessment Tax for new development in CSA 126 - Highgrove, CSA 134 – Temescal Canyon, and CSA 143 - Murrieta.
 - CFDs will have an increase of \$454,545 primarily due to increased special assessment taxes for new districts.
 - PVC will have an increase of \$81,592 due to funeral service trends.
- Other Financing Sources
 - CSAs project a net increase of \$100,000 in operating transfers related to a new project for the CSA 51 Water Treatment Plant with a Solar Payments Fund reimbursements.
- Miscellaneous Revenue
 - CSAs project a net increase of \$22,410 in other revenues related to increased RDA pass through taxes.
 - CFDs will have an increase of \$2,401 due to an increase of districts that will pay engineering fees.

Departmental Reserves

- Fund 22900 – Perris Cemetery District
 - Budgeted usage of reserve balance is \$440,445 in FY 21/22.
- Fund 39810 – Perris Valley Cemetery Endowment
 - Budgeted increase in reserve balance is \$117,880 in FY 21/22. Funds are restricted for use until the Cemetery has sold all plots.
- Various – Community Facility Districts
 - Activity is expected to slowly increase within the CFDs. Minor increases are anticipated.
- Various – County Service Areas
 - Budgeted usage of reserve balance is \$4.6 million in FY 21/22.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
CSA 152 NPDES - 915201	36	33	34	28	28	0
CSA Administration Operating - 915202	10	8	10	9	9	0
Grand Total	46	41	44	37	37	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
CFD 16-M Citrus Heights - 991115	540	67,903	67,903	149,759	149,759	0
CFD 17-1M Conestoga - 991105	0	56,018	56,018	60,967	60,967	0
CFD 17-2M Bella Vista II - 991100	0	68,121	68,121	72,537	72,537	0
CFD 17-3M Tierra Del Rey - 991110	3,262	38,436	38,436	140,860	140,860	0
CFD 17-4M Promontroy - 991120	0	38,342	38,342	100,156	100,156	0
CFD 17-5M French Valley South - 991125	0	10,201	10,201	45,150	45,150	0
CFD 17-6M Amberley TR31199 - 991130	430	34,957	34,957	76,730	76,730	0
CFD 19-1M La Ventana - 991150	0	0	0	10,302	10,302	0
CFD 19-2M Winchester Ranch - 991155	0	0	0	10,302	10,302	0
CFD 19-3M Brisa Pointe - 991160	0	0	0	37,073	37,073	0
CFD18-1M Tramonte TR36475 - 991140	1,956	70,115	70,115	141,433	141,433	0
CFD18-2M Goldn Sunst TR31632-1 - 991145	0	10,200	10,200	10,302	10,302	0
CSA 001 Coronita Lighting - 900101	2,125	8,202	2,150	7,850	7,850	0
CSA 015 N Palm Springs Oasis - 901501	7,638	23,298	7,698	22,912	22,912	0
CSA 021 Coronita-Yorba Heights - 902101	8,699	21,585	8,595	22,408	22,408	0
CSA 022 Elsinore Area Lthg - 902201	15,528	21,119	14,917	19,966	19,966	0
CSA 027 Cherry Valley Lighting - 902701	28,929	48,139	27,632	50,007	50,007	0
CSA 036 Idyllwild Lighting - 903601	209,770	320,976	307,657	309,850	309,850	0
CSA 038 Pine Cove Fire Prot - 903801	49,277	178,958	178,958	165,731	165,731	0
CSA 043 Homeland Lighting - 904301	14,889	48,958	16,187	51,454	51,454	0
CSA 047 W Palm Springs Villa - 904701	3,686	15,975	4,709	18,705	18,705	0
CSA 051 Desert Centre-Multi - 905102	396,050	569,470	417,925	676,378	676,378	0
CSA 059 Hemet Area Lighting - 905901	3,468	8,433	4,756	9,453	9,453	0
CSA 060 Pinyon Fire Protection - 906001	0	310,942	310,942	316,746	316,746	0
CSA 062 Ripley Dept Service - 906203	115,943	220,672	216,887	275,859	275,859	0
CSA 069 Hemet Area E Lighting - 906901	135,047	136,643	105,749	161,915	161,915	0
CSA 070 Perris Area Lighting - 907001	30,316	69,453	28,417	59,326	59,326	0
CSA 080 Homeland Lighting - 908001	53,301	94,930	51,550	90,478	90,478	0
CSA 084 Sun City Lighting - 908401	60,159	155,635	150,038	131,004	131,004	0
CSA 085 Cabazon Lighting - 908501	163,606	171,012	171,498	187,215	187,215	0
CSA 087 Woodcrest Lighting - 908701	30,095	42,652	30,309	40,848	40,848	0
CSA 089 Perris Area (Lakeview) - 908901	33,338	30,550	30,210	29,791	29,791	0
CSA 091 Valle Vista (E Of HT) - 909101	104,731	182,210	111,183	162,978	162,978	0
CSA 094 SE Of Hemet Lighting - 909401	2,681	3,225	2,897	3,645	3,645	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
CSA 097 Mecca Lighting - 909701	63,934	92,845	59,985	90,824	90,824	0
CSA 103 La Serene Lighting - 910301	552,496	691,401	476,684	713,713	713,713	0
CSA 104 Santa Ana - 910401	274,338	580,885	587,769	559,037	559,037	0
CSA 105 Happy Valley Rd Maint - 910501	361,016	263,831	263,831	237,485	237,485	0
CSA 108 Road Improvement Maint - 910801	104,965	413,529	413,529	359,271	359,271	0
CSA 113 Woodcrest Lighting - 911301	1,713	16,492	3,740	13,330	13,330	0
CSA 115 Desert Hot Springs - 911501	4,049	17,568	4,804	15,387	15,387	0
CSA 117 Mead Valley-An Service - 911701	22,981	40,485	24,885	37,419	37,419	0
CSA 121 Bernuda Dunes Lighting - 912101	60,638	121,703	90,502	106,426	106,426	0
CSA 122 Mesa Verde Lighting - 912211	136,930	222,950	258,216	306,058	306,058	0
CSA 124 Elsinore Area Warm Spr - 912411	4,142	62,477	62,477	111,560	111,560	0
CSA 125 Thermal Area Lighting - 912501	14,787	27,828	15,870	27,247	27,247	0
CSA 126 Highgrove Area Lghtg - 912601	1,488,557	2,659,931	1,696,161	4,695,556	4,695,556	0
CSA 128 Lake Mathews Rd Maint - 912801	6,458	107,983	107,983	107,569	107,569	0
CSA 13 N Palm Springs Lighting - 901301	2,908	7,406	2,944	7,728	7,728	0
CSA 132 Lake Mathews Lighting - 913201	175,259	185,916	171,405	188,502	188,502	0
CSA 134 Temescal Canyon Lghtg - 913401	1,801,855	2,232,433	2,152,903	2,259,161	2,259,161	0
CSA 135 Temescal Canyon Lghtg - 913501	14,532	13,078	13,078	12,773	12,773	0
CSA 142 Wildomar Lighting - 914201	17,862	14,795	13,138	13,387	13,387	0
CSA 143 Rancho CA Park & Recr - 914301	3,145,441	3,676,449	3,488,953	3,751,479	3,751,479	0
CSA 145 Sun City Park & Recr - 914501	0	44,994	44,994	9,084	9,084	0
CSA 146 Lakeview Park & Recr - 914601	3,005	15,096	4,428	11,454	11,454	0
CSA 149 - 914901	757,293	1,135,524	1,069,782	302,325	302,325	0
CSA 152 NPDES - 915201	4,880,458	8,123,360	7,906,098	8,371,345	8,371,345	0
CSA Administration Operating - 915202	2,360,339	2,546,787	2,556,986	2,849,841	2,849,841	0
Perris Valley Cemetery District - 980503	581,802	736,041	741,499	1,127,299	1,127,299	0
Grand Total	18,313,221	27,129,117	24,827,801	29,955,350	29,955,350	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
20610 - CFD 17-2M Bella Vista II	0	68,121	68,121	72,537	72,537	0
20620 - CFD 17-1M Conestoga	0	56,018	56,018	60,967	60,967	0
20630 - CFD 17-3M Tierra Del Rey	3,262	38,436	38,436	140,860	140,860	0
20640 - CFD 16-1M Citrus Heights	540	67,903	67,903	149,759	149,759	0
20650 - CFD 17-4M Promontory	0	38,342	38,342	100,156	100,156	0
20660 - CFD 17-5M French Valley South	0	10,201	10,201	45,150	45,150	0
20670 - CFD 17-6M Aberley TR31199	430	34,957	34,957	76,730	76,730	0
20680 - CFD 18-1M Tramonte TR36475	1,956	70,115	70,115	141,433	141,433	0
20690 - CFD18-2M Goldn Sunst TR31632-1	0	10,200	10,200	10,302	10,302	0
20700 - CFD19-1M La Ventana TR31100	0	0	0	10,302	10,302	0
20710 - CFD19-2M Winchstr Rnch TR30807	0	0	0	10,302	10,302	0
20720 - CFD19-3M Brisa Pointe TR36687	0	0	0	37,073	37,073	0
22900 - Perris Cemetery District	581,802	736,041	741,499	1,127,299	1,127,299	0
23010 - CSA Administration	2,360,339	2,546,787	2,556,986	2,849,841	2,849,841	0
23025 - Co Service Area #001	2,125	8,202	2,150	7,850	7,850	0
23100 - Co Service Area #013	2,908	7,406	2,944	7,728	7,728	0
23125 - Co Service Area #015	7,638	23,298	7,698	22,912	22,912	0
23200 - Co Service Area #021	8,699	21,585	8,595	22,408	22,408	0
23225 - Co Service Area #022	15,528	21,119	14,917	19,966	19,966	0
23300 - Co Service Area #027	28,929	48,139	27,632	50,007	50,007	0
23375 - CSA #36 Idyllwild Ltg-P&R	209,770	320,976	307,657	309,850	309,850	0
23400 - Co Service Area #038	49,277	178,958	178,958	165,731	165,731	0
23475 - Co Service Area #043	14,889	48,958	16,187	51,454	51,454	0
23500 - Co Service Area #047	3,686	15,975	4,709	18,705	18,705	0
23525 - Co Service Area #051	396,050	569,470	417,925	676,378	676,378	0
23600 - Co Service Area #059	3,468	8,433	4,756	9,453	9,453	0
23625 - Co Service Area #060	0	310,942	310,942	316,746	316,746	0
23675 - Co Service Area #069	135,047	136,643	105,749	161,915	161,915	0
23700 - Co Service Area #070	30,316	69,453	28,417	59,326	59,326	0
23775 - Co Service Area #080	53,301	94,930	51,550	90,478	90,478	0
23825 - Co Service Area #084	60,159	155,635	150,038	131,004	131,004	0
23850 - Co Service Area #085	163,606	171,012	171,498	187,215	187,215	0
23900 - Co Service Area #087	30,095	42,652	30,309	40,848	40,848	0
23925 - Co Service Area #089	33,338	30,550	30,210	29,791	29,791	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
23950 - Co Service Area #091	104,731	182,210	111,183	162,978	162,978	0
24025 - Co Service Area #094	2,681	3,225	2,897	3,645	3,645	0
24050 - Co Service Area #097	63,934	92,845	59,985	90,824	90,824	0
24075 - Co Service Area #103	552,496	691,401	476,684	713,713	713,713	0
24100 - CSA #104 Sky Valley	274,338	580,885	587,769	559,037	559,037	0
24125 - Co Service Area #105	361,016	263,831	263,831	237,485	237,485	0
24150 - Co Service Area #108	104,965	413,529	413,529	359,271	359,271	0
24175 - Co Service Area #113	1,713	16,492	3,740	13,330	13,330	0
24200 - Co Service Area #115	4,049	17,568	4,804	15,387	15,387	0
24225 - Co Service Area #117	22,981	40,485	24,885	37,419	37,419	0
24250 - Co Service Area #121	60,638	121,703	90,502	106,426	106,426	0
24275 - Co Service Area #124	4,142	62,477	62,477	111,560	111,560	0
24300 - Co Service Area #125	14,787	27,828	15,870	27,247	27,247	0
24325 - Co Service Area #126	1,488,557	2,589,681	1,625,911	4,595,406	4,595,406	0
24350 - Co Service Area #128 East	6,458	107,983	107,983	107,569	107,569	0
24400 - Co Service Area #132	175,259	185,916	171,405	188,502	188,502	0
24425 - Co Service Area #134	1,801,855	2,232,433	2,152,903	2,259,161	2,259,161	0
24450 - Co Service Area #135	14,532	13,078	13,078	12,773	12,773	0
24525 - Co Service Area #142	17,862	14,795	13,138	13,387	13,387	0
24550 - CSA #143a Warner Sprg Subzone1	3,127,961	3,376,149	3,188,653	3,441,379	3,441,379	0
24600 - Co Service Area #149 Wine Cou	658,479	1,015,011	960,256	141,790	141,790	0
24625 - Co Service Area #152 NPDES	3,670,226	4,172,510	4,154,048	4,356,795	4,356,795	0
24800 - Co Service Area #146	3,005	13,211	2,543	11,078	11,078	0
24825 - CSA #149 Wine Country Beautif	98,814	120,513	109,526	160,535	160,535	0
24875 - CSA #152 Sports Facility	602,976	874,139	675,339	938,839	938,839	0
31550 - Co Service Area #143 Qmby	17,480	300,300	300,300	310,100	310,100	0
31555 - CSA #145 Quimby	0	44,994	44,994	9,084	9,084	0
31570 - CSA #152 Zone B	0	2,502,350	2,502,350	2,501,350	2,501,350	0
32720 - CSA 126 Quimby	0	70,250	70,250	100,150	100,150	0
32730 - CSA 146 Quimby	0	1,885	1,885	376	376	0
32740 - CSA 152 Cajalco Corridor Quimby	607,256	574,361	574,361	574,361	574,361	0
40400 - Co Service Area #122 Water	136,930	222,950	258,216	306,058	306,058	0
40440 - CSA #62 Water-Sewer	115,943	220,672	216,887	275,859	275,859	0
Total	18,313,221	27,129,117	24,827,801	29,955,350	29,955,350	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	3,216,684	3,146,929	3,288,335	3,547,834	3,547,834	0
Services and Supplies	6,571,845	9,607,411	10,058,536	11,774,572	11,774,572	0
Other Charges	7,646,183	13,298,870	10,365,669	13,408,642	13,408,642	0
Capital Assets	91,937	390,532	430,586	532,301	532,301	0
Other Financing Uses	786,571	685,375	684,675	692,001	692,001	0
Expense Net of Transfers	17,526,650	26,443,742	24,143,126	29,263,349	29,263,349	0
Operating Transfers Out	786,571	685,375	684,675	692,001	692,001	0
Total Uses	18,313,221	27,129,117	24,827,801	29,955,350	29,955,350	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	1,350,629	1,246,357	1,281,669	1,557,547	1,557,547	0
Revenue from the Use of Money & Property	603,694	956,701	956,701	215,645	215,645	0
Intergovernmental - State	11,772	12,488	12,488	13,271	13,271	0
Charges for Current Services	20,948,769	19,520,144	19,724,073	22,833,823	22,833,823	0
Miscellaneous Revenue	298,384	277,747	263,823	303,614	303,614	0
Other Financing Sources	22,853	2	2	100,003	100,003	0
Total Net of Transfers	23,215,920	22,013,437	22,238,754	24,923,900	24,923,900	0
Operating Transfers In	20,180	2	2	100,003	100,003	0
Total Revenue	23,236,100	22,013,439	22,238,756	25,023,903	25,023,903	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(4,922,880)	5,115,678	2,589,045	4,931,447	4,931,447	0
Total Sources	18,313,221	27,129,117	24,827,801	29,955,350	29,955,350	0

Economic Development

Mission Statement

Elevate the economic position of the county and foster economic vitality, encourage business growth, build a positive business climate, preserve and enhance neighborhoods, improve the quality of life, provide and promote cultural and learning opportunities for all.

Description

The Office of Economic Development has several units that aggressively promote Riverside County and its business opportunities, including Economic Development, the International Business Office, Libraries and Special Districts.

The overarching goal of the Office of Economic Development is to facilitate regional economic development efforts that promote job growth, investment, entrepreneurship, and innovation; the office also creates a business-friendly climate that supports the efforts of the private sector.

Agency Administration is comprised of 20 accounting and administrative professionals that are responsible for the budget planning and analysis, procurement, invoice processing, revenue recovery, project costing, personnel management, and customer service needs of the Office of Economic Development .

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Support small business entrepreneurship, innovation and investment in Riverside County

Portfolio Objective

Create economic opportunities for businesses and employees.

County Outcome

Unleash the power of the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Businesses attending virtual support workshops	350	250	250	1,000
Number of businesses provided one-on-one technical assistance annually	1,057	350	350	1,200
Number of consulting hours provided	3,187	1,000	1,000	5,000

Insights

- Small Business Development Centers (SBDCs) provide assistance to small businesses and aspiring entrepreneurs throughout the country. SBDCs help entrepreneurs realize the dream of business ownership and help existing businesses remain competitive in a complex, ever-changing global marketplace. SBDCs are hosted by leading universities and local economic development agencies and funded in part through a partnership with U.S. Small Business Administration. Riverside County currently hosts one SBDC: the Coachella Valley Small Business Development Center which is directly administered by department staff and located at the Indio Workforce Development Center. SBDC services include business plan development, manufacturing assistance, financial packaging and lending assistance, exporting and importing support, disaster recovery assistance, procurement and contracting aid, market research help and healthcare guidance. Department staff and SBDC consultants provide confidential, one-on-one business counseling at no charge to local small businesses. Counseling is provided in a variety of areas and is customized to meet the specific needs of each business. Counseling areas include Pre-Venture, Startup Process, Early-Growth Stage, Exit Strategy and Disaster Recovery.

OBJECTIVE 2

Department Objective

Support business retention and expansion in Riverside County by providing direct support to all types of businesses

Portfolio Objective

Create economic opportunities for businesses and employees.

County Outcome

Unleash the power of the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Business visits to new and existing businesses	0	100	100	500
Sharing of Foreign Trade Zone benefits with businesses including individualized assessments	0	0	12	36
Site selection and technical assistance for business retention and expansion projects	64	20	20	200

Insights

- A key priority in economic development is the retention and expansion of existing companies. Of all new jobs, 65 to 80 percent are created by existing companies. Businesses that stay competitive are more likely to remain in the county and possibly expand. A critical component of a county-led business retention and attraction program is business visitation. The department will visit at least 100 businesses annually throughout the county to obtain comprehensive information regarding the opportunities and challenges that exist for local business owners. This information will allow the department to assist businesses with obtaining financing, navigating permitting processes, finding employees, and providing one-on-one technical assistance.

OBJECTIVE 3**Department Objective**

Enhance and bolster business attraction and outreach efforts

Portfolio Objective

Create economic opportunities for businesses and employees.

County Outcome

Unleash the power of the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Broker/Site Selector Advertising Placement	0	0	10	50
Direct Broker/Site Selector Outreach	0	0	50	300
Trade Show/Conference Attendance	3	3	6	30

Insights

- As part of business attraction efforts, direct outreach to corporate site selectors and real estate executives is important to attracting new businesses and retaining existing businesses. Many corporate entities utilize these professionals to help determine the best locations for business location decisions.
- Strategic advertising placement will help drive individuals to the Business & Community Services website. This advertising will include the development and placement of advertorial content and include web advertising using targeted approaches such as Pay-Per-Click and electronic banner advertising.

Insights

- An efficient way to reach businesses and corporate site selectors is trade show and conference attendance where networking and direct interaction is facilitated between the economic development community and targeted industry sectors.

Related Links

Riverside County Office of Economic Development Website <https://www.rivcobiz.org>

Riverside County Center for Demographics <https://rivcobcs.org/riv-co-demographics>

Riverside County Innovation Month website <https://www.rivcoinnovation.org/>

Coachella Valley Small Business Development Center <https://coachellavalleysbdc.org/about/>

Excite Acceleration Program <https://exciteriverside.org/>

Budget Changes & Operational Impacts**Staffing**

Net increase of three positions.

- Agency Administration – 20 total budgeted positions.
- Business Services - 19 total budgeted positions, 16 filled, 3 vacant/funded (intended for promotional opportunity).

Expenditures

Net decrease of \$1 million.

- Salaries & Benefits – Net increase of \$925,523.
 - Costs for the Agency Administration budget reflects an increase of \$948,462; this is attributable to the FY 20/21 budget being understated in salaries and benefits due to erroneous deletion of two filled positions. Both positions were restored prior to budget

adoption, however, the funding was not restored until the first quarter.

- Services & Supplies – Net decrease of \$1.5 million.
 - Business Services - net decrease of \$953,786 due to budgeting for projects and events in FY 20/21 that did not take place due to the Coronavirus pandemic.
 - Single Family Revenue Bond - Net decrease of \$449,092 as a result of the transfer of the 4th District Cleanup Program to the CDBG budget, decreased amount of anticipated projects, and decreased utility costs for leased facilities that have been transferred to the Facilities Management Department.
- Other Charges – Net increase of \$402,947.
 - Agency Administration - Net increase of \$266,797, which is largely due to an increase in ISF charges for County Counsel of \$276,147.
 - Business Services - Net increase of \$141,150, which is primarily due to an increase in ISF charges in COWCAP of \$91,297 and County Counsel of \$62,271.
 - Single Family Revenue Bond - Net decrease of \$5,000 due to transfer of the 4th District Cleanup Program to the CDBG budget.
- Capital Assets
 - Single Family Revenue Bond - Net decrease of \$700,000 as there are no anticipated projects.
- Other Financing Uses
 - Single Family Revenue Bond - Budgeted contributions in the amount of \$210,000 to the Edward Dean Museum for operations and building improvements.
- Intrafund Transfers
 - Agency Administration - Net increase of \$187,827 due to reorganization and consolidation of costs such as lease expense, the Economic Development division is absorbing more of the administrative costs of the department. However, several of these

additional costs had previously been direct costs to the Business Services budget.

Revenues

Net decrease of \$307,350.

- Intergovernmental Revenue – Net increase of \$717,094.
 - Agency Administration – Increase of \$435,094 due to a new Federal award for the USEDA Grant.
 - Business Services – Increase of \$282,000 due to increase in State award for the SBA Grant.
- Charges for Current Services – Net increase of \$414,985.
 - Agency Administration – Net increase of \$702,051 due to increased cost of reimbursement for services from other BCS divisions.
 - Single Family Revenue Bond – Net decrease of \$287,066 due the transfer of interfund lease agreements to the Facilities Management Department.
- Miscellaneous Revenue – Net decrease of \$1.3 million.
 - Agency Administration – Net decrease of \$161,699 as a result of reduced principle and interest payments and payoffs for the Revolving Loan Fund (RLF) loans in the USEDA Grant fund.
 - Single Family Revenue Bond - Net decrease of \$864,914 due to the transfer of lease agreement with Big League Dreams to the Facilities Management Department.
- Revenue from Use of Money & Property – Net increase of \$14,186.

Departmental Reserves

- 21100 – Agency Administration
 - Fund AFB for Program Money - \$449,366. Running fund account for the day to day

operations of the Office of Economic Development Administration budget to meet all administrative related expenditures.

- 21100 – Business Services
 - The Business Services Fund plans to use available fund balance for Program Money in the amount of \$584,212 for operational use.
- Fund 21100 – BCS – Single Family Revenue Bond
 - Fund 21101 Restricted Program Money \$20,080 are reserved for San Geronio Water Task Force.

- Fund 21107 Restricted Program Money \$26,651 are reserved for marketing events.
- Fund 22108 Restricted Program Money \$224 for Federal Ag Grant restricted for 4th district projects.
- Fund 21109 Committed Fund Balance \$190,259 necessary for disallowed grant costs in the event of an audit finding.

Net County Cost Allocations

Business Services is receiving \$3.7 million in net county cost allocation, a reduction of \$152,000 or four percent from FY 20/21.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED- Business Services - 1901000000	24	18	20	19	19	0
ED-Agency Administration - 1900100000	67	18	26	20	20	0
Grand Total	91	36	46	39	39	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
ED- Business Services - 1901000000	15,737,201	5,467,883	45,678,980	4,632,308	4,632,308	0
ED-Agency Administration - 1900100000	6,194,348	3,373,888	5,006,724	4,351,980	4,351,980	0
ED-Single Family Revenue Bond - 1900500000	1,072,598	1,624,925	472,945	472,945	472,945	0
Grand Total	23,004,146	10,466,696	51,158,649	9,457,233	9,457,233	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
21100 - EDA-Administration	21,201,548	9,904,125	49,738,078	8,604,295	8,604,295	0
21101 - Single Family Revenue Bond	364	0	0	0	0	0
21109 - EDA Special Projects	1,072,235	0	0	0	0	0
21150 - USEDA Grant	730,000	528,633	1,386,633	819,000	819,000	0
32710 - EDA Mitigation Projects	0	33,938	33,938	33,938	33,938	0
Total	23,004,146	10,466,696	51,158,649	9,457,233	9,457,233	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	6,869,967	3,831,365	4,289,024	4,756,888	4,756,888	0
Services and Supplies	15,051,156	5,987,029	46,091,136	4,534,811	4,534,811	0
Other Charges	542,710	381,745	742,446	784,692	784,692	0
Capital Assets	0	700,000	270,811	0	0	0
Other Financing Uses	893,238	241,826	143,938	243,938	243,938	0
Intrafund Transfers	(352,924)	(675,269)	(378,706)	(863,096)	(863,096)	0
Expense Net of Transfers	22,110,909	10,224,870	51,014,711	9,213,295	9,213,295	0
Operating Transfers Out	893,238	241,826	143,938	243,938	243,938	0
Total Uses	23,004,146	10,466,696	51,158,649	9,457,233	9,457,233	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	14,627	28,700	50,824	42,886	42,886	0
Intergovernmental - State	219,659	0	0	282,000	282,000	0
Intergovernmental - Federal	862,400	422,906	1,280,906	858,000	858,000	0
Charges for Current Services	5,742,053	3,199,748	3,278,330	3,614,733	3,614,733	0
Miscellaneous Revenue	1,212,198	1,943,697	1,079,955	642,082	642,082	0
Other Financing Sources	50,849,985	3,802,405	9,070,427	3,650,405	3,650,405	0
Total Net of Transfers	8,050,937	5,595,051	5,690,015	5,439,701	5,439,701	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	50,849,985	3,802,405	9,070,427	3,650,405	3,650,405	0
Total Revenue	58,900,922	9,397,456	14,760,442	9,090,106	9,090,106	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(35,896,775)	1,069,240	36,398,207	367,127	367,127	0
Total Sources	23,004,146	10,466,696	51,158,649	9,457,233	9,457,233	0

Introduction

Under the California Constitution, public safety is the first responsibility of local government (Article XIII, Section 35). Generally speaking, public safety refers to the protection and welfare of the whole community. More specifically, the Public Safety portfolio is focused on carrying out programs involving, directly or indirectly, the protection, safety, law enforcement activities, and criminal justice system of Riverside County. As a group, they are committed to:

- Being ready by having the right people, in the right place, with the right tools.
- Responding at the right time, in the right manner, with the right resources.
- Resolving matters through the effective use of a variety of resources.
- Restoring residents and communities to a position of safety, stability, and resilience.

The Sheriff's Department is dedicated to suppressing and preventing crime. They have the responsibility for upholding both the United States and California constitutions, and the reasonable enforcement of all federal and state laws or ordinances. They also serve the courts and maintain our county jails.

The Probation Department serves the courts, protects the community and changes lives by working in a collaborative manner with law enforcement, public and private social services agencies, mental health, schools, and other county departments. The department conducts investigations on adult and juvenile criminal offenders, provides intensive supervision, early intervention and treatment services in the community, participates on task force assignments, and delivers juvenile institutional detention and treatment programs throughout the county.

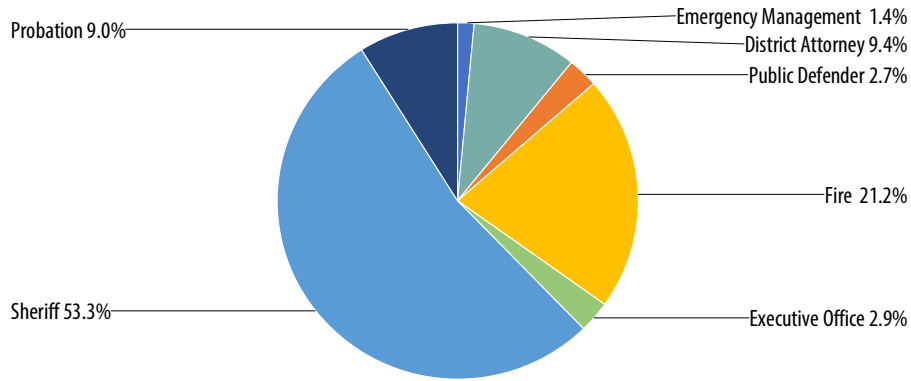
The District Attorney's Office is the public prosecutor acting on behalf of the community and vigorously enforces the law, pursues the truth, and safeguards the rights of individuals to ensure that justice is done. They work with every component of the criminal justice system to protect the innocent, to convict and appropriately punish the guilty, and to protect the rights of victims. They also work within the community to prevent and deter crime, now and for future generations.

The Law Offices of the Public Defender provides legal representation to those individuals who are charged with a crime or involved in certain civil matters. While maintaining the highest level of professional integrity, they are diligent and conscientious advocates and seek to honor and protect the rights of all members of the community by providing vigorous defense from fully competent attorneys.

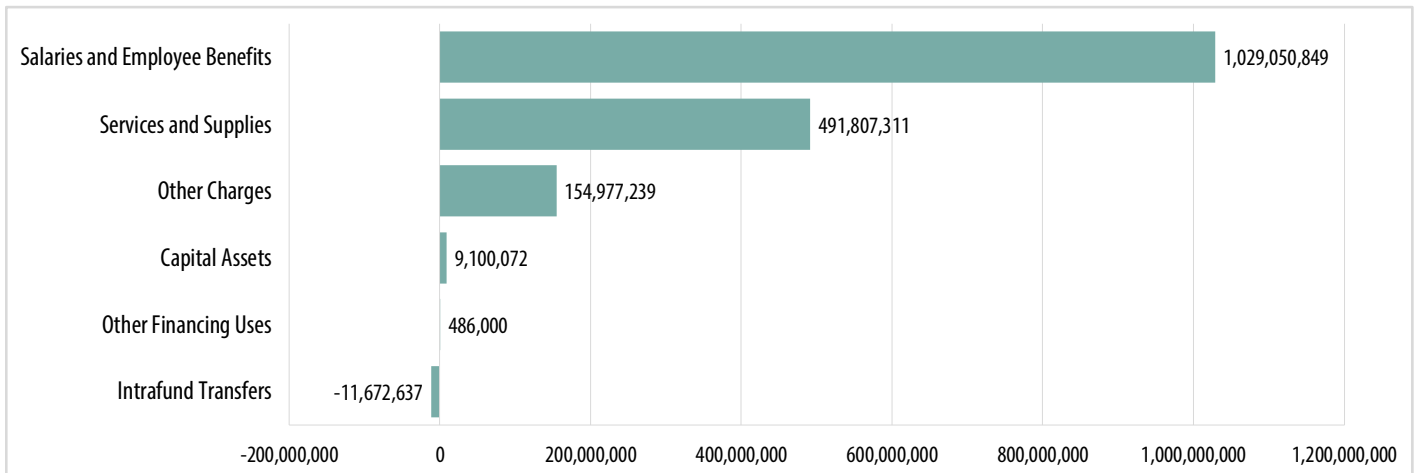
The Fire Department, in cooperation with Cal Fire, is committed to cooperative, regional and integrated fire protection and emergency services. They are an all-risk department devoted to protecting and serving our residents and visitors.

The Emergency Management Department enhances the safety and security of the whole community by leading the efforts to mitigate, prepare for, respond to, and recover from emergencies and disasters. They work diligently to implement a novel, all-hazards approach to emergency management with integrated programs for our area's stakeholders.

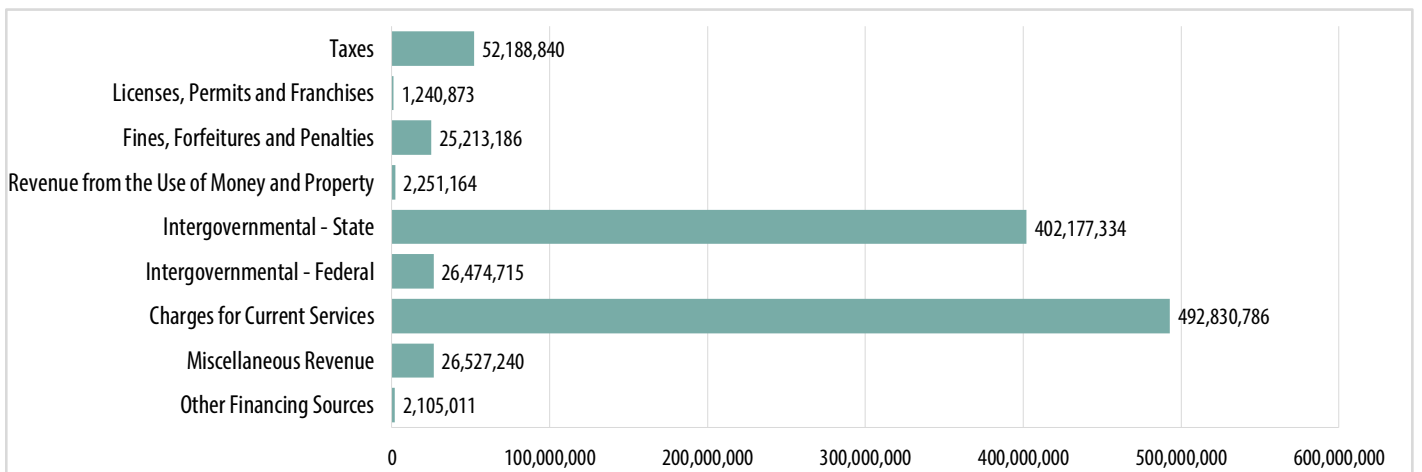
Total Appropriations



Appropriations by Category



Revenues by Source



District Attorney

Mission Statement

The District Attorney of Riverside County, as the public prosecutor acting on behalf of the People, vigorously enforces the law, pursues the truth, and safeguards the rights of all to ensure that justice is done on behalf of our community. The District Attorney works with every component of the criminal justice system to protect the innocent, to convict and appropriately punish the guilty, and to protect the rights of victims. The District Attorney also works within our community to prevent and deter crime and to promote public safety, now and for future generations. The District Attorney fulfills these critical responsibilities through the efforts of the employees of the District Attorney's Office, and each employee is integral to achieving this mission. To that end, the employees of the Riverside County District Attorney's Office, will adopt the highest standards of ethical behavior and professionalism and proudly commit ourselves to the following core values in the performance of the department's duties: Integrity, Respect, Quality, Loyalty, Teamwork, Partnership, Innovation, Fairness, and Service.

Description

The District Attorney's Office is comprised of approximately 700 attorneys, investigators, and support staff who serve more than 2 million residents across the vast 7,200 square miles that make up Riverside County - the 10th largest county in the United States. The department handles, on average, more than 60,000 criminal cases each year and is one of the largest District Attorney offices in the state.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Achieve justice for our community through quality, efficient, and ethical prosecution of criminal and civil cases, while adapting to a rapidly-changing criminal justice landscape and ever-increasing constitutional and legal mandates.

Portfolio Objective

Resolve/Respond/Innovate.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average Days to Disposition for General Felony and Misdemeanor Cases	162	197	135	135
Average Felony/Misdemeanor Caseload Per Attorney	66.00	80.00	55.00	55.00

Insights

- Average Felony & Misdemeanor Caseload Per Attorney: Manageable caseloads allow attorneys to focus on efficiently meeting their legal obligations. These legal obligations require providing timely discovery to defense attorneys, diligent case preparation, and management of overall caseloads to effectuate disposition by early plea agreements or the commencement of trial. As a result of the COVID-19 pandemic, local criminal courts continue to operate minimally. The inability to resolve cases through normal disposition processes, such as conducting trials, has caused a backlog of cases resulting in substantial increase in felony and misdemeanor caseloads. Compounding the substantial caseload increase are the continued filing of new cases that come into the criminal justice process each day.
- Average Days to Disposition for General Felony and Misdemeanor Cases: Focus on progressive case disposition process to resolve general felony and misdemeanor cases earlier in the criminal justice process, preventing the unnecessary expenditure of agency and court resources.

Insights

- New Legal Mandates: Over the last five years the State Legislature has continued to implement sweeping changes to the criminal justice system. These changes require a significant increase in the work of the District Attorney's Office without corresponding increases in state funding. Although the department have filed SB90 test claims seeking reimbursement for the more time-consuming litigation required in SB1437 (relitigating hundreds of previously resolved murder cases) the claim was denied. As a result, the department anticipate further straining its limited resources to continue to address the ongoing unfunded mandates imposed by the legislature such as: the sex offender registration reclassification requirements (SB384), the retroactive reductions in probation terms (AB1950), and the over 300% increase in California Public Records Act requests for the newly accessible peace officer personnel records (SB1421). Additionally, the department's overall caseload has increased by 10,000 to 15,000 cases due to our almost complete inability to resolve cases during the partial closure of the Riverside County criminal courts caused by the COVID-19 pandemic. It will be impossible to handle this increased workload without either adding paralegal and clerical support or significantly reducing other services.

OBJECTIVE 2

Department Objective

Prevent future crime through early intervention, education, and prevention efforts in collaboration with educators, parents, youth, and recent offenders.

Portfolio Objective

Resolve/Respond/Innovate.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of crime prevention Deputy DA contacts with youth/families	28,189	16,529	26,500	26,500
Number of juvenile court filings * As Needed	1,004	421	0	0
Number of SARB Deputy DA contacts with school staff, parents and students	487	913	519	250

Insights

- The Crime Prevention Unit (CPU) focuses on early intervention, education, and prevention programs for youth and at-risk populations to prevent minors from entering the criminal justice system. These programs includes the School Attendance Review Board (SARB) and the Gang Awareness Mentoring and Education program (GAME).
- School Attendance Review Board (SARB): Education is a key factor in crime prevention. In our U.S. prison population, 82 percent of incarcerated individuals are high school dropouts. The SARB program works to mitigate truancy and increase high school graduation rates by providing families with the guidance, support, and resources needed to stop truancy.
- Gang Awareness Mentoring and Education program (GAME): GAME is a proactive and cost-effective gang awareness and suppression program for youth, parents, and educators in our communities. In 2020, the department made 177 presentations to approximately 10,000 participants, including elementary school students, to deter gang participation.

OBJECTIVE 3

Department Objective

The District Attorney Bureau of Investigations protects the community through innovative and rigorous high level investigations of criminal and civil law violations.

Portfolio Objective

Resolve/Respond/Innovate.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
CRTF Cannabis Regulation Task Force investigation closed (Formed July 2018) * As Needed	18	36	0	0
CRTF Cannabis Regulation Task Force investigation opened * As Needed	53	67	0	0
GIT Gang Impact Team Investigations Closed (Closed cases indicate arrests, filings and /or case clearances) * As Needed	211	158	0	0
GIT Gang Impact Team Investigations Opened * As Needed	183	212	0	0

Insights

- The Bureau of Investigations: In addition to providing all required investigative support for active criminal prosecution and post-conviction case reviews and investigations, a key component of the Bureau’s law enforcement mission is to pursue a proactive approach to combating criminal activity within the county. The Bureau leads or actively participates in diverse multi-agency task forces, combating a wide range of problems from gangs, narcotics, and firearms trafficking, to black market cannabis sales. The Bureau is uniquely equipped to combat this type of complex criminal activity in cooperation with deputy district attorneys while sharing investigative expertise and resources with allied agencies.

OBJECTIVE 4

Department Objective

Provide support and safeguard rights of crime victims and witnesses throughout the criminal justice process through advocacy and the facilitation of critical care and financial services.

Portfolio Objective

Resolve/Respond/Innovate.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Ensuring a professionally trained, countywide Mass victimization response team (training hours)	1,781	518	1,000	1,000
Number of special victims unit cases per advocate	94	121	65	65
Services provided to special victims unit *As Needed	132,957	81,878	0	0

Insights

- To be the victim of any crime, but especially a violent one, not only devastates the individual and their family, but often leaves long term trauma on those involved. This is where the Division of Victim Services (DVS) steps in to help. The department’s Victim Service Advocates not only facilitate the delivery of immediate crisis services, but also serve as a critical member of the prosecution team providing needed guidance and support throughout the criminal justice process. While the advocates faithfully serve all victims of crime, certain types of cases demand specialized training and attention to particularly vulnerable victims.
- Crisis Response Team: DVS established a crisis response team in FY 16/17. To properly respond and advocate in mass casualty events, advocates require specialized training on mass victimization and coordinated response strategies. Over the last several years, the DVS team has engaged in significant professional training and is poised to be one of the most effective and organized crisis response teams in future deployments. The team’s deployment to the Las Vegas Route 91 mass shooting response proved the team’s operational readiness and advanced skill sets. Since that tragedy, the team has continued to receive cutting-edge training and development, ensuring Riverside County has an elite team of advocates to respond to the next tragedy.

Insights

- Special Victims Unit:** The Special Victims Unit (SVU) prosecutes some of the most emotionally challenging offenses within the District Attorney's Office. Sexual assault, child and elder abuse, and extreme neglect have a long-lasting impact upon the victims, leaving them feeling helpless and afraid. The SVU Advocates provide support and guidance to these vulnerable victims through a complicated and oftentimes lengthy criminal justice process. Caseloads in SVU are extremely high and require significantly more attention and resources than other types of crimes prosecuted by our office. Providing these victims with comprehensive resources and services not only helps victims prepare for the stress of trial, but also for the long-term healing that continues well after the case is resolved. These highly trained advocates ensure victims are provided with the support they need to reduce stress and prevent or address poly victimization (having experienced multiple victimizations such as sexual abuse, physical abuse, bullying, and exposure to family violence).
- K-9 Court/Facility Dog Program:** These amazing dogs are specially trained to assist with SVU victims or any victim of a violent crime that are traumatized and need additional support only these dogs can give. Facility/Court dogs are the calm that victimized children need while testifying or recounting the horrific crimes committed against them. The goal of using the Facility Dog is to reduce the trauma and build resiliency in our most vulnerable victims as we move through the criminal justice process together.

Related Links

Website: <http://www.rivcoda.org>

Twitter: <http://www.twitter.com/RivCoDa@RivCoDa>

Facebook: www.facebook.com/RivCoDA/

Instagram: <http://www.instagram.com/rivcoda/?ref=badge@RivCoDa>

Budget Changes & Operational Impacts

Staffing

Net increase of nine positions when compared to the FY 20/21 adopted budget, totaling 793 authorized positions.

The District Attorney continues to utilize austerity measures to meet county budget targets. This includes restricting hiring to grant funded and mission critical positions necessary to absorb several new unfunded legal mandates and still maintain minimum service levels.

In the FY 21/22 budget, the District Attorney requests an increase of 13.4 percent when compared to prior years request. This mission critical increase is necessary to meet the demands of new legal mandates and continue to address the backlog caused by the partial court closures. Of this new request, 46 percent is funded through non-county resources (restricted sub funds, state and federal reimbursements, and competitive grant awards). The remaining 54 percent will be funded through a combination of additional net county cost, absorbed attrition, delayed hiring, and office restructuring.

Consistent with the Board's overriding fiscal objectives, this strategy seeks to hold net county cost requirements to the lowest possible level that will ensure our constitutional and statutory obligations are met without compromising essential public safety services.

Expenditures

Salaries & Benefits

A net increase of \$21 million, however, there was a budgetary adjustment in the First Quarter Budget Report due to sub fund reporting that significantly impacted the department's budget. As a result, when compared to the department's adjusted budget, the net increase is only \$7.2 million. The District Attorney's Office full request includes funding to support the following:

- \$8 million necessary to maintain current staffing levels due to unfunded rollover deficit

which includes county negotiated salary increases) and Public Employee Retirement System increases which are outside of department control.

- \$5 million to address critical vacancies as well as fund new requests among attorney/non-sworn personnel due to new unfunded state legal mandates and address the significant staffing deficiencies that have occurred over the years. This category represents both the recruitment in process (after pay period one) in addition to requested positions for efficient operations within the fiscal year.
 - \$3.3 million to specifically address new initiatives to be taken by the office including the Riverside County Child Exploitation Team (RCCET) and the Force Investigation Detail (FID). This funding will also be used to address the significant staffing impact which will be realized from the implementation SB 384 (Sex Offender Tiered Registration). The new State mandate may be eligible for future reimbursement as determined by the Commission of State Mandates.
- Services & Supplies

There is a decrease of \$13 million when compared to the FY 20/21 adopted budget.

 - There was a \$13 million correction entry completed in the FY 20/21 First Quarter Report that shifted budget from Services and Supplies to Other Charges. Overall, there is a net decrease of \$352,000, or two percent in FY 21/22 over FY 20/21 projections due primarily to the completion of significant technological upgrades in the prior year.
- Other Charges
 - There is an increase of \$11.9 million compared to the FY 20/21 adopted budget. There was a \$13 million correction entry completed in the FY 20/21 First Quarter Report that shifted budget from Services and Supplies to Other Charges. As a result of those budget

adjustments, there are no significant year-over-year increase.

- Fixed Assets
 - There is a net decrease of \$580,953 in FY 21/22 when compared to the FY 20/21 adopted budget due to finalization of one-time server/equipment purchases.
- Intrafund Transfers
 - There is a net increase of \$845,201 in FY 21/22 when compared to the FY 20/21 adopted budget. This is primarily due to the increased activity anticipated by the Juvenile Justice Coordinating Council revenues compared to the current year which was significantly impacted by COVID-19 school closures.

Revenues

Projected Revenues for FY 21/22 increased by \$13.4 million, or 23 percent. The department received an additional \$8 million in Prop. 172 Sales Tax to fund a portion of the increased salary cost.

Departmental Reserves

The department use of reserves remains consistent from the prior years. The District Attorney's Office projects to spend \$4.9 million in reserves for FY 21/22:

- \$1.0 million in asset forfeiture funds restricted to support law enforcement training and equipment; and
- \$3.9 million in restricted funding for salaries and benefits of designated staff in Consumer, Environmental Fraud, and new Cannabis Regulation Task Force.
- 11167 – Local Revenue Fund 2011
 - The purpose is to reimburse the department for AB109 casework. All money is posted to the budget each fiscal year as revenue. Normally there are more expenditures in AB109 casework than there is revenue available.

Net County Cost Allocations

Net county cost was increased to \$85.3 million. The department is requesting a backfill of \$13 million to maintain current staffing, as well as address mission

critical priorities. Additional Prop 172 sales tax revenue has been identified to meet a portion of the department's request.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
District Attorney - 2200100000	792	784	787	797	793	0
Grand Total	792	784	787	797	793	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
District Attorney - 2200100000	127,616,236	138,337,969	150,489,445	163,274,080	156,939,163	0
District Attorney Forensic - 2200200000	283,516	600,000	600,000	600,000	600,000	0
Grand Total	127,899,751	138,937,969	151,089,445	163,874,080	157,539,163	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	115,649,916	124,849,435	137,813,334	149,747,483	143,412,566	0
11017 - Consumer Protection Prosecut	3,762,233	4,550,000	4,391,747	3,850,000	3,850,000	0
11018 - State Adj DA Asset Forf	62,172	500,000	6,300	315,000	315,000	0
11019 - DA-Vehicle Theft Allocation	1,062,834	1,500,000	1,292,646	1,500,000	1,500,000	0
11028 - DA Federal Asset Forfeiture	384,278	500,000	468,979	685,000	685,000	0
11041 - Real Estate Fraud Prosecution	2,068,255	2,000,000	1,803,695	2,500,000	2,500,000	0
11118 - DOI - Auto Insurance Fraud	1,263,710	939,921	910,696	911,723	911,723	0
11143 - AB158 Casino Morongo DA	261,499	130,500	130,000	212,248	212,248	0
11144 - AB158 Pechanga Resort DA	88,042	130,500	130,000	230,971	230,971	0
11145 - AB158 Soboba Casino DA	0	25,200	25,000	0	0	0
11146 - AB158 Spotlight 29 Casino DA	0	40,500	40,000	0	0	0
11147 - AB158 Augustine Casino DA	10,180	61,150	60,900	9,595	9,595	0
11151 - DA Law Enforcement Training	32,000	0	25,000	0	0	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
11156 - Auto Insurance Fraud - Urban	599,398	442,842	454,526	442,842	442,842	0
11157 - Life & Annuity Consmr Prot Prg	46,758	16,000	8,842	25,000	25,000	0
11158 - Workers Comp Insurance Fraud	1,951,132	2,680,008	2,986,210	2,887,107	2,887,107	0
11159 - AB158 Fantasy Springs Csino DA	0	3,650	3,500	0	0	0
11160 - AB158 Spa&Agua Caliente Cso DA	126,931	90,500	90,000	100,847	100,847	0
11174 - Disability & Hlthcre Ins Fraud	528,078	477,763	447,470	456,264	456,264	0
11185 - PC 186.11_Major Fraud	2,334	0	600	0	0	0
Total	127,899,751	138,937,969	151,089,445	163,874,080	157,539,163	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	114,502,236	108,244,646	120,718,197	135,667,520	129,332,603	0
Services and Supplies	16,327,840	32,529,619	19,898,489	19,546,225	19,546,225	0
Other Charges	15,547	17,855	12,287,173	11,940,640	11,940,640	0
Capital Assets	83,664	762,833	566,088	181,880	181,880	0
Intrafund Transfers	(3,029,536)	(2,616,984)	(2,380,502)	(3,462,185)	(3,462,185)	0
Expense Net of Transfers	127,899,751	138,937,969	151,089,445	163,874,080	157,539,163	0
Total Uses	127,899,751	138,937,969	151,089,445	163,874,080	157,539,163	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Fines, Forfeitures & Penalties	1,646,796	6,151,500	3,277,104	5,451,500	5,451,500	0
Revenue from the Use of Money & Property	127,159	0	0	0	0	0
Intergovernmental - State	40,823,850	41,071,181	42,025,779	41,679,244	49,679,244	0
Intergovernmental - Federal	4,330,807	3,229,790	3,671,773	3,385,671	3,385,671	0
Charges for Current Services	3,436,769	2,084,500	15,581,631	12,920,419	12,920,419	0
Miscellaneous Revenue	744,899	220,000	128,365	770,000	770,000	0
Other Financing Sources	487,543	6,000,000	6,400,000	0	0	0
Total Net of Transfers	51,110,280	52,756,971	64,684,652	64,206,834	72,206,834	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	487,543	6,000,000	6,400,000	0	0	0
Total Revenue	51,597,823	58,756,971	71,084,652	64,206,834	72,206,834	0
Net County Cost Allocation	75,784,000	80,180,998	78,591,887	83,333,998	85,332,329	0
Use of Fund Balance	517,928	0	1,412,906	16,333,248	0	0
Total Sources	127,899,751	138,937,969	151,089,445	163,874,080	157,539,163	0

Emergency Management

Mission Statement

Enhance the safety and security of the whole community by leading the efforts to mitigate, prepare for, respond to, and recover from emergencies and disasters.

Description

The County of Riverside Emergency Management Department (EMD) was established in July 2015 and has four divisions: Business and Finance, Operations, Preparedness, and Riverside County Emergency Medical Services Agency (REMSA). These divisions function together to provide coordination and oversight of emergency management and disaster response services for the residents of Riverside County. EMD also supports the Riverside County Operational Area and the Regional Disaster Medical Health Coordination for California Region VI.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Optimize community resiliency by preparing residents and businesses to participate in all phases of disasters and emergencies.

Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
New individuals trained for Community Emergency Response Team (CERT)	706	600	600	600

Insights

- The Community Emergency Response Team (CERT) program educates people about disaster preparedness for hazards that may impact their area and trains them in basic disaster response skills, such as fire safety, light search and rescue, team organization, and disaster medical operations. CERT courses are scheduled throughout the calendar year to ensure basic emergency preparedness training is available for residents and employees living and working in cities and communities within Riverside County.

OBJECTIVE 2

Department Objective

Prepare county departments to integrate into the county emergency management structure and maintain critical departmental functions during and after emergencies.

Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
County Personnel identified as Emergency Field Responders and/or EOC Personnel trained on Standardized Emergency Management System (SEMS) and IS 100 Introduction to Incident Command System (ICS).	0	0	200	200
Percentage of county departments that test their Department Continuity of Operations Plans (COOP).	0%	0%	100%	100%
Trained county Emergency Operations Center (EOC) responders	165	170	50	50

Insights

- EOC Training is scheduled continually to ensure County staff and operational partners are well versed in EOC operations.
- The Continuity of Operations (COOP) Plan and supporting agency/department annexes ensure County of Riverside essential government functions continue following situations that disrupt normal operations. Local government jurisdictions with continuity plans respond and recover effectively because: 1) they identify essential functions, 2) they prioritize their mission critical functions, and 3) they operate from a different location when necessary.

Insights

- The SEMS course provides an overview of the Standardized Emergency Management System (SEMS). SEMS is the cornerstone of California’s emergency response system and the fundamental structure for the response phase of emergency management. The course provides learners with a basic understanding of SEMS concepts, principles, and components. The ICS 100 course is designed to introduce employees to the Incident Command System (ICS) and provides the foundation for higher level ICS training. The course describes the history, features, principles, and organizational structure of the Incident Command System

OBJECTIVE 3

Department Objective

Assure the Emergency Medical Services (EMS) system operates effectively through excellent clinical practices, and rapid response times to critical 9-1-1 calls.

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of 9-1-1 emergency ground ambulance response times meeting or exceeding contract response times	92%	92%	92%	92%
STEMI survival rate	93%	90%	90%	90%

Insights

- The 9-1-1 emergency response time performance measure can be modified based on Emergency Medical Dispatch prioritization changes in conjunction with the 9-1-1 emergency ambulance agreement with American Medical Response.
- A measurement greater than 90 percent for the 9-1-1 emergency ambulance provider response time performance standard gives us insight into their ability to surge to unexpected increases in 9-1-1 requests.
- The STEMI survival rate is the rate at which patients survive ST Elevation Myocardial Infarction (heart attack), which is dependent on EMD's effectual application of patient outcome focused system design and management utilizing National Standards and research driven best practices.

Related Links

Website: <http://www.RivCoReady.org>

<http://www.RivCoEMD.org>

<http://www.RivCoCERT.org>

<http://www.RivCoEMS.org>

Twitter: @RivCoReady @RivCoCERT @RivCoListos
(Spanish version)

Facebook: RivcoReady

Budget Changes & Operational Impacts

Staffing

Net reduction of three positions from the prior fiscal year, totaling 74 authorized positions.

Expenditures

- Salaries & Benefits
 - A net increase of \$1.9 million due to scheduled pay increases. A large portion of

this increase is funded through the Maddy Fund.

- Services & Supplies
 - A net decrease of \$900,000 due to a reduction in the expenses related to the COVID-19 pandemic response.
- Other Charges
 - A net increase of \$1.1 million attributable to an increase in the budget for Bio-terrorism Preparedness Funds.
- Fixed Assets
 - A net decrease of \$51,351 in planned capital assets purchases.
- Intrafund Transfers
 - A net increase of \$364,549 due to increase in administrative costs of increases in grants and COVID-19 pandemic response.

Revenues

- Intergovernmental - State
 - A net increase of \$2.0 million due to PHEP COVID-19 grant funding.
- Intergovernmental - Federal
 - A net increase of \$3.7 million due to anticipated COVID-19 pandemic response reimbursements.
- Charges for Current Services
 - A net decrease of \$1.9 million due to an estimated decrease in revenues collected through the MOU with the Fire Department for services provided to contracted cities.
- Miscellaneous Revenue
 - A net decrease of \$603,612 due to cost and revenue allocations updated to reflect appropriate funding categories.
- Other Financing Sources

- A net increase of \$1.7 million to maintain service levels relating to cost recovery and emergency activations.

Departmental Reserves

EMD began FY 20/21 with a balance of \$9 million. For FY 21/22, EMD projects spending \$3.5 million. These departmental reserves are restricted by state and federal regulations as outlined below. The department's reserves are currently used to maintain the existing level of services, and to fund the implementation of the emergency medical services.

- Fund 10000 - EMS Restricted Revenue Balances
 - The EMS Deferred Revenue balance is \$7.3 million. Of that, \$1.8 million is encumbered for FY 21/22. This balance represents the combined restricted revenue from the ambulance contract and the MADDY/Richie fine money. EMD is continuing the multi-year implementation of the REMSA EMS Strategic plan. The EMS Strategic Plan includes system wide enhancements that are budgeted to be funded out of this account. The estimated cost for this fiscal year is \$2.4 million.
- Fund 21800 - Public Health Emergency Preparedness (PHEP) Equity
 - The PHEP Equity account balance \$1.3 million, – This is a result of restricted, interest bearing

funds from federal grants funds passed through the California Department of Public Health. Reserves must be spent on improvements to the health/medical emergency management system. The PHEP Equity fund is used to update equipment in the Medical/Health Branch of the EOC, Medical/Health DOC and to support professional services contracts for EOC/DOC policy development and exercises. The fund is reducing and is projected to be expended by FY 21/22.

- Fund 21810 - Hospital Preparedness Program (HPP) Equity
 - The HPP Equity account balance is \$370,319. This is a result of unexpended grant funding received over multiple fiscal years. EMD is required to maintain HPP funds in a separate interest bearing account and the funds can only be used on projects that enhance hospital preparedness programs.

Net County Cost Allocations

The \$2.5 million received through Prop. 172 Funds in lieu of net county cost provides the necessary financial stability by filling the nine percent gap for emergency management services. There is no net county cost allocation for FY 21/22.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Emergency Management Department - 2000100000	71	77	78	74	74	0
Grand Total	71	77	78	74	74	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Emergency Management Department - 2000100000	31,667,748	21,844,120	103,029,618	24,534,963	24,261,049	0
Grand Total	31,667,748	21,844,120	103,029,618	24,534,963	24,261,049	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	25,973,682	14,018,323	94,994,211	14,538,688	14,264,774	0
11038 - Maddy Fund	3,405,381	4,010,602	4,010,602	5,600,081	5,600,081	0
21800 - Bio-terrorism Preparedness	1,704,418	2,842,913	3,052,523	3,786,505	3,786,505	0
21810 - Hosp Prep Prog Allocation	584,268	972,282	972,282	609,689	609,689	0
Total	31,667,748	21,844,120	103,029,618	24,534,963	24,261,049	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	8,280,105	8,255,251	13,418,026	10,469,296	10,195,382	0
Services and Supplies	27,137,628	17,861,777	90,957,760	16,935,335	16,935,335	0
Other Charges	380,268	858,081	872,136	1,948,123	1,948,123	0
Capital Assets	344,231	367,812	3,280,497	316,461	316,461	0
Intrafund Transfers	(4,474,484)	(5,498,801)	(5,498,801)	(5,134,252)	(5,134,252)	0
Expense Net of Transfers	31,667,748	21,844,120	103,029,618	24,534,963	24,261,049	0
Total Uses	31,667,748	21,844,120	103,029,618	24,534,963	24,261,049	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	162,788	0	0	0	0	0
Intergovernmental - State	265,930	1,381,768	1,891,006	3,426,662	3,426,662	0
Intergovernmental - Federal	4,379,385	7,450,600	16,508,521	11,102,437	11,102,437	0
Charges for Current Services	3,700,939	7,719,361	7,732,165	5,815,081	5,815,081	0
Miscellaneous Revenue	2,741,240	2,800,858	2,800,858	2,197,246	2,197,246	0
Other Financing Sources	6,829,796	0	81,800,000	0	1,719,623	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Total Net of Transfers	11,250,281	19,352,587	28,932,550	22,541,426	22,541,426	0
Operating Transfers In	6,829,796	0	81,800,000	0	1,719,623	0
Total Revenue	18,080,078	19,352,587	110,732,550	22,541,426	24,261,049	0
Net County Cost Allocation	12,945,862	2,491,533	(7,702,933)	0	0	0
Use of Fund Balance	641,809	0	1	1,993,537	0	0
Total Sources	31,667,748	21,844,120	103,029,618	24,534,963	24,261,049	0

County Executive Office - Courts

Mission Statement

In support of the Board of Supervisors, the mission of the County Executive Office is to facilitate administrative excellence in partnership with departments, through leadership, vision, stewardship of resources, and communication, to promote, foster and enhance the quality of life in Riverside County. The Executive Office's core values include: integrity in service, teamwork, competence and perspective, and making a difference.

Description

The Executive Office oversees the administration of various budget units within the Public Protection functional area. These budget units receive revenue and make payments that are required by the state based on legislation or court orders and are considered 'pass-through funds.' County departments and agencies receiving the funds execute the operational activities related to each budget unit.

- Contribution to Trial Court Funding: In FY 97/98, AB233 became effective, which provides state responsibility for funding of trial court operations. Each county is responsible for contributing to trial court operations, which is permanently capped at the same dollar amount as that county provided to court operations in FY 94/95. The Contribution to Trial Court Funding budget unit receives revenues from trial courts and distributes a portion back to the state based on this legislation.
 - Confidential Court Orders: This budget unit reimburses the Superior Court for defense expenses related to Penal Code 987.9. All expenses must be requested by counsel and approved by a judicial panel. Services covered include expert witnesses, experts assisting in preparation of demonstrative evidence for trial, medical and lab support, legal research and investigative services.
- Court Facilities Payments: The county makes required quarterly facilities payments for all courts transferred to the state as of December 31, 2009. Under terms of joint occupancy agreements between the county and the state, quarterly payments are made for operations, maintenance, and utilities at four shared facilities: Larson, Banning, Southwest, and Riverside Juvenile Court. The budget also provides property and liability insurance, custodial service and building maintenance for the historic courthouse and law libraries. Juror parking and a juror trolley service is also paid from this account.
- Court Reporter Transcripts: Judges in Superior Courts may make motions directing the county to pay for creating a verbatim record in criminal matters, appeals, juvenile proceedings, proceedings to declare a minor free from custody, probate proceedings and some civil matters. Pursuant to these orders, court reporters must submit an invoice along with a minute order for each case to the County Executive Office. Requests for transcripts by the prosecutor or defense attorney are charged to the requestor's office.
- Grand Jury: The Executive Office oversees the Grand Jury budget, which funds stipend and mileage reimbursements for the 19 Grand Jury members, as well as for the Criminal Grand Jury, which is empaneled and requested at the request of the District Attorney. The Grand Jury is selected by the court following an application, interview, and then random selection of those interviewed. The impaneled jury is charged and sworn to investigate or inquire into county matters of civil concern. Penal Code 888-892 and 914.5 require the county to pay all costs associated with civil and criminal grand juries.
- Indigent Defense: This budget unit provides legal defense services to the impoverished, as directed by the court, in criminal, juvenile and probate matters. Services also are provided in some family

law cases including termination of parental rights. Four private firms under contract with the county provide assistance when the Public Defender declares a representation conflict.

- National Pollutant Discharge Elimination System (NPDES): This budget unit administers and coordinates the Municipal Separate Storm Sewer System permit (MS4) compliance program within the unincorporated areas to protect public health and safety. The three regional water quality control boards (Santa Ana, San Diego, and

Colorado) whose regulatory boundaries are located within the county enforce this federally mandated NPDES program. Renewal of these MS4 permits typically occurs every five to seven years, and requires the county to participate in a multitude of program development initiatives in order to help mitigate the effects of urban runoff quality and quantity associated with new development, and in some cases, redevelopment.

Budget Tables

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Dispute Resolution - 1111100000	0	0	0	467,009	467,009	0
EO-Cmty Recidivism Red Grant Prog - 1105200000	48,017	0	0	0	0	0
EO-Confidential Court Orders - 1103300000	497,868	517,224	509,780	517,224	517,224	0
EO-Contrib To Trial Court Funding - 1100900000	25,127,297	26,121,788	25,139,173	26,121,788	26,121,788	0
EO-Court Facilities - 1103900000	6,164,731	6,281,046	6,172,443	6,281,046	6,281,046	0
EO-Court Reporting Transcripts - 1104300000	886,829	1,411,263	1,042,502	1,411,263	1,411,263	0
EO-Grand Jury Admin - 1104400000	279,080	580,708	456,089	574,308	580,708	0
EO-Indigent Defense - 1109900000	9,130,053	12,417,387	12,122,860	12,313,540	12,843,540	0
Grand Total	42,133,874	47,329,416	45,442,847	47,686,178	48,222,578	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	42,085,857	47,329,416	45,442,847	47,219,169	47,755,569	0
11149 - Dispute Resolution Program	0	0	0	467,009	467,009	0
21410 - Comm Recidivism Reduction Prgm	48,017	0	0	0	0	0
Total	42,133,874	47,329,416	45,442,847	47,686,178	48,222,578	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	0	293	0	279	279	0
Services and Supplies	13,866,654	18,033,039	17,125,232	18,225,063	18,761,463	0
Other Charges	28,248,351	29,296,084	28,317,615	29,280,836	29,280,836	0
Other Financing Uses	18,870	0	0	180,000	180,000	0
Expense Net of Transfers	42,115,005	47,329,416	45,442,847	47,506,178	48,042,578	0
Operating Transfers Out	18,870	0	0	180,000	180,000	0
Total Uses	42,133,874	47,329,416	45,442,847	47,686,178	48,222,578	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	262	0	0	0	0	0
Intergovernmental - State	0	0	0	0	500,000	0
Charges for Current Services	72,401	103,847	56,834	467,009	497,009	0
Miscellaneous Revenue	27	61	76	61	61	0
Total Net of Transfers	72,690	103,908	56,910	467,070	997,070	0
Total Revenue	72,690	103,908	56,910	467,070	997,070	0
Net County Cost Allocation	42,013,429	47,225,508	45,385,937	47,225,508	47,225,508	0
Use of Fund Balance	47,755	0	0	(6,400)	0	0
Total Sources	42,133,874	47,329,416	45,442,847	47,686,178	48,222,578	0

Fire

Mission Statement

The department is a public safety agency dedicated to protecting life, property, and the environment through professionalism, integrity, and efficiency.

Description

The Riverside County Fire Department (RCFD) is an integrated, cooperative, regional fire protection system that provides fire, emergency medical services, technical rescue and hazardous materials response to approximately 1.6 million residents in the unincorporated area, in 20 partner fire cities and one community services district. The County of Riverside contracts for emergency response from the California Department of Forestry and Fire Protection (CALFIRE) to serve as the RCFD. All hazards emergency response services are provided from 95 fire stations using about 1,050 firefighters (CALFIRE), 276 administrative and support personnel, and about 150 reserve volunteer firefighters. CALFIRE is responsible to protect the State Responsibility Area (SRA) or watershed as part of the cooperative agreement and Public Resources Code §§4125-4127. The RCFD is one of the largest regional fire service organizations in California.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Minimize the frequency and severity of fires through preventive services.

Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Construction permit plan reviews completed within established timeframes	90%	92%	90%	90%
Fire hazard reduction violation compliance rate	100%	100%	100%	100%
Training Compliance	100%	82%	96%	100%

Insights

- The Riverside County Hazard Reduction Office enforces the abatement of hazardous vegetation on vacant parcels within pre-defined unincorporated areas of Riverside County, in support of various State and County Ordinances. This inspection activity is critical to the prevention and spread of fire throughout Riverside County.
- To ensure responders are best equipped for emergency response, RCFD employs a mix of academic and manipulative (i.e., hands-on, simulative) training, the latter of which to be resource-intensive but very effective. The goal is an average of 80 hours per employee per year. The department is not on target with the estimates mainly because of the pandemic.
- RCFD conducts construction permit plan reviews for compliance with fire and life safety codes, standards, and regulations and typically aims to have them completed within 14-21 calendar days of submittal depending on office location and respective partner city goals.

OBJECTIVE 2

Department Objective

Quickly and safely respond to all emergency services requests.

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Call processing timeliness (EFD in seconds)	153	154	153	153
Call processing timeliness (EMD in seconds)	150	151	150	150
Turnout timeliness	100%	85%	90%	100%

Insights

- Call Processing Time is measured from the time the call-taker enters the call into Computer Aided Dispatch (CAD) to when the call is dispatched. The department began to distinguish call processing times between the Emergency Fire Dispatch (EFD) and Emergency Medical Dispatch (EMD) in July 2018. Each has its own guideline for response.
- Turnout Time is measured from time dispatcher hits the dispatch button in CAD to when the resource is placed in CAD as going EnRoute. The turnout time target is established by the department based on training and internal data analysis and is 90 seconds.

OBJECTIVE 3

Department Objective

Pursue the best possible outcomes for fire and emergency victims through delivery of competent fire suppression and emergency medical care.

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Customer satisfaction response rate	50%	2%	25%	50%
Return of spontaneous circulation	35%	16%	28%	35%

Insights

- The Fire Department will be measuring Customer Satisfaction via website and intend to institute procedures to ensure this data is more regularly captured in a way that proves valuable to residents and the department, alike. The customer survey was established on the department’s website in October 2019. The department will be measuring the number of responses in relation to the volume of calls responses. In FY 21/22, RCFD will push for a better customer service response.
- Return of spontaneous circulation is when a patient’s heart returns to function. The national average for field ROSC is 8-11 percent and through training and staffing the department can exceed this average.

Related Links

CALFIRE/RCFD website: <http://www.rvcfire.org>

CALFIRE website: www.fire.ca.gov

CALFIRE Careers: http://calfire.ca.gov/about/about_careers

CAL MAST: www.sbcounty.gov

Fire & Burn Foundation website:
www.fireandburn.org

California Fire Safe Council:
www.cafiresafecouncil.org

Mountain Communities Fire Safe Council: <http://mcfsc.org/>

National Fire Protection Association: www.nfpa.org

National Weather Service: www.weather.gov

Twitter: https://twitter.com/intent/follow?source=followbutton&variant=1.0&screen_name=calfirerru

Facebook: <https://www.facebook.com/CALFIRERRU/>

Budget Changes & Operational Impacts

Staffing

Net increase of eighteen positions from the FY 20/21 budget, totaling 299 authorized positions. These increases are in various programs within the department.

- Increase of four positions in the Office of the Fire Marshal Bureau. This increase is due to an expansion of an annual business fire safety inspection program. The current program performs inspections of State Mandated Facilities and responds to reported complaints. Expansion of the inspection program to additional facilities fosters a continuing culture of fire & life safety within the business community, reduces the rate of fires, and supports business continuity and tax revenue.
- Increase of nine positions in the Emergency Command Center (ECC). Four Fire Communications Dispatcher (FCD) positions were added during FY 20/21. This allowed the

department to over-hire during the hiring process to ensure the department meet its target of filling all funded FCD positions. A portion of recruits do not complete the hiring or training process. The additional five positions will improve customer service delivery while bringing the department closer to state and national standards for staffing to call volume ratio and will benefit span of control with a possible decrease to department overtime liabilities.

- Increase of two position in the Public Affairs and Community Education Bureau. The positions will provide a consistent approach in tasks that require creativity, planning, production and follow-up in the world of instant information.
- Increase of three various administrative positions within the department. These positions will assist with procurement, analysis of statistics and general clerical support.

Expenditures

A net decrease of \$8.6 million or 2.4 percent.

- Salaries & Benefits
 - Increase of \$4.7 million, or 15.1 percent, due to 18 additional positions, increases in merits, and benefits.
- Services & Supplies – Decrease of \$17.7 million or 7 percent
 - The CalFire cooperative agreement decreased by \$13.3 million from the FY 20/21 final adopted budget, which includes no decrease for the county and \$13.3 million for the city partners. The large decrease in the CalFire contract is due to a reduction in the CalFire staff benefit rate of 27 percent. The county portion is not decreasing due to the additional staffing requested in the proposed budget. In addition, the greater decrease in the city partners portion is due to an erroneous inflated amount previously budgeted for the city partners.
 - Professional Services decreased by \$1.7 million from the removal of the Emergency

Management Department from the City Partners Agreements. The pass-through costs will no longer be part of the Fire Department's budget.

- Other Charges – Increase of \$4.1 million or 5.2 percent.
 - The transfer expense from the Structural Fire Tax fund increased by \$4.1 million. This increase is to transfer the estimated increase in revenue from the fund to both the County general fund and six city partners.

Revenues

A net decrease of \$7.3 million or 2.5 percent.

- Taxes – Increase of \$2.2 million or 4.5 percent
 - The increase is from structural fire taxes and redevelopment property tax trust fund distributions for the county unincorporated areas and six city partners.
- Intergovernmental - State – Increase of \$2 million or 9.3 percent
 - Net increase of \$2 million due to a one-time increase of \$2 million in Prop. 172 Sales Tax to fund additional request within the Fire budget.
- Charges for Current Services – Decrease of \$1 million or 6.6 percent
 - The reduction of the CalFire contract costs reduces the amount of revenue received from

city partners by approximately \$13 million. This reduction is offset by the increase of \$4 million in taxes and other revenue.

Departmental Reserves

- 21000 – Structural Fire Tax Fund
 - Fire Department structural fire tax and redevelopment funds for the county and six city partners under contract with the county for fire services. The fund balance is due to the timing of deposits after year end cut off dates in FY 19/20.
- 30300 – Construction & Land Acquisition Fund
 - The fund balance is from previous mitigation fees and solar impact capital funds. The restricted fund balance is expected to be \$1.6 million. These funds must be utilized for construction and land acquisition for future fire stations, training facilities and capital purchases for the Fire Department. It is anticipated to be eliminated in five to ten years based on completed construction or land acquisition.

Net County Cost Allocations

The department requested \$56.3 million of net county cost. This is an increase of \$4.1 million from FY 20/21. The Executive Office has recommended that the net county cost remain at \$52.2 million supplemented by a \$2 million increase to Prop. 172 sales tax revenue.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Fire Protection - 2700200000	232	236	242	260	260	0
Fire Protection-Contract Svc - 2700400000	45	45	44	39	39	0
Grand Total	277	281	286	299	299	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Administration - 2700250000	94,059,801	0	0	93,416,715	91,195,315	0
Battalion 01 - 2700201000	11,879	0	0	57,150	57,150	0
Battalion 02 - 2700202000	14,488	0	0	15,065	15,065	0
Battalion 03 - 2700203000	9,831	0	0	20,610	20,610	0
Battalion 04 - 2700204000	36,302	0	0	38,207	38,207	0
Battalion 05 - 2700205000	28,567	0	0	38,545	38,545	0
Battalion 06 - 2700206000	16,214	0	0	21,860	21,860	0
Battalion 07 - 2700207000	3,492	0	0	12,714	12,714	0
Battalion 08 - 2700208000	28,427	0	0	23,760	23,760	0
Battalion 09 - 2700209000	8,750	0	0	10,500	10,500	0
Battalion 10 - 2700210000	25,114	0	0	19,315	19,315	0
Battalion 11 - 2700211000	22,634	0	0	40,518	40,518	0
Battalion 12 - 2700212000	15,240	0	0	9,500	9,500	0
Battalion 13 - 2700213000	3,759	0	0	14,300	14,300	0
Battalion 14 - 2700214000	36,164	0	0	54,521	54,521	0
Battalion 15 - 2700215000	21,433	0	0	42,700	42,700	0
Communications/IT Services - 2700236000	5,835,886	0	0	5,884,553	5,884,553	0
Emergency Command Center - 2700230000	71,482	0	0	431,102	431,102	0
EMS Administration Bureau - 2700234000	1,075,259	0	0	1,643,591	1,643,591	0
Facilities Maintenance Bureau - 2700252000	459,366	0	0	2,169,350	2,169,350	0
Fire Prevention Bureau - 2700255000	440,785	0	0	200,393	200,393	0
Fire Protection - 2700200000	36,034,278	154,446,169	160,933,429	41,872,898	42,122,898	0
Fire Protection Inventory - 2700200100	3,839,094	0	0	4,497,811	4,497,811	0
Fire Protection-Const & Land Acq-Fire - 2700100000	0	1,502,735	0	1,691,445	1,691,445	0
Fire Protection-Contract Svc - 2700400000	110,718,818	135,330,395	135,330,396	119,031,262	119,031,262	0
Fire Protection-Non Forest - 2700300000	69,682,622	72,982,268	72,982,268	77,131,182	77,131,182	0
Fleet Administration - 2700256000	6,256,874	0	0	5,793,111	5,793,111	0
Hazmat Bureau Services - 2700235000	70,461	0	0	197,100	197,100	0
Health & Safety Bureau - 2700239000	21,455	0	0	62,080	62,080	0
Office of the Fire Marshal - 2700233000	529,691	0	0	1,941,509	1,941,509	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Public Information Office - 2700251000	39,685	0	0	47,950	47,950	0
Technical Rescue - 2700258000	65,280	0	0	250,000	250,000	0
Training Bureau - 2700257000	1,202,683	0	0	771,130	771,130	0
Volunteer Administration Bureau - 2700253000	69,466	0	0	133,100	133,100	0
Grand Total	330,755,281	364,261,567	369,246,093	357,585,547	355,614,147	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	261,072,659	289,776,564	296,263,825	278,762,920	276,791,520	0
21000 - Co Structural Fire Protection	69,682,622	72,982,268	72,982,268	77,131,182	77,131,182	0
30300 - Fire Capital Project Fund	0	1,502,735	0	1,691,445	1,691,445	0
Total	330,755,281	364,261,567	369,246,093	357,585,547	355,614,147	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	29,626,670	30,841,352	30,872,296	35,250,124	35,500,124	0
Services and Supplies	224,426,092	253,246,282	259,287,193	237,750,903	235,529,503	0
Other Charges	76,660,904	79,905,943	78,818,614	84,033,340	84,033,340	0
Capital Assets	428,998	464,990	464,990	748,180	748,180	0
Other Financing Uses	306,000	306,000	306,000	306,000	306,000	0
Intrafund Transfers	(693,382)	(503,000)	(503,000)	(503,000)	(503,000)	0
Expense Net of Transfers	330,449,281	363,955,567	368,940,093	357,279,547	355,308,147	0
Operating Transfers Out	306,000	306,000	306,000	306,000	306,000	0
Total Uses	330,755,281	364,261,567	369,246,093	357,585,547	355,614,147	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	51,624,266	49,957,610	55,273,688	52,188,840	52,188,840	0
Revenue from the Use of Money & Property	761,897	859,000	1,219,274	946,316	946,316	0
Intergovernmental - State	20,992,532	21,347,400	21,347,400	21,338,782	23,338,782	0
Intergovernmental - Federal	399,178	2,000,000	2,000,000	2,000,000	2,000,000	0
Charges for Current Services	179,545,668	212,175,100	212,214,103	198,182,377	198,312,740	0
Miscellaneous Revenue	15,078,055	15,687,258	9,971,904	17,903,560	17,903,560	0
Other Financing Sources	1,469,931	0	5,043,812	0	0	0
Total Net of Transfers	268,401,597	302,026,368	302,026,369	292,559,875	294,690,238	0
Operating Transfers In	1,469,931	0	5,043,812	0	0	0
Total Revenue	269,871,527	302,026,368	307,070,181	292,559,875	294,690,238	0
Net County Cost Allocation	55,130,175	52,232,464	53,675,912	52,232,464	52,232,464	0
Use of Fund Balance	5,753,579	10,002,735	8,500,000	12,793,208	8,691,445	0
Total Sources	330,755,281	364,261,567	369,246,093	357,585,547	355,614,147	0

Probation

Mission Statement

Serving Courts, Protecting Our Community, Changing Lives

Description

The Probation Department is one of the most diversified criminal justice agencies in the county and enjoys an excellent reputation for working in a collaborative manner with other county agencies and various organizations in the community. The department’s four distinct services are:

- Field Services is responsible for the investigation and supervision of adult and juvenile offenders through 14 office locations countywide. Services include state-mandated services to the courts, performing intake and investigation functions, and preparing court reports; providing community supervision to approximately 11,355 adult clients, including Post Release Community Supervision and Mandatory Supervision, and approximately 1,234 juvenile clients.
- Institution Services is responsible for the operation of two juvenile detention facilities: Indio Juvenile Hall (IJH), and Southwest Juvenile Hall (SJH), and the Alan M. Crogan Youth Treatment and Education Center (AMC YTEC), a secure treatment program.
- Administrative and Business Services is responsible for providing the infrastructure by which the department can achieve its mission. The division provides research and evaluation, fiscal, and human resources services.
- Juvenile Court Placement is responsible for the out-of-home care for minors who are wards of the Juvenile Court, funds all psychological services ordered by the Juvenile Court and pays for minors sent to the California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ) under the Welfare and Institutions Code (WIC) Sections 601-827.e.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Community and Court Value.

Portfolio Objective

Restore our residents and communities to a position of safety, stability, and resilience.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of adult clients successfully completing probation	76%	74%	82%	82%
Percentage of juvenile clients successfully completing probation	73%	74%	77%	77%

Insights

- Adult Successful Completion of Probation: This metric illustrates the success rate of the Probation Department in guiding adult with the completion of their Court mandated terms and conditions. FY 21/22 targets are based on continued process improvements through the implementation and review of LEAN concepts.
- Juvenile Successful Completion of Probation: This metric illustrates the success rate of the Probation Department in guiding juvenile clients with the completion of their Court mandated terms and conditions. FY 21/22 targets are based on continued process improvements through the implementation and review of LEAN concepts.

OBJECTIVE 2

Department Objective

Promote Client Safety

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Use of Force Incidents	0%	11.30%	1.70%	1.70%

Insights

- Use of Force Incidents: This is a new performance measure for FY 21/22 due to the continued improvement processes through the LEAN maturity score. This measures the number of uses of force incidents by department staff.

OBJECTIVE 3

Department Objective

Promote Staff Safety

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Workers Compensation Incidents	0%	1.90%	0.30%	0.30%

Insights

- Workers Compensation Incidents: This is a new performance measure for FY 21/22 due to the continued improvement processes through the LEAN maturity score. This measures the number of workers compensation incidents filed by department staff.

Related Links

<https://probation.co.riverside.ca.us/>

Budget Changes & Operational Impacts

Staffing

Net decrease of 15 positions.

- To meet the Executive Office budget targets and the Board of Supervisors approved vacancy rate of 10 percent, the department funded 903 positions.

Expenditures

A projected net increase of \$7.2 million or five percent when compared to the FY 20/21 adopted budget.

- Salaries & Benefits
 - Net increase of \$5.6 million or five percent due to the annual merit increases, and an increase in pension obligations.
- Services & Supplies
 - Net decrease of \$900,000 due to reduction in facility management request and staff related expenses.
- Other Charges

- Net increase of \$2.5 million due to increases in contracted services with other agencies. These services are funded primarily through the Juvenile Justice Crime Prevention Act (JJCPA) and the Community Corrections Subaccounts (AB109).

Revenues

Projected net increase of \$7.5 million, or eight percent when compared to the FY 20/21 adopted budget.

- Intergovernmental Revenue
 - Increase of \$860,000 in Title IV-E Revenue due to increase in claims through contracted services of Justice Benefits Inc (JBI).
 - Increase of \$1.6 million in Youthful Offender Block Grant and estimated FY 20/21 growth allocation.
 - Increase of \$930,000 in Juvenile Probation Camp Fund and Juvenile Probation Activities.
 - Increase of \$520,000 in Court Collections of Drug Testing Fees.
 - Increase of \$2.3 million in SB823 DJJ Realignment allocation to county.

Departmental Reserves

The below reserves are restricted by state and federal regulations. To maintain current service levels, these funds and projected rollover balances from FY 20/21 will be recognized based on anticipated expenditures within FY 21/22.

- Fund Number 11047 – Title IV-E Advances
 - Budget year ending balances of \$1.3 million is budgeted in FY 21/22. Funds are used to support youth at imminent risk of removal from their homes.
- Fund Number 11164 – SB678 Comm Cor Perf Incen Act
 - Budget year ending balances of \$2.6 million is budgeted in FY 21/22 to provide treatment and intervention services for adult offenders.

- Fund Number 11167 – Local Revenue Fund 2011
 - Community Corrections Partnership (CCP) Training Grants: These funds are received by the Community Corrections Partnership Executive Committee (CCPEC) for the training and evaluation of the county's CCP implementation plans. Funds are approved and distributed by the CCPEC. \$219,389 in CCP Grant funds is included in the FY 21/22 budget for contracted services with UCR-Presley Center of Crime and Justice Studies to conduct a research study of the Day Reporting Centers.
 - Juvenile Justice Crime Prevention Act (JJCPA) funds: These funds are administered through the Juvenile Justice Coordinating Council to support the juvenile preventive programs with a goal of preventing, intervening, and suppressing juvenile delinquency. \$3.8 million in JJCPA reserved funds is budgeted in FY 21/22 to maintain services provided to at-risk youth throughout Riverside County.
 - Youthful Offender Block Grant (YOBG): These funds are used for the ongoing operational needs of the Alan M. Crogan Youth and Treatment Center. \$6.7 million in YOBG reserved funds is budgeted in FY 21/22.

Net County Cost Allocations

The department has a net county cost allocation of \$41.8 million, a reduction of \$320,000 from the amount received in FY 20/21. The reduction of \$320,000 in reduced net county cost was backfilled by an increase to Prop. 172 Sales Tax revenues.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Probation - 2600200000	599	494	501	486	486	0
Probation-Administration & Support - 2600700000	89	103	99	98	98	0
Probation-Juvenile Hall - 2600100000	404	321	321	319	319	0
Grand Total	1,092	918	921	903	903	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Probation - 2600200000	68,708,320	78,578,096	72,443,740	81,143,675	81,465,675	0
Probation-Administration & Support - 2600700000	13,549,853	15,871,695	18,044,033	18,908,397	18,908,397	0
Probation-Court Placement Care - 2600400000	1,133,704	1,445,679	1,460,261	1,451,945	1,451,945	0
Probation-Juvenile Hall - 2600100000	41,642,482	46,751,371	48,123,692	47,989,125	47,989,125	0
Grand Total	125,034,360	142,646,841	140,071,726	149,493,142	149,815,142	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	125,016,740	142,641,841	140,071,726	149,493,142	149,815,142	0
11153 - Evidence-Based Prb Spvn JAGX	1,321	0	0	0	0	0
11178 - Ward Welfare Fund-Probation	10,895	5,000	0	0	0	0
11180 - Rst for State Adj Asset Forfeit	5,404	0	0	0	0	0
Total	125,034,360	142,646,841	140,071,726	149,493,142	149,815,142	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	92,333,908	105,539,534	96,506,762	111,147,205	111,147,205	0
Services and Supplies	22,443,011	22,750,539	22,877,474	21,507,124	21,829,124	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Other Charges	12,052,821	16,208,984	22,481,474	18,750,408	18,750,408	0
Capital Assets	69,793	187,000	245,232	210,000	210,000	0
Intrafund Transfers	(1,865,172)	(2,039,216)	(2,039,216)	(2,121,595)	(2,121,595)	0
Expense Net of Transfers	125,034,360	142,646,841	140,071,726	149,493,142	149,815,142	0
Total Uses	125,034,360	142,646,841	140,071,726	149,493,142	149,815,142	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	144,979	0	0	0	0	0
Intergovernmental - State	77,783,820	96,635,937	89,028,496	102,644,619	102,966,619	0
Intergovernmental - Federal	2,315,649	3,512,600	3,078,716	3,897,187	3,897,187	0
Charges for Current Services	1,341,569	363,969	893,989	1,154,000	1,154,000	0
Miscellaneous Revenue	26,803	15,000	22,006	0	0	0
Other Financing Sources	521,350	0	2,905,613	0	0	0
Total Net of Transfers	81,612,820	100,527,506	93,023,207	107,695,806	108,017,806	0
Operating Transfers In	521,350	0	2,905,613	0	0	0
Total Revenue	82,134,170	100,527,506	95,928,820	107,695,806	108,017,806	0
Net County Cost Allocation	43,039,698	42,119,336	44,142,906	41,797,336	41,797,336	0
Use of Fund Balance	(139,508)	(1)	0	0	0	0
Total Sources	125,034,360	142,646,841	140,071,726	149,493,142	149,815,142	0

Public Defender

Mission Statement

Provide the highest quality of legal representation to any indigent person unable to afford such representation in criminal, juvenile or certain civil proceedings upon the request of the client or appointment of the court.

Description

Since 1948, The Law Office of the Public Defender has continued to deliver highly skilled legal representation to the indigent population in Riverside County. The office consists of lawyers, investigators, paralegals, social workers, and clerical staff. The office represents approximately 85 percent of all criminal cases filed within the County of Riverside.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Acquire and retain high-performing personnel through effective recruitment and training.

Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of law clerks hired as attorneys	1	0	1	1
Percentage of new hires who remain with the office for at least 5 years	90%	90%	90%	100%

Insights

- Retaining new hires past the five-year mark not only reduces the cost of hiring, but increases quality of service through retention of institutional knowledge.
- The Office Law Clerk Program is an innovative state wide model. By hiring law clerks who have participated in the volunteer program the Office reduces the amount of time, expense and energy in recruitment and training of new attorneys. The department takes pride in shaping the workforce of the future. The trend is to continue to hire motivated and committed law students from the law clerk program as attorneys.
- Newly hired attorneys undergo an 18-month performance-based probation period. Due to the department’s rigorous hiring process no attorney since 2013 has been released while on probation. This indicates on-target hiring practices, which translates to a stable work environment, continuity of counsel for our clients, and retention of legal experience.
- The Public Defender is authorized by the State Bar of California to provide Minimum Continuing Legal Education (MCLE) to the attorneys in the department and the legal community at large. The Public Defender provides over 24 trainings per year at no expense to the office or to attendees. Due to the Public Defender’s efforts, all of the department’s attorneys exceed the minimum State Bar training requirements.

OBJECTIVE 2

Department Objective

To competently, and efficiently attempt to resolve cases to the satisfaction of clients in a timely manner and without going to trial.

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of felonies resolved prior to preliminary hearing	94%	94%	99%	99%
Percentage of felony cases resolved between preliminary hearing and trial	84%	84%	90%	90%
Percentage of misdemeanors resolved prior to trial	99%	99%	99%	99%

Insights

- By resolving misdemeanor matters prior to trial, the Public Defender is able to reduce the time an attorney spends on a case and the number of court appearances, which benefits clients by reducing the number of times they have to come to court. The reduction of court appearances reduces the cost to the department.
- Preliminary hearings are a measure of time consumption, by resolving felony matters prior to preliminary hearings, the department saves money. By reducing the number of court appearances, the Public Defender reduces the amount of time attorneys must spend on the preparation of a case.

Insights

- Resolving matters at an early stage in the proceedings is not only beneficial to clients, but less court appearances translates to savings to the department. Staffing the many courts throughout the county to accomplish early case resolutions directly results in time and money savings.

OBJECTIVE 3

Department Objective

Prepare and conduct trials to achieve the best possible results for clients in a competent manner.

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of law suits filed against the Public Defender	1	0	0	0
Percentage of cases that go to jury trials	1%	1%	1%	1%

Insights

- Case resolution at an early stage of the criminal proceedings not only benefits clients but saves the department time and money. By having the necessary staff to properly and efficiently prepare each case, the Public Defender is able to keep the number of jury trials it conducts low. Jury trials are time consuming and expensive. In 2019, the Public Defender was appointed on more than 40,000 criminal matters and conducted under 200 jury trials.

Insights

- In many instances, a case must go to trial and it is necessary to have a well-trained attorney that has the necessary time to competently prepare for the challenges of a jury trial. Competent counsel benefits the client in receiving a fair and just sentence, and saves the department and the county money by avoiding the sentence being overturned based on the granting of a motion for new trial based on ineffective assistance of counsel or reversed on appeal.
- Avoiding lawsuits filed by former clients based on ineffective assistance of counsel translates directly to cost savings in that the Public Defender and the county do not have to pay for the expense of costly litigation.

OBJECTIVE 4

Department Objective

Ensure that members of the community are able to minimize the consequences of criminal convictions by providing post conviction relief services that allow them to maintain professional licenses and apply for work.

Portfolio Objective

Restore our residents and communities to a position of safety, stability, and resilience.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of filed 1203.4 petitions that are granted	90%	90%	90%	90%

Insights

- A petition pursuant to Penal Code section 1203.4 is a request to the court to withdraw a plea of guilty and enter a plea of not guilty. The court shall thereupon dismiss the accusations against a defendant and the defendant will be released from all penalties and disabilities resulting from the conviction of the offense. Clients who benefit from PC 1203.4 are able to keep professional licenses, seek and maintain jobs, take care of their families and in general succeed.

Related Links

<https://publicdef.co.riverside.ca.us/>

Budget Changes & Operational Impacts

Staffing

Net increase of 29 positions from the prior fiscal year, totaling 277 authorized positions.

- The department deleted three positions and added 32 Deputy Public Defender IV positions. The newly added positions will allow for more growth and promotional opportunities within the department. Once the department has successfully filled those positions, the vacated positions will be deleted resulting in no net new changes to the department's overall authorized positions. The Executive Office will continue to monitor the department's positions and require that once vacated these positions are deleted.

Expenditures

Net increase of \$500,000

- Salaries & Benefits
 - A net increase of \$1 million due to scheduled pay increases and pension obligations.
- Services & Supplies
 - A net decrease of \$500,000 due to a reduction in insurance cost and minor reductions in other cost.

Revenues

Net decrease of \$181,000

The department received one-time revenues of \$1.9 million from Prop. 172 Sales Tax to fund the department's juvenile operations and have a reduction in Other Financing Sources of \$2 million.

Departmental Reserves

- 11123 – Indian Gaming Spc. Distribution
 - The purpose is to reimburse the department for staff time associated with Indian Gaming cases.

- 11167 – Local Revenue Fund 2011
 - The purpose is to reimburse the department for AB109 casework. All money is posted to the budget each fiscal year as revenue. Normally there are more expenditures in AB109 casework than there is revenue available.

Net County Cost Allocations

The department has a net county cost allocation of \$41.9 million, an increase of \$683,000 when compared to the FY 20/21 allocation.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Public Defender - 2400100000	249	248	248	277	277	0
Grand Total	249	248	248	277	277	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Public Defender - 2400100000	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0
Grand Total	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0
Total	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	37,302,663	40,269,934	39,919,788	41,266,551	41,266,551	0
Services and Supplies	5,065,122	4,987,682	4,987,682	4,496,971	4,496,971	0
Other Charges	30,831	52,228	52,228	48,535	48,535	0
Expense Net of Transfers	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0
Total Uses	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	4,135	0	0	0	0	0
Intergovernmental - State	1,496,991	1,936,423	2,021,223	2,021,223	3,888,356	0
Charges for Current Services	95,853	193,919	63,667	70,199	70,199	0
Miscellaneous Revenue	0	9,000	0	0	0	0
Other Financing Sources	166,050	2,000,000	2,000,000	0	0	0
Total Net of Transfers	1,596,979	2,139,342	2,084,890	2,091,422	3,958,555	0
Operating Transfers In	166,050	2,000,000	2,000,000	0	0	0
Total Revenue	1,763,029	4,139,342	4,084,890	2,091,422	3,958,555	0
Net County Cost Allocation	40,639,722	41,170,502	40,874,808	41,853,502	41,853,502	0
Use of Fund Balance	(4,135)	0	0	1,867,133	0	0
Total Sources	42,398,616	45,309,844	44,959,698	45,812,057	45,812,057	0

Sheriff

Mission Statement

In partnership with the public we serve, we are dedicated to suppress and prevent crime through the reduction of criminal recidivism; we have the responsibility for upholding both the United States and California constitutions, the reasonable enforcement of all federal and state laws or ordinances, and all required mandates of the elected Sheriff; we serve our superior courts by providing court security, service of civil processes, and the execution of lawful orders of the court; we maintain our county jails and committed inmates in accordance with state guidelines and regulations in a fair and humane manner; and we perform the legal functions of the Coroner-Public Administrator with dignity and respect for those in need of our services.

Description

The core services of the Sheriff's Department are to provide a 24/7 uniformed response to calls for service from the public in the unincorporated county areas, to operate a countywide jail system that serves all local agencies, to provide court security and service of court processes and orders, and to perform Coroner – Public Administrator functions pursuant to California law.

- The Field Operations Division provides much of the county's law enforcement via ten Sheriff patrol stations, several support bureaus, and specialty teams spread across the county's different regions. In addition, the department provides police services for seventeen incorporated cities, one tribal reservation, and one community college district.
- The Corrections Division operates five correctional facilities, an alternative sentencing program, and several in-custody treatment programs.
- The Courts Services Division provides court security by maintaining public safety, execution of orders issued by the court, service, and enforcement of civil processes, and serving civil

and criminal arrest warrants. The Court Services Division also provides enhanced security at the County Administration Center.

- The Coroner's Bureau investigates and reports on all the violent, sudden, or unusual deaths of persons within the county as established by California law. The Public Administrator investigates and administers the estates of Riverside County residents who die without someone available or willing to handle their affairs.
- The department supports internal operations through the Administration Division, Support Services Bureau, and the Ben Clark Training Center.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Maintain high-performing employees and organizational agility through proficiency in best practices and efficient hiring processes.

Portfolio Objective

Be ready by having the right people, in the right place, with the right tools.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average number of days from application to employment offer	120	100	100	100
Percentage of eligible staff completing de-escalation training	85%	90%	90%	90%

Insights

- Tracking the time from application to employment offer is critical in meeting anticipated demand. It typically takes 160 days from the date of application for Sheriff applicants to complete all steps in the hiring process (background check, medical and physiological screening, and polygraph test). Hiring new employees at a rate greater than the department’s actual attrition rate in sworn, corrections, and classified categories is needed to stabilize workforce levels.
- Equipping members of the department with the right skills is integral to providing quality service to the public. Over 90 percent of uniformed staff meet the Police Officer Standards and Training (POST) and Standards and Training in Corrections (STC) requirements, as confirmed via external audits. Additionally, to respond to evolving demands in society, the department aims to have 90% of eligible staff complete formal de-escalation training. De-escalation training helps uniformed personnel resolve highly emotional situations using less force and with fewer injuries to themselves and others.

OBJECTIVE 2

Department Objective

Implement continuous and innovative improvements that streamline operations and customer experiences.

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Electronic Confinement Program (SECP) full-time enrollments	264	0	0	0
SECP part-time enrollments *court/participant dependent	2,227	0	0	0
Work Release Program (WRP)enrollments *court/participant dependent	6,055	0	0	0

Insights

- The department’s Part-time Secured Electronic Confinement Program (SECP) program is comprised of participants who are referred by the courts into the departments Work Release Program (WRP) and opt to serve their community service sentences while assigned to house arrest. Full-time SECP is comprised of carefully vetted participants from the in-custody population. Participation from individuals who are in-custody remains a challenge because many who qualify elect to wait for a federal release as opposed to continuing their sentence with electronic monitoring.

Insights

- The department's work release program is made up entirely of participants who are referred to the program by the courts. Decreasing the failure to appear rate has continued to be a challenge, but the department is continually making efforts to improve. Recently, the department has partnered with the Probation Department to explore ways to work toward reducing probation violations for failing to successfully complete the program. Additionally, the department increased access to the underserved areas of the county through the use of expanded alternative sentencing program services at satellite locations in Riverside, Murrieta, and Indio. This, coupled with a campaign to inform officers of the court of the availability of these services so they may better inform their clients, will hopefully increase program enrollment.
- The department's goal is to construct enough inmate bed space to adequately house all inmates. If adequate bed space existed, the department could eliminate the practice of releasing inmates early from their court ordered sentence (federal releases). The elimination of federal releases would allow alternative sentencing and inmate programs to grow.

Related Links

<https://www.riversidesheriff.org/>

Budget Changes & Operational Impacts

Staffing

Net increase of 39 positions when compared to the FY 20/21 adopted budget.

- The FY 21/22 budget request includes a total of 4,970 authorized positions, of which 4,141 are funded. The positions are related to existing operations, the continued phased in opening of JJBDC, unincorporated patrol staffing and critically needed positions for our coroner's bureau.

Expenditures

Net increase of \$54 million

The department requested a net increase of \$77.1 million, or nine percent when compared to the FY 20/21 adopted budget. However, based on the recommended budget, there is a net increase of \$54 million or six percent when comparing the FY 20/21 adopted budget.

- Salaries & Benefits
 - A net increase of \$45.6 million, or seven percent when compared to the FY 20/21 adopted budget. However, based on the full request of the department, there is a net increase of \$59.9 million. The majority of the increase is due to \$16.8 million for annual merit increases, pension increase of \$12 million, also \$1 million increase in workers comp insurance and retiree health insurance. The department also has a carryover from last year consisting related to the loss of CARES funding of \$14.7 million. The remaining increase of \$14.7 million is related to operational needs for different divisions throughout the department.
- Services & Supplies
 - A net increase of \$8.9 million when compared to the FY 20/21 adopted budget. However, based on the department's request, there is a net increase of \$15.2 million primarily due to facility management projects, county insurance rate increases, aviation maintenance and fuel, protective gear, professional services for forensic pathologist, and increases to utility expense.
- Other Charges
 - A net decrease of \$2.7 million when compared to the FY 20/21 adopted budget. This change is attributed to the reduction in Capital Leases payments.
- Fixed Assets
 - A net increase of \$1.6 million when compared to the FY 20/21 adopted budget. This is due to

the operational needs to purchase a variety of equipment and capital building improvements.

- Intrafund Transfers

- A net decrease of \$681,000, or 60 percent, mainly attributed to a decrease in grant revenue.

Revenues

A net increase of \$30.9 million when compared to the FY 20/21 adopted budget. This is due to an increase in Prop. 172 Sales Tax revenues to fund a portion of the department's increased labor cost. The department also had increases in other state revenues to offset increases in cost.

Departmental Reserves

- 11026 – Federal Asset Forfeiture

- \$5 million

- 11167 – Local Revenue Fund 2011

- \$2.9 million

- 11013 – Auto Theft Interdiction (RAID)

- \$1.6 million

- 11008 – AB709 Court Svs Auto

- \$123,341

- 11085 – Booking Recovery Fund

- \$123,341

Net County Cost Allocations

The department requested net county cost of \$429.9 million, \$71 million above the original net county cost target of \$358.8 million. After discussion with the department, the Executive Office recommends, a net county cost of \$372.2 million.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
RCIT Comm Microwave Support - 7400630000	0	5	5	5	5	0
RCIT Comm Subscriber & Vehicle - 7400610000	0	9	9	6	6	0
RCIT Comm SysInfrastructureMgt - 7400620000	0	6	6	6	6	0
RCIT Comm System Engineering - 7400650000	0	3	3	3	3	0
RCIT Communications Solutions - 7400600000	35	3	11	9	9	0
Sheriff Administration - 2500100000	67	78	77	85	85	0
Sheriff Cal-Id - 2505100000	44	31	31	31	31	0
Sheriff Coroner - 2501000000	68	65	65	65	65	0
Sheriff Correction - 2500400000	2,166	1,984	1,973	1,993	1,993	0
Sheriff Court Services - 2500500000	198	190	191	191	191	0
Sheriff Patrol - 2500300000	2,051	1,965	1,958	1,958	1,958	0

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Sheriff Support - 2500200000	462	423	440	447	446	0
Sheriff-Ben Clark Training Center - 2500700000	94	148	155	149	149	0
Sheriff-CAC Security - 2500600000	3	3	3	3	3	0
Sheriff-Public Administrator - 2501100000	18	18	19	20	20	0
Grand Total	5,206	4,931	4,946	4,971	4,970	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
RCIT Comm Microwave Support - 7400630000	1,203,132	1,043,414	1,143,551	2,572,268	2,572,268	0
RCIT Comm Site Management - 7400640000	2,688,283	3,469,368	3,502,909	2,948,781	2,948,781	0
RCIT Comm Subscriber & Vehicle - 7400610000	4,123,139	2,971,335	3,709,441	1,281,446	1,281,446	0
RCIT Comm SysInfrastructureMgt - 7400620000	273,320	3,197,011	3,190,523	3,273,081	3,273,081	0
RCIT Comm System Engineering - 7400650000	741,468	741,108	757,595	828,487	828,487	0
RCIT Communications Solutions - 7400600000	2,521,325	1,593,814	2,824,010	2,111,987	2,111,987	0
Sheriff Administration - 2500100000	15,703,445	18,154,682	19,225,702	21,009,846	20,963,856	0
Sheriff Cal-DNA - 2505200000	526,769	526,806	526,863	526,828	526,828	0
Sheriff Cal-Id - 2505100000	4,347,482	4,732,024	4,457,842	5,264,587	5,264,227	0
Sheriff Cal-Photo - 2505300000	92,448	91,304	81,807	0	0	0
Sheriff Coroner - 2501000000	12,059,739	13,372,578	13,751,059	14,972,407	13,859,102	0
Sheriff Correction - 2500400000	249,863,852	273,389,317	285,757,546	302,502,416	297,375,682	0
Sheriff Court Services - 2500500000	32,147,267	32,812,675	33,070,761	35,923,705	35,923,705	0
Sheriff Patrol - 2500300000	392,991,903	398,709,890	404,121,024	433,044,986	419,130,786	0
Sheriff Support - 2500200000	54,113,390	54,859,768	55,707,457	57,563,584	56,879,521	0
Sheriff-Ben Clark Training Center - 2500700000	19,052,744	25,679,401	26,153,583	28,166,986	26,147,276	0
Sheriff-CAC Security - 2500600000	889,099	906,512	999,101	1,042,779	937,343	0
Sheriff-Public Administrator - 2501100000	1,972,487	2,206,067	2,008,178	2,481,854	2,460,322	0
Grand Total	795,311,294	838,457,074	860,988,952	915,516,028	892,484,698	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	768,842,216	802,534,359	819,321,297	876,265,635	853,234,664	0
11008 - AB 709 Court Svcs Automation	1,273,315	271,450	271,450	123,341	123,341	0
11013 - Auto Theft Interdiction	1,154,698	1,662,991	1,430,353	1,609,225	1,609,225	0
11026 - Federal Equity Share	1,043,438	4,488,097	3,825,981	5,000,000	5,000,000	0
11042 - Asset Forfeiture-Adjudicated	87,843	43,080	41,796	0	0	0
11067 - Sheriff Writ Assessment	0	769,280	744,788	0	0	0
11085 - Booking Fees Recovery	1,204,983	1,863,033	6,240,882	3,081,178	3,081,178	0
11087 - Automated County Warrant Sys	35,034	126,265	126,265	0	0	0
11167 - Local Revenue Fund 2011	0	0	0	2,919,818	2,919,819	0
22250 - Cal Id	4,966,699	5,350,134	5,066,512	5,791,415	5,791,055	0
22270 - Inmate Welfare Fund	5,152,400	8,332,335	8,791,599	7,709,366	7,709,366	0
45520 - RCIT PSEC Operations	11,550,667	13,016,050	15,128,029	13,016,050	13,016,050	0
Total	795,311,294	838,457,074	860,988,952	915,516,028	892,484,698	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	622,137,007	656,055,553	653,077,990	715,968,718	701,608,705	0
Services and Supplies	157,085,653	165,811,001	177,821,122	180,974,145	174,708,690	0
Other Charges	8,654,311	11,667,864	15,683,437	9,255,557	8,975,357	0
Capital Assets	7,924,903	6,055,222	16,797,294	9,769,213	7,643,551	0
Other Financing Uses	1,043,438	0	(1,043,438)	0	0	0
Intrafund Transfers	(1,534,018)	(1,132,566)	(1,347,453)	(451,605)	(451,605)	0
Expense Net of Transfers	794,267,856	838,457,074	862,032,390	915,516,028	892,484,698	0
Operating Transfers Out	1,043,438	0	(1,043,438)	0	0	0
Total Uses	795,311,294	838,457,074	860,988,952	915,516,028	892,484,698	0

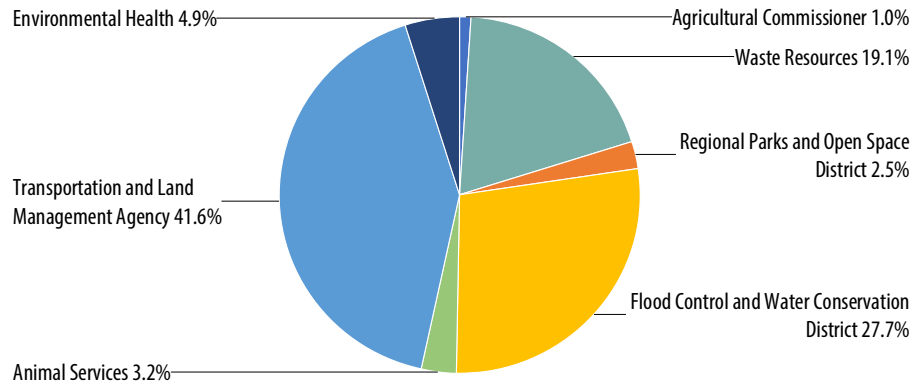
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	743,500	704,990	1,229,184	1,240,873	1,240,873	0
Fines, Forfeitures & Penalties	5,581,937	10,221,735	4,207,643	7,445,686	7,445,686	0
Revenue from the Use of Money & Property	1,876,404	1,459,189	1,670,171	1,304,848	1,304,848	0
Intergovernmental - State	177,307,154	174,918,092	186,007,886	183,753,418	218,377,671	0
Intergovernmental - Federal	6,974,399	5,474,351	6,303,372	6,089,420	6,089,420	0
Charges for Current Services	276,789,225	270,303,237	270,906,920	274,019,318	274,019,338	0
Miscellaneous Revenue	6,737,081	5,485,460	5,213,204	5,656,373	5,656,373	0
Other Financing Sources	11,289,395	15,034,274	26,601,477	385,388	385,388	0
Total Net of Transfers	476,097,894	468,567,054	475,538,380	479,509,936	514,134,209	0
Operating Transfers In	11,201,200	15,034,274	26,601,477	385,388	385,388	0
Total Revenue	487,299,094	483,601,328	502,139,857	479,895,324	514,519,597	0
Net County Cost Allocation	311,967,609	351,359,921	344,128,929	358,845,921	372,245,921	0
Use of Fund Balance	(3,955,409)	3,495,825	14,720,166	76,774,783	5,719,180	0
Total Sources	795,311,294	838,457,074	860,988,952	915,516,028	892,484,698	0

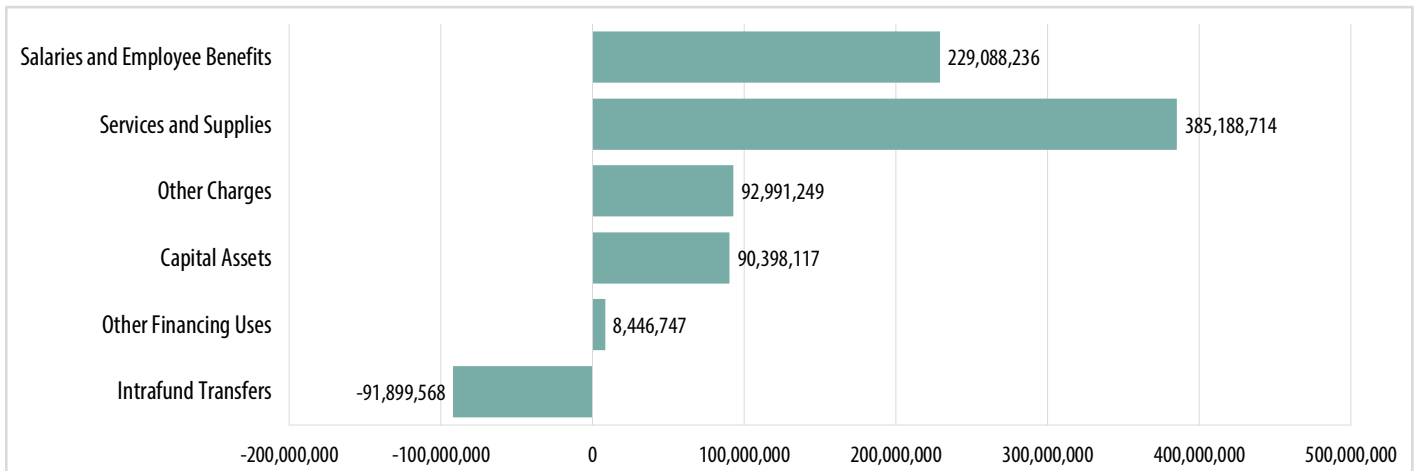
Introduction

The Public Works and Community Services portfolio consists of the Agricultural Commissioner's Office, the Department of Animal Services, the Department of Environmental Health, the Department of Waste Resources, the Flood Control and Water Conservation District, the Regional Parks & Open Space District, and the Transportation and Land Management Agency. The portfolio's departments are focused on infrastructure, facilities, and critical services, which are essential to the quality of life, safety, well-being, and public health of Riverside County residents.

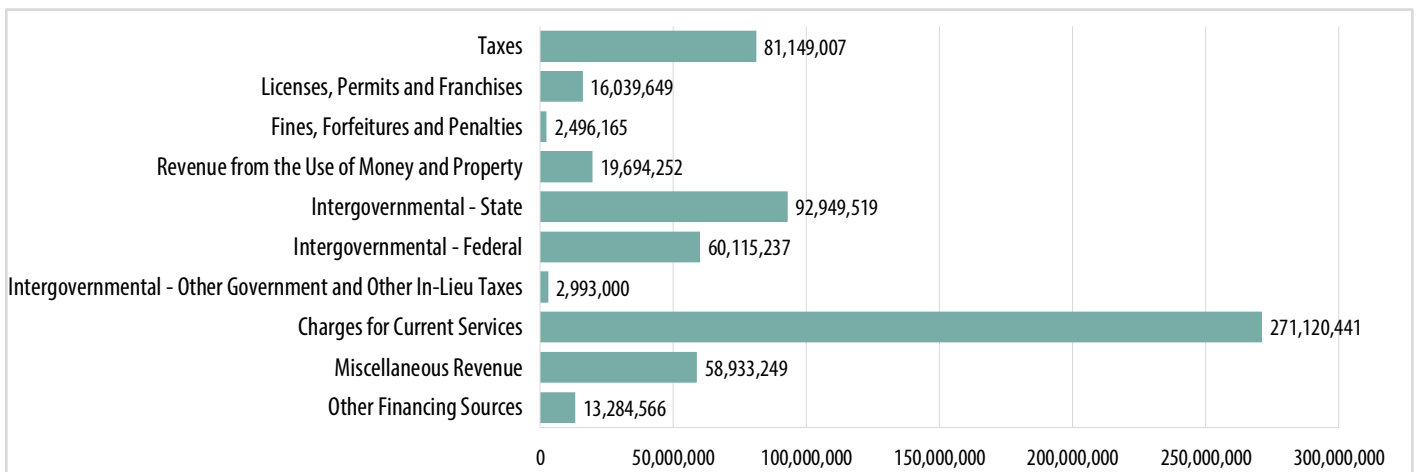
Total Appropriations



Appropriations by Category



Revenues by Source



Agricultural Commissioner and Sealer Of Weights and Measures

Mission Statement

Promote and protect the agricultural industry of the county and its environment, ensure the health and safety of the county's citizens, and foster confidence and equity in the marketplace through education and the fair and uniform enforcement of laws, regulations, and ordinances enacted by the people of the State of California and the County of Riverside.

Description

The Agricultural Commissioner's Office protects the environment, public health and Riverside County's \$1.3 billion agricultural industry and ensures a fair and equitable marketplace for businesses and consumers. This is accomplished through a combination of public outreach, industry education and appropriate regulatory action. The department is comprised of five key programs.

Pest Prevention – Protect the environment and agricultural businesses by preventing the introduction, establishment and spread of invasive agricultural pests.

Environmental Protection – Protect public health and the environment from adverse effects of pesticides through the administration of regulatory requirements aimed at ensuring the safe and legal use of pesticides, as well as investigating and reporting on pesticide-related illnesses and injuries.

Weights and Measures – Protect businesses and consumers by testing the accuracy of commercial weighing and measuring devices and point-of-sale systems and ensuring that product packaging and labeling meets all regulatory requirements.

Consumer Protection – Promote healthy communities and sustainable agriculture through the administration of the direct marketing, organic farming and egg quality control programs, and the inspection of agricultural commodities for compliance with California quality and maturity standards.

Administration – Oversee the department budget, personnel, contract procurement, invoicing and the publishing of the annual Riverside County Agricultural Production Report quantifying the production and value of Riverside County agriculture.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Ensure equity in the marketplace through uniform enforcement of weights and measures regulations.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of registered weighing and measuring devices inspected	16,000	18,000	20,000	0

Insights

- The department is mandated by state law to inspect weighing and measuring devices on an annual basis. These inspections ensure the public receive fair and equitable prices in the marketplace.

OBJECTIVE 2

Department Objective

Protect agriculture and the environment by promoting safe use of pesticides through outreach, education and inspection.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of assigned pesticide use monitoring inspections completed	900	950	1,467	0
Number of pesticide handlers who received safety training	2,500	2,463	2,410	0

Insights

- Ensuring that pesticide handlers are properly trained helps reduce human exposure, environmental contamination and unsafe pesticide residue on agricultural commodities. Training events will include proper use of safety equipment, emergency decontamination and the safe and effective use of pesticides.
- Uniform inspection of pesticide application provides information on where additional outreach and education may be needed.
- Due to the current COVID-19 restrictions, training and outreach will be provide during each inspection as face to face training session are not currently allowed.

OBJECTIVE 3

Department Objective

Ensure responsible stewardship of public funds by developing untapped revenue, maximizing efficiencies and increasing staff output.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Annual state and federal funding (in millions)	\$3,376,000	\$3,384,000	\$3,464,000	\$0
Number of inspections completed per hour of inspection staff time	1.25	1.30	1.35	0.00
Percent of staff fully licensed	82%	75%	100%	0%

Insights

- Maximizing state and federal funding provides a sustainable revenue stream without the burden on the county general fund. Fully licensed staff are more versatile and provide greater scheduling flexibility for supervisors. Increasing staff productivity will result in lowered cost and help reduce the regulatory workload on county businesses by minimizing the number and duration of disruptions for inspection purposes.

Related Links

Department Website: www.rivcoawm.org California Department of Food and Agriculture: www.cdfa.ca.gov California Department of Pesticide Regulation: www.cdpr.ca.gov United States Department of Agriculture: www.usda.gov

Budget Changes & Operational Impacts

Staffing

Net decrease of 2 positions

- 55 full time positions. The department anticipates maintaining all filled positions as revenue is directly tied to personnel. The three vacant positions can be filled with candidates who already have the required licenses, thus automatically advancing to a higher level.

Expenditures

- Salaries & Benefits
 - Salaries and benefits will decrease by approximately \$167,000. This change is due to the elimination of three positions, one secretary position, one management position and one supervisor position.
- Services & Supplies
 - Services and supplies increased by approximately \$164,000 due to increase in lease/rent and cost of fleet.

Revenues

Net increase of \$93,055.

- Intergovernmental Revenue
 - State revenue is expected to remain the same. Increasing the number of pesticide use monitoring inspections performed may result in a higher share of the statewide pesticide mill fee funds awarded to Riverside County.
- Charges for Current Services
 - Increase of approximately \$43,000 based on anticipated increase in demand for export certification and other services.
 - There may be a loss in revenue in this category due to the closure of business and other restrictions imposed as a result of the COVID-19 pandemic.
- Contribution from other County Funds
 - An anticipated reimbursement from costs associated with COVID-19 pandemic expenditures is expected.

Net County Cost Allocations

No change in net county cost allocations.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Agricultural Commissioner - 2800100000	54	57	54	55	55	0
Grand Total	54	57	54	55	55	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Ag Comm-Range Improvement - 2800200000	0	2,578	0	2,578	2,578	0
Agricultural Commissioner - 2800100000	6,928,955	7,129,284	6,741,660	7,104,040	7,222,340	0
Grand Total	6,928,955	7,131,862	6,741,660	7,106,618	7,224,918	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	6,928,955	7,114,914	6,741,660	7,089,670	7,207,970	0
22500 - US Grazing Fees	0	16,948	0	16,948	16,948	0
Total	6,928,955	7,131,862	6,741,660	7,106,618	7,224,918	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	5,472,299	5,905,094	5,316,999	5,738,475	5,856,775	0
Services and Supplies	1,367,710	1,201,768	1,399,660	1,357,143	1,357,143	0
Other Charges	88,946	25,000	25,000	11,000	11,000	0
Expense Net of Transfers	6,928,955	7,131,862	6,741,660	7,106,618	7,224,918	0
Total Uses	6,928,955	7,131,862	6,741,660	7,106,618	7,224,918	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	38,496	34,000	34,000	34,000	34,000	0
Fines, Forfeitures & Penalties	26,538	80,000	14,000	30,000	30,000	0
Intergovernmental - State	3,274,353	3,633,980	3,466,882	3,591,222	3,591,222	0
Charges for Current Services	2,127,355	2,686,668	2,260,000	2,729,260	2,729,260	0
Other Financing Sources	0	0	0	143,221	143,221	0
Total Net of Transfers	5,466,742	6,434,648	5,774,882	6,384,482	6,384,482	0
Operating Transfers In	0	0	0	143,221	143,221	0
Total Revenue	5,466,742	6,434,648	5,774,882	6,527,703	6,527,703	0
Net County Cost Allocation	1,462,213	680,267	966,778	680,267	680,267	0
Use of Fund Balance	0	16,947	0	(101,352)	16,948	0
Total Sources	6,928,955	7,131,862	6,741,660	7,106,618	7,224,918	0

Animal Services

Mission Statement

Working together to improve Riverside County for people and animals.

Description

The Department of Animal Services (DAS) provides animal sheltering and field services for unincorporated areas and 17 contract cities. Operations, Administrative and Program Divisions work in concert to provide safe and healthy shelters, public safety, strong relationships with animal transfer organizations (“rescues”) and programs that support the human animal bond and responsible pet ownership.

The county’s modern animal shelters provide a haven for animals and function as the center of the community’s animal care and control programs. Animals sheltered at the facilities include dogs, cats, horses and other livestock, rabbits, ‘pocket pets” (such as guinea pigs, hamsters, and reptiles). In addition to caring for the animals, DAS shelters offer adoptions, reunions, and volunteer opportunities.

The Field Services Division’s officers provide public safety and enforcement services, educational outreach, animal rescues and animal cruelty investigations. These officers are the link for lost-and-found pets, animal bites and protecting the public from aggressive animals. They enforce state and local animal laws. Riverside County animal control officers respond to approximately 70,000 initial response calls for service.

The Veterinary Services Division is responsible for more than 10,000 spay and neuter surgeries per year, shelter medicine for thousands of pets and pet wellness services. The veterinary services team plays an integral role in community public health encompassing: rabies control efforts (animal bite reporting and prevention); zoonotic disease surveillance activities; and reporting of suspected disease outbreaks in impounded poultry and livestock.

Public Programs include education and outreach to many areas. The Healthy Pet Zone program brings services to owners at risk. These services include: public spay/neuter, vaccinations and microchips on the mobile unit and at the shelters, sick and wellness medical care, a pet food bank, temporary boarding for the homeless and those in crisis and animal behavior support.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Increase live release rates for impounded dogs and cats.

Portfolio Objective

Restore our residents and communities to a position of safety, stability, and resilience.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Live cat release rate	0.53%	0.66%	0.58%	0.60%
Live dog release rate	0.89%	0.94%	0.88%	0.90%

Insights

- Animal Services aims to reduce the need to euthanize animals by increasing the live release rate through owner reunification and adoption.
- Partnership with rescue groups and businesses increases the exposure of adoptable pets, which in turn increases the adoption and return to owner percentages.

Insights

- Animal Services works with community groups to increase cat adoptions to ultimately reduce the feral cat population, thereby lowering the impact on the shelters, as well as lowering the cat euthanasia rate.
- The current level of spay and neuter financial support through grants is being kept stable to provide low and no cost spay/neuter options for the public, especially in under-served communities.
- Our community cat program takes feral cats from various neighborhoods and provides spay/neuter and ear tipping services to reduce the population of cats in communities. This may not continue as lawsuits are working their way through the courts to stop this practice. If we end the community cat program euthanasia rates for cats will ultimately rise.

OBJECTIVE 2

Department Objective

Enhance community safety for animals and people by increasing the number of dog licenses issued.

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Licenses in effect in the unincorporated area (per 1,000 residents)	0.80	0.72	0.78	0.80

Insights

- Animal Licensing, mandated by the State of California, requires that the animal be free from rabies. Licensing also helps with owner identification/reunification in the case of lost pets. Licensing fees support sheltered animals and provide spay and neuter services.

OBJECTIVE 3

Department Objective

Provide the best care possible to injured or sick animals by improving response times to priority one calls.

Portfolio Objective

Appropriately respond in the right manner and with the right resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average Response Time in Priority 1 Calls (In Minutes)	33.00	46.00	30.00	25.00

Insights

- Priority 1 calls involve an animal incident in which a persons safety is at risk.
- Resources such as animal control vehicles and computers/tablets for field reporting will need to be available to meet the goal, especially to provide animal services needs in the unincorporated area.
- This metric is calculated per calendar year. FY 19--20 represents measures for calendar year 19.

OBJECTIVE 4

Department Objective

Reduce stray pet populations in unincorporated areas and contracted cities by providing low-cost spay and neuter services.

Portfolio Objective

Successfully resolve matters through effective use of a variety of resources.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Spay and neuter surgeries by calendar year	10,699	10,000	14,000	14,000

Insights

- The cost of spay and neuter services can vary. The cost of these services in private veterinary practices can be as much as three to five times more expensive as what the county charges.
- As the percentage of spay and neuter procedures increase, the return to owner rate will increase, and the department can use the increased revenue to provide low cost services.

Related Links

<https://www.rcdas.org/>

Budget Changes & Operational Impacts

Staffing

Riverside County Department of Animal Services currently has 171 authorized positions. This is down from 223 authorized positions at the start of FY 20/21. That is a reduction of 52 authorized positions.

Expenditures

Net decrease of \$900,000.

- Salaries & Benefits
 - Salaries and benefits has decreased by \$27,717.
 - DAS will start to operate with three budgetary organizations in FY 21/22, these are Administration, Operations and Programs.
- Supplies and Services
 - Internal Service Funds and insurances will cost the department \$5.4 million. That equates to 65 percent of the entire proposed services and supplies budget.
 - Supplies and Services have decreased by \$867,325 from last year.

Revenues

Net decrease of \$3.3 million

- Revenues are down to \$8 million from \$11.3 million during the last fiscal year submittal.
- Contract city revenues account for \$5.1 million of the \$8 million. This is 64 percent of total revenues for FY 21/22.
- Contract city revenues are down \$2.3 million as compared to contract city budgeted revenue from last fiscal year. This is due to fewer animals in the facility during COVID-19. This has reduced the number of impounds and number of days kenneled which currently drive sheltering rate revenues.
- All other revenues are down to \$2.5 million as compared to the \$3.6 million budgeted in last fiscal year’s request. This is a reduction of \$1 million.
- The COVID-19 pandemic impacted Animal Services’ revenue, a similar fate experienced by many county departments.

Departmental Reserves

- Animal Services currently has two sub-funds of the general fund that are being used and have a balance.
- Sub-fund 11102 is currently being used to track state mandated fine funds. As of Feb. 28, 2021, the current balance is approximately \$217,644. Funds are used to enhance the spay and neuter programs.
- Sub-fund 11109 is currently set up to track monetary donations coming into Animal

Services. Current balance is approximately \$151,188. Each donation is assigned one of four project codes that help to identify what the donor wishes to happen with the funds.

Net County Cost Allocations

DAS net county cost allocation was increase by \$2.4 million. This increase took the department's net county cost allocation from \$12.1 million to \$14.5 million.

Budget Tables**Department / Agency Staffing by Budget Unit**

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Animal Control Services - 4200600000	189	170	171	171	171	0
Grand Total	189	170	171	171	171	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Animal Control Services - 4200600000	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0
Grand Total	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0
Total	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	16,413,978	15,764,047	14,935,271	13,843,048	15,736,330	0
Services and Supplies	8,976,626	9,164,267	8,519,065	8,463,484	8,296,942	0
Other Charges	9,816	14,950	10,679	24,000	24,000	0
Capital Assets	44,834	0	206,616	0	0	0
Intrafund Transfers	(1,520,000)	(1,520,000)	(1,520,000)	(1,520,000)	(1,520,000)	0
Expense Net of Transfers	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0
Total Uses	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	1,016,190	1,371,181	711,224	739,138	764,138	0
Intergovernmental - Federal	4,846	0	0	0	0	0
Charges for Current Services	9,910,292	9,760,720	6,737,945	6,924,219	7,214,102	0
Miscellaneous Revenue	282,422	170,000	75,587	43,737	43,737	0
Other Financing Sources	159,081	0	0	0	0	0
Total Net of Transfers	11,213,750	11,301,901	7,524,756	7,707,094	8,021,977	0
Operating Transfers In	159,081	0	0	0	0	0
Total Revenue	11,372,831	11,301,901	7,524,756	7,707,094	8,021,977	0
Net County Cost Allocation	12,552,422	12,121,363	14,626,875	11,515,295	14,515,295	0
Use of Fund Balance	0	0	0	1,588,143	0	0
Total Sources	23,925,253	23,423,264	22,151,631	20,810,532	22,537,272	0

Environmental Health

Mission Statement

The mission of the Department of Environmental Health is to enhance the quality of life in Riverside County through implementation of efficient and effective programs that protect public health and safety as well as the environment.

Description

The DEH consists of three divisions. The District Environmental Services Division consists of professional, technical, and support staff located in seven area offices throughout the county. The major programs within the division include retail food safety, recreational water safety, vector control, mobile home parks, organized camps, and retail tobacco. Second is that of Environmental Protection and Oversight (EPO), which is responsible for compliance relating to hazardous materials handling and disposal, liquid/solid waste collection/disposal, medical waste storage/disposal, body art, land use and water system programs. Lastly, the Business Operations and Finance Division (BOF) provides administrative support for the entire department. Support functions provided include accounting, revenue tracking and analysis, purchasing, special projects, and budget preparation and monitoring. In addition to the Mission Statement mentioned above, the overall goal of the department is to gain compliance with the law by educating applicable businesses. The department provides these critical services with its talented and dedicated staff of 196 and an annual budget of approximately \$35 million.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Ensure the efficient and effective review of new and remodeled food and public pool facilities by approving such plans in a timely manner.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Empower and unleash the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Plan approval cycle time, in days	12	12	11	11

Insights

- Providing timely plan review and approval is important for the business community. This creates value to businesses by ensuring they begin operating as soon as possible. Department staff complete more than 1,100 annual plan reviews for these facility types.
- The department currently tracks average plan approval time and continually refines this process to ensure the data is as accurate as possible. Consequently, this will provide a better understanding of the work efforts and required plan approval processes, allowing the department to identify opportunities for improvement.

Insights

- Increasing the online review of digital plans is expediting plan review. The department currently is receiving more than fifty percent of plans submitted electronically. As the department continues external outreach efforts on this capability, this number is expected to continue growing year-over-year.

OBJECTIVE 2

Department Objective

Maintain positive Customer Feedback Rating of 99 percent or greater by ensuring that customers have access to the surveys and are treated fairly and equitably by Environmental Health staff.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Empower and unleash the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Customer feedback rating	96%	0%	99%	99%

Insights

- The department aims to provide a high level of customer satisfaction through the delivery of professional, accurate, and effective services. Customers are encouraged, but not forced, to take satisfaction surveys. This survey data is collected and reviewed as it is provided. The department immediately addresses all unfavorable responses no matter how minor they are. This valuable customer feedback is also used to recognize employees that have received favorable responses.

Insights

- The department conducts field evaluations of over one hundred inspection staff, including two ride alongs with a supervisor and two telephone audits per year with the regulated businesses or stakeholders encountered in the field. This feedback provides an excellent source of data to assist the department with ensuring staff knowledge, leadership, and development are in line with the department’s mission, portfolio objectives, and aligned county outcomes.
- *Due to the COVID-19 pandemic office closures, the metric for FY 20/21 is unavailable.

OBJECTIVE 3

Department Objective

Ensure the consistent and predictable delivery of safe and adequate supply of drinking water to all residents being served by small water systems.

Portfolio Objective

Foster environmental sustainability and community safety.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent inspected	0%	0%	100%	100%

Insights

- Environmental Health is the Local Primacy Agency (LPA) program for Riverside County. It prepares an annual work-plan to set goals for public water system permitting and surveillance activities, water sampling and monitoring, data management and reporting, electronic annual reporting, and planned enforcement actions.

Insights

- To ensure the delivery of safe drinking water to all residents served by small public water systems, the LPA program monitors water quality sampling. LPA staff monitor and review water quality results daily to ensure drinking water standards are met and that water systems are sampling in accordance with their sampling schedule. Drinking water advisories and corrective actions are issued when necessary.
- The LPA programs works with multiple stakeholders to identify and prioritize water systems with water quality violations to provide funding and technical assistance to install treatment or consolidate with a larger public water system. During fiscal year 2020-2021 three small water systems with water quality problems consolidated with Coachella Valley Water District.
- Percent inspected is a new Environmental Health performance measure for FY 21/22.

Related Links

<https://www.rivcoeh.org/>

<https://www.facebook.com/RiversideCountyEH>

<https://twitter.com/rivcoeh?lang=en>

<https://www.instagram.com/rivcoeh/>

Budget Changes & Operational Impacts

Staffing

- The DEH continues to closely monitor it's staffing level. Last fiscal year DEH was requested by the Executive Office to eliminate vacant positions consistent with Board direction. These deletions have reduced our total staffing from 203 to 196. Attrition of a few staff combined with retirements during this fiscal year resulted in a temporary anomaly of exceeding the five percent vacancy rate threshold requested by the Executive Office. However, the department has recently filled most of these vacancies which should equate to

attainment of or just below the five percent vacancy rate goal beginning the new fiscal year. DEH has no plans to add new positions beyond the 196 budgeted for FY 21/22 and continues to evaluate its internal operations for further staffing efficiencies.

Expenditures

- Salaries & Benefits
 - Net increase of approximately \$1.3 million from previous fiscal year. This includes one-time retiree leave buyout charges of over \$270,000. Additionally, new MOU contracts with SEIU and LIUNA have increased pay and benefits for a large majority of DEHs employees. This is also inclusive of increased pension obligations for all DEH employees.
- Services & Supplies, Other Chargers
 - Minor increases of some services and supply expenses. However, and as previously noted in the FY 20/21 budget, DEH has included costs for the upcoming CAC 10th floor redesign and subsequent construction. This is a joint project between DEH and the Fire Department. Project costs are budgeted this year at approximately \$2.1 million for DEH's share (47 percent) of this project. DEH will utilize equity and other sub-funds in order to pay for this project.
- Capital Asset Purchases
 - DEH is proposing to purchase one capital asset this fiscal year. For the HAZMAT program, a hazardous materials analyzer will be acquired through an EMD CHOG grant like previous years.

Revenues

DEH derives its revenue primarily from permit fees. While some sectors of the economy applicable to DEH have shown great resiliency during the COVID-19 pandemic, others, such as restaurants, have not been able to function in a normal capacity due to various emergency shutdown orders issued by the state.

Thus, last fiscal year a very focused CPI related fee adjustment was adopted by the Board that didn't negatively impact these industries. This fiscal year, however, DEH is not proposing a CPI increase for any of its regulated industries due to the broader economy continuing to recover from the effects of the pandemic and its associated business shutdowns.

- Licenses, Permits & Franchises
 - Activity such as business, construction, hazardous materials, underground storage tank, sewage, medical waste and unpackaged food cart permits.
- Charges for Current Services
 - Activity such as issuance of business licenses, local enforcement agency tipping fees, refuse, food facility, and swimming pool permits.

Departmental Sub-Funds

DEH reserves consist of deferred, restricted, and committed funds that range from legal mandates, solid waste efforts, vector control issues and grants. Restrictions are placed on these reserves for uses relative to state mandates, stipulated judgments, and/or other Board policy commitments. These funds are budgeted this fiscal year and consist of the following.

- 11053 – CalRecycle Local Enforcement Grant
 - Annual grant from CalRecycle to support the LEA's solid waste facilities permit and

inspection program as specified in the annual work-plan.

- 11059 – Hazardous Waste Generators Fines and Penalties
 - Restricted by court or administrative enforcement order for fine and penalty assessments levied against certain hazardous waste generators.
- 11089 – Local Enforcement Agency Fees
 - Coachella Valley illegal dumping fees collected until 2008. The fund supports illegal dumping cleanup and other activities in this area. No further revenue is anticipated to be received by this fund.
- 11114 – Temescal Valley, Synagro Fund
 - Fund restricted for 1st District use in and around the area of the Temescal Valley concurrent with Board approval. No further revenue is anticipated to be received by this fund.
- 11116 – Mosquito Control – VBDS
 - A grant received from CDPH for vector control activities. No further revenue is anticipated to be received by this fund.

Net County Cost Allocations

Not applicable. DEH does not receive net county cost allocations.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
District Environmental Services - 4200430000	0	90	89	90	90	0
Environmental Health - 4200400000	203	33	35	34	34	0
Environmental Resource Mgmt - 4200420000	0	73	70	72	72	0
Grand Total	203	196	194	196	196	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
District Environmental Services - 4200430000	10,620,453	11,792,697	10,332,691	12,216,513	12,216,513	0
Environmental Health - 4200400000	7,767,247	10,202,542	8,386,342	9,839,632	9,839,632	0
Environmental Resource Mgmt - 4200420000	10,280,483	11,055,634	9,942,786	12,954,942	12,954,942	0
Grand Total	28,668,184	33,050,873	28,661,820	35,011,087	35,011,087	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	27,861,559	31,489,001	28,563,451	33,383,647	33,383,647	0
11053 - CIWIMB Local Enforce Grant	41,919	44,432	0	45,000	45,000	0
11059 - Hazardous Waste Generators	102,995	50,000	0	50,000	50,000	0
11089 - Local Enforce Agency Tip Fees	37,032	15,000	0	75,000	75,000	0
11114 - Temescal Valley - Synagro Fund	230,000	250,000	0	250,000	250,000	0
11116 - Mosquito Control-VBDS	0	40,000	40,000	45,000	45,000	0
23000 - Franchise Area 8 Assmt For Wmi	394,679	1,162,440	58,369	1,162,440	1,162,440	0
Total	28,668,184	33,050,873	28,661,820	35,011,087	35,011,087	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	21,671,413	23,782,982	21,401,106	24,949,267	24,949,267	0
Services and Supplies	6,969,707	8,852,891	6,845,714	8,185,820	8,185,820	0
Other Charges	283,926	300,000	300,000	2,070,000	2,070,000	0
Capital Assets	63,800	115,000	115,000	81,000	81,000	0
Intrafund Transfers	(320,662)	0	0	(275,000)	(275,000)	0
Expense Net of Transfers	28,668,184	33,050,873	28,661,820	35,011,087	35,011,087	0
Total Uses	28,668,184	33,050,873	28,661,820	35,011,087	35,011,087	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	10,056,749	11,229,570	10,815,467	11,607,310	11,607,310	0
Fines, Forfeitures & Penalties	0	1,718,579	0	969,845	969,845	0
Revenue from the Use of Money & Property	55,738	952	952	952	952	0
Intergovernmental - State	97,659	198,000	198,000	0	0	0
Intergovernmental - Federal	3,000	3,000	3,000	0	0	0
Charges for Current Services	17,865,528	19,305,224	19,823,925	19,942,932	19,942,932	0
Miscellaneous Revenue	1,526	596,500	0	2,071,000	2,071,000	0
Other Financing Sources	328,370	0	0	0	0	0
Total Net of Transfers	28,080,200	33,051,825	30,841,344	34,592,039	34,592,039	0
Operating Transfers In	328,370	0	0	0	0	0
Total Revenue	28,408,570	33,051,825	30,841,344	34,592,039	34,592,039	0
Net County Cost Allocation	(2,043)	0	(2,218,572)	0	0	0
Use of Fund Balance	261,657	(952)	39,048	419,048	419,048	0
Total Sources	28,668,184	33,050,873	28,661,820	35,011,087	35,011,087	0

Flood Control and Water Conservation District

Mission Statement

The mission of the Riverside County Flood Control and Water Conservation District is to responsibly manage stormwater in service of safe, sustainable and livable communities. Our vision is to be a leader in the field of stormwater management, achieve extraordinary results for our customers, be the home of high-quality teams and return value to our community.

Description

The Riverside County Flood Control and Water Conservation District is a special district formed in 1945 by the State Legislature to serve the regional stormwater management needs of western Riverside County and its citizens. The County Board of Supervisors serves as the District's legislative body.

The District's 2,700-mile service area covers the western third of the county, with its eastern limits reaching Desert Hot Springs, most of Palm Springs and parts of Cathedral City. Stormwater management for the balance of the county is provided by Coachella Valley Water District or directly by the county. Local cities and the county also maintain local drainage infrastructure that connect to larger regional District facilities.

The District performs the following broad services:

- Plans, designs, constructs and operates regional storm drains, channels, levees and dams;
- Partners with local water agencies to conserve stormwater and other local water supplies;
- Works with cities and the county to protect the environmental integrity of local lakes, rivers, and streams;
- Partners with cities and local agencies to fund the design and construction of storm water management systems.
- Provides flood hazard related development review, floodplain management and public

education support to city and county departments;

- Works with local agencies to find opportunities to incorporate multi-use functions into District facilities, including parks, trails, and habitat; and
- Maintains and operates flood warning and early detection systems.

The District currently maintains nearly \$1 billion in assets, including over 600 miles of channels, storm drains and levees and 55 dams and debris basins. An additional 400 miles of regional channels and another 48 dams and debris basins are proposed in the District's Master Drainage Plans as part of our comprehensive plan to protect the county's residents.

The District employs over 230 staff and maintains an annual operating budget of approximately \$198 million. The District's functions are supported by ad valorem property tax revenues, contributions from other local, state and federal agencies, grants and special assessments.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Maximize the community benefits of flood control infrastructure.

Portfolio Objective

Increase the quality and safety of county infrastructure.

County Outcome

Promote modern infrastructure that supports and enables communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Complete and maintain state dam and federal levee certification processes	95%	95%	97%	97%
Maintain 15% Flood Insurance Discount via FEMA Community Rating System (CRS)	7	7	7	7

Insights

- The District, in partnership with the County’s Building and Safety Department, implements effective floodplain management programs rated by the Federal Emergency Management Agency (FEMA) Community Rating System (CRS) program. A FEMA CRS rating of 7 or better reflects a program that exceeds FEMA’s minimum floodplain management expectations. As a result, flood insurance premiums for unincorporated residents are discounted 15 percent by FEMA. On average, flood insurance premiums for unincorporated residents receive an annual savings of \$103 after the FEMA discount.
- The United States Army Corps of Engineers and FEMA developed and/or enhanced levee inspection and certification programs in the wake of Hurricane Katrina. The District is in the process of having its levees certified against these new programs.

OBJECTIVE 2

Department Objective

Promote outstanding outcomes for customers.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Maintain a 90% positive customer feedback score	100%	100%	100%	100%
Percent of Plan Checks completed within 21 days	72%	49%	80%	85%

Insights

- The District is committed to providing outstanding service to its customers by focusing on both timely and solutions-oriented service. Solutions-oriented service is a philosophy that centers on truly trying to help customers achieve their goals. This includes asking the questions necessary to understand their needs, helping them find the information that they may actually need (as opposed to simply responding to a flawed initial inquiry), and identifying alternative approaches to achieve their goals if their initial proposal is not acceptable.
- The District strives to provide outstanding service to its customers by providing timely development related services. The 21-day turn-around target on District facility plan checks provides a representative performance measure for this objective. The District has seen a decrease in this metric for FY19/20 and 20/21. Although plan checks are averaging 23 days; just over our intended metric, we are reviewing processes and throughput to evaluate how to restore our trajectory towards an 85 percent 21-day plan check goal.
- The District strives to help customers find solutions in a timely and courteous manner. This dedication to outstanding service to a broader customer base is demonstrated by achieving a score of four of five points or better on each customer service feedback form submitted.

OBJECTIVE 3**Department Objective**

Ensure flood control projects support multi-benefit outcomes for communities.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Ensure all Flood Control administered construction contracts allow for inclusion of partner-funded betterments.	100%	100%	100%	100%
Ensure all Flood Control led projects assess opportunities for multiple-benefit opportunities prior to design.	100%	100%	100%	100%

Insights

- The District wishes to promote safe and sustainable communities through agreements with partner agencies (cities, county, etc.) that allow them to add betterments, such as street repairs and additional paving, into District construction projects at their cost.
- In many cases, partners discover issues that they would like addressed during the construction phase of District facilities. Addressing those issues using the District's contractor saves the partner money and reduces inconveniences to the public. Standard contract provisions often preclude these cost-saving opportunities. The District has modified standard contract terms to allow the District the flexibility to help our partners and assist our communities.

Insights

- The District promotes sustainability by working with local partner agencies to include multiple-benefit features, such as parks, trails, water quality treatment, and stormwater capture features, into new District facilities where feasible to reduce the total cost of infrastructure and lead to more sustainable communities overall. It is the goal of the District to ensure that 100 percent of new Design Division projects proactively evaluate opportunities for multiple-benefit improvements.

Related Links

Department Website: <http://www.rcflood.org>

County Watershed Protection Website: <http://www.rcwatershed.org>

Facebook: <https://www.facebook.com/rivcowatershed>

Budget Changes & Operational Impacts**Staffing**

Net decrease of 7 positions.

- Currently, 298 funded authorized positions; 230 filled positions, recruiting 24 positions, and 44 vacant positions. For purposes of succession planning, the District incorporates vacant positions into its budget to ensure business processes continue to flow during times of attrition that may arise due to retirements, promotions or job changes.

Expenditures

Net decrease of \$18,068

- Salaries & Benefits
 - Net increase of \$12.2 million as a result of a 4.1 percent increase in the unfunded liability contribution from prior year and also the additional discretionary payment to CalPERS.
- Services & Supplies

- Net decrease of \$1.4 million as a result of reclassifying the administrative overhead funds received from other District funds to a contra – overhead account in the District general fund for administrative purposes.
- Other Charges
 - Net decrease of \$5.4 million as a result of a decrease in the total amount of District’s contribution to non-county agencies for construction project costs.
- Fixed Assets
 - Net increase of \$479,000 as a result of an increase in land purchases for construction projects and infrastructure.
- Operating Transfers Out
 - Net decrease of \$6.4 million as a result of reclassing the administrative overhead funds received from other District funds to a contra – overhead account in the District general fund for administrative purposes.
- Intrafund Transfers
 - Net increase of \$510,000 as a result of an increase in transfers to District’s Capital Project Fund.
- Net increase of \$7,905 due to County Assessor projections and actual tax revenue receipts for the last three years. Revenue varies from year to year.
- Charges for Current Services
 - Net decrease of \$8.2 million as FEMA reimbursement for Holy Fire/Storm damages was received in the prior fiscal year and the District is not receiving additional contribution towards projects from other agencies as originally anticipated. Also, there is a decrease in Plan check services revenue.
- Investment Earnings
 - Net increase of \$630,000 is budgeted to receive a one percent increase in earnings based on the forecasted U.S.. Federal Funds interest rate.
- Operating Transfers In
 - Net decrease of \$4.2 million as a result of reclassing the allocation of funds to a contra – overhead account in the District general fund.

Departmental Reserves

- Fund 15000 – Special Accounting
 - These funds are unassigned and are primarily from recovering costs associated with inspection of developer-constructed facilities to be accepted into the District’s maintained system.
 - Anticipate decrease in revenue due to decreased construction inspection activity.
- Fund 15100 – Administration
 - This fund accounts for revenue and expenditures related to the general administration of the District. Services provided include accounting, personnel, payroll and benefits, budgeting, purchasing, agreement preparation, grant application and administration, and secretarial services.
 - This fund also finances the operation costs of the District’s office complex in Riverside.

Revenues

Net decrease of \$8.5 million.

- Taxes
 - Net increase of \$2.6 million due to County Assessor projections and actual tax revenue receipts for the last three years.
- Redevelopment Pass-Thru
 - Net increase of \$1.4 due to average actual tax revenue receipts for the last three years. Revenue varies from year to year.
- Special Assessment
 - Net increase of \$278,000 due to an increase in cost share for the co-permittees.
- Intergovernmental Revenue

- These services are primarily financed by ad valorem property taxes designated for this purpose, supplemented by appropriate contributions from all the other District funds benefiting from the provided services.
 - There is an anticipated increase in salaries and benefits due to an increase in pension cost. Pension cost varies from year to year.
- Fund 15105 – Funded Leave Balance
 - The allocation to fund the District’s compensated absence leave balances is increasing by five percent.
- Fund 25110 – Zone 1 Construction/Maintenance/Miscellaneous
- Fund 25120 – Zone 2 Construction/Maintenance/Miscellaneous
- Fund 25130 – Zone 3 Construction/Maintenance/Miscellaneous
- Fund 25140 – Zone 4 Construction/Maintenance/Miscellaneous
- Fund 25150 – Zone 5 Construction/Maintenance/Miscellaneous
- Fund 25160 – Zone 6 Construction/Maintenance/Miscellaneous
- Fund 25170 – Zone 7 Construction/Maintenance/Miscellaneous
- Fund 25180 – NPDES Whitewater
- Fund 25190 – NPDES Santa Ana
- Fund 25200 – NPDES Santa Margarita
 - Revenue collected in funds 25110 – 25200 must be used for projects located either within or for the benefit of that zone.
 - The funds will experience an increase in fund balance due to an increase in cost share revenue.
- Fund 33000 – FC Capital Project Fund
 - The fund is used by the District to account for financial resources for capital outlays related to acquisition of capital facilities other than flood control and drainage infrastructure. The fund will experience a slight increase in fund balance due to the interest earned on available cash.
- Fund 38530 – Zone 4 Debt Service
 - The fund is used by the District to account for accumulation of resources for the principal and interest payment on its Zone 4 Promissory Notes issued to pay for the construction of Romoland MDP, Line A infrastructure.
 - The fund is financed by Zone 4 (25140) contributions.
 - The fund will experience a slight increase in fund balance due to the interest earned on available cash.
- Fund 40650 – Photogrammetry
 - The fund was established to account for revenue and expenditures related to survey control and topographic mapping services.
 - The fund receives revenue from the agencies requiring the services.
 - The charges for services revenue are Board approved fees.
 - Revenue receipts will vary from year to year since these types of services are contingent upon the growth in the local economy.
 - Anticipated decrease in fund balance due to increase in demand for topographic mapping.
- Fund 40660 – Subdivision
 - The fund was established to account for revenue and expenditures related to various development review services required by developers for construction of their projects within the County.
 - Revenue receipts will vary from year to year since these types of services are contingent upon the growth in the local economy.
 - The fund will maintain the negative fund balance due to its unfunded pension liability.

- Fund 40670 – Encroachment Permits
 - The fund was established to account for revenue and expenditures related to issuing Encroachment Permits to various agencies, developers, and individuals allowing temporary access/use of District property to complete their projects.
 - Revenue receipts will vary from year to year since these types of services are contingent upon the growth in the local economy.
 - Revenues are primarily from charges for the cost of issuing the permits and monitoring/inspecting the work.
 - The fund is projected to have a slight increase in fund balance.
- Fund 48000 – Hydrology Services
 - This fund was established to account for revenue and expenditures related to providing hydrologic data collection and analysis services beneficial to the District's seven zones funds.
 - The fund is financed by the District's seven zone funds.
 - The fund is projected to have a slight increase in fund balance.
- Fund 48020 – Garage / Fleet Operations
 - The fund was established to account for revenue and expenditures related to the operation and maintenance of the District's heavy equipment and light vehicles.
 - The fund is financed from hourly and mileage charges to all the District funds for use of heavy equipment and light vehicles.
 - This fund will experience a decrease in fund balance due to anticipated purchases of heavy equipment.
- Fund 48040 – Project/Maintenance Operations
 - The fund was established to account for revenue and expenditures related to maintaining an inventory of supplies and materials used for field maintenance and repair of the District's flood control infrastructure.
 - The fund is financed by revenue from charges to the District's seven zone funds.
 - The fund is projected to have a slight increase in fund balance.
- Fund 48080 – Data Processing
 - The fund was established to account for revenue and expenditures related to the operations of the District's Watershed Analytics Division.
 - The fund is financed by revenue from equipment usage charges to the District funds.
 - The fund is projected to experience a decrease in fund balance due to an increase in computer software expenditures and purchase of new copiers.

Net County Cost Allocations

As a special district, the Riverside County Flood Control and Water Conservation District receives neither net county cost nor other support from the county general fund.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Flood Control-Administration Division - 947200	302	305	349	298	298	0
Grand Total	302	305	349	298	298	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Flood Control Subdivision - 947140	1,601,283	2,778,751	1,648,176	1,868,973	1,868,973	0
Flood Control- Capital Projects - 947100	0	871,000	415,000	375,000	375,000	0
Flood Control-Administration Division - 947200	4,263,528	9,457,506	5,584,746	7,321,398	7,321,398	0
Flood Control-Data Processing - 947320	2,319,389	4,768,733	3,595,809	4,052,522	4,052,522	0
Flood Control-Encroachment Permits - 947160	476,806	577,795	376,280	529,356	529,356	0
Flood Control-Garage & Fleet Operations - 947260	1,197,675	10,320,824	5,989,210	7,709,139	7,709,139	0
Flood Control-Hydrology - 947240	170,156	1,592,741	1,373,840	1,550,997	1,550,997	0
Flood Control-NPDES Santa Ana Assess - 947560	2,519,864	3,122,348	2,904,582	3,232,049	3,232,049	0
Flood Control-NPDES Santa Margarita Assess - 947580	1,611,866	2,203,140	2,297,899	2,221,189	2,221,189	0
Flood Control-NPDES Whitewater Assess - 947540	556,419	715,395	589,312	738,008	738,008	0
Flood Control-Photogrammetry Operations - 947120	168,283	220,096	146,875	218,459	218,459	0
Flood Control-Project Maint Ops - 947280	173,330	390,254	283,087	353,150	353,150	0
Flood Control-Special Accounting - 947180	1,059,338	1,298,722	1,262,900	1,329,007	1,329,007	0
Flood Control-Zone 1 Constr_Maint_Misc - 947400	6,394,736	26,082,774	11,261,009	21,424,131	21,424,131	0
Flood Control-Zone 2 Constr_Maint_Misc - 947420	26,043,597	45,295,386	28,113,775	46,132,947	46,132,947	0
Flood Control-Zone 3 Constr_Maint_Misc - 947440	3,164,221	11,802,748	5,303,101	7,370,887	7,370,887	0
Flood Control-Zone 4 Constr_Maint_Misc - 947460	14,662,127	29,785,660	22,977,629	41,462,564	41,462,564	0
Flood Control-Zone 4 Debt Service - 947350	2,830,500	2,829,750	2,829,750	2,823,500	2,823,500	0
Flood Control-Zone 5 Constr_Maint_Misc - 947480	1,866,631	13,453,170	11,381,671	15,764,699	15,764,699	0
Flood Control-Zone 6 Constr_Maint_Misc - 947500	11,921,312	14,032,564	8,528,646	15,414,585	15,414,585	0
Flood Control-Zone 7 Constr, Maint, Misc - 947520	4,225,778	12,483,534	4,000,737	15,784,554	15,784,554	0
Grand Total	87,226,839	194,082,891	120,864,034	197,677,114	197,677,114	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
15000 - Special Accounting	1,059,338	1,298,722	1,262,900	1,329,007	1,329,007	0
15100 - Flood Administration	3,243,090	9,457,506	5,584,746	7,321,398	7,321,398	0
15105 - Funded Leave Balances	1,020,438	0	0	0	0	0
25110 - Zone 1 Const-Maint-Misc	6,394,736	26,082,774	11,261,009	21,424,131	21,424,131	0
25120 - Zone 2 Const-Maint-Misc	21,640,444	45,295,386	28,113,775	46,132,947	46,132,947	0
25122 - Zone 2 Area Drainage Plans	4,403,153	0	0	0	0	0
25130 - Zone 3 Const-Maint-Misc	3,164,221	11,802,748	5,303,101	7,370,887	7,370,887	0
25140 - Zone 4 Const-Maint-Misc	14,546,918	29,785,660	22,977,629	41,462,564	41,462,564	0
25142 - Zone 4 Area Drainage Plans	115,209	0	0	0	0	0
25150 - Zone 5 Const-Maint-Misc	1,866,631	13,453,170	11,381,671	15,764,699	15,764,699	0
25160 - Zone 6 Const-Maint-Misc	11,921,312	14,032,564	8,528,646	15,414,585	15,414,585	0
25170 - Zone 7 Const-Maint-Misc	4,115,741	12,483,534	4,000,737	15,784,554	15,784,554	0
25171 - Zone 7 Maintenance	110,038	0	0	0	0	0
25180 - NPDES White Water Assessment	556,419	715,395	589,312	738,008	738,008	0
25190 - NPDES Santa Ana Assessment Are	2,519,864	3,122,348	2,904,582	3,232,049	3,232,049	0
25200 - NPDES Santa Margarita Assmt	1,611,866	2,203,140	2,297,899	2,221,189	2,221,189	0
33000 - FC-Capital Project Fund	0	871,000	415,000	375,000	375,000	0
38530 - Flood - Zone 4 Debt Service	2,830,500	2,829,750	2,829,750	2,823,500	2,823,500	0
40650 - Photogrammetry Operation	168,283	220,096	146,875	218,459	218,459	0
40660 - Subdivision Operation	1,601,283	2,778,751	1,648,176	1,868,973	1,868,973	0
40670 - Encroachment Permits	476,806	577,795	376,280	529,356	529,356	0
48000 - Hydrology Services	170,156	1,592,741	1,373,840	1,550,997	1,550,997	0
48020 - Garage-Fleet Operations	1,197,675	10,320,824	5,989,210	7,709,139	7,709,139	0
48040 - Project-Maintenance Operation	173,330	390,254	283,087	353,150	353,150	0
48080 - Data Processing	2,319,389	4,768,733	3,595,809	4,052,522	4,052,522	0
Total	87,226,839	194,082,891	120,864,034	197,677,114	197,677,114	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	32,140,358	38,326,662	45,941,875	51,256,225	51,256,225	0
Services and Supplies	32,272,372	45,050,738	32,956,745	43,565,572	43,565,572	0
Other Charges	10,731,948	49,495,972	20,341,664	44,137,886	44,137,886	0
Capital Assets	8,661,749	51,746,110	21,776,862	52,340,687	52,340,687	0
Other Financing Uses	3,960,663	11,058,409	810,348	7,461,744	7,461,744	0
Intrafund Transfers	(540,251)	(1,595,000)	(963,460)	(1,085,000)	(1,085,000)	0
Expense Net of Transfers	83,266,176	183,024,482	120,053,686	190,215,370	190,215,370	0
Operating Transfers Out	3,960,663	11,058,409	810,348	7,461,744	7,461,744	0
Total Uses	87,226,839	194,082,891	120,864,034	197,677,114	197,677,114	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	61,725,760	62,555,075	63,542,143	65,159,857	65,159,857	0
Revenue from the Use of Money & Property	9,809,659	11,074,210	10,319,618	10,903,288	10,903,288	0
Intergovernmental - State	580,805	590,599	575,331	571,704	571,704	0
Intergovernmental - Federal	5,398,514	7,788,872	211,200	0	0	0
Charges for Current Services	8,291,553	9,988,908	8,517,684	9,353,429	9,353,429	0
Miscellaneous Revenue	15,568,250	19,606,813	16,200,164	24,439,030	24,439,030	0
Other Financing Sources	4,099,462	14,349,059	3,874,481	7,023,500	7,023,500	0
Total Net of Transfers	101,513,341	111,654,477	99,462,871	110,477,308	110,477,308	0
Operating Transfers In	3,960,663	14,299,059	3,777,750	6,973,500	6,973,500	0
Total Revenue	105,474,004	125,953,536	103,240,621	117,450,808	117,450,808	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(18,247,165)	68,129,355	17,623,413	80,226,306	80,226,306	0
Total Sources	87,226,839	194,082,891	120,864,034	197,677,114	197,677,114	0

Regional Parks and Open Space District

Mission Statement

To acquire, protect, develop, manage, and interpret for the inspiration, use and enjoyment of all people, a well-balanced system of park related places of outstanding scenic, recreational, and historic importance.

Description

The county’s award-winning park and open-space system, RivCoParks, features more than 100,000 acres and includes camping parks, historic sites, nature centers, ecological reserves and trails. The district is accredited by the National Recreation and Park Association for demonstrating the highest standards of ethical and professional practices in the delivery of park and recreation programs. RivCoParks provides community members and visitors to Riverside County access to outdoor spaces for camping, fishing, hiking, cycling, horseback riding, bird watching, picnicking, playing, special events, learning about the natural environment, and learning about historical and cultural resources.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Maintain superior customer satisfaction by offering exciting programs and amenities, cultivating positive experiences, and delivering excellent value for the price.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Exciting and useful destination for the community and its residents.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of surveys with a positive experience (4-5 out of 5 is above satisfactory)	97%	95%	95%	90%
Total number of customer surveys collected	1,668	1,500	2,000	4,500

Insights

- The Park District seeks to increase the number of surveys year over year to demonstrate increased reach. Overall, the District maintains 90 percent or higher positive rating which is above industry standards that range between 70 percent and 80 percent positive response.

OBJECTIVE 2

Department Objective

Promote positive park use with ranger patrol and a park reservation system that makes parks accessible to all through camping, events and day use.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of Park rangers per 10,000 acres of land managed	2.74	2.63	2.63	2.85
Percent of sites reserved nightly based on total number of campsites (occupancy rate)	23.40%	24.00%	26.00%	30.00%

Insights

- Reservations directly impact revenues of RivCoParks. An increase in percentage from year to year will reflect how many visitors invest in fees utilizing RivCoParks campgrounds and related amenities. Due to the pandemic and required park closures ordered during times the virus was widespread, the outcomes included less growth than anticipated.
- Reservations directly translates to engagement of the camping community which differs from other park usage, such as day use and events. While overall reservation numbers were less than anticipated, camping became a popular pandemic activity that resulted in substantial buoyancy in the percentage of sites reserved nightly.
- Safety, patrol and engagement with RivCoParks users is important across all open-space, park and facilities managed. Due to the financial impact of the pandemic, additional positions for rangers were not filled this year which impacted the overall number. The goal remains, as this measure aims to create a standard for RivCoParks going forward.
- The District maintains, protects and improves open-space and conservation lands throughout the county. Target goals are a combination of the District and Regional Conservation Authority (RCA) fully implemented plans.

OBJECTIVE 3

Department Objective

Protect natural and cultural resources through conservation and community education.

Portfolio Objective

Protect agriculture, the environment, and animal welfare.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Education program participants annually.	8,737	17,239	18,600	25,000
Value of Park volunteers (in millions)	\$2	\$1	\$2	\$3

Insights

- Volunteers are an essential part of the RivCoParks workforce and help meet critical operational objectives. The value of volunteer hours is directly linked to reduced cost of service to RivCoParks guests. Reduced volunteer opportunities as well as public engagement restrictions for social distancing due to the pandemic drastically impacted the volunteer hours for FY 19/20 and FY 20/21 thereby reducing the value of Park volunteers overall.

Insights

- Interpretation that connects children to nature is provided at four nature centers and three historic museums. The benefits of connecting nature and history are well-documented and research shows that children’s social, psychological, academic and physical health is positively impacted when they have regular contact with nature. The Nature Centers and Historic Museums have been closed for most of the pandemic similarly to other indoor activity open to the public.
- Education is a core part of RivCoParks’ mission, engaging an underserved portion of the population outside of RivCoParks’ traditional user group in a meaningful way. FY 19/20 actuals reflect in-person education participants, which occurred before the pandemic and the corresponding high season school tours in the spring. No in-person education programming occurred during FY 20/21 due to the pandemic, however, educational programming was done virtually through Facebook videos specifically geared towards education programming. The virtual programming allowed RivCoParks to continue connecting with learners while sites were closed to indoor learning. The total number of participants indicated in FY 20/21 is based upon total views on Facebook specific to the education videos that took the place of in-person programming, though the number of youth participants could be higher. FY 21/22 projects the in-person participants expected during recovery of the program from pandemic impacts.

Related Links

<https://www.rivcoparks.org/>

Budget Changes & Operational Impacts

Staffing

The district’s personnel count has been reduced by 1 position, from 96 to 95 for the remainder of FY 20/21

and through FY 21/22. All positions are fully funded, and any vacancies are expected to be filled.

Expenditures

- Salaries & Benefits
 - Salaries and Benefits have increased slightly by about \$96,000.
- Services & Supplies
 - There is a decrease of \$6.3 million in services of supplies due to the elimination of the Intrafund transfers.
- Intrafund Transfers
 - Intrafund transfers were eliminated for FY 21/22 due to a new accounting structure of the department.
- Operating Transfers Out
 - Increase of \$400,000 in Operating Transfers from Fund 25400 to to Fund 25430 as support for the Habitat and Open-Space Unit which continues to patrol and clean-up homeless encampments along the Santa Ana River Trail.

Revenues

- Taxes
 - Property Tax revenues are expected to increase by \$600k from prior year. Property tax revenue is classified as ‘use of fund balance’ in the tables at the end of this narrative.
- Operating Transfers In
 - Increase of \$400,000 in Operating Transfers from Fund 25400 to to Fund 25430 as support for the Habitat and Open-Space Unit which continues to patrol and clean-up homeless encampments along the Santa Ana River Trail.

Departmental Reserves

- 25400 – Regional Park and Open-Space District Operating Fund

- The District's fiscal policy states minimum reserves for its operating fund is 30 percent of current annual operating expenditures: 25 percent of which as a general reserve, three percent as a reserve for accrued leave liabilities, and two percent as a reserve for emergency disaster relief. The district projects fund 25400 to end FY 20/21 with a fund balance of \$5.2 million, representing 47.7 percent of FY 20/21 operating expenditures, which total \$11.1 million if projected revenues are realized and expenditure reductions hold through the end of the year.
- The District has continually controlled spending in FY 20/21 as the strict stay-at-home guidelines remained enforced. While revenues for recreation activities, and education programs have been drastically reduced, revenues from camping, fishing, and day use at our regional parks enabled the district to project its revenue targets in the 87th percentile.
- The projected ending reserve in 25400 for FY 21/22 is \$5.2 million, which represents 42.7 percent of FY 21/22 operating expenditures, which total \$12.3 million if projected revenues are not further impacted by closures. Any excess reserves will be utilized to bolster the CIP reserves which are currently below target.
- 33100 – Park Acquisition and Development, District
 - FY 21/22: The District has budgeted to use \$600,000 of the FY 20/21 ending reserve balance to start the Mayflower Sewer project and complete much-needed maintenance projects on aging infrastructure in FY 21/22. As a result of this spending, the expected ending reserve in 33100 for FY 20/21 is \$1.4 million, which represents just 12.7 percent of FY 21/22 operating expenditure, and is \$369k underfunded.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Blythe Parks - 931420	0	0	0	3	3	0
Reg Parks-Habitat & Open Space Mgmt - 931170	8	8	8	10	10	0
Reg Parks-Lake Skinner Park - 931750	0	0	9	10	10	0
Reg Parks-MSHCP Reserve Management - 931150	10	10	10	10	10	0
Reg Parks-Multi-Species Reserve - 931116	5	5	4	2	2	0
Reg Parks-Parks HQ Maintenance - 931205	0	0	0	1	1	0
Reg Parks-Recreation - 931180	9	4	3	0	0	0
Regnl Parks & Open-Space Dist - 931104	99	69	60	59	59	0
Grand Total	131	96	94	95	95	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Blythe Parks - 931420	0	0	0	449,538	449,538	0
Gilman Ranch Historic Museum - 931302	0	0	0	127,331	127,331	0
Hidden Valley Nature Center - 931305	0	0	0	257,476	257,476	0
Hurkey Creek Park - 931402	0	0	0	260,300	260,300	0
Idyllwild Nature Center - 931306	0	0	0	107,982	107,982	0
Idyllwild Park - 931403	0	0	0	308,236	308,236	0
Jensen Alvarado Historic Ranch - 931303	0	0	0	160,368	160,368	0
Lake Cahuilla Park - 931405	0	0	0	541,285	541,285	0
Lawler Lodge & Alpine Cabins - 931406	0	0	0	53,677	53,677	0
McCall Park - 931408	0	0	0	52,330	52,330	0
Rancho Jurupa Park - 931409	0	0	0	1,285,620	1,285,620	0
Reg Parks-Administration - 931220	468,925	0	(66,776)	830,244	830,244	0
Reg Parks-Business Operations - 931235	1,723,952	8,082,531	6,016,535	3,908,095	3,908,095	0
Reg Parks-Finance - 931240	615,767	3,857	(77,062)	788,061	788,061	0
Reg Parks-Fish and Wildlife Commission - 931103	0	1,500	450	1,050	1,050	0
Reg Parks-Fleet Management - 931270	256,591	14,981	(93,341)	55,351	55,351	0
Reg Parks-Grants & Contracts - 931245	284,282	5,001	(29,949)	0	0	0
Reg Parks-Habitat & Open Space Mgmt - 931170	648,902	809,222	694,749	839,105	839,105	0
Reg Parks-Historical - 931301	14,773	0	(34,909)	98,729	98,729	0
Reg Parks-Historical Commission Trust - 931111	88	150	0	150	150	0
Reg Parks-Human Resources - 931250	1,435,009	(6,591)	(19,236)	110,601	110,601	0
Reg Parks-Information Technology - 931255	296,092	0	(82,827)	0	0	0
Reg Parks-Interpretive - 931119	1,151,744	270,104	12,985	117,398	117,398	0
Reg Parks-Jurupa Sports Complex - 931186	421,745	209,480	63,368	0	0	0
Reg Parks-Jurupa Valley Boxing Club - 931182	70,169	42,587	1,930	0	0	0
Reg Parks-Lake Skinner Park - 931750	924,172	1,874,012	1,769,322	2,148,281	2,148,281	0
Reg Parks-Major Parks - 931400	3,895,873	3,202,959	2,503,682	274,253	274,253	0
Reg Parks-Marketing - 931260	183,050	0	(64,198)	213,069	213,069	0
Reg Parks-MSHCP Reserve Management - 931150	988,003	1,100,977	827,866	1,029,259	1,029,259	0
Reg Parks-Multi-Species Reserve - 931116	323,078	382,003	238,001	308,365	308,365	0
Reg Parks-Natural Resources Admin - 931230	66,306	0	(2,810)	0	0	0
Reg Parks-Off Road Vehicle Management - 931160	100,000	100,000	100,000	100,000	100,000	0
Reg Parks-Park Acq & Dev, DIF - 931800	1,468,567	425,000	1,722,923	500,000	500,000	0
Reg Parks-Park Acq & Dev, District - 931105	1,232,697	415,000	1,125,265	700,000	700,000	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Reg Parks-Park Events-Weddings - 931401	84,655	229,029	153,509	0	0	0
Reg Parks-Park Residences Util & Maint - 931108	99,639	136,919	108,746	70,500	70,500	0
Reg Parks-Parks Facility Maintenance - 931200	206,158	(65,236)	(10,211)	3,521	3,521	0
Reg Parks-Parks HQ Maintenance - 931205	284,132	(69,359)	0	234,135	234,135	0
Reg Parks-Planning - 931210	445,481	68,481	(45,214)	95,652	95,652	0
Reg Parks-Prop 40 Capital Dev Parks - 931121	165,761	1,857,900	1,957,900	500,000	500,000	0
Reg Parks-Recreation - 931180	83,613	220,945	204,113	0	0	0
Reg Parks-Recreation Activities - 931189	44,459	(32,428)	(60,028)	0	0	0
Reg Parks-Reservation/Reception - 931183	244,076	222,674	204,443	213,423	213,423	0
Reg Parks-Santa Ana River Mitigation - 931101	124,635	162,691	83,115	155,753	155,753	0
Reg Parks-Trails - 931300	40,586	(70,147)	(82,247)	24,115	24,115	0
Reg Parks-Volunteer Management Services - 931265	153,716	0	(90,144)	0	0	0
Regnl Parks & Open-Space Dist - 931104	0	(51)	35,063	414,722	414,722	0
San Timoteo Schoolhouse - 931304	0	0	0	10,772	10,772	0
Santa Rosa Plateau Nature Ctr - 931307	0	0	0	221,313	221,313	0
Grand Total	18,546,696	19,594,191	17,065,012	17,570,060	17,570,060	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
25400 - Regional Park & Open Space Dis	11,766,514	11,652,181	8,073,784	11,217,747	11,217,747	0
25401 - Historical Commission	88	0	0	0	0	0
25420 - Recreation	704,640	669,613	362,892	0	0	0
25430 - Habitat/Open Space Mgt-Parks	648,902	809,222	694,749	839,105	839,105	0
25440 - Off-Highway Vehicle Mgmt	100,000	100,000	100,000	100,000	100,000	0
25500 - County Fish and Wildlife	0	1,500	450	1,050	1,050	0
25510 - Park Residences Util & Maint	99,639	136,919	108,746	70,500	70,500	0
25540 - Multi-Species Reserve	323,078	389,176	238,001	308,365	308,365	0
25550 - Santa Ana Mitigation Bank	124,635	162,691	83,115	155,753	155,753	0
25590 - MSHCP Reserve Management	988,003	1,100,977	827,866	1,029,259	1,029,259	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
25620 - Lake Skinner Park	924,172	1,874,012	1,769,322	2,148,281	2,148,281	0
33100 - Park Acq & Dev, District	1,232,697	415,000	1,125,265	700,000	700,000	0
33110 - Park Acq & Dev, Grants	165,761	1,857,900	1,957,900	500,000	500,000	0
33120 - Park Acq & Dev, DIF	1,468,567	425,000	1,722,923	500,000	500,000	0
Total	18,546,696	19,594,191	17,065,012	17,570,060	17,570,060	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	9,320,814	8,989,139	7,921,711	9,075,852	9,075,852	0
Services and Supplies	5,042,111	12,728,905	8,960,299	5,492,112	5,492,112	0
Other Charges	863,242	1,379,724	1,670,724	712,096	712,096	0
Capital Assets	2,634,529	2,697,900	4,506,088	1,700,000	1,700,000	0
Other Financing Uses	686,000	100,000	100,000	590,000	590,000	0
Intrafund Transfers	0	(6,301,477)	(6,093,810)	0	0	0
Expense Net of Transfers	17,860,696	19,494,191	16,965,012	16,980,060	16,980,060	0
Operating Transfers Out	686,000	100,000	100,000	590,000	590,000	0
Total Uses	18,546,696	19,594,191	17,065,012	17,570,060	17,570,060	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	6,370,642	5,946,389	3,666,301	6,444,000	6,444,000	0
Revenue from the Use of Money & Property	1,519,654	2,131,256	1,371,518	1,748,700	1,748,700	0
Intergovernmental - State	844,658	2,019,130	1,958,900	754,000	754,000	0
Charges for Current Services	5,448,638	7,785,460	6,281,877	6,029,738	6,029,738	0
Miscellaneous Revenue	1,719,976	1,046,740	3,560,162	696,900	696,900	0
Other Financing Sources	1,892,311	785,000	119,660	1,552,000	1,552,000	0
Total Net of Transfers	15,926,972	18,943,975	16,898,418	15,675,338	15,675,338	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	1,868,907	770,000	60,000	1,550,000	1,550,000	0
Total Revenue	17,795,879	19,713,975	16,958,418	17,225,338	17,225,338	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	750,817	(119,784)	106,594	344,722	344,722	0
Total Sources	18,546,696	19,594,191	17,065,012	17,570,060	17,570,060	0

TLMA – General Government, Public Ways and Facilities

Mission Statement

Integrate transportation and land use functions in order to enhance the quality of life in existing communities, properly plan new communities to accommodate growth in a balanced way, be good stewards of the environment and natural resources, and serve the public through excellent customer service.

Description

The Transportation and Land Management Agency (TLMA) consists of the Transportation, Planning, Building and Safety, Code Enforcement Departments, the Riverside County Airport Land Use Commission (ALUC) and the Aviation Division.

The Transportation Department oversees the design, operation, and maintenance of 2,248 miles of county-maintained roads and 108 bridges. The department protects the health and safety of residents and improves quality of life through a variety of critical activities. These include engineering design, construction, and maintenance of county roads; review of plans and construction of transportation facilities by private land development; and land surveying and map processing.

Survey is a major division in the Transportation Department responsible for all land surveying functions, supporting the delivery of the Transportation Department's Transportation Improvement Program (TIP), reviewing and processing land development cases, and assisting the public and other agencies with research relating to land records. The division also provides public information and keeps land surveying and public right-of-way records, performs office analysis of all field surveys, processes public right-of-way documents for transportation projects and private developments, reviews Local Agency Formation Commission (LAFCO) documents, approves street name changes, performs reviews on tract and parcel maps, records of survey, corner record reviews, lot line

adjustments, parcel mergers, and certificates of compliance.

TLMA Administration provides executive management, purchasing facilities support services, human resources, fee administration, special projects, records, information management, and fiscal business services to support the TLMA departments.

The Counter Services group, also a division of TLMA Administration, provides permit counter staffing, property research information, ombudsman services and public outreach services.

The Airport Land Use Commission (ALUC) is an appointed seven-member commission, with staff support provided by TLMA. The commission undertakes local jurisdiction project reviews within Airport Influence Areas (AIAs), updates airport land use compatibility plans, and cooperates with the State Department of Transportation (Caltrans) on regional aviation issues.

The Aviation Division manages five airports: Blythe, Hemet Ryan, French Valley, Jacqueline Cochran, and Chiriaco Summit encompassing over 5,000 acres of land and provide aviation facilities and services to private and corporate tenants, aircraft users, and businesses. Each airport is unique and offers a variety of services. The Aviation Division applies receives grants from the Federal Aviation Administration (FAA) and Caltrans for capital improvement projects for each airport.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Provide a safe and reliable roadway infrastructure to the community.

Portfolio Objective

Sustain the integrity of county infrastructure.

County Outcome

Modern infrastructure that supports and enables communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Pavement Condition Index (PCI)	74	75	75	80

Insights

- Roadway condition is rated on a scale of zero (failed) to 100 (excellent). A Pavement Condition Index (PCI) value less than 70 is considered to be at risk of failing. California’s statewide average PCI is 65. To reach the PCI goal of 80, \$650 million in funding would be needed over a five-year period. The passage of Senate Bill 1, the Road Repair and Accountability Act of 2017 (SB1), is critically important in helping the Transportation Department move towards its goal to improve the condition of pavement throughout the county.
- The Transportation Department uses a pavement management program as a tool to inventory, assess, and rate all roadways in the county. The program also enables the department to develop a strategy that effectively and efficiently utilizes available funding to maintain and improve the condition of the roadway network through pavement preservation techniques, pavement resurfacing, and pavement reconstruction.

OBJECTIVE 2

Department Objective

Continually serve and support customers through timely plan check services.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Empower and unleash the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Encroachment permits issued within 15 days	75%	80%	80%	90%

Insights

- Encroachment permits are issued to individuals, public utilities, and contractors for permission to enter the county road right-of-way to perform work. Work performed under an encroachment permit can include tree planting and removal, driveway installations, placement of any structures, construction of street improvements, and drainage facilities.
- The Transportation Department issued 736 Encroachment permits between July 1, 2020 and December 31, 2020. 78 percent of the Encroachment permits were issued within 15 days and the average number of days to issue a permit was 12.1.

OBJECTIVE 3

Department Objective

Provide a consistently high level of customer service to the community through all TLMA activities and through timely permitting counter services.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Empower and unleash the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average front counter wait times in minutes	0	15	15	15
Customer service score	91%	93%	94%	95%

Insights

- Customer service score is represented as an average of department results based on a 1-5 point scale. This customer service score reflects the activities of all TLMA budget units, including those represented in the Public Protection and General Government sections of this document. TLMA leadership and staff review customer service scores regularly to identify trends, successes, and opportunities for improvement. The customer service score is also posted on all TLMA floors in county offices to provide full transparency and to promote the continued use of the comment cards by all customers.

OBJECTIVE 4

Department Objective

Increase responsiveness to public inquiries.

Portfolio Objective

Sustain the integrity of county infrastructure.

County Outcome

Modern infrastructure that supports and enables communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of views to our online land records site	47,000	48,000	48,000	50,000
Respond to public inquiries from our research counter within 24 hours	100%	100%	100%	100%

Insights

- The Survey Research Team manages all the land records and engineering plans for the county, and receives phone, email, and walk-in requests for research at the public counter. The goal of this team is to provide excellent customer service and respond to these requests within 24 hours.
- The Survey Division has been a leader in using Geographic Information System (GIS) technology and has full access to ESRI's global mapping tools. This GIS technology allows the user to use the search tools to find their parcel and retrieve their land records online.
- The Research Counter Team places land records and documents into an online retrieval database named Laserfiche. This system allows the public and private sector professionals to conduct property research without having to visit county offices and is available 24/7. This team will continue this effort of expanding the online records database during the next fiscal year.

OBJECTIVE 5**Department Objective**

Provide a timely and customer friendly service by reducing iteration cycles on project reviews.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Empower and unleash the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of maps approved within 3 plan check cycles	38%	45%	50%	50%
Percent of subdivision map comments returned within 20 working days	61%	65%	70%	80%

Insights

- To increase accountability and transparency, the Survey Division strives to return final maps back to the applicant in a timely manner. Offering to meet the applicant and surveyor after the first check print, and having additional working meetings to resolve issues will help reduce turnaround time and get projects completed.
- Returning map comments within 20 working days will help reduce overall review and approval time to get projects completed and built. The Survey Division reviews and records hundreds of cases per year. These cases help customers subdivide land, obtain permits, and establish land boundaries. By reducing iterations, the applicant will realize cost savings, and see their projects move forward faster towards documentation and permitting.

Insights

- The Survey Division will improve the efficiency of the map plan check review and approval process by implementing an in-person meeting with the applicant prior to the second plan check submittal to approve maps timely and save the applicant money.

OBJECTIVE 6**Department Objective**

Maximize revenue through lease and development opportunities.

Portfolio Objective

Create and maintain opportunities for businesses and employees.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent increase in annual lease revenue	3%	-10%	-5%	5%

Insights

- The County's annual lease revenue at the airports is derived from leases with private and corporate tenants and users of the airports.

OBJECTIVE 7**Department Objective**

Capital improvement undertaken with federal and state grant funding.

Portfolio Objective

Maintain airport infrastructure for users.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Federal funding towards airport improvement projects (in millions)	\$2.20	\$0.33	\$3.20	\$3.20
State funding towards airport improvement projects (thousands)	\$162	\$16	\$159	\$159

Insights

- Grant application for Jacqueline Cochran Regional Airport – New Runway 35 and Runway 17 PAPI and Runway Lighting – Design Services. Project Total \$110,000. Federal share is 90 percent of project. State share is five percent of Federal share.
- Grant application for Hemet Ryan Airport - Rehabilitation of Hangar Taxilanes and East & West Apron Improvement – Construction. Project Total \$3.43 million. State share is five million of Federal share.

Insights

- Contract Tower Grant applications for Jacqueline Cochran Regional Airport and French Valley Airport submitted to the FAA September 25, 2019. An executed MOU between Riverside County and the FAA was submitted January 24, 2020.
- Preliminary projected tower cost is \$6 million. Environmental Assessment is approximately \$167,000.

Related Links

TLMA website: <http://rctlma.org>

Counter Services - Permit Assistance Centers Information: <http://rctlma.org/Counter-Services>

Airport Land Use Commission (ALUC): <http://www.rcaluc.org/>

Transportation Department: <http://rctlma.org/trans>

Survey: <http://rctlma.org/trans/Survey>

Aviation: <https://www.rivcoeda.org/Departments/Aviation>

Twitter: <https://twitter.com/rivcotrans>

Facebook: <https://www.facebook.com/RivCoTrans>

Budget Changes & Operational Impacts**Staffing**

- The Transportation Department is requesting 357 positions for FY 21/22, a net increase of five positions from the previous FY adopted budget of 352 positions. The additional positions are primarily in field operations to enhance the ability to do daily road maintenance and upkeep, and provide effective emergency response.
- Survey presently has 35 authorized positions and requests the same for FY 21/22.
- Administration currently has 60 authorized positions and requests 56 for FY 21/22.

- Counter Services currently has 35 authorized positions and requests 36 for FY 21/22.
- Aviation currently has 12 authorized positions and requests the same for FY 21/22.

Expenditures

- Salaries & Benefits
 - All Transportation and Land Management Agency (TLMA) departments will be absorbing additional 2.17 percent PERS costs in FY 21/22, totaling \$1.02 million.
 - Salaries & Benefits in the Transportation Department increased by \$2 million. It is primarily driven by PERS increase of \$571,000, salary step increases of \$283,000, and the six additional positions.
 - Salaries & Benefits in Administration decreased by \$187,211 primarily due to net reduction of five positions, in spite of \$94,948 in PERS and salary step increases.
 - Salaries & Benefits in Counter Services increased by \$732,779 due to being fully staffed as well as \$84,065 in PERS and step increases.
 - Salaries & Benefits in Survey increased by \$211,082. Major expenses are salary costs associated with staffing to provide the required technical and specialty services.
 - Salaries & Benefits in Aviation increased by \$156,820 primarily driven by PERS and MOU increases and adding one TAP.
- Services & Supplies
 - Services & Supplies cost increased by \$463,014 in Transportation. While Liability Insurance increased by \$1 million (19 percent) and equipment cost are anticipated to grow by \$568,000, Consultants and Contracts have shown decreases from one time expenses in FY 20/21 for a total reduction of \$1 million in budgeted expenditures. Additionally, savings from RCIT decreases in the amount of \$104,000 which have lessened the impacts of increases under services and supplies.
- Costs have decreased in the Transportation Garage by \$136,945 from FY 20/21 spread over multiple accounts.
- Administration and Counter Services costs have decreased by \$151,557 from FY 20/21 spread over multiple accounts.
- An increase of \$392,133 in ALUC is mainly due to professional services related to March Air Base Reserve Compatible Use Study (CUS) grant project. The cost offset is reflected as grant revenue.
- Other Charges
 - Other charges in the Transportation Department have increased by \$451,819 from FY 20/21. The increase is primarily driven by increases to the COWCAP, the Human Resources general service charge, utility costs, and anticipated county counsel charges.
 - Costs have decreased in the Transportation Garage by \$99,022 from FY 20/21 due to decreased capital leases.
 - Costs have increased in Administration by \$243,558 mainly due to increase in COWCAP.
 - Counter Services is projecting an increase of \$390,403 in FY 21/22 for CAC tenant improvement.
- Fixed Assets
 - The Transportation Garage's Equipment Purchases will be decreased by \$429,000 due to carry over from prior year budget into current fiscal year.
 - Administration budgeted \$100,000 for the Laser fiche cloud storage cost in FY 20/21. For the next four years, the cost of \$28,150 will be billed as hardware and software maintenance by RCIT. This Trusted System Program will allow TLMA to destroy paper copies. It is imperative that back up electronic and/or disaster recovery storage is in place. Cloud storage through a vendor that is compatible

with our current Electronic Content Management System (Laser fiche) is essential.

Revenues

- The Transportation Capital Budget is expecting an increase of \$15 million in revenues due to an increase in SB1 gas taxes and other funding sources. Delivery of major capital projects such as the Avenue 66th Railroad Grade Separation, the Jurupa Railroad Grade Separation, Hamner Avenue and numerous SB1 repaving projects will keep expenditures at FY 20/21 levels.
- Survey relies on a mixture of State, Federal and local transportation improvement dollars to support activity of the annual TIP program and

Deposit Based Fees (DBF) for development cases. Survey does not receive funding from the general fund.

- Aviation's increase of \$131,613 is mainly from their capital lease revenue due to CPI increases.

Departmental Reserves

- TLMA Administration Services is anticipating a draw of \$436,183 from its fund balance.
- Counter Services is anticipating a draw of \$1.2 million from its fund balance for tenant improvement at CAC.
- Transportation Operations cost center will have a draw of \$2.6 million from its fund balance.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Consolidated Counter Services - 3100300000	25	35	35	36	36	0
Surveyor - 3130200000	36	36	35	35	35	0
TLMA Administrative Services - 3100200000	58	60	54	56	56	0
TLMA ALUC - 3130800000	0	4	3	3	3	0
TLMA-County Airports - 1910700000	15	13	11	12	12	0
TLMA-Environmental Programs - 3100500000	3	0	0	0	0	0
Transportation - 3130100000	340	352	341	357	357	0
Transportation Equipment - 3130700000	25	26	26	25	25	0
Grand Total	502	526	505	524	524	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Community & Business Services - 3139000000	1,007,930	1,362,953	1,063,983	1,417,741	1,417,741	0
Consolidated Counter Services - 3100300000	3,203,734	4,433,897	4,085,084	5,486,164	5,486,164	0
Surveyor - 3130200000	5,212,278	5,821,999	5,636,896	6,031,688	6,031,688	0
TLMA Administrative Services - 3100200000	8,645,284	8,612,141	8,146,796	8,773,223	8,773,223	0
TLMA ALUC - 3130800000	526,438	634,073	703,080	960,156	960,156	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
TLMA-Aviation - Capital - 1910900000	0	3,521,500	564,940	363,700	363,700	0
TLMA-County Airports - 1910700000	3,390,688	4,041,482	3,147,623	3,337,876	3,337,876	0
TLMA-Landscape Maintenance District - 3132000000	1,140,449	1,741,835	1,228,735	2,129,250	2,129,250	0
TLMA-Supervisory Dist No 4 - 3130400000	482,478	766,708	695,751	551,039	551,039	0
Transportation - 3130100000	50,104,617	52,433,744	49,883,034	53,036,169	53,036,169	0
Transportation Const Projects - 3130500000	127,627,882	199,357,293	162,888,115	183,282,521	183,282,521	0
Transportation Equipment - 3130700000	1,522,252	3,474,483	2,569,516	2,358,740	2,358,740	0
Grand Total	202,864,030	286,202,108	240,613,554	267,728,267	267,728,267	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
20000 - Transportation	139,660,768	250,181,474	197,206,357	231,899,225	231,899,225	0
20001 - I-10 Interchange Reimbursement	3,182	0	0	0	0	0
20007 - Road Measure A	6,122,358	0	10,476,362	0	0	0
20008 - Transportation Equipment	1,522,252	0	2,569,516	2,573,119	2,573,119	0
20011 - TUMF Security Fund	2,603	0	0	0	0	0
20013 - Highway Users Tax AB 105, 2103	(4,952,683)	0	0	0	0	0
20014 - Butterfield Stage Rd STL	1,420	0	0	0	0	0
20016 - Federal Exchange & State Match	98,042	0	0	0	0	0
20017 - SB1 Transportation Funding	33,113,399	0	0	0	0	0
20019 - Highway 74 Acquisition	107,068	0	0	0	0	0
20200 - Tran-Lnd Mgmt Agency Adm	11,172,311	13,046,038	11,643,152	14,259,387	14,259,387	0
20202 - Ord 671 D-Based Fees Ops	78	0	0	0	0	0
20203 - Land Management System (LMS)	676,628	0	588,728	0	0	0
20260 - Survey	5,212,278	5,821,999	5,636,896	6,031,688	6,031,688	0
20300 - Landscape Maintenance District	69,016	1,741,835	1,228,735	2,129,250	2,129,250	0
20301 - L & LMD - Zone 1	15,281	0	0	0	0	0
20302 - L & LMD - Zone 3	28,654	0	0	0	0	0
20307 - L & LMD - Zone 8	196,099	0	0	0	0	0
20309 - L & LMD - Zone 10	26,419	0	0	0	0	0
20313 - L & LMD - Zone 19	33,466	0	0	0	0	0
20316 - L & LMD 89-1, Zone 15	41,615	0	0	0	0	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
20317 - L & LMD 89-1, Zone 24	50,402	0	0	0	0	0
20319 - L & LMD 89-1, Zone 26	42,713	0	0	0	0	0
20320 - L & LMD 89-1, Zone 28	12,893	0	0	0	0	0
20321 - L & LMD 89-1, Zone 29	10,721	0	0	0	0	0
20325 - L & LMD 89-1, STL Zone 3	428	0	0	0	0	0
20326 - L & LMD 89-1, STL Zone 4	410	0	0	0	0	0
20331 - L & LMD 89-1, STL Zone 9	516	0	0	0	0	0
20335 - L & LMD 89-1, STL Zone 13	1,412	0	0	0	0	0
20336 - L & LMD 89-1, STL Zone 14	172	0	0	0	0	0
20338 - L & LMD 89-1, STL Zone 16	920	0	0	0	0	0
20341 - L & LMD 89-1, STL Zone 20	466	0	0	0	0	0
20342 - L & LMD 89-1, STL Zone 21	124	0	0	0	0	0
20343 - L & LMD 89-1, STL Zone 22	428	0	0	0	0	0
20350 - L & LMD 89-1C Zone 11	34,553	0	0	0	0	0
20351 - L & LMD 89-1C Zone 31	12,186	0	0	0	0	0
20352 - L & LMD 89-1C Zone 36	10,760	0	0	0	0	0
20355 - L & LMD 89-1C, Zone 39	11,706	0	0	0	0	0
20358 - L & LMD 89-1C, Zone 43	82,189	0	0	0	0	0
20359 - L & LMD 89-1C, Zone 44	22,204	0	0	0	0	0
20360 - L & LMD 89-1C, Zone 45	45,679	0	0	0	0	0
20365 - L & LMD 89-1C, Zone 53	10,688	0	0	0	0	0
20366 - L & LMD 89-1C, Zone 55	3,385	0	0	0	0	0
20370 - L & LMD 89-1, STL Zone 29	1,034	0	0	0	0	0
20371 - L & LMD 89-1, STL Zone 30	273	0	0	0	0	0
20372 - L & LMD 89-1, STL Zone 31	205	0	0	0	0	0
20375 - L & LMD 89-1, STL Zone 36	410	0	0	0	0	0
20376 - L & LMD 89-1, STL Zone 37	378	0	0	0	0	0
20377 - L & LMD 89-1, STL Zone 38	205	0	0	0	0	0
20380 - L & LMD 89-1, STL Zone 42	285	0	0	0	0	0
20381 - L & LMD 89-1, STL Zone 43	284	0	0	0	0	0
20382 - L & LMD 89-1, STL Zone 44	516	0	0	0	0	0
20383 - L & LMD 89-1, STL Zone 45	129	0	0	0	0	0
20385 - L & LMD 89-1, STL Zone 47	3,094	0	0	0	0	0
20386 - L & LMD 89-1-C STL Zone 48	518	0	0	0	0	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
20390 - L & LMD 89-1-C STL Zone 52	51	0	0	0	0	0
20391 - L & LMD 89-1-C STL Zone 54	513	0	0	0	0	0
20392 - L & LMD 89-1-C STL Zone 56	129	0	0	0	0	0
20393 - L & LMD 89-1-C STL Zone 57	645	0	0	0	0	0
20396 - L & LMD 89-1-C Zone 57	12,309	0	0	0	0	0
20397 - L & LMD 89-1-C Zone 58	7,395	0	0	0	0	0
20405 - L & LMD 89-1-C Zone 66	348	0	0	0	0	0
20414 - L & LMD 89-1-C STL Zone 55	358	0	0	0	0	0
20415 - L & LMD 89-1-C STL Zone 53	143	0	0	0	0	0
20416 - L & LMD 89-1-C STL Zone 61	205	0	0	0	0	0
20419 - L & LMD 89-1-C STL Zone 64	463	0	0	0	0	0
20420 - L & LMD 89-1-C STL Zone 65	335	0	0	0	0	0
20421 - L & LMD 89-1-C STL Zone 66	247	0	0	0	0	0
20422 - L & LMD 89-1-C STL Zone 67	819	0	0	0	0	0
20423 - L & LMD 89-1-C STL Zone 68	129	0	0	0	0	0
20429 - L & LMD 89-1-C STL Zone 74	129	0	0	0	0	0
20430 - L & LMD 89-1-C STL Zone 75	143	0	0	0	0	0
20431 - L & LMD 89-1-C STL Zone 76	124	0	0	0	0	0
20432 - L & LMD 89-1-C Zone 74	62,631	0	0	0	0	0
20437 - L & LMD 89-1-C Zone 83	3,810	0	0	0	0	0
20442 - L & LMD 89-1-C Zone 89	1,522	0	0	0	0	0
20444 - L & LMD 89-1-C Zone 91	15,037	0	0	0	0	0
20446 - L & LMD 89-1-C Zone 94	1,360	0	0	0	0	0
20448 - L & LMD No 89-1-C, Zone 97	65,195	0	0	0	0	0
20451 - L & LMD NO 89-1-C Zone 72	19,964	0	0	0	0	0
20455 - L & LMD NO 89-1-C Zone 109	233	0	0	0	0	0
20457 - L & LMD NO 89-1-C STL Zone 77	(0)	0	0	0	0	0
20458 - L & LMD NO 89-1-C STL Zone 78	516	0	0	0	0	0
20461 - L & LMD NO 89-1-C STL Zone 81	388	0	0	0	0	0
20462 - L & LMD NO 89-1-C Zone 100	90,692	0	0	0	0	0
20463 - L & LMD NO 89-1-C Zone 110	(0)	0	0	0	0	0
20464 - L & LMD NO 89-1-C Zone 112	5,216	0	0	0	0	0
20469 - L & LMD NO 89-1-C STL Zone 82	239	0	0	0	0	0
20472 - L & LMD NO 89-1-C STL Zone 85	232	0	0	0	0	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
20476 - L & LMD No 89-1-C, STL Zone 89	129	0	0	0	0	0
20477 - L & LMD No 89-1-C, Zone 123	1,214	0	0	0	0	0
20484 - L & LMD No 89-1-C, Zone 135	285	0	0	0	0	0
20485 - L & LMD No 89-1-C, Zone 138	25,955	0	0	0	0	0
20488 - L & LMD No 89-1-C, STL Zone 95	215	0	0	0	0	0
20492 - L & LMD No 89-1-C, Zone 146	173	0	0	0	0	0
20497 - L & LMD No 89-1-C, Zone 149	2,071	0	0	0	0	0
20501 - L & LMD No 89-1-C Zone 157	1,008	0	0	0	0	0
20503 - L & LMD No 89-1-C STL Zone 101	285	0	0	0	0	0
20504 - L & LMD No 89-1-C STL Zone 103	326	0	0	0	0	0
20506 - L & LMD No 89-1-C, Zone 154	2,659	0	0	0	0	0
20511 - L & LMD No 89-1-C, Zone 162	4,212	0	0	0	0	0
20512 - L & LMD No 89-1-C, Zone 168	7,250	0	0	0	0	0
20515 - L & LMD No 89-1-C, Zone 166	168	0	0	0	0	0
20516 - L & LMD No 89-1-C, Zone 171	2,828	0	0	0	0	0
20517 - L & LMD No 89-1-C, Zone 172	20,442	0	0	0	0	0
20518 - L & LMD No 89-1-C, Zone 174	3,566	0	0	0	0	0
20519 - L & LMD No 89-1-C STL Zone 107	(0)	0	0	0	0	0
20520 - L & LMD No 89-1-C STL Zone 108	116	0	0	0	0	0
20522 - L & LMD No 89-1-C, Zone 180	579	0	0	0	0	0
20524 - L & LMD No 89-1-C, Zone 187	936	0	0	0	0	0
20525 - L & LMD No 89-1-C, Zone 188	260	0	0	0	0	0
20526 - L & LMD No 89-1-C, Zone 190	1,170	0	0	0	0	0
20531 - L & LMD No 89-1-C, Zone 195	247	0	0	0	0	0
20600 - Community & Business Sevices	1,007,930	1,362,953	1,063,983	1,417,741	1,417,741	0
22100 - Aviation	3,390,688	0	0	821,819	821,819	0
22350 - Special Aviation	0	3,521,500	564,940	363,700	363,700	0
22400 - Supervisorial Road Dist #4	482,478	766,708	695,751	551,039	551,039	0
22650 - Airport Land Use Commission	526,438	634,073	703,080	960,156	960,156	0
31600 - Menifee Rd-Bridge Benefit Dist	1,761	365,000	498,530	574,751	574,751	0
31610 - So West Area RB Dist	23,746	239,000	127,000	2,000	2,000	0
31630 - Traffic Signal Mitigation	0	2,000	0	2,000	2,000	0
31640 - Mira Loma R & B Bene District	621,626	186,000	186,000	4,000	4,000	0
31650 - Dev Agrmt DIF Cons. Area Plan	516,535	43,000	43,000	238,000	238,000	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
31690 - Signal Mitigation Dev Imp Fees	0	4,246,546	4,231,400	3,381,335	3,381,335	0
31691 - Signal Mitigation DIF - East	998,283	0	0	0	0	0
31692 - Signal Mitigation DIF - West	1,248,390	0	0	0	0	0
31693 - RBBB-Scott Road	166,000	2,500	2,500	3,000	3,000	0
40710 - Aviation - Operations	0	4,041,482	3,147,623	2,516,057	2,516,057	0
Total	202,864,030	286,202,108	240,613,554	267,728,267	267,728,267	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	57,868,886	65,287,340	62,229,578	69,795,342	69,795,342	0
Services and Supplies	193,033,389	250,999,434	205,593,271	245,235,279	245,235,279	0
Other Charges	24,815,409	57,019,803	47,739,844	28,100,633	28,100,633	0
Capital Assets	3,890,751	5,210,998	3,851,977	3,390,250	3,390,250	0
Other Financing Uses	0	245,800	245,800	395,003	395,003	0
Intrafund Transfers	(76,744,405)	(92,561,267)	(79,046,916)	(79,188,240)	(79,188,240)	0
Expense Net of Transfers	202,864,030	285,956,308	240,367,754	267,333,264	267,333,264	0
Operating Transfers Out	0	245,800	245,800	395,003	395,003	0
Total Uses	202,864,030	286,202,108	240,613,554	267,728,267	267,728,267	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	8,520,849	11,189,264	8,910,275	9,545,150	9,545,150	0
Licenses, Permits & Franchises	453,241	489,366	474,039	475,329	475,329	0
Fines, Forfeitures & Penalties	41,827	20,160	47,842	26,520	26,520	0
Revenue from the Use of Money & Property	5,211,533	5,559,958	4,320,865	4,177,644	4,177,644	0
Intergovernmental - State	80,629,716	87,315,972	81,767,049	85,242,289	85,242,289	0
Intergovernmental - Federal	14,199,354	79,951,952	43,696,844	60,115,237	60,115,237	0
Intergovernmental - Other Government and Other In-Lieu Taxes	7,237,794	15,848,000	8,533,000	2,993,000	2,993,000	0
Charges for Current Services	86,872,206	75,734,114	79,321,384	112,882,784	112,882,784	0
Miscellaneous Revenue	4,713,512	12,786,536	9,462,230	27,888,486	27,888,486	0
Other Financing Sources	3,590,216	5,225,153	8,248,715	4,565,845	4,565,845	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Total Net of Transfers	208,176,407	289,082,822	237,184,124	303,520,639	303,520,639	0
Operating Transfers In	3,293,841	5,037,653	7,598,119	4,391,645	4,391,645	0
Total Revenue	211,470,248	294,120,475	244,782,243	307,912,284	307,912,284	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(8,606,219)	(7,918,367)	(4,168,689)	(40,184,017)	(40,184,017)	0
Total Sources	202,864,030	286,202,108	240,613,554	267,728,267	267,728,267	0

TLMA - Public Protection

Mission Statement

Integrate transportation and land use functions in order to enhance the quality of life in existing communities, properly plan new communities to accommodate growth in a balanced way, be good stewards of the environment and natural resources, and serve the public through excellent customer service.

Description

The Transportation and Land Management Agency (TLMA) consists of the Transportation, Planning, Building and Safety, and Code Enforcement departments as well as the Riverside County Airport Land Use Commission and the Aviation Division.

The Planning Department reviews and processes land use applications and makes recommendations to the Planning Commission and Board of Supervisors on cases. Applications include tract and parcel maps for residential, commercial, and industrial projects, land use and zoning changes; plot plans, and conditional use permits for business operations. The Planning Department also fulfills advanced planning functions mandated by state law, including management of the county's General Plan. The advanced planning function also prepares community plans and consistency zoning for areas where the county is looking to proactively foster orderly growth and economic development in conjunction with community stakeholders.

The Building and Safety Department provides construction permit related services, including grading, building plan check, front counter assistance, and field inspections. Development fees fund department activities. The department also assists the Emergency Management Department with post-disaster assessments, CALFIRE with emergency fire damage assessments, as well as the Riverside County Flood Control and Water Conservation District and Coachella Valley Water District as the Flood Plain Administrator.

Riverside County Code Enforcement strives to improve the quality of life for all residents and businesses while providing a mechanism to encourage pathways to responsible and safe community development. Common compliance matters include accumulated rubbish, excessive outside storage, inoperative or abandoned vehicles, substandard or unpermitted structures, unsafe and unpermitted excavations/grading, zoning violations, unlawful cannabis dispensaries and cultivation as well as state and federal water quality acts. Code Enforcement is funded through a net cost allocation from the general fund, as well as cost recovery efforts including the flat fee program, court ordered settlement agreements and grant programs.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Provide efficient services by maintaining timely case and permit processing.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Empower and unleash the private sector.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Average number of working days to process initial building and safety plan check	10	10	10	10
Percentage of reviews by development team within 45 days of submittal	95%	100%	100%	100%

Insights

- The Code Enforcement Department continues to implement new procedures and to review its business practices as part of its comprehensive enforcement plan to help streamline processes, build consistency, create fiscal sustainability and focus department resources more efficiently.
- Reduced and targeted response times provide better customer service and help the Code Enforcement Department work towards meeting Board of Supervisors Policy F-5 Code Enforcement Strategies.
- As part of efforts to become more customer friendly, the Planning Department has simplified the application process by using standardized applications. Building and Safety and Planning are successfully using contract services to assist with peaks in development activity.
- Building and Safety has made great strides in customer service by providing more online services, by allowing for appointments and creating a virtual inspection process for some permit types.

OBJECTIVE 2

Department Objective

Ensure adequate cost recovery to sustain operations, while providing fair and transparent services.

Portfolio Objective

Encourage a positive climate for business development.

County Outcome

Thriving, robust, diverse economy.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percentage of non-general fund Code Enforcement revenue	37%	35%	45%	50%

Insights

- In 2019 in an effort to reduce the Code Enforcement Department dependence on net county cost allocations, speed up the code compliance process, and implement a more consistent recovery of incurred costs, the department implemented a flat fee-based enforcement approach. This approach requires property owners responsible for substandard conditions to be assessed a progressively increasing code violation fee for substantiated violations of county ordinances and codes. This provides for an incremental approach to incentivize property owners to correct code violations as early as possible in the process in order to reduce the fines being assessed. That program is fully implemented, and the department expects to increase cost recovery in FY 20/21.

Related Links

Code Enforcement: <http://rctlma.org/ce/>

Planning Department: <http://planning.rctlma.org/>

Building and Safety Department: <http://rctlma.org/building>

Planning Department Twitter: <https://twitter.com/RivCoPlan>

Budget Changes & Operational Impacts

Staffing

Net increase of 3 FTE

- The Code Enforcement Department has rebuilt their staffing level to 54 in FY 20/21 and is going

to maintain 54 budgeted positions in FY 21/22. The rebuilding of staffing will allow Code Officers to engage more effectively with communities which will help improve their quality of life, health and safety, and maintenance of property values in the unincorporated areas of the County of Riverside.

- The Department implemented a flat fee cost recovery process in FY 20/21. The department has seen a higher percentage of voluntary compliance during the advisory period, and cases are being closed faster.
- The Planning Department is budgeting 28 positions and Building, and Safety Department is budgeting 44 positions for FY 21/22. In addition, Planning and Building and Safety utilize contract planners, building inspectors and plan examiners to help manage workflow demands.

Expenditures

- Salaries & Benefits
 - Code Enforcement will have an increase of \$395,510 due to filling three vacant positions in FY 20/21 and the PERS and MOU increases of \$90,929 & \$98,330 respectively.
 - The Building and Safety Department's salaries and benefits will increase by \$304,406 due to an increase of \$88,805 in the PERS and MOU. The department takes a conservative approach in funding its vacant positions as certain positions are difficult to recruit.
 - The Planning Department's salaries and benefits will decrease by \$163,480 in spite an increase of \$84,853 in the PERS and MOU, this overall reduction is mainly due to funding the positions conservatively.
- Services & Supplies
 - Code Enforcement will see a decrease of \$246,560 in Services & Supplies mainly due to a \$200,000 reduction in COWCAP cost.

- Building and Safety will have a net increase of \$119,159 primarily due to increased consultant use.
- The Planning Department will have an increase of \$895,420 in Services & Supplies mainly due to a Regional Early Action Planning (REAP), Local Early Action Planning (LEAP) and SB2 grants, this will offset an increase in grant revenue that is reflected in revenue budget.
- Other Charges
 - Building and Safety will have an increase of \$831,579 to directly cover more of the costs of general support at our Permitting Counters, thereby reducing general fund use from Planning for this activity.

Revenues

- Code will get the funding of \$150,000 from Flood Control to assist them in illegal dumping, accumulated rubbish, illegal grading and National Pollutant Discharge Elimination System (NPDES) violations to improve waterways, and also try to secure \$150,000 from the Waste Management Agency for the similar activities.
- The department is also working on getting additional funding from the Board of Supervisors for Community Development Block Grant (CDBG). The department is budgeting \$180,000 for baseline public benefit payment for potential cannabis development agreements. The department will draw \$1.1 million from the abatement fund for FY 21/22.
- The Planning Department is anticipating an overall revenue increase of \$951,607 mainly due to increased Deposit Based Fee revenue, existing SB2 and Local Early Action Planning (LEAP) grants for housing activities, and newly awarded Regional Early Action Planning (REAP) grant.
- The Building and Safety Department is anticipating an overall revenue increase of \$234,952 mainly due to increased Deposit Based Fee revenue.

Departmental Reserves

- TLMA Building and Safety is anticipating a draw of \$469,362 from its fund balance.

Net County Cost Allocations

The recommended net county cost allocated to Planning has remained flat between FY 20/21 and FY

21/22 in the amount of \$3.2 million. The recommended net county cost allocated to Code Enforcement has increased \$30,000 totaling \$6.7 million in FY 21/22. This is to accommodate Code Enforcement's role in the county's fireworks ordinance that was approved in late FY 20/21.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Building & Safety - 3110100000	44	47	43	44	44	0
Code Enforcement - 3140100000	45	54	54	54	54	0
Planning - 3120100000	28	28	28	28	28	0
Grand Total	117	129	125	126	126	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Building & Safety - 3110100000	7,867,840	9,160,215	8,453,343	9,466,363	9,466,363	0
Code Enforcement - 3140100000	9,364,636	10,769,768	10,387,410	11,008,863	11,008,863	0
Planning - 3120100000	7,656,468	8,393,017	7,704,806	9,106,616	9,256,616	0
Grand Total	24,888,944	28,323,000	26,545,560	29,581,842	29,731,842	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	17,000,136	19,062,785	18,067,216	20,115,479	20,265,479	0
11098 - Air Quality Program	12,624	0	0	0	0	0
11100 - Wind Energy Conversion Sys	8,344	0	0	0	0	0
11101 - Planning Special Projects	0	100,000	25,000	0	0	0
20250 - Building Permits	7,867,840	9,160,215	8,453,343	9,466,363	9,466,363	0
Total	24,888,944	28,323,000	26,545,560	29,581,842	29,731,842	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	11,778,942	14,277,839	12,577,714	14,814,275	14,814,275	0
Services and Supplies	7,920,065	8,281,148	8,125,258	8,849,167	8,999,167	0
Other Charges	5,148,438	5,820,013	5,863,588	5,923,400	5,923,400	0
Capital Assets	66,896	45,000	5,000	41,000	41,000	0
Intrafund Transfers	(25,397)	(101,000)	(26,000)	(46,000)	(46,000)	0
Expense Net of Transfers	24,888,944	28,323,000	26,545,560	29,581,842	29,731,842	0
Total Uses	24,888,944	28,323,000	26,545,560	29,581,842	29,731,842	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Licenses, Permits & Franchises	2,921,474	2,986,727	2,993,871	3,158,872	3,158,872	0
Fines, Forfeitures & Penalties	1,341,408	1,534,750	1,318,937	1,469,800	1,469,800	0
Revenue from the Use of Money & Property	91,636	75,500	75,500	75,500	75,500	0
Intergovernmental - State	1,269,215	1,568,250	1,421,050	2,226,000	2,226,000	0
Charges for Current Services	9,751,671	11,492,821	10,441,390	12,225,210	11,995,210	0
Miscellaneous Revenue	(4,688)	325,583	413,999	307,360	307,360	0
Other Financing Sources	29,834	0	7,454	0	0	0
Total Net of Transfers	15,370,716	17,983,631	16,664,747	19,462,742	19,232,742	0
Operating Transfers In	29,834	0	7,454	0	0	0
Total Revenue	15,400,549	17,983,631	16,672,201	19,462,742	19,232,742	0
Net County Cost Allocation	9,552,666	9,903,632	9,962,629	9,553,632	9,933,632	0
Use of Fund Balance	(64,270)	435,737	(89,271)	565,468	565,468	0
Total Sources	24,888,944	28,323,000	26,545,560	29,581,842	29,731,842	0

Waste Resources

Mission Statement

Protect the general public's health and welfare by efficiently managing Riverside County's solid waste system through: the provision of facilities and programs, which meet or exceed all applicable local, State, Federal and land use regulations; the utilization of up-to-date technological improvements; the development and maintenance of a system that is balanced economically, socially and politically; and the economically feasible recovery of waste materials.

Description

The Department of Waste Resources (DWR) is responsible for the efficient and effective landfilling of non-hazardous waste. DWR operates five active landfills, 33 inactive landfills, has a contract agreement for waste disposal with an additional private landfill, and administers several transfer stations and collection center leases. The department believes that much of what our society throws away today actually has residual value and should be repurposed for a better use; therefore, every effort is made to recycle and reuse appropriate items with scrupulous attention to public health and safety.

As required by statute, DWR ensures that Riverside County has a minimum of 15 years of capacity, at any time, for future landfill disposal. DWR is organized so that nearly all functions of designing, permitting, operating, maintaining, and supporting the landfill system are performed by in-house staff. In addition to landfill management, DWR provides a variety of community services including household hazardous waste collection, recycling, composting, illegal dumping clean up, community clean-ups, and graffiti abatement.

Although the Waste Resources Management District (District) was dissolved in 1993, active employees at the time of dissolution have retained their District status. This budget unit is solely for District employee salaries, benefits, and mileage reimbursement costs.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Effectively manage landfill airspace and capacity by efficient site design, material reduction, effective compaction, minimal use of daily cover material and annual measuring and monitoring of the Airspace Utilization Factor.

Portfolio Objective

Foster community and environmental sustainability.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Airspace Utilization Factor	0.61	0.60	0.60	0.60

Insights

- In October 2019, the Department closed the Mecca II landfill facility, reducing the number of active landfill facilities in the County from seven to six. Disposal system remaining capacity is calculated based on the current permitted landfill capacities of the six remaining active landfills in the county and is estimated to meet in county disposal needs through 2037. Significant expansion potential exists beyond current permitted refuse disposal footprints.
- Without any changes in policy, the county's growing population is projected to lead to higher amounts of overall disposal, despite the positive influence of current recycling policies (e.g., 75 percent statewide recycling goal).

Insights

- RCDWR continues to implement innovative solutions to ensure long-term disposal capacity and success in managing the county’s solid waste. For example, tarps continue to be utilized to cover the daily trash cell to conserve airspace that would have otherwise been consumed by traditional cover materials such as dirt or processed green waste.
- Traditional outlet markets for recyclables, such as China, have become more restrictive and could further hamper current diversion efforts and negatively impact disposal system capacity. The Department continues to explore alternatives and will be piloting a reuse store that allows landfill users to purchase usable items that would otherwise be landfilled or which the Department may incur costs to recycle.

Insights

- Properties repeatedly targeted by graffiti vandals and in need of cost-effective solutions benefit from DWR’s graffiti abatement program. Our staff uses paint collected during household hazardous waste collection events to remove graffiti in a cost-effective manner.
- Quickly abating negative impacts on the quality of life of residents, such as graffiti, helps to promulgate a more positive community experience, as suggested by the “broken window” theory.
- As additional resources are devoted to abate graffiti blight, prevention efforts include developing private/public partnerships to promote education and heighten awareness and sensitivity to graffiti, the Department encourages innovative solutions from the community to deter graffiti through the development of art programs, landscaping and/or the design and construction of graffiti resistant structures.

OBJECTIVE 2

Department Objective

Enhance the vitality of communities through cleanup, graffiti abatement, and outreach efforts.

Portfolio Objective

Foster community and environmental sustainability.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Percent of graffiti abated within 24 hours	92%	96%	88%	88%

OBJECTIVE 3

Department Objective

Increase recycling/waste diversion to meet or exceed state mandated organics diversion goals.

Portfolio Objective

Foster community and environmental sustainability.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of phone calls/email to RIVCO business/Multifamily complexes	1,236	1,750	1,100	1,100
Number of site visits to RIVCO businesses	241	0	0	0

Insights

- Local governments and private industries continue to work jointly to create an extensive material collection infrastructure and have implemented effective programs to achieve a statewide diversion rate of greater than 50 percent.
- DWR responded proactively to legislation and started a pilot compost program at the Lamb Canyon Landfill. Organic food waste material comes from the Larry D. Smith Correctional Facility. DWR is also currently working with Morongo Band of Mission Indians and other organizations to obtain additional food waste for the program.
- Through the use of technology, staff has better visibility into waste stream data, and has increased productivity in tracking outreach and education for Mandatory Commercial Recycling (MCR) and Mandatory Organics Recycling (MORE) accounts.
- In October 2014, Governor Brown signed AB1826, requiring businesses to recycle a specified portion of organic waste. This law also requires that local jurisdictions implement an organic waste recycling program to divert organic waste generated by businesses, including multifamily residential dwellings. The law phases in the requirements for businesses over time, with full implementation realized in 2019.

Insights

- In September 2016, Governor Brown signed SB1383 establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants (SLCP), such as methane emissions from landfills. SB1383 sets ambitious targets to reduce the disposal of organics (green waste, food waste, paper, etc), requiring jurisdictions to divert 50 percent by 2020 and 75 percent by 2025. The legislation requires, with few exceptions, that all residents and businesses arrange for organics separation and collection.
- In March 2020, due to COVID-19, site visits ceased. Staff focused on phone calls, compliance forms and emails as outreach activities.

Related Links

Website: <http://www.rcwaste.org/>

Twitter: @RCWaste

Facebook: <https://www.facebook.com/deptwasteresources?ref=hl>

Instagram: <https://www.instagram.com/rcwaste/?ref=hl>

YouTube: <https://www.youtube.com/channel/UCaARwKuDgze6YOlcvErcumQ>

Budget Changes & Operational Impacts

Staffing

- In FY 21/22, DWR will fund 280 permanent mission critical positions, a net increase of 18 positions from current level. The District's staffing levels will remain the same from the previous fiscal year.
- Additional staffing is needed to maintain service levels, enhance landfill operations, expand services, and ensure compliance with regulatory requirements.

Expenditures

There is a projected net decrease of \$3.4 million from the FY 20/21 adopted budget in overall expenses. The detail of change to each expense category is as follows:

- Salaries & Benefits
 - Although the Department's position count is projected to increase in FY 21/22, the department anticipates a decrease in cost of \$0.8 million as the department endeavors to meet the county's five percent vacancy mandate, by only budgeting for positions that can reasonably be expected to be filled in FY 21/22 based on current recruitment lead times.
- Services & Supplies
 - A decrease of \$5.5 million is primarily due to a projected decrease in revenue distribution expense as a direct result of projected zero out of county tonnage growth due to contract tonnage limits and the twilight of the import agreement with Burrtec. The remaining decrease is due to a reduction in salary reimbursement to the District fund as District staffing levels continue to decline through attrition.
- Other Charges
 - An increase of \$1 million is projected in depreciation expense for FY 21/22. This is due to capital construction projects that are in process and therefore cannot yet be depreciated.
- Fixed Assets
 - An increase of \$1.7 million in capital expenses is projected for FY 21/22 in comparison to FY 20/21. The majority of this increase is related to expansion of the Badlands landfill and for drainage improvements at both the Badlands and Lamb Canyon landfills in compliance with NPDES requirements.
- Intrafund Transfers
 - This negative \$9.8 million cost offsets budgeted depreciation expense and includes intrafund transfer of funds for long term liabilities including future landfill expansions, capital equipment purchase needs, and legacy site maintenance.
- Operating Transfers Out
 - RCDWR is expected to provide approximately \$15.2 million to the general fund and other agencies in FY 21/22.
 - Distribution of in-county tonnage revenue includes \$2.2 million to the State Board of Equalization, \$2.4 million to Habitat Conservation, \$1 million to Environmental Health for regulatory oversight, \$870,000 to Code Enforcement/Cities in support of the Abandoned Vehicle Abatement program. Revenue distribution for Out-Of-County tonnage includes \$3.2 million to Habitat Conservation, \$2.8 million to the general fund, \$439,362 to Environmental Health (vector control), and \$212,880 to TLMA.
 - Other funds provided to the general fund include \$1.8 million for the annual landfill lease payment.

Revenues

Net revenue is expected to decrease by \$2 million in FY 21/22 over prior year projections.

- Charges for Current Services
 - Overall, refuse is estimated to decrease due to zero growth projections for out of county tonnage and the anticipated end of the import tonnage contract. Revenue from tipping fees is projected to decrease by \$2 million in FY 21/22.
- Other Revenue
 - Revenue sources other than landfill fees are expected to increase in some categories and decrease in others resulting in a net increase of \$474,168 in FY 21/22 compared to FY 20/21. The overall increase is primarily due to an

anticipated increase in interest revenue and expected grant funding. Decreases are projected in relation to site closure reimbursement and miscellaneous revenue categories.

anticipated decrease of approximately \$28 million is projected. Waste will monitor all expenses throughout the year and continue to implement cost saving measures as needed.

Departmental Reserves

- Unrestricted Net Assets - account 380100
 - With the projected revenue and expense for FY 21/22 as presented by the budget, an

Net County Cost Allocations

As a county enterprise fund, DWR does not incur any net county cost.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Department of Waste Resources - 4500100000	260	277	266	280	280	0
WRMD Operating - 943001	15	12	11	11	11	0
Grand Total	275	289	277	291	291	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Area 8 Assessment - 4500300000	557,618	0	0	0	0	0
Department of Waste Resources - 4500100000	101,313,618	138,074,493	112,514,173	134,992,585	134,992,585	0
WRMD Operating - 943001	1,825,597	2,097,776	1,698,363	1,740,350	1,740,350	0
Grand Total	103,696,834	140,172,269	114,212,536	136,732,935	136,732,935	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
23000 - Franchise Area 8 Assmt For Wmi	557,618	0	0	0	0	0
40200 - Waste Disposal Enterprise	91,566,383	138,074,493	112,514,173	134,992,585	134,992,585	0
40203 - Escrow-Oasis Closure	73,954	0	0	0	0	0
40205 - Escrow-Lamb Canyon Closure	1,065,583	0	0	0	0	0
40206 - Escrow-Mecca li Closure	125,020	0	0	0	0	0
40207 - Escrow-Badlands Closure	1,095,245	0	0	0	0	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
40208 - Escrow-Edom Hill Clsoure	591,994	0	0	0	0	0
40209 - Escrow-Desert Center Closure	20,498	0	0	0	0	0
40211 - Escrow-Blythe Closure	228,623	0	0	0	0	0
40212 - Waste-Closure Fund	27	0	0	0	0	0
40213 - Waste-Remediation Fund	1	0	0	0	0	0
40214 - Highgrove Cap/Remediation Fund	456,386	0	0	0	0	0
40215 - Blythe Cap/Remediation	43,303	0	0	0	0	0
40216 - Desert Center Cap/Remediation	31,460	0	0	0	0	0
40217 - Double Butte Cap/Remediation	264,662	0	0	0	0	0
40218 - Badlands Cap/Remediation	9,722	0	0	0	0	0
40219 - Edom Hill Cap/Remediation	274,336	0	0	0	0	0
40220 - Oasis Cap/Remediation	69,250	0	0	0	0	0
40221 - Lamb Canyon Cap/Remediation	142,727	0	0	0	0	0
40222 - Coachella Cap/Remediation	126,212	0	0	0	0	0
40223 - Mead Valley Cap/Remediation	123,949	0	0	0	0	0
40224 - Anza Cap/Remediation	67,271	0	0	0	0	0
40225 - Mecca II Cap/Remediation	32,897	0	0	0	0	0
40226 - Corona Cap/Remediation	43,013	0	0	0	0	0
40227 - Elsinore Cap/Remediation	113,543	0	0	0	0	0
40228 - West Riverside Cap/Remediation	144,087	0	0	0	0	0
40229 - Beaumont Cap/Remediation	6,457	0	0	0	0	0
40230 - Hemet Cap/Remediation	9,040	0	0	0	0	0
40232 - Legacy Sites	4,552,058	0	0	0	0	0
40233 - Landfill Expansion Projects	22,629	0	0	0	0	0
40234 - Essential Landfill Equipment	13,288	0	0	0	0	0
40250 - WRMD Operating	1,825,597	2,097,776	1,698,363	1,740,350	1,740,350	0
Total	103,696,834	140,172,269	114,212,536	136,732,935	136,732,935	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	28,712,510	38,396,422	34,077,710	37,604,170	37,604,170	0
Services and Supplies	66,181,973	69,567,302	69,221,586	64,056,679	64,056,679	0
Other Charges	8,802,351	10,926,596	10,913,240	12,012,234	12,012,234	0
Capital Assets	0	31,101,470	0	32,845,180	32,845,180	0
Intrafund Transfers	0	(9,819,521)	0	(9,785,328)	(9,785,328)	0
Expense Net of Transfers	103,696,834	140,172,269	114,212,536	136,732,935	136,732,935	0
Total Uses	103,696,834	140,172,269	114,212,536	136,732,935	136,732,935	0

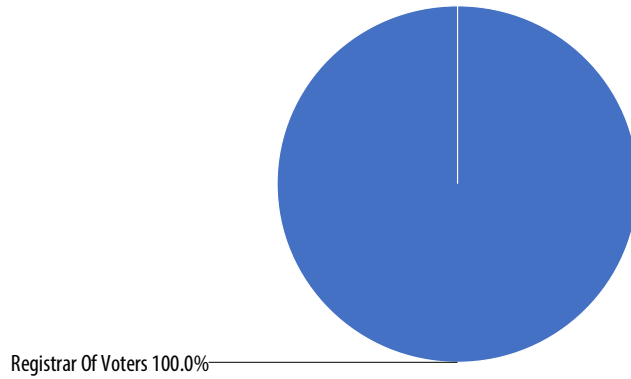
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	4,064,363	2,378,056	2,378,056	2,788,168	2,788,168	0
Intergovernmental - State	1,035,484	318,266	389,470	564,304	564,304	0
Charges for Current Services	97,964,004	104,019,628	103,164,643	100,972,986	100,972,986	0
Miscellaneous Revenue	4,061,135	3,548,151	3,113,729	3,486,736	3,486,736	0
Other Financing Sources	137,938	0	296,543	0	0	0
Total Net of Transfers	107,218,362	110,264,101	109,236,921	107,812,194	107,812,194	0
Operating Transfers In	44,562	0	105,520	0	0	0
Total Revenue	107,262,924	110,264,101	109,342,441	107,812,194	107,812,194	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	(3,566,090)	29,908,168	4,870,095	28,920,741	28,920,741	0
Total Sources	103,696,834	140,172,269	114,212,536	136,732,935	136,732,935	0

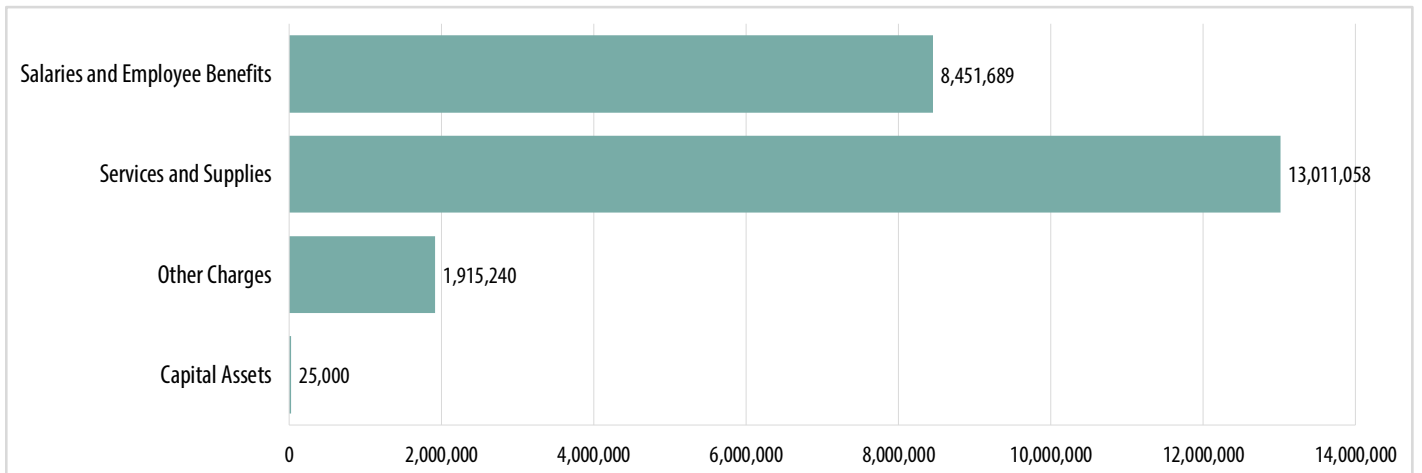
Introduction

The Registrar of Voters (ROV) is responsible for providing equal access for all eligible citizens in Riverside County to participate in the democratic process. The ROV is also entrusted with protecting the integrity of votes, and maintaining transparent, accurate and fair elections for federal, state and local offices.

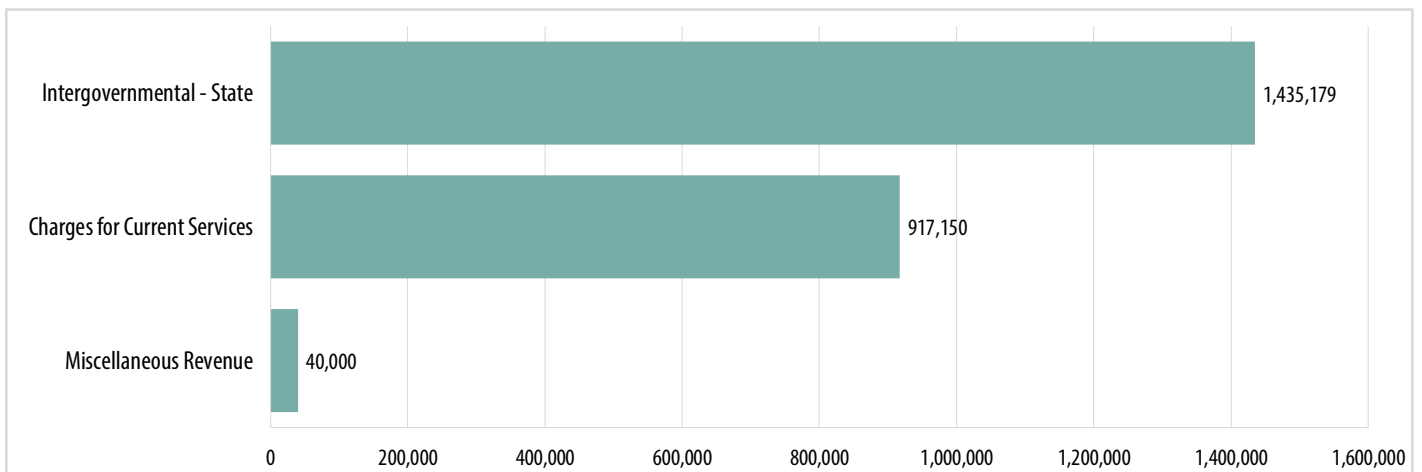
Total Appropriations



Appropriations by Category



Revenues by Source



Registrar of Voters

Mission Statement

Ensure the electoral process will be conducted professionally, consistently demonstrating neutrality and non-partisan decision-making, based upon a thorough knowledge of and compliance with all election laws by administering them timely, responsively and with integrity on behalf of those we serve.

Description

The Registrar of Voters (ROV) is responsible for providing equal access for all eligible citizens in Riverside County to participate in the democratic process. The ROV is also entrusted with protecting the integrity of votes, and maintaining transparent, accurate and fair elections for federal, state and local offices.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Achieve transparent and fair elections through equal access for all eligible citizens.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Increase Limited English Proficiency (LEP) poll workers by 1%	77%	82%	90%	90%

Insights

- Increasing the number of bilingual poll workers allows for citizens with limited English proficiency to participate in the electoral process and allow for community inclusion.

OBJECTIVE 2

Department Objective

Maintain voter confidence by administering accurate and efficient elections.

Portfolio Objective

Enhance county attractiveness, vibrancy, and resident engagement.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Customer service satisfaction survey	91%	91%	95%	95%

Insights

- Customer service scores from citizens, candidates, poll workers, and local jurisdictions allow our organization to improve service delivery in areas of election administration, candidate services, voter services and election officer training.
- Results from our customer service surveys help our department ensure that participation in the electoral process is fair and conducted professionally.

Related Links

<http://www.voteinfo.net>

Twitter: @RivCoRegistrar

Facebook: <https://www.facebook.com/Riverside-County-Registrar-of-Voters-195311860513146/?ref=bookmarks>

- Net increase of \$3.8 million is due to a new law that requires the county to mail a ballot to every registered voter and pay for return postage on all vote-by-mail ballots. The addition of the Special Governor Recall Election increases printing and postage expenditures.

Budget Changes & Operational Impacts

Staffing

No Changes.

Expenditures

- Salaries & Benefits
 - Net increase of \$2.5 million is due to higher temporary staff salaries in order to cover the increase to minimum wage and the increase in volume of temporary staff for the June 2022 Primary Election and the Special Governor Recall Election.
- Services & Supplies

Revenues

- Charges for Current Services
 - Net decrease of \$3.6 million is due to a lower number of billable jurisdictions that will participate in the June 2022 Primary Election.

Net County Cost Allocations

- Net increase of \$9.9 million is due to a decrease in revenue that will be received after the June 2022 Primary Election. There are a lower number of billable jurisdictions that will participate in the June 2022 Primary Election. The cost for the Federal and State contests on the June 2022 ballot come out of the general fund. The addition of the Special Governor Recall Election increases expenditures and it is not likely to be reimbursed.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Registrar Of Voters - 1700100000	37	40	40	40	40	0
Grand Total	37	40	40	40	40	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Registrar Of Voters - 1700100000	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0
Grand Total	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0
Total	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	6,184,515	5,859,462	5,859,462	8,451,689	8,451,689	0
Services and Supplies	9,513,106	9,222,106	9,222,106	13,011,058	13,011,058	0
Other Charges	299	1,915,240	1,914,737	1,915,240	1,915,240	0
Capital Assets	2,424,540	25,000	25,000	25,000	25,000	0
Expense Net of Transfers	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0
Total Uses	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0

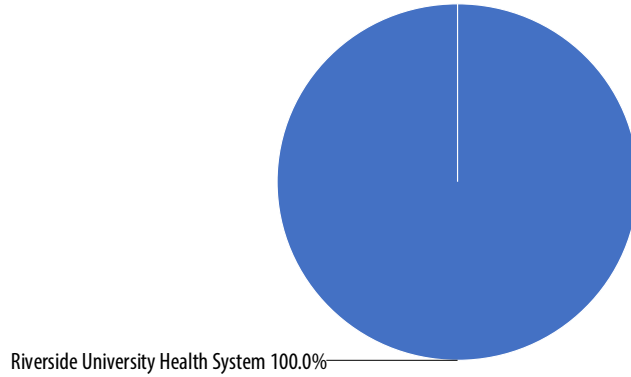
Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Intergovernmental - State	2,816	1,435,179	1,435,179	1,435,179	1,435,179	0
Charges for Current Services	(32,441)	4,527,150	4,527,150	917,150	917,150	0
Miscellaneous Revenue	163,840	40,000	116,641	40,000	40,000	0
Other Financing Sources	289,288	0	0	0	0	0
Total Net of Transfers	134,215	6,002,329	6,078,970	2,392,329	2,392,329	0
Operating Transfers In	289,288	0	0	0	0	0
Total Revenue	423,502	6,002,329	6,078,970	2,392,329	2,392,329	0
Net County Cost Allocation	17,698,958	11,019,479	10,942,335	10,468,505	21,010,658	0
Use of Fund Balance	0	0	0	10,542,153	(0)	0
Total Sources	18,122,461	17,021,808	17,021,305	23,402,987	23,402,987	0

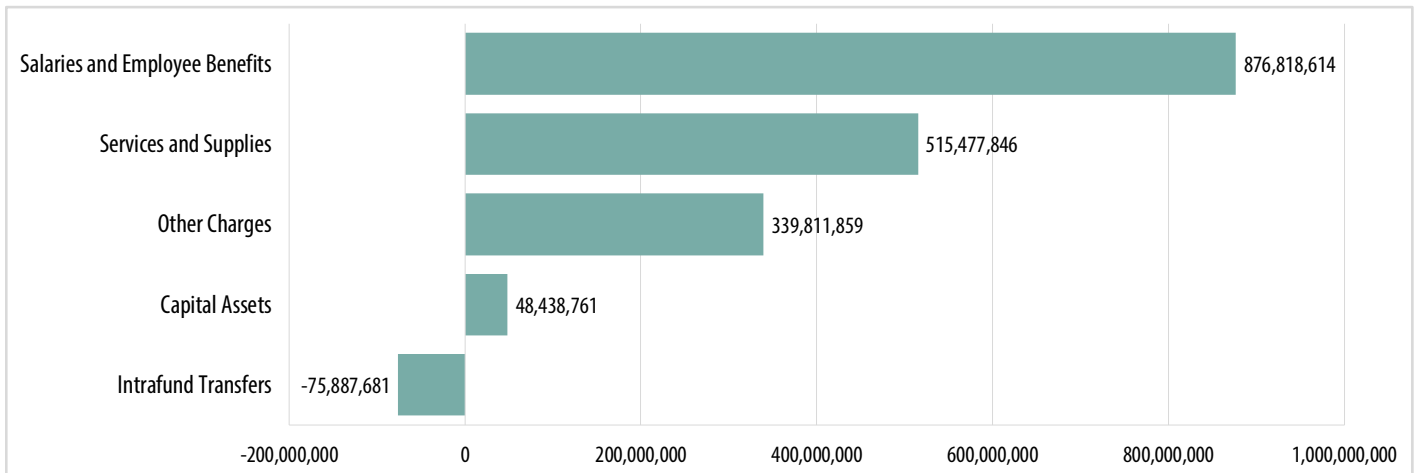
Introduction

The Riverside University Health System (RUHS) is comprised of six divisions: Community Health Centers (CHC), Behavioral Health (RUHS-BH), Public Health (RUHS-PH), RUHS Medical Center (RUHS-MC), Correctional Health Services (CHS), and Medically Indigent Services Program (MISP).

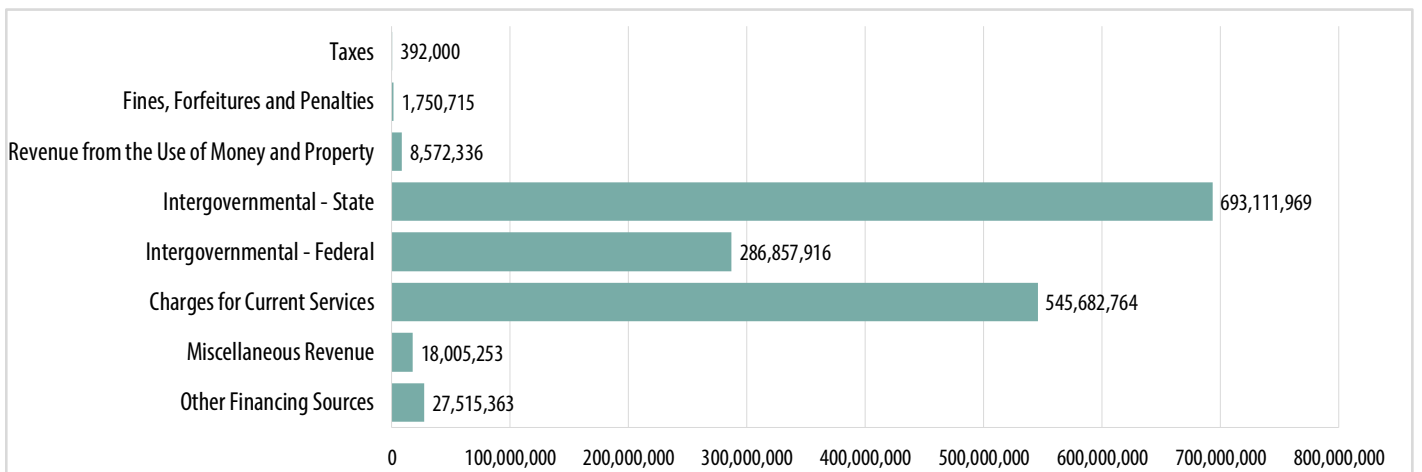
Total Appropriations



Appropriations by Category



Revenues by Source



Behavioral Health and Public Health

Mission Statement

Improve the health and well-being of our patients and communities through our dedication to exceptional and compassionate care, education, and research.

Description

The Riverside University Health System (RUHS) is comprised of six divisions: Community Health Centers (CHC), Behavioral Health (RUHS-BH), Public Health (RUHS-PH), RUHS Medical Center (RUHS-MC), Correctional Health Services (CHS), and Medically Indigent Services Program (MISP).

- RUHS-Public Health is responsible for preserving and protecting the health of Riverside County's 2.4 million residents and visitors. Core functions include: the control and prevention of communicable diseases; responding to public health emergencies; prevention and control of chronic disease; promoting healthy behaviors including increased physical activity, healthy eating and tobacco cessation; monitoring, analyzing, and communicating data reflecting health indicators and risk; registering vital events of births and deaths; providing diagnosis and treatment services, case management and physical and occupational therapy to children under age 21 with complex life-threatening or physically handicapping medical conditions. More recently, the Public Health department has led the COVID-19 response efforts through education, contact tracing and case management, vaccination dissemination, and producing impact reports.
- The integration of Behavioral Health (BH) within RUHS has provided opportunities for increased community mental health and substance use services throughout the county as RUHS continues to implement healthcare reform changes and work toward behavioral health, healthcare, and substance abuse treatment

integration. RUHS-BH has five key budget programs:

Mental Health Treatment provides treatment and support services to transition age youth, adults, and older adults who have a mental illness and children who are seriously emotionally disturbed. Services include outpatient services, medication, peer recovery services, education, housing, residential care, and acute care.

Detention Mental Health provides mental health and substance use services to individuals incarcerated at the county's five adult correctional facilities and juvenile halls. A mental health response team is available to address life threatening situations, as well as to provide mental health evaluations, treatment, and medication as needed.

Mental Health Administration provides state required management and oversight of the mental health and substance use programs including: quality improvement, patient's rights, compliance, managed care utilization review, research and evaluation, finance, and general administration.

Substance Abuse Treatment and Prevention Program provides direct alcohol and drug use prevention and treatment for all ages through a network of countywide clinics and contract providers.

Public Guardian Division provides conservatorship investigation and administration services and is presented in the Public Protection section of this budget document.

- Correctional Health Services provides effective, efficient, and professional health care to adults and juveniles incarcerated in Riverside County. Correctional Health Services administratively reports to the administration of the Medical Center and provides medical and dental services in five county jails and three county juvenile halls. The department is responsible for providing all

non-acute medical services to individuals admitted to the jails and juvenile halls. Per Title 15 of the California Code of Regulations, the Sheriff is responsible for ensuring basic and emergency medical, and dental services to adult inmates. Both the Sheriff and Probation departments have memorandums of understanding with Correctional Health to provide these services.

- Medically Indigent Services Program: provides financial assistance for health needs of adults. The program covers acute illnesses and medical care to prevent disability. The goal of the program is to reduce costly hospital stays and increase a patient’s ability to work.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Reduce health disparities and eliminate racial injustice.

Portfolio Objective

Improve the health and well-being of our patients and community by delivering quality and compassionate care, education, and research.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
COVID-19 positivity rate in lower health quartiles	0%	10.0%	4.9%	0.9%
Percent of staff completed implicit bias training	0%	20%	50%	100%

Insights

- The COVID-19 positivity rate in the lower health quartiles is an important measure to ensure vulnerable populations are not disproportionately impacted by COVID-19 and do not experience additional health disparities. COVID-19 Health Equity Positivity metric did not exist until September 2020.
- The percent of staff that have completed implicit bias training conveys the department’s efforts to eliminate racial injustice by ensuring staff are equipped to understand and avoid bias in their work. Implicit Bias training was set to begin in FY20/21, but was postponed due to staff being redirected to COVID-19 response efforts.

OBJECTIVE 2

Department Objective

Promote safe physical and social environments that promote healthy and resilient lifestyles.

Portfolio Objective

Improve the health and well-being of our patients and community by delivering quality and compassionate care, education, and research.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Number of ACEs trainings offered	10	12	12	12

Insights

- Training the public on Adverse Childhood Experiences (ACEs) can increase understanding of how to reduce the impacts of trauma and improve resilience for the populations that are served.

Related Links

RUHS Website: www.Ruhealth.org

RUHS Network of Care Website: <http://riverside.networkofcare.org/>

Department of Public Health Website: www.rivcoph.org

Department of Public Health Facebook: www.facebook.com/countyriver-sidedepartmentofpublichealth

Department of Public Health Twitter County Public Health Officer: <https://twitter.com/rivcodoc>

Department of Public Health Twitter Kim Saruwatari, Public Health Director: <https://twitter.com/rivcohealthdir1>

Behavioral Health Website: www.Rcdmh.org

It's Up to Us Campaign Website: www.Up2Riverside.org

SHAPE Riverside County Website: www.shaperivco.orgv

Budget Changes & Operational Impacts

Staffing

- The budget includes 829 positions for Public Health (PH) & California Children's Services (CCS) (PH 658 and CCS 171).
- The budget includes funding for 2,053 authorized positions for RUHS-Behavioral Health.
- The budget includes funding for 300 authorized positions for Correctional Health Services.
- The budget includes funding for 44 authorized positions for Public Guardian.

- The budget includes funding for 39 authorized positions for Medically Indigent Services Program

Expenditures

The budget for Public Health and California Children's Services is \$101.6 million. The budget for Behavioral Health is \$557 million. The budget for Correctional Health is \$50.4 million. The RUHS-Public Guardian budget request is \$6.2 million. The budget for the Medically Indigent Services Program (MISP) is \$7.2 million.

- Salaries & Benefits
 - Public Health expects to have a net increase of \$10.5 million in FY 21/22. Primary increases are for TAP staff of \$5.4 million (\$5 million for the Epidemiology and Laboratory Capacity (ELC)-Workforce Capacity grant) and salaries and benefits of \$5.2 million (\$621,000 for five new RUHS-IT staff to support PH). Offsetting are reductions of \$148,000 for payoff-permanent expenses and \$51,500 for standby pay.
 - Behavioral Health has a net increase of \$2.6 million over current year budget due to integration and efficiency efforts, although offset by the rising cost of labor for filled positions.
 - Correctional Health has salaries and benefits totaling \$39.2 million.
 - Public Guardian has salaries and benefits totaling \$4.1 million
- Services & Supplies
 - Public Health anticipates a rise in cost of \$5.4 million. Contributing to the increase are internal support allocations of \$2.3 million, professional services of \$1.9 million, software for computer equipment of \$646,000, software maintenance of \$440,000, and computer equipment maintenance of \$168,000.
- Other Charges

- RUHS-BH includes the implementation of the social rehabilitation and community-based continuum of care treatment and wrap-around support programs targeting those facing homelessness, and diversion of those with a serious mental illness and/or a co-occurring substance use disorder away from hospitalization or incarceration. This will improve care, reduce recidivism, preserve public safety, and provide lower levels of outpatient recovery in order to avoid costly acute inpatient care.
 - A decrease of \$245,800 is expected for Public Health. An accounting change for recording of the lease expense for the Rubidoux Federally Qualified Health Center is resulting in the transfer of \$180,300 to services & supplies. The lease charge is now coming from an enterprise fund resulting in the appropriation change. There is also an expense reduction of \$64,200 for internal support costs for special revenue funds (SRF) (Tobacco Tax Fund and Local Oral Health Fund). SRF's share of internal support costs decreased due to lower SRF expenses budgeted in FY 21/22.
 - Fixed Assets
 - Public Health expects an overall increase of \$419,000 for purchases of lab equipment, Information Technology capital items - routers, switches, servers, and SAN storage for RC3 migration.
 - Intrafund Transfers
 - Public Health anticipates an overall increase in intrafund transfers of \$2.5 million. The increase represents additional expenses for internal support departments for services provided to PH branches. The primary increases include planned purchases of computer equipment and software maintenance of \$396,000, capital items (e.g., routers, switches, servers, and storage for RC3 migration) of \$259,000, five additional staff for RUHS-IT needed to provide services to PH and CCS and overall rise in cost of wages and benefits of \$927,200, car pool/fleet service expense of \$286,000, Medi-Cal Administrative Activities/Targeted Case Management (MAA/TCM) program participation fee of \$179,000, travel expenses of \$137,000, security guard services of \$69,500, and office supplies of \$62,000 impacting internal support department allocations.
- ### Revenues
- Intergovernmental Revenue
 - Federal funding for Behavioral Health Children's Medicaid and Substance Abuse Disorder entitlement programs remain consistent with prior year.
 - Mental Health Services Act (MHSA) decreased by \$6.7 million due to integration and efficiency efforts and additional grant opportunities.
 - CCS revenue is anticipated to increase by \$1.3 million. State funding for administration and therapy services is expected to rise by \$119,000. Realignment funds are projected to increase by \$573,700 and Medi-Cal reimbursements to increase by \$595,100.
 - For PH, intergovernmental revenue is expected to increase by \$12.7 million. The primary grants contributing to the increase are for Epidemiology and Laboratory Capacity (ELC) for \$10.7 million. Other various grants/programs contributing to the remaining increase include Women, Infant, and Children (WIC), Nutrition Education & Obesity Prevention, Family Planning Title X, Targeted Case Management, Active Transportation Programs (ATP), Office of Traffic Safety programs, Disease Control Infectious Disease Prevention and Control program, Ending the HIV Epidemic, Child Health & Disability Prevention Allocation program, and Foster Care programs.
 - Charges for Current Services

- For PH, funding from charges for current services is anticipated to decrease by \$1.2 million. The primary reductions are due to revisions in revenue accounts used in FY 20/21 to more accurately classify funding sources which resulted in fluctuations between revenue categories. Revenue account corrections resulted in a net revenue reduction for charges for current services of \$959,700 (DPSS CalWorks reduction of \$1.6 million and First 5 NSO (National Service Office) increase of \$606,400). Also, the HIV Branch Medicare revenue was reduced by \$50,000.
- Other Revenue
 - Other revenue for RUHS Public Health is projected to slightly decrease by \$8,900 in FY 21/22. Revisions to revenue accounts used in FY 20/21 to more accurately classify funding sources resulted in fluctuations between revenue categories. The DPSS CalWorks grant reduced revenue of \$731,600 and was transferred to other revenue from charges for current services and the First 5 NSO grant of \$606,400 was transferred to charges for current services from other revenue resulting in a net revenue increase for other revenue of \$125,200. Offsetting the increases are revenue reductions of \$100,000 for Office of Traffic Safety – CADD (College Communities Against Drunk, Drugged, and Distracted Driving) grant, \$25,000 for the HIV Therapeutic Medical ID program, and \$10,400 for the Nutrition Specialty Crop Block grant.

million. More common neonatal intensive care unit cases for bronchopulmonary dysplasia can cost about \$500,000, and the number of cases each year cannot be predicted. A few high cost cases can dramatically change the county's cost obligation.

Net County Cost Allocations

- The net county cost allocation for Public Health includes an increase of \$585,221 for three new positions (Deputy Public Health Officer, Deputy Director, and Emergency Coordinator). There is no change in the net county cost for California Children's Services. Total net county cost for RUHS-Department of Public Health is \$12.2 million (\$6.5 million for PH and \$5.7 million for CCS).
- Correctional Health and Behavioral Health Detention budget request remains within the allocated \$42.7 million and \$13.4 million net county cost respectively.
- Behavioral Health's budget request remains within the allocated \$3.6 million net county cost.
- Public Guardian's budget request remains within the allocated \$1.7 million net county cost.

Departmental Reserves

- Public Health Department reserves represent advances received from federal and state grants, funds set aside for uncertainties from the COVID-19 pandemic and potential future public health disasters, and funds set aside in order to cover the unpredictable variation in medical treatment costs for CCS children, and the year-to-year changes in realignment funding. As an example, a single heart/lung transplant case can cost \$1.2

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
California Childrens Services - 4200200000	161	170	171	171	171	0
Public Health - 4200100000	623	635	645	658	658	0
RUHS -Correctional Health Systems - 4300300000	299	345	301	300	300	0
RUHS -Med Indigent Services Program - 4300200000	43	53	53	39	39	0
RUHS-Mental Health Treatment - 4100200000	1,332	1,317	1,343	1,296	1,296	0
RUHS-MH Administration - 4100400000	347	368	377	335	335	0
RUHS-MH-Detention - 4100300000	213	192	210	190	190	0
RUHS-MH-Mental Health Substance Abuse - 4100500000	227	229	238	232	232	0
RUHS-MH-Public Guardian - 4100100000	41	43	44	44	44	0
Grand Total	3,286	3,352	3,382	3,265	3,265	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
California Childrens Services - 4200200000	23,951,972	28,687,516	28,746,917	29,975,322	29,975,322	0
Public Health - 4200100000	55,618,625	59,405,959	104,481,407	71,662,521	71,662,521	0
RUHS -Correctional Health Systems - 4300300000	50,592,613	45,251,328	50,140,316	50,462,220	50,462,220	0
RUHS -Med Indigent Services Program - 4300200000	4,616,539	6,493,284	6,493,377	7,216,601	7,216,601	0
RUHS-Mental Health Treatment - 4100200000	330,125,653	427,758,726	356,189,879	432,130,389	432,130,389	0
RUHS-MH Administration - 4100400000	18,794,582	18,765,626	19,850,315	12,597,928	12,597,928	0
RUHS-MH-Detention - 4100300000	25,107,667	27,654,608	24,257,150	26,255,474	26,255,474	0
RUHS-MH-Mental Health Substance Abuse - 4100500000	66,641,566	83,370,159	73,705,913	85,633,583	85,633,583	0
RUHS-MH-Public Guardian - 4100100000	4,286,454	5,218,561	4,752,908	6,275,457	6,275,457	0
Grand Total	579,735,672	702,605,767	668,618,182	722,209,495	722,209,495	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
10000 - General Fund	577,186,227	698,806,846	666,002,147	718,975,305	718,975,305	0
11038 - Maddy Fund	0	400,000	400,000	400,000	400,000	0
11046 - Vital-Health Stat Trust Fund	226,568	364,542	364,542	519,405	519,405	0
11048 - AB 2086 Alcohol Control	285,669	0	0	0	0	0
11064 - TB Prev & Control ALA Award	60,797	0	0	0	0	0
11084 - Local Lead Tobacco Education	187,801	150,000	20,405	154,374	154,374	0
21840 - CA Prop 56 Tobacco Tax of 2016	1,019,836	2,884,379	1,249,973	867,915	867,915	0
21841 - CA Prop 56 Local Oral Health	768,774	0	581,116	1,292,496	1,292,496	0
Total	579,735,672	702,605,767	668,618,182	722,209,495	722,209,495	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	279,123,747	312,280,144	323,407,664	331,471,111	331,471,111	0
Services and Supplies	143,270,452	164,775,465	170,488,828	174,246,479	174,246,479	0
Other Charges	219,654,523	297,683,720	238,952,005	291,206,896	291,206,896	0
Capital Assets	206,079	828,704	565,240	1,172,690	1,172,690	0
Intrafund Transfers	(62,519,128)	(72,962,266)	(64,795,555)	(75,887,681)	(75,887,681)	0
Expense Net of Transfers	579,735,672	702,605,767	668,618,182	722,209,495	722,209,495	0
Total Uses	579,735,672	702,605,767	668,618,182	722,209,495	722,209,495	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Taxes	240,826	200,000	240,826	392,000	392,000	0
Fines, Forfeitures & Penalties	911,957	1,750,715	834,502	1,750,715	1,750,715	0
Revenue from the Use of Money & Property	4,025,742	2,044,811	1,801,266	2,143,175	2,143,175	0
Intergovernmental - State	287,890,610	350,468,609	306,765,377	345,252,285	345,252,285	0
Intergovernmental - Federal	184,653,489	264,634,948	194,286,818	277,851,809	277,851,809	0
Charges for Current Services	11,110,255	14,064,165	13,619,539	15,445,514	15,445,514	0
Miscellaneous Revenue	6,021,320	2,248,966	3,150,637	3,868,822	3,868,985	0
Other Financing Sources	14,743,722	0	69,699,609	0	0	0
Total Net of Transfers	494,854,200	635,412,214	520,698,965	646,704,320	646,704,483	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Operating Transfers In	14,743,722	0	69,699,609	0	0	0
Total Revenue	509,597,922	635,412,214	590,398,574	646,704,320	646,704,483	0
Net County Cost Allocation	72,056,849	67,419,791	78,597,418	75,505,012	75,505,012	0
Use of Fund Balance	(1,919,099)	(226,238)	(377,810)	163	0	0
Total Sources	579,735,672	702,605,767	668,618,182	722,209,495	722,209,495	0

Riverside University Health System – Medical Center

Mission Statement

Improve the health and well-being of our patients and communities through our dedication to exceptional compassionate care, education, and research.

Description

The Riverside University Health System (RUHS) is comprised of six divisions: Community Health Centers (CHC), Behavioral Health (RUHS-BH), Public Health (RUHS-PH), RUHS Medical Center (RUHS-MC), Correctional Health Services (CHS), and Medically Indigent Services Program (MISP).

RUHS-MC is comprised of the Medical Center, hospital-based clinics and the Medical and Surgical Center (MSC) with nearly 3,500 healthcare professionals and support staff. Its mission and work profoundly and positively affect tens of thousands of patients every year. The 23-clinic, 439-bed Medical Center trains 1,000 medical residents and students and 2,500 nursing students annually. The Medical Center also operates one of only 10 emergency psychiatric hospitals in California. In FY 19/20, RUHS-MC oversaw 105,247 clinic visits, 110,899 inpatient days, 19,845 discharges, 1,637 births, 86,683 emergency room visits, and 163,774 outpatient diagnostic visits.

In FY 19/20, RUHS opened the MSC which provides patients with an improved and more efficient ability to access a complete array of outpatient services, thereby increasing the overall experience and enhanced health outcomes for those served. By providing these services in an outpatient setting, RUHS is able to deliver a higher quality of care in a much more cost-effective environment. In addition, this development has created the opportunity for the expansion of much needed specialty care services within the hospital. The MSC allows RUHS to expand its reach and footprint in the County of Riverside elevating the standard of health care delivery by providing the community the opportunity to receive

the care they need in the most appropriate, efficient and cost-effective manner, for the benefit of all.

RUHS established key strategic initiatives in FY 14/15 based on four pillars that leverage technology and develop a culture of perpetual improvement to enhance, build, and expand service lines to effectively meet community needs. After a multi-year strategic planning process, RUHS has adopted a vision to align the services of RUHS-MC and the CHC to improve access to the delivery of coordinated care while cutting costs and improving clinical outcomes. Integrated care improves the quality of care as well as overall experience to help create a sustainable future for health promotion, disease prevention, and coordinated care for all community members with the goal of ensuring care is delivered in the right place, at the right time, and for the right cost.

- **Integrated Delivery Network:** Technology provides the foundation for establishing a clinically integrated network, which is comprised of electronic patient health records designed to enhance patient care and enable health care providers to implement consistent preventative health measures. In addition, RUHS recognizes that coordinated care across the health system, including close collaboration with other county departments and community partners, is essential to improving the health and well-being of the community. Together with department partners, RUHS can positively influence all aspects of an individual's state of health, both physical and emotional.
- **Master Plan:** Developing services, service lines, and structures that align and efficiently meet the demands of the rapidly growing community is essential to the community's wellness and to RUHS's financial viability.
- **Rebranding:** RUHS has been one of the region's best kept secrets. RUHS's community deserves to learn how to access the exceptional services the County of Riverside has to offer across the continuum of care.

- Efficient, high quality services: Improving care delivery models, streamlining care, improving access, and improving outcomes results in an overall reduced cost for care and demonstrates the value of the care delivered. While all of this is essential for the patients, providing efficient high quality service is paramount to RUHS’s financial future as the payment structure for services is expected to shift more towards outcome oriented, value-based incentives, while reimbursement for services is expected to decline over time.

Objectives and Strategic Alignment

OBJECTIVE 1

Department Objective

Provide a positive experience for all at RUHS-MC.

Portfolio Objective

Improve the health and well-being of our patients and community by delivering quality and compassionate care, education, and research.

County Outcome

Healthy, sustainable, and safe communities.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Hospital top box score	70%	74%	74%	74%
Patient experience (Clinic)	79%	85%	85%	85%

Insights

- National Research Center contracts with the department to collect patient satisfaction surveys from patients just as other hospitals and clinics do across the country. There are standard questions sent to all patients receiving care to create a benchmarking measure for patient experience. The top box scores are publicly reported, and some reimbursement for care is directly attributed to satisfaction results.
- RUHS-MC is implementing tools and methodologies to empower employees and physicians to solve workflows and improve processes including but not limited to: leadership training/rounding, continuous process improvement events/training, project coaching sessions, active daily management, daily huddles around huddle boards, escalation process to quickly address and manage any new issues that arise, and further support improvement activities. All these activities improve processes, workflows, teamwork, and communication, resulting in an improved experience overall.
- Improved experience for patients, staff, and physicians has positive impacts on the organization’s operational and financial performance. In a competitive marketplace ensuring an efficient, effective, and positive experience for patients should result in increased volume, which is essential for financial viability.

OBJECTIVE 2

Department Objective

Ensure patients and employees have access to high quality services and coordinated care and that employees have the tools to support the patients’ long-term success.

Portfolio Objective

Improve access to healthcare and health resources through an integrated delivery network.

County Outcome

Healthcare provider of choice.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Annual volume at outpatient diagnostics areas	163,774	166,885	166,885	166,885
Average daily census	303	319	325	325
Percent of patients accessing both CHC and Behavioral Health systems	4.95%	7.50%	10.00%	10.00%
Total CHC visits	185,381	237,356	305,000	305,000

Insights

- RUHS-MC works in close collaboration with targeted referral sources and payers while developing service lines, RUHS strives to earn certificates and awards that recognize the quality of services provided to a targeted patient volume
- Volume growth in clinics, outpatient diagnostics, emergency room, and hospital visits are overarching outcome measures demonstrating improved access to care. Every department within RUHS-MC has tailored metrics to improve access to care for the community who so desperately need services the department provides.

Insights

- As the community grows, there remains constant pressures on RUHS to continue to serve the growing community needs, and to integrate essential RUHS services into the CHC’s. In addition, as RUHS experiences increased costs for labor, supplies, and pharmaceuticals, RUHS-MC recognizes the reality of reduced payments for services from all revenue sources and continues to master the concept of doing more with less.

OBJECTIVE 3

Department Objective

Embed a culture of continuous improvement across RUHS-MC to remove waste and enhance customer value.

Portfolio Objective

Embrace continuous improvement to enhance the customer experience, identify efficiencies, and exercise fiscal prudence.

County Outcome

Effective, efficient, and innovative government.

Performance Measures

	FY 2019/ 2020 Actuals	FY 2020/ 2021 Estimate	FY 2021/ 2022 Target	Goal
Emergency Department (ED) Door-to-Doc time (min)	16	15	15	15
Percent of ED patients that leave without being seen (LWBS)	0.6%	0.6%	1.0%	1.0%

Insights

- RUHS wants to move patients through the emergency department (ED) efficiently; having the patient see the right provider at the right time. ED door-to-doc time measures the time elapsed in minutes between the patient's arrival to the time the patient sees a physician, nurse practitioner, or physician's assistant.
- Leave without being seen (LWBS) is the percent of patients that check in at the emergency room but leave before seeing a physician. This indicates not only lost revenue, but potential danger of a patient leaving with a serious health problem.

Related Links

<http://www.ruhealth.org/en-us/medical-center/Pages/home.aspx>

Twitter: <https://twitter.com/RUHSmecenter>

Facebook: <https://www.facebook.com/RUHSmecenter>

Instagram: <https://www.instagram.com/RUHSmecenter/>

YouTube: <https://www.youtube.com/channel/UCx0zZqpZ7YNe48cl0oA4dqA>

Budget Changes & Operational Impacts

Staffing

- The Riverside University Health System Medical Center (RUHS-MC) budget request is for 3,541 positions.
- The Riverside University Health System-Community Health Centers (RUHS-CHC) budget request is for 670 positions.
- Additional positions are necessary in RUHS-CHC to accommodate the increase in specialty care clinic expansion.
- Operations are being closely reviewed for improved efficiency opportunities as the Lean improvement process continues to mature. All position recruitments will be evaluated to

determine if there is a quantifiable revenue increase or a demonstrated need associated with the addition or replacement.

Expenditures

- Salaries & Benefits
 - RUHS-MC budget request is \$464.8 million, an increase of \$47 million over prior year approved budget, due to a combination rising labor costs and staffing needs to support an increased patient census.
 - Non-volume related budget increases were primarily related to merit, specialty pay and pension increases.
 - RUHS-CHC salaries and benefits budget request is \$80.6 million, an increase of \$9.9 million over prior year budget due to rising labor costs, and staff increases to accommodate specialty care clinic expansion.
- Services & Supplies
 - RUHS-MC budget request is \$293.7 million, which represents an increase of \$52 million. Cost increases are being driven by increases in the costs of pharmaceuticals, professional and IT infrastructure service contracts, non-capital medical equipment and medical supplies.
 - RUHS-CHC services and supplies budget request is \$47.5 million, an increase of \$7.2 million over prior year budget due to specialty care clinic expansion.
- Other Charges
 - RUHS-MC budget request is \$41.7 million, an increase of \$200,000 over prior year budget.
 - RUHS-CHC other charges budget request is \$6.9 million, a decrease of \$225,000 over prior year budget.
- Fixed Assets
 - RUHS-MC budget request is \$43.6 million, an increase of \$9.3 million over prior year budget. RUHS-MC's commitment to updating outdated equipment is critical to providing

the safest and highest quality of healthcare. Typical capital investments for an organization this size is roughly \$30-\$40 million annually.

- RUHS-CHC fixed assets budget request is \$3.6 million, an increase of \$2.9 million over prior year budget due to clinic expansion at the Palm Springs location.

Revenues

- Intergovernmental Revenue
 - RUHS-MC budget request is \$350 million, an increase of \$77.2 million over the prior year adopted budget. This increase is primarily due to expected increases in supplemental cost, utilization and incentive-based funding.
 - RUHS-CHC budget request is \$6.9 million.
- Charges for Current Services
 - RUHS-MC budget request is \$416.1 million, an increase of \$15.8 million over prior year adopted budget. Increases were budgeted within current services based on increased costs for cost-based payers and contracted rate increases.

- RUHS-CHC budget request is \$114.1 million, an increase of \$8.3 million over prior year budget due expected specialty care clinics expansion.

- Other Revenue

- RUHS-CHC budget request is \$13.9 million, which is an increase of \$8.5 million over the prior year budget due to expected specialty care clinics expansion.

Departmental Reserves

- RUHS-MC has a FY 20/21 beginning net position of \$240.2 million. The projected net position at the end of FY 20/21 is \$240.2 million. Based on the requested FY 21/22 budget, the year-end net position is \$240.2 million.

Net County Cost Allocations

- RUHS-MC budget request is \$20.3 million, which is no change over the prior fiscal year adopted budget. Funds are allocated through contributions to other funds revenue account.
- RUHS-CHC budget request is \$6.75 million. Funds are allocated through contributions to other funds revenue account.

Budget Tables

Department / Agency Staffing by Budget Unit

	FY 2019/2020 Adopted	FY 2020/2021 Adopted	FY 2020/2021 Authorized	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
RUHS - 4300100000	3,555	3,671	3,849	3,541	3,541	0
RUHS-Community Health Clinics - 4300600000	561	641	703	670	670	0
Grand Total	4,116	4,312	4,552	4,211	4,211	0

Department / Agency Expenditures by Budget Unit

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
RUHS - 4300100000	723,940,038	735,383,448	806,874,728	843,820,511	843,820,511	0
RUHS-Community Health Clinics - 4300600000	94,823,933	118,714,654	118,639,316	138,629,393	138,629,393	0
Grand Total	818,763,971	854,098,102	925,514,044	982,449,904	982,449,904	0

Department / Agency Expenditures by Subfund

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
40050 - Riv University Health System	724,976,624	735,383,448	806,758,290	843,820,511	843,820,511	0
40051 - RCRMC Site Dev Debt Serv	135	0	0	0	0	0
40054 - RCRMC-Huron Consulting paymnts	(1,036,721)	0	116,438	0	0	0
40090 - RUHS-FQHC Health Care Clinics	94,823,933	118,714,654	118,639,316	138,629,393	138,629,393	0
Total	818,763,971	854,098,102	925,514,044	982,449,904	982,449,904	0

Department / Agency Budget by Category of Expenditure

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Salaries and Employee Benefits	489,454,007	488,407,032	494,866,402	545,347,503	545,347,503	0
Services and Supplies	290,417,935	281,984,867	350,018,149	341,231,367	341,231,367	0
Other Charges	38,884,686	48,656,686	45,599,241	48,604,963	48,604,963	0
Capital Assets	7,343	35,049,517	35,030,252	47,266,071	47,266,071	0
Expense Net of Transfers	818,763,971	854,098,102	925,514,044	982,449,904	982,449,904	0
Total Uses	818,763,971	854,098,102	925,514,044	982,449,904	982,449,904	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Revenue from the Use of Money & Property	3,198,755	1,556,266	6,928,649	6,429,161	6,429,161	0
Intergovernmental - State	250,811,440	267,038,204	259,266,901	347,859,684	347,859,684	0
Intergovernmental - Federal	13,863,062	12,471,370	80,970,230	9,006,107	9,006,107	0
Intergovernmental - Other Government and Other In-Lieu Taxes	(0)	0	0	0	0	0
Charges for Current Services	413,729,478	506,095,671	480,984,818	530,237,250	530,237,250	0
Miscellaneous Revenue	15,185,780	7,578,301	16,692,845	14,136,268	14,136,268	0

Department / Agency Budget by Category of Source

	FY 2019 / 2020 Actuals	FY 2020/2021 Adopted	FY 2020/2021 Estimate	FY 2021/2022 Requested	FY 2021/2022 Recommended	FY 2021/2022 Adopted
Other Financing Sources	60,656,493	24,010,017	45,632,536	27,515,363	27,515,363	0
Total Net of Transfers	694,976,471	794,739,812	845,138,229	908,173,816	908,173,816	0
Operating Transfers In	62,468,537	24,010,017	45,337,750	27,010,017	27,010,017	0
Total Revenue	757,445,008	818,749,829	890,475,979	935,183,833	935,183,833	0
Net County Cost Allocation	0	0	0	0	0	0
Use of Fund Balance	61,318,963	35,348,273	35,038,065	47,266,071	47,266,071	0
Total Sources	818,763,971	854,098,102	925,514,044	982,449,904	982,449,904	0

Budget Schedules

Resolution Amending Authorized Positions in Ordinance 440

RESOLUTION NO. 440-9198

BE IT RESOLVED by the Board of Supervisors of the County of Riverside, State of California, in regular session assembled on June 14, 2021, that pursuant to Section 4(a)(ii) of Ordinance No. 440, the County Executive Officer is hereby authorized to make the position change(s) to Ordinance No. 440 with an operative date of July 01, 2021, as listed in Schedule 20, Summary of Authorized Positions, a copy of which is attached hereto and by this reference incorporated herein.

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
1000100000 - Board of Supervisors								
Permanent								
13496	BOARD ASSISTANT	4	0	4	4	0	4	0
13901	DEP CLERK OF THE BOARD	1	0	1	1	0	1	0
13949	COB EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
13994	SUPV BOARD ASSISTANT	12	2	14	12	(2)	12	(2)
13996	SUPV LEGISLATIVE ASSISTANT	19	1	20	20	0	20	0
15919	ACCOUNTING TECHNICIAN I - CN	1	0	1	1	0	1	0
74259	CLERK OF THE BOARD	1	0	1	1	0	1	0
74265	ASST CLERK OF THE BOARD	1	0	1	1	0	1	0
74515	BOARD OF SUPV CHIEF OF STAFF	5	0	5	5	0	5	0
74516	BOARD OF SUPERVISORS MEMBER	5	0	5	5	0	5	0
77624	SR ADMIN SERVICES ANALYST - CE	1	0	1	1	0	1	0
Permanent Total		51	3	54	52	(2)	52	(2)
1000100000 - Board of Supervisors Total		51	3	54	52	(2)	52	(2)
1000200000 - Assessment Appeals Board								
Permanent								
13496	BOARD ASSISTANT	4	1	5	5	0	5	0
13901	DEP CLERK OF THE BOARD	1	0	1	1	0	1	0
Permanent Total		5	1	6	6	0	6	0
1000200000 - Assessment Appeals Board Total		5	1	6	6	0	6	0
1100100000 - Executive Office								
Permanent								
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
13938	ASST CEO EXECUTIVE ASSISTANT	2	0	2	2	0	2	0
13939	CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
13945	EXECUTIVE ASSISTANT II-AT WILL	1	0	1	1	0	1	0
13964	ADMIN SECRETARY II	1	0	1	1	0	1	0
13998	LEGISLATIVE SPECIALIST	1	0	1	1	0	1	0
15938	SUPV ACCOUNTING TECHNICIAN -CN	1	0	1	1	0	1	0
74112	ASSOC MANAGEMENT ANALYST	1	0	1	1	0	1	0
74120	MANAGEMENT ANALYST	1	0	1	1	0	1	0
74134	PRINCIPAL MGMT ANALYST	7	2	9	12	3	12	3
74150	SR MANAGEMENT ANALYST	4	1	5	1	(4)	1	(4)
74215	PUBLIC INFO SPECIALIST - CE	1	0	1	1	0	1	0
74261	COUNTY EXECUTIVE OFFICER	1	0	1	1	0	1	0
74284	COUNTY CHF ADMIN OFFICER	1	0	1	1	0	1	0
74285	DEP DIR OF ADMIN SERVICES - EO	4	2	6	4	(2)	4	(2)
74304	ASST COUNTY EXEC OFFICER - CFO	0	1	1	1	0	1	0
74334	COUNTY CHF OPERATING OFFICER	1	0	1	1	0	1	0
74460	PUBLIC INFORMATION OFFICER	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	0	1	1	1	0	1	0
77422	ACCOUNTANT II - CE	2	1	3	3	0	3	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77423	SR ACCOUNTANT - CE	0	1	1	1	0	1	0
77620	EO PRINCIPAL BUDGET ANALYST	1	0	1	1	0	1	0
Permanent Total		33	9	42	39	(3)	39	(3)
1100100000 - Executive Office Total		33	9	42	39	(3)	39	(3)
1130100000 - Human Resources								
Permanent								
13469	EMPLOYEE BENEFITS & REC SUPV	2	0	2	2	0	2	0
13611	HUMAN RESOURCES TECHNICIAN I	5	1	6	5	(1)	5	(1)
13612	HUMAN RESOURCES TECHNICIAN II	43	4	47	46	(1)	46	(1)
13613	HUMAN RESOURCES CLERK - CN	9	3	12	12	0	12	0
13614	SR HUMAN RESOURCES CLERK - CN	13	1	14	14	0	14	0
13876	OFFICE ASSISTANT II - CN	1	1	2	3	1	3	1
13880	OFFICE ASSISTANT III - CN	6	2	8	8	0	8	0
13915	EXECUTIVE SECRETARY - CN	2	0	2	2	0	2	0
13938	ASST CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
15919	ACCOUNTING TECHNICIAN I - CN	1	0	1	1	0	1	0
15937	ACCOUNTING TECHNICIAN II - CN	2	1	3	3	0	3	0
74069	DSS ANALYST - CE	1	0	1	1	0	1	0
74110	ADMIN SVCS ANALYST II - CE	2	0	2	2	0	2	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74242	ASST CEO-HR, EDA, TLMA, CIO/IS	1	0	1	1	0	1	0
74459	SR PUBLIC INFO SPECIALIST - CE	1	0	1	1	0	1	0
74470	HUMAN RESOURCES ANALYST I	5	0	5	4	(1)	4	(1)
74655	EMPLOYEE & LABOR RELATIONS MGR	1	1	2	1	(1)	1	(1)
74669	MANAGING PSYCH-LE & ASSESSMENT	1	0	1	1	0	1	0
74674	HUMAN RESOURCES SERVICES MGR	3	0	3	3	0	3	0
74721	COUNTY BENEFITS PLAN ADMIN	2	0	2	2	0	2	0
74749	RECRUITMENT COMM SPECIALIST	1	0	1	1	0	1	0
74762	HR BUSINESS PARTNER	10	0	10	10	0	10	0
74768	PRINCIPAL HR ANALYST	8	0	8	8	0	8	0
74771	HUMAN RESOURCES ANALYST II	15	0	15	14	(1)	14	(1)
74772	HUMAN RESOURCES ANALYST III	25	2	27	30	3	30	3
74774	SR HUMAN RESOURCES ANALYST	19	5	24	25	1	25	1
74775	ASST HUMAN RESOURCES DIRECTOR	3	0	3	3	0	3	0
74776	HUMAN RESOURCES DIVISION MGR	1	1	2	2	0	2	0
74780	DEP HUMAN RESOURCES DIRECTOR	2	0	2	2	0	2	0
77417	SUPV ACCOUNTANT - CE	1	0	1	1	0	1	0
85194	BUSINESS PROCESS ANALYST 3-CE	0	1	1	1	0	1	0
85195	HR BUSINESS MANAGER	0	0	0	1	1	1	1

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
85199	BUSINESS PROCESS ANALYST II-CN	2	0	2	2	0	2	0
92758	MEDIA PRODUCTION SPECIALIST-CN	1	1	2	1	(1)	1	(1)
Permanent Total		191	24	215	215	0	215	0
1130100000 - Human Resources Total		191	24	215	215	0	215	0
1130300000 - HR-Air Quality Division								
Permanent								
13612	HUMAN RESOURCES TECHNICIAN II	1	0	1	1	0	1	0
13880	OFFICE ASSISTANT III - CN	0	0	0	1	1	1	1
Permanent Total		1	0	1	2	1	2	1
1130300000 - HR-Air Quality Division Total		1	0	1	2	1	2	1
1130800000 - HR-Workers Compensation								
Permanent								
13424	WORKERS COMP U/R TECH	1	0	1	1	0	1	0
13472	WORKERS COMP CLAIMS TECH	4	0	4	4	0	4	0
13520	CLAIMS ADJUSTER TRAINEE	2	0	2	2	0	2	0
13522	CLAIMS ADJUSTER II	9	0	9	9	0	9	0
13523	SR CLAIMS ADJUSTER	1	0	1	1	0	1	0
13611	HUMAN RESOURCES TECHNICIAN I	1	0	1	1	0	1	0
13612	HUMAN RESOURCES TECHNICIAN II	3	0	3	3	0	3	0
13880	OFFICE ASSISTANT III - CN	8	2	10	10	0	10	0
73923	NURSE MANAGER	1	0	1	1	0	1	0
74059	WORKERS COMP U/R NURSE	1	0	1	1	0	1	0
74674	HUMAN RESOURCES SERVICES MGR	1	0	1	1	0	1	0
74766	WORKERS COMP DIVISION MGR	1	0	1	1	0	1	0
74768	PRINCIPAL HR ANALYST	1	0	1	1	0	1	0
74771	HUMAN RESOURCES ANALYST II	1	0	1	1	0	1	0
74772	HUMAN RESOURCES ANALYST III	7	1	8	8	0	8	0
74774	SR HUMAN RESOURCES ANALYST	2	0	2	2	0	2	0
74783	CLAIMS PROGRAM SUPERVISOR	3	0	3	3	0	3	0
Permanent Total		47	3	50	50	0	50	0
1130800000 - HR-Workers Compensation Total		47	3	50	50	0	50	0
1130900000 - HR-Malpractice Insurance								
Permanent								
13523	SR CLAIMS ADJUSTER	1	0	1	1	0	1	0
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
Permanent Total		2	0	2	2	0	2	0
1130900000 - HR-Malpractice Insurance Total		2	0	2	2	0	2	0
1131000000 - HR-Liability Insurance								
Permanent								
13521	CLAIMS ADJUSTER I	1	0	1	1	0	1	0
13522	CLAIMS ADJUSTER II	2	0	2	2	0	2	0
13523	SR CLAIMS ADJUSTER	3	0	3	3	0	3	0
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74764	RISK MANAGEMENT DIVISION MGR	1	0	1	1	0	1	0
74772	HUMAN RESOURCES ANALYST III	1	0	1	1	0	1	0
74783	CLAIMS PROGRAM SUPERVISOR	2	0	2	2	0	2	0
74792	PRINCIPAL LOSS CONTROL ANALYST	1	0	1	1	0	1	0
74794	LOSS CONTROL SPECIALIST	0	1	1	1	0	1	0
Permanent Total		12	1	13	13	0	13	0
113100000 - HR-Liability Insurance Total		12	1	13	13	0	13	0
1131100000 - HR-Unemployment Insurance								
Permanent								
74772	HUMAN RESOURCES ANALYST III	0	0	0	1	1	1	1
Permanent Total		0	0	0	1	1	1	1
1131100000 - HR-Unemployment Insurance Tot		0	0	0	1	1	1	1
1131300000 - HR-Safety Loss Control								
Permanent								
13612	HUMAN RESOURCES TECHNICIAN II	0	1	1	1	0	1	0
13614	SR HUMAN RESOURCES CLERK - CN	1	0	1	1	0	1	0
73576	SAFETY INDUSTRIAL HYGIENIST III	1	0	1	1	0	1	0
74684	SAFETY COORDINATOR	9	0	9	9	0	9	0
74686	SR SAFETY COORDINATOR	5	2	7	8	1	8	1
74687	PRINCIPAL SAFETY ANALYST	1	0	1	1	0	1	0
74765	SAFETY DIVISION MGR	0	1	1	1	0	1	0
Permanent Total		17	4	21	22	1	22	1
1131300000 - HR-Safety Loss Control Total		17	4	21	22	1	22	1
1131800000 - HR-Temporary Assignment Program								
Per Diem								
13884	TEMPORARY ASST EXEMPT - PD	46	29	75	75	0	75	0
13886	TEMPORARY ASST - PD	324	343	667	667	0	667	0
13900	TEMPORARY ASST - PD-SEIU	522	378	900	901	1	901	1
Per Diem Total		892	750	1,642	1,643	1	1,643	1
Permanent								
13612	HUMAN RESOURCES TECHNICIAN II	3	1	4	4	0	4	0
13613	HUMAN RESOURCES CLERK - CN	2	0	2	1	(1)	1	(1)
74470	HUMAN RESOURCES ANALYST I	1	1	2	2	0	2	0
74674	HUMAN RESOURCES SERVICES MGR	1	0	1	1	0	1	0
74771	HUMAN RESOURCES ANALYST II	1	0	1	1	0	1	0
74774	SR HUMAN RESOURCES ANALYST	2	0	2	2	0	2	0
13894	TEMPORARY ASST -STUDENT INTERN	58	121	179	177	(2)	177	(2)
78642	COMMISSION/ADVISORY GRP MEMBER	72	28	100	100	0	100	0
Permanent Total		140	151	291	288	(3)	288	(3)
Temporary								
13871	TEMPORARY ASSISTANT	1,540	706	2,246	2,247	1	2,247	1
13883	TEMPORARY ASST EXEMPT	1	9	10	10	0	10	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13896	TEMP ASST-PROF STUDENT INTERN	36	26	62	62	0	62	0
13899	TEMPORARY ASSISTANT - SR	35	3	38	38	0	38	0
13905	TEMPORARY ASSISTANT - TITLE V	37	13	50	50	0	50	0
Temporary Total		1,649	757	2,406	2,407	1	2,407	1
1131800000 - HR-Temporary Assignment Progi		2,681	1,658	4,339	4,338	(1)	4,338	(1)
1132000000 - HR-Exclusive Provider Option								
Permanent								
73483	WELLNESS EDUCATOR	1	1	2	1	(1)	1	(1)
13521	CLAIMS ADJUSTER I	4	1	5	5	0	5	0
13522	CLAIMS ADJUSTER II	1	0	1	1	0	1	0
13612	HUMAN RESOURCES TECHNICIAN II	0	1	1	0	(1)	0	(1)
13613	HUMAN RESOURCES CLERK - CN	1	0	1	1	0	1	0
13614	SR HUMAN RESOURCES CLERK - CN	3	1	4	2	(2)	2	(2)
13880	OFFICE ASSISTANT III - CN	4	1	5	3	(2)	3	(2)
13913	SECRETARY I - CN	1	0	1	1	0	1	0
57789	HEALTH SERVICES ASST - CN	1	2	3	0	(3)	0	(3)
73483	WELLNESS EDUCATOR	1	1	2	0	(2)	0	(2)
73609	MANAGING PHARMACIST - EX CARE	1	0	1	0	(1)	0	(1)
73624	PHARMACIST - CE	1	0	1	0	(1)	0	(1)
73626	PHARMACY TECHNICIAN II - CN	1	0	1	0	(1)	0	(1)
73773	PHYSICIAN IV - CE	1	0	1	0	(1)	0	(1)
73780	NURSE PRACTITIONER II - CE	0	1	1	0	(1)	0	(1)
73880	EXCLUSIVE CARE MEDICAL DIR	1	0	1	1	0	1	0
73923	NURSE MANAGER	1	0	1	1	0	1	0
73989	REGISTERED NURSE III - CE	0	4	4	4	0	4	0
74070	PATIENT SVCS COORDINATOR - CN	3	0	3	3	0	3	0
74470	HUMAN RESOURCES ANALYST I	1	0	1	1	0	1	0
74670	EX CARE CONTRACTS ANALYST II	1	0	1	1	0	1	0
74672	EXCLUSIVE CARE PLAN ADMIN	0	1	1	0	(1)	0	(1)
74768	PRINCIPAL HR ANALYST	0	1	1	0	(1)	0	(1)
74774	SR HUMAN RESOURCES ANALYST	1	0	1	2	1	2	1
74776	HUMAN RESOURCES DIVISION MGR	0	1	1	1	0	1	0
74783	CLAIMS PROGRAM SUPERVISOR	1	0	1	1	0	1	0
Permanent Total		30	16	46	29	(17)	29	(17)
1132000000 - HR-Exclusive Provider Option To		30	16	46	29	(17)	29	(17)
1132900000 - HR-Occupational Health & Wellness								
Permanent								
13613	HUMAN RESOURCES CLERK - CN	1	1	2	1	(1)	1	(1)
13880	OFFICE ASSISTANT III - CN	2	0	2	3	1	3	1
15933	ACCOUNTING ASST I - CN	1	0	1	1	0	1	0
57761	LICENSED VOC NURSE II - CN	2	1	3	3	0	3	0
57789	HEALTH SERVICES ASST - CN	2	0	2	2	0	2	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73773	PHYSICIAN IV - CE	0	1	1	1	0	1	0
73776	PHYSICIAN ASSISTANT II - CE	1	0	1	1	0	1	0
73923	NURSE MANAGER	1	0	1	1	0	1	0
73995	OCCUPATIONAL HLTH NRS CONSLTNT	3	0	3	3	0	3	0
74002	OCCUPATIONAL HLTH NRS- SHERIFF	2	0	2	2	0	2	0
Permanent Total		15	3	18	18	0	18	0
1132900000 - HR-Occupational Health & Wellne		15	3	18	18	0	18	0
1200100000 - Assessor								
Permanent								
15306	ACR TECHNICIAN TRAINEE	4	1	5	3	(2)	3	(2)
15307	ACR TECHNICIAN I	11	1	12	16	4	16	4
15308	ACR TECHNICIAN II	31	5	36	32	(4)	32	(4)
15309	ACR TECHNICIAN III	5	1	6	6	0	6	0
15310	SUPV ACR TECHNICIAN	2	0	2	2	0	2	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74319	APPRAISER TECHNICIAN	12	0	12	12	0	12	0
74320	APPRAISER TRAINEE	8	0	8	4	(4)	4	(4)
74321	APPRAISER I	8	0	8	12	4	12	4
74322	APPRAISER II	28	0	28	28	0	28	0
74323	SR APPRAISER	23	1	24	24	0	24	0
74324	SUPV APPRAISER	14	0	14	14	0	14	0
74325	PRINCIPAL DEP ACCR	5	0	5	5	0	5	0
74326	CHF DEP ASSESSOR/CLERK/REC	0	1	1	1	0	1	0
74327	SUPV DEPUTY ACR	2	0	2	2	0	2	0
74328	CHF APPRAISER	2	0	2	2	0	2	0
74376	ASST ASSESSOR/COUNTY CLK/ REC	0	0	0	1	1	1	1
77103	GIS SPECIALIST II	4	2	6	6	0	6	0
77104	GIS ANALYST	1	0	1	1	0	1	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77441	AUDITOR/APPRAISER I	1	0	1	1	0	1	0
77442	AUDITOR/APPRAISER II	9	0	9	9	0	9	0
77443	SR AUDITOR/APPRAISER	5	0	5	6	1	6	1
77444	SUPV AUDITOR-APPRAISER	2	0	2	2	0	2	0
86110	BUSINESS PROCESS ANALYST I	1	1	2	1	(1)	1	(1)
86111	BUSINESS PROCESS ANALYST II	3	2	5	5	0	5	0
86118	BUSINESS PROCESS MGR	1	0	1	1	0	1	0
92243	SR GIS SPECIALIST	1	0	1	1	0	1	0
Permanent Total		185	15	200	199	(1)	199	(1)
1200100000 - Assessor Total		185	15	200	199	(1)	199	(1)
1200200000 - County Clerk-Recorder								
Permanent								
13527	ARCHIVIST/RECORDS ANALYST II	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13926	EXECUTIVE ASSISTANT II	0	0	0	1	1	1	1
13950	ELECTED OFFICIAL EXEC ASST	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15306	ACR TECHNICIAN TRAINEE	5	0	5	4	(1)	4	(1)
15307	ACR TECHNICIAN I	19	1	20	24	4	24	4
15308	ACR TECHNICIAN II	54	10	64	58	(6)	58	(6)
15309	ACR TECHNICIAN III	19	0	19	19	0	19	0
15310	SUPV ACR TECHNICIAN	7	0	7	7	0	7	0
15811	BUYER I	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	1	2	2	0	2	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	5	0	5	6	1	6	1
74114	ADMIN SVCS ASST	4	0	4	4	0	4	0
74127	SR ADMINISTRATIVE ANALYST (D)	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74322	APPRAISER II	1	0	1	1	0	1	0
74323	SR APPRAISER	2	0	2	2	0	2	0
74325	PRINCIPAL DEP ACCR	4	0	4	5	1	5	1
74326	CHF DEP ASSESSOR/CLERK/REC	1	1	2	3	1	3	1
74327	SUPV DEPUTY ACR	2	1	3	3	0	3	0
74376	ASST ASSESSOR/COUNTY CLK/ REC	3	1	4	2	(2)	2	(2)
74520	ASSESSOR/COUNTY CLERK/ RECORDER	1	0	1	1	0	1	0
74740	DEPARTMENT HR COORDINATOR	1	0	1	1	0	1	0
77103	GIS SPECIALIST II	1	0	1	1	0	1	0
77104	GIS ANALYST	0	1	1	2	1	2	1
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77106	GIS SENIOR ANALYST	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77444	SUPV AUDITOR-APPRAISER	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
86103	IT APPS DEVELOPER III	4	1	5	5	0	5	0
86105	IT SUPV APPS DEVELOPER	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	2	0	2	3	1	3	1
86111	BUSINESS PROCESS ANALYST II	1	1	2	1	(1)	1	(1)
86115	IT BUSINESS SYS ANALYST II	1	0	1	2	1	2	1
86117	IT BUSINESS SYS ANALYST III	2	0	2	2	0	2	0
86118	BUSINESS PROCESS MGR	1	0	1	1	0	1	0
86119	IT SUPV BUSINESS SYS ANALYST	1	0	1	1	0	1	0
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86141	IT OFFICER II	2	0	2	2	0	2	0
86143	IT OFFICER I	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	3	0	3	3	0	3	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86181	IT USER SUPPORT TECH I	2	0	2	2	0	2	0
86183	IT USER SUPPORT TECH II	1	0	1	1	0	1	0
86185	IT USER SUPPORT TECH III	1	0	1	1	0	1	0
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
Permanent Total		178	18	196	197	1	197	1
1200200000 - County Clerk-Recorder Total		178	18	196	197	1	197	1
1200400000 - ACR-CREST								
Permanent								
77412	ACCOUNTANT II	0	0	0	1	1	1	1
77414	PRINCIPAL ACCOUNTANT	0	0	0	1	1	1	1
86103	IT APPS DEVELOPER III	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	0	1	1	2	1	2	1
86111	BUSINESS PROCESS ANALYST II	0	0	0	1	1	1	1
86117	IT BUSINESS SYS ANALYST III	0	0	0	1	1	1	1
86118	BUSINESS PROCESS MGR	0	1	1	1	0	1	0
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86143	IT OFFICER I	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0
Permanent Total		5	2	7	12	5	12	5
1200400000 - ACR-CREST Total		5	2	7	12	5	12	5
1300100000 - Auditor-Controller								
Permanent								
13866	OFFICE ASSISTANT III	2	0	2	1	(1)	1	(1)
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	9	1	10	10	0	10	0
15916	ACCOUNTING TECHNICIAN II	6	1	7	7	0	7	0
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	2	0	2	0
74740	DEPARTMENT HR COORDINATOR	1	0	1	1	0	1	0
75212	COUNTY AUDITOR-CONTROLLER	1	0	1	1	0	1	0
77411	ACCOUNTANT I	1	0	1	1	0	1	0
77412	ACCOUNTANT II	2	2	4	3	(1)	3	(1)
77413	SR ACCOUNTANT	9	4	13	12	(1)	12	(1)
77414	PRINCIPAL ACCOUNTANT	4	1	5	4	(1)	4	(1)
77415	CHF ACCOUNTANT	2	1	3	2	(1)	2	(1)
77416	SUPV ACCOUNTANT	7	2	9	9	0	9	0
77425	ASST COUNTY AUDITOR-CONTROLLER	1	0	1	1	0	1	0
77426	DEP AUDITOR-CONTROLLER	0	1	1	0	(1)	0	(1)
77499	FISCAL MANAGER	0	1	1	1	0	1	0
Permanent Total		48	14	62	56	(6)	56	(6)
1300100000 - Auditor-Controller Total		48	14	62	56	(6)	56	(6)
1300200000 - ACO-Internal Audits								
Permanent								
77401	INTERNAL AUDITOR I	1	0	1	1	0	1	0
77402	INTERNAL AUDITOR II	2	1	3	3	0	3	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77404	SUPV INTERNAL AUDITOR	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77415	CHF ACCOUNTANT	1	0	1	1	0	1	0
77421	SR INTERNAL AUDITOR	1	2	3	3	0	3	0
Permanent Total		8	3	11	11	0	11	0
1300200000 - ACO-Internal Audits Total		8	3	11	11	0	11	0
1300300000 - ACO-County Payroll								
Permanent								
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	5	1	6	6	0	6	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
77411	ACCOUNTANT I	2	0	2	2	0	2	0
77412	ACCOUNTANT II	1	1	2	4	2	4	2
77413	SR ACCOUNTANT	1	1	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77415	CHF ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	2	0	2	2	0	2	0
Permanent Total		17	3	20	22	2	22	2
1300300000 - ACO-County Payroll Total		17	3	20	22	2	22	2
1400100000 - Treasurer-Tax Collector								
Permanent								
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
15323	TAX ENFORCEMENT INVESTIGATR II	1	1	2	2	0	2	0
15325	SR TAX ENFORCEMENT INVESTIGTR	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	18	9	27	27	0	27	0
15913	SR ACCOUNTING ASST	16	2	18	18	0	18	0
15915	ACCOUNTING TECHNICIAN I	16	0	16	16	0	16	0
15916	ACCOUNTING TECHNICIAN II	1	1	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	9	1	10	10	0	10	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74532	TREASURER & TAX COLLECTOR	1	0	1	1	0	1	0
77411	ACCOUNTANT I	2	0	2	2	0	2	0
77412	ACCOUNTANT II	2	1	3	3	0	3	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
77434	DEP TREASURER-TAX COLLECTOR	4	0	4	4	0	4	0
77436	ASST TREASURER	1	0	1	1	0	1	0
77437	ASST TAX COLLECTOR	1	0	1	1	0	1	0
77438	CHF DEP TREASURER-TAX COLL	4	0	4	4	0	4	0
77482	DEP INVESTMENT OFFICER	1	0	1	1	0	1	0
77483	CHF INVESTMENT OFFICER	0	1	1	1	0	1	0
77484	ASST INVESTMENT OFFICER	1	0	1	1	0	1	0
85197	BUSINESS PROCESS ANALYST III	1	0	1	1	0	1	0
86103	IT APPS DEVELOPER III	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86110	BUSINESS PROCESS ANALYST I	3	0	3	2	(1)	2	(1)
86119	IT SUPV BUSINESS SYS ANALYST	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86183	IT USER SUPPORT TECH II	1	1	2	2	0	2	0
Permanent Total		92	18	110	109	(1)	109	(1)
1400100000 - Treasurer-Tax Collector Total		92	18	110	109	(1)	109	(1)
1500100000 - County Counsel								
Permanent								
13880	OFFICE ASSISTANT III - CN	1	0	1	1	0	1	0
13926	EXECUTIVE ASSISTANT II	0	1	1	1	0	1	0
13943	LEGAL SUPPORT ASSISTANT II - CN	17	0	17	18	1	18	1
13946	SR LEGAL SUPPORT ASST - CN	4	0	4	4	0	4	0
15935	SR ACCOUNTING ASSISTANT - CN	1	0	1	1	0	1	0
74110	ADMIN SVCS ANALYST II - CE	0	1	1	0	(1)	0	(1)
74254	COUNTY COUNSEL	1	0	1	1	0	1	0
74316	ADMIN SERVICES SUPERVISOR - CE	1	0	1	1	0	1	0
74555	ADMINISTRATIVE DEPUTY - COUNTY COUNSEL	1	0	1	1	0	1	0
78494	PARALEGAL II - CN	1	0	1	1	0	1	0
78500	DEP COUNTY COUNSEL IV-S - CE	1	0	1	1	0	1	0
78502	DEP COUNTY COUNSEL II - CE	0	0	0	1	1	1	1
78504	DEP COUNTY COUNSEL IV - CE	2	0	2	2	0	2	0
78507	PARALEGAL I - CN	3	0	3	3	0	3	0
78511	DEP COUNTY COUNSEL I	6	0	6	5	(1)	5	(1)
78512	DEP COUNTY COUNSEL II	5	0	5	5	0	5	0
78513	DEP COUNTY COUNSEL III	6	1	7	9	2	9	2
78514	DEP COUNTY COUNSEL IV	22	1	23	22	(1)	22	(1)
78516	DEP COUNTY COUNSEL IV-S	5	0	5	5	0	5	0
78517	ASST COUNTY COUNSEL	1	1	2	2	0	2	0
78518	CHF DEP COUNTY COUNSEL	4	0	4	4	0	4	0
Permanent Total		82	5	87	88	1	88	1
1500100000 - County Counsel Total		82	5	87	88	1	88	1
1700100000 - Registrar Of Voters								
Permanent								
13001	ELECTIONS COORD - SERVICES	2	0	2	2	0	2	0
13002	ELECTIONS COORD ASST	1	1	2	2	0	2	0
13004	ELECTIONS TECH III - SERVICES	9	0	9	9	0	9	0
13005	ELECTIONS TECH II - SERVICES	11	1	12	12	0	12	0
13007	ELECTIONS ANALYST	1	0	1	1	0	1	0
13332	CHF DEP REGISTRAR OF VOTERS	2	1	3	3	0	3	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
13929	EXECUTIVE SECRETARY	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
62305	ELECTIONS COORD - OPERATIONS	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
62940	ELECTIONS TECH II - OPERATIONS	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74833	REGISTRAR OF VOTERS	1	0	1	1	0	1	0
74834	ASST REGISTRAR OF VOTERS	1	0	1	1	0	1	0
77103	GIS SPECIALIST II	1	0	1	1	0	1	0
77104	GIS ANALYST	1	0	1	1	0	1	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
Permanent Total		37	3	40	40	0	40	0
1700100000 - Registrar Of Voters Total		37	3	40	40	0	40	0
1900100000 - ED-Agency Administration								
Permanent								
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
13924	SECRETARY II	1	1	2	1	(1)	1	(1)
15911	ACCOUNTING ASSISTANT I	0	1	1	0	(1)	0	(1)
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
15916	ACCOUNTING TECHNICIAN II	4	1	5	4	(1)	4	(1)
74105	ADMIN SVCS ANALYST I	1	1	2	1	(1)	1	(1)
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
74191	ADMIN SVCS MGR I	1	0	1	0	(1)	0	(1)
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74231	ASST DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
76605	DIR OF BUSINESS & COMM SVCS	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	1	2	1	(1)	1	(1)
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77497	FISCAL ANALYST	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
Permanent Total		20	6	26	20	(6)	20	(6)
1900100000 - ED-Agency Administration Total		20	6	26	20	(6)	20	(6)
1900700000 - ED-County Free Library								
Permanent								
74114	ADMIN SVCS ASST	0	1	1	0	(1)	0	(1)
74183	DEVELOPMENT SPECIALIST I	1	0	1	1	0	1	0
74184	DEVELOPMENT SPECIALIST II	0	1	1	0	(1)	0	(1)
74186	SUPV DEVELOPMENT SPECIALIST	2	0	2	2	0	2	0
74221	PRINCIPAL DEVELOPMENT SPEC	0	1	1	1	0	1	0
Permanent Total		3	3	6	4	(2)	4	(2)
1900700000 - ED-County Free Library Total		3	3	6	4	(2)	4	(2)
1901000000 - ED- Business Services								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	0	0	0	1	1	1	1
74183	DEVELOPMENT SPECIALIST I	3	0	3	3	0	3	0
74184	DEVELOPMENT SPECIALIST II	1	1	2	2	0	2	0
74185	DEVELOPMENT SPECIALIST III	5	0	5	5	0	5	0
74186	SUPV DEVELOPMENT SPECIALIST	2	2	4	2	(2)	2	(2)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74221	PRINCIPAL DEVELOPMENT SPEC	2	0	2	3	1	3	1
74297	DEVELOPMENT MANAGER	1	1	2	1	(1)	1	(1)
74465	MGR OF INT'L BUSINESS OFFICE	1	0	1	1	0	1	0
Permanent Total		16	4	20	19	(1)	19	(1)
1901000000 - ED- Business Services Total		16	4	20	19	(1)	19	(1)
1910700000 - TLMA-County Airports								
Permanent								
13923	SECRETARY I	1	0	1	1	0	1	0
62100	AIRPORT OPS & MAINT WORKER I	2	0	2	2	0	2	0
62101	AIRPORT OPS & MAINT WORKER II	2	0	2	2	0	2	0
62105	AIRPORT OPS & MAINTENANCE SUPV	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74185	DEVELOPMENT SPECIALIST III	1	0	1	1	0	1	0
74219	COUNTY AIRPORT MANAGER	1	0	1	1	0	1	0
74921	SR REAL PROPERTY AGENT	1	0	1	2	1	2	1
Permanent Total		11	0	11	12	1	12	1
1910700000 - TLMA-County Airports Total		11	0	11	12	1	12	1
1930100000 - Edward Dean Museum								
Permanent								
13443	MUSEUM ASSISTANT	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
74184	DEVELOPMENT SPECIALIST II	1	0	1	1	0	1	0
79472	MUSEUM CURATOR - EDA	1	0	1	1	0	1	0
Permanent Total		4	0	4	4	0	4	0
1930100000 - Edward Dean Museum Total		4	0	4	4	0	4	0
2000100000 - Emergency Management Department								
Permanent								
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
13923	SECRETARY I	2	0	2	2	0	2	0
13924	SECRETARY II	1	0	1	1	0	1	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
15812	BUYER II	1	0	1	1	0	1	0
15821	SUPPORT SERVICES SUPERVISOR	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	0	1	1	0	(1)	0	(1)
37566	PROGRAM COORDINATOR II	2	0	2	2	0	2	0
37858	EMD COMMUNICATIONS TECHNICIAN	1	0	1	1	0	1	0
37863	EMERGENCY MANAGEMENT PROG SUPV	4	1	5	4	(1)	4	(1)
37866	DEP DIR OF EMERGENCY MGMT	1	0	1	1	0	1	0
37869	DIR OF EMERGENCY MANAGEMENT	1	0	1	1	0	1	0
37884	EMERGENCY SERVICES MANAGER	1	0	1	1	0	1	0
73458	HEALTH EDUCATION ASST II	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73490	PROGRAM DIRECTOR	1	0	1	1	0	1	0
73492	EMERGENCY MGMT EDUCATOR	1	0	1	1	0	1	0
73834	SUPV RESEARCH SPECIALIST	1	0	1	1	0	1	0
73996	PROGRAM CHIEF II	1	0	1	1	0	1	0
74023	ASST NURSE MGR	0	1	1	0	(1)	0	(1)
74026	ASST NURSE MGR - MC/CHC	1	0	1	1	0	1	0
74052	REGISTERED NURSE V	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	6	0	6	6	0	6	0
74107	PROGRAM COORDINATOR I	1	0	1	2	1	2	1
74114	ADMIN SVCS ASST	4	0	4	4	0	4	0
74168	EMERGENCY SERVICES COORDINATOR	11	4	15	13	(2)	13	(2)
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
77411	ACCOUNTANT I	1	0	1	1	0	1	0
79708	EMERGENCY MEDICAL SERVICE SPEC	7	2	9	8	(1)	8	(1)
79709	SR EMERGENCY MEDICAL SVCS SPEC	2	0	2	2	0	2	0
79710	COUNTY EMERGENCY MED SVCS ADMN	1	0	1	1	0	1	0
79837	RESEARCH SPECIALIST I	1	0	1	2	1	2	1
79838	RESEARCH SPECIALIST II	1	0	1	1	0	1	0
92243	SR GIS SPECIALIST	1	0	1	1	0	1	0
Permanent Total		69	9	78	74	(4)	74	(4)
2000100000 - Emergency Management Departn		69	9	78	74	(4)	74	(4)
2200100000 - District Attorney								
Permanent								
13131	SR HUMAN RESOURCES CLERK	4	1	5	5	0	5	0
13865	OFFICE ASSISTANT II	4	0	4	4	0	4	0
13866	OFFICE ASSISTANT III	16	18	34	31	(3)	31	(3)
13918	D.A. PUBLIC SAFETY DISPATCHER	2	0	2	3	1	3	1
13919	D.A. SECRETARY	13	2	15	16	1	16	1
13930	LEGAL SUPPORT ASSISTANT I	0	1	1	1	0	1	0
13931	LEGAL SUPPORT ASSISTANT II	66	6	72	73	1	73	1
13932	SR LEGAL SUPPORT ASST	14	1	15	15	0	15	0
13940	LAW OFFICE SUPERVISOR I	5	0	5	6	1	6	1
13941	LAW OFFICE SUPERVISOR II	1	0	1	1	0	1	0
13950	ELECTED OFFICIAL EXEC ASST	1	0	1	1	0	1	0
15831	STOCK CLERK	4	1	5	5	0	5	0
15833	STOREKEEPER	0	1	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
15913	SR ACCOUNTING ASST	1	1	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0
37529	FORENSIC TECHNICIAN I	1	0	1	1	0	1	0
37531	FORENSIC TECHNICIAN II	4	0	4	4	0	4	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37570	INVESTIGATIVE TECH I	0	0	0	1	1	1	1
37571	INVESTIGATIVE TECH II	35	7	42	41	(1)	40	(2)
37572	SR INVESTIGATIVE TECHNICIAN	6	0	6	6	0	6	0
37573	SUPV INVESTIGATIVE TECH	1	0	1	1	0	1	0
37662	D.A. INVESTIGATOR B	2	0	2	2	0	2	0
37664	SR D.A. INVESTIGATOR	0	1	1	2	1	2	1
37666	SR D.A. INVESTIGATOR B	37	3	40	43	3	43	3
37669	D.A. BUREAU COMMANDER B	6	0	6	6	0	6	0
37672	ASST CHF D.A. INVESTIGATOR	2	1	3	3	0	3	0
37678	CHF D.A. INVESTIGATOR	1	0	1	1	0	1	0
37679	D.A. INSURANCE FRAUD SPEC	1	0	1	1	0	1	0
37688	SR D.A. INVESTIGATOR B-II	18	1	19	17	(2)	17	(2)
37689	REAL ESTATE FRAUD EXAMINER	1	1	2	2	0	2	0
37690	SR D.A. INVESTIGATOR B-III	8	10	18	14	(4)	14	(4)
37723	SR D.A. INVESTIGATOR B (OS)	3	3	6	7	1	7	1
37724	SR D.A. INVESTIGATOR B-II (OS)	10	3	13	13	0	13	0
37725	SR D.A. INVESTIGATOR B-III(OS)	3	1	4	4	0	4	0
37727	SUPV D.A. INVESTIGATOR	16	3	19	18	(1)	18	(1)
37878	D.A. COMMUNICATIONS MANAGER	1	0	1	1	0	1	0
37887	DEP DIRECTOR-DA ADMIN FINANCE	1	0	1	1	0	1	0
73579	D.A. HAZARDOUS WASTE EXAMINER	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	7	0	7	7	0	7	0
74213	ADMIN SVCS OFFICER	1	1	2	2	0	2	0
74542	D.A.	1	0	1	1	0	1	0
74543	D.A. INFORMATION OFFICER	0	0	0	1	1	1	1
74545	DA COMM & GOV'T RELATIONS OFCR	0	1	1	1	0	1	0
74549	GOV'T RELATIONS OFFICER	1	0	1	1	0	1	0
74550	D.A. INFORMATION SPECIALIST	2	1	3	3	0	3	0
74553	ADMIN DEPUTY	1	0	1	1	0	1	0
74740	DEPARTMENT HR COORDINATOR	1	0	1	1	0	1	0
77409	BUDGET/REIMBURSEMENT ANALYST	0	1	1	1	0	1	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77413	SR ACCOUNTANT	1	1	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
78497	SR PARALEGAL	5	2	7	7	0	7	0
78506	PARALEGAL II	21	3	24	27	3	24	0
78508	PARALEGAL I	6	0	6	6	0	6	0
78527	MANAGING DEP DISTRICT ATTORNEY	17	4	21	21	0	21	0
78528	CHF ASST DISTRICT ATTORNEY	1	0	1	1	0	1	0
78531	DEP DISTRICT ATTORNEY I	4	2	6	9	3	9	3
78532	DEP DISTRICT ATTORNEY II	17	1	18	15	(3)	15	(3)
78533	DEP DISTRICT ATTORNEY III	108	12	120	121	1	121	1
78534	DEP DISTRICT ATTORNEY IV	50	1	51	57	6	57	6

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
78535	CHF DEP DISTRICT ATTORNEY	7	0	7	7	0	7	0
78538	DEP DISTRICT ATTORNEY IV-S	27	2	29	29	0	29	0
78539	ASST DISTRICT ATTORNEY	5	0	5	5	0	5	0
78543	DEP DISTRICT ATTORNEY IV-T	3	4	7	7	0	7	0
78544	DEP DISTRICT ATTORNEY IV-BLYTH	1	0	1	1	0	1	0
79775	VICTIM SVCS REGIONAL MANAGER	2	1	3	3	0	3	0
79776	SR VICTIM SERVICES ADVOCATE	4	0	4	4	0	4	0
79779	DIR OF VIC SVCS & FJC LIAISON	1	0	1	1	0	1	0
79783	SR VICTIM/WITNESS CLAIMS TECH	3	1	4	4	0	4	0
79786	VICTIM/WITNESS CLAIMS TECH	4	0	4	4	0	4	0
79787	VICTIM SERVICES ADVOCATE I	6	0	6	3	(3)	3	(3)
79788	VICTIM SERVICES ADVOCATE II	35	10	45	47	2	47	2
79792	VICTIM SERVICES SUPERVISOR	7	0	7	7	0	7	0
86103	IT APPS DEVELOPER III	3	0	3	3	0	3	0
86105	IT SUPV APPS DEVELOPER	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	3	0	3	3	0	3	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86185	IT USER SUPPORT TECH III	6	1	7	7	0	7	0
86248	DISTRICT ATTORNEY IT MANAGER	1	0	1	1	0	1	0
92740	D.A. FORENSIC ACCOUNTANT	2	0	2	2	0	2	0
97325	AUDIO-VIDEO TECHNICIAN	3	0	3	3	0	3	0
97326	SR AUDIO-VIDEO TECHNICIAN	1	0	1	1	0	1	0
98554	IT FORENSICS EXAMINER II	2	0	2	3	1	3	1
Permanent Total		672	115	787	797	10	793	6
2200100000 - District Attorney Total		672	115	787	797	10	793	6
2300100000 - Department of Child Support Services								
Permanent								
13131	SR HUMAN RESOURCES CLERK	0	1	1	1	0	1	0
13439	HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13445	MAIL CLERK	2	0	2	2	0	2	0
13609	SUPV PROGRAM SPECIALIST	4	0	4	4	0	4	0
13865	OFFICE ASSISTANT II	19	3	22	23	1	23	1
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
13867	SUPV OFFICE ASSISTANT I	1	1	2	2	0	2	0
13923	SECRETARY I	1	0	1	1	0	1	0
13924	SECRETARY II	3	0	3	3	0	3	0
13930	LEGAL SUPPORT ASSISTANT I	1	0	1	1	0	1	0
13931	LEGAL SUPPORT ASSISTANT II	8	0	8	8	0	8	0
13940	LAW OFFICE SUPERVISOR I	2	0	2	2	0	2	0
13945	EXECUTIVE ASSISTANT II-AT WILL	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	0	1	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15833	STOREKEEPER	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	2	1	3	3	0	3	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
37487	DIR OF CHILD SUPPORT SERVICES	1	0	1	1	0	1	0
37488	ASST DIR OF CHILD SUPPORT SVCS	1	0	1	1	0	1	0
37490	CHF DEP CHILD SUPPORT ATTORNEY	1	0	1	1	0	1	0
37491	SUPV DEP CHILD SUPPORT ATTORNY	0	1	1	1	0	1	0
37492	DEP CHILD SUPP ATTORNEY IV-S	2	0	2	1	(1)	1	(1)
37493	DEP CHILD SUPP ATTORNEY IV	4	2	6	6	0	6	0
37494	DEP CHILD SUPP ATTORNEY III	1	0	1	2	1	2	1
37496	DEP CHILD SUPP ATTORNEY I	2	0	2	2	0	2	0
37549	CHILD SUPPORT INTERVIEWER	20	1	21	21	0	21	0
37551	CHILD SUPPORT SPECIALIST	140	20	160	160	0	160	0
37552	SR CHILD SUPPORT SPECIALIST	22	1	23	23	0	23	0
37554	CHILD SUPPORT SVCS REG MGR	4	0	4	4	0	4	0
37556	CHILD SUPPORT SVCS SUPERVISOR	20	0	20	20	0	20	0
74105	ADMIN SVCS ANALYST I	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74127	SR ADMINISTRATIVE ANALYST (D)	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	1	2	2	0	2	0
74288	DEP DIR FOR ADMINISTRATION	1	0	1	1	0	1	0
74289	DEP DIR OF PROGRAMS & OPS	2	0	2	2	0	2	0
76613	FACILITIES SUPPORT SUPERVISOR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
77462	RESEARCH ANALYST	1	1	2	2	0	2	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
78506	PARALEGAL II	3	1	4	4	0	4	0
79819	PROGRAM SPECIALIST II	2	0	2	2	0	2	0
79859	SUPV STAFF DEVELOPMENT OFFICER	1	0	1	1	0	1	0
79861	STAFF DEVELOPMENT OFFICER	2	1	3	3	0	3	0
92752	MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
92754	MARKETING, MEDIA & COMM COORD	1	0	1	1	0	1	0
Permanent Total		291	38	329	330	1	330	1
2300100000 - Department of Child Support Ser		291	38	329	330	1	330	1
2400100000 - Public Defender								
Permanent								
13131	SR HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13924	SECRETARY II	1	0	1	1	0	1	0
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
13930	LEGAL SUPPORT ASSISTANT I	4	3	7	7	0	7	0
13931	LEGAL SUPPORT ASSISTANT II	29	0	29	29	0	29	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13932	SR LEGAL SUPPORT ASST	7	0	7	7	0	7	0
13940	LAW OFFICE SUPERVISOR I	2	0	2	2	0	2	0
13941	LAW OFFICE SUPERVISOR II	1	0	1	1	0	1	0
15833	STOREKEEPER	0	1	1	0	(1)	0	(1)
37561	PUBLIC DEFENDER INVEST I	4	1	5	4	(1)	4	(1)
37563	PUBLIC DEFENDER INVEST II	8	1	9	10	1	10	1
37565	PUBLIC DEFENDER INVEST III	14	1	15	15	0	15	0
37567	SUPV PUBLIC DEFENDER INVEST	2	1	3	2	(1)	2	(1)
62971	RECORDS & SUPPORT ASSISTANT	0	1	1	0	(1)	0	(1)
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74245	PUBLIC DEFENDER	1	0	1	1	0	1	0
74740	DEPARTMENT HR COORDINATOR	1	0	1	1	0	1	0
78497	SR PARALEGAL	0	1	1	1	0	1	0
78506	PARALEGAL II	9	2	11	11	0	11	0
78508	PARALEGAL I	3	0	3	3	0	3	0
78551	DEP PUBLIC DEFENDER I	7	1	8	12	4	12	4
78552	DEP PUBLIC DEFENDER II	12	1	13	8	(5)	8	(5)
78553	DEP PUBLIC DEFENDER III	57	2	59	57	(2)	57	(2)
78554	DEP PUBLIC DEFENDER IV	30	2	32	65	33	65	33
78555	SUPV DEP PUBLIC DEFENDER	11	1	12	12	0	12	0
78556	DEP PUBLIC DEFENDER V	2	0	2	2	0	2	0
78557	ASST PUBLIC DEFENDER	1	2	3	3	0	3	0
78560	DEP PUBLIC DEFENDER IV-S	11	1	12	14	2	14	2
79810	SOCIAL SVCS PRACTITIONER III	2	0	2	2	0	2	0
Permanent Total		226	22	248	277	29	277	29
2400100000 - Public Defender Total		226	22	248	277	29	277	29
2500100000 - Sheriff Administration								
Permanent								
13831	SHERIFF'S PUBLIC INFO MANAGER	0	1	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	1	1	1	0	1	0
13866	OFFICE ASSISTANT III	5	2	7	7	0	7	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
37576	SHERIFF CORPORAL	0	0	0	1	1	1	1
37578	SHERIFF CORPORAL B	0	1	1	1	0	1	0
37584	CHF DEP SHERIFF B	4	3	7	7	0	7	0
37607	ASST SHERIFF B	3	1	4	4	0	4	0
37613	SHERIFF'S SERGEANT B	6	2	8	8	0	8	0
37616	SHERIFF'S LIEUTENANT B	5	2	7	7	0	7	0
37619	SHERIFF'S CAPTAIN B	1	0	1	1	0	1	0
37624	CHF DEP DIR, SHERIFF'S ADMIN	1	0	1	1	0	1	0
37693	SHERIFF'S INVESTIGATOR I B	1	0	1	1	0	1	0
37696	SHERIFF'S INVESTIGATOR II B	1	0	1	2	1	2	1

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37698	SHERIFF'S LEAD INV III B	0	1	1	1	0	1	0
37705	DEP SHERIFF A (OS)	0	1	1	1	0	1	0
37706	DEP SHERIFF B (OS)	3	0	3	3	0	3	0
37718	SHERIFF'S LEAD INV III B (OS)	8	0	8	8	0	8	0
37719	SHERIFF'S MASTER INV IV B (OS)	3	0	3	3	0	3	0
52205	CORRECTIONAL DEPUTY II-S (OS)	1	0	1	1	0	1	0
52213	CORRECTIONAL SERGEANT	4	0	4	4	0	4	0
52218	CORRECTIONAL CHIEF DEPUTY	2	0	2	2	0	2	0
52262	SHERIFF'S SERVICE OFFICER II	2	1	3	3	0	3	0
52264	COMMUNITY SERVICES OFFICER I	1	0	1	1	0	1	0
52265	COMMUNITY SERVICES OFFICER II	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74233	PUBLIC INFORMATION SPECIALIST	0	0	0	1	1	1	1
74234	SR PUBLIC INFO SPECIALIST	0	0	0	2	2	2	2
74541	UNDERSHERIFF	1	0	1	1	0	1	0
74544	SHERIFF/CORONER/PUBLIC ADMIN	1	0	1	1	0	1	0
74548	SHERIFF'S LEGISLATIVE ASST	1	0	1	1	0	1	0
79837	RESEARCH SPECIALIST I	0	1	1	1	0	1	0
86103	IT APPS DEVELOPER III	0	1	1	1	0	1	0
92701	GRAPHIC ARTS ILLUSTRATOR	0	0	0	1	1	1	1
92752	MEDIA PRODUCTION SPECIALIST	0	0	0	2	2	2	2
Permanent Total		59	18	77	85	8	85	8
2500100000 - Sheriff Administration Total		59	18	77	85	8	85	8
2500200000 - Sheriff Support								
Permanent								
13469	EMPLOYEE BENEFITS & REC SUPV	1	0	1	1	0	1	0
13473	SHERIFF COMMUNICATIONS MANAGER	2	0	2	3	1	3	1
13475	SHERIFF RECORDS MANAGER	1	0	1	1	0	1	0
13476	SHERIFF RECORDS/WARRANTS SUPV	2	0	2	2	0	2	0
13511	MSAG COORDINATOR	1	0	1	2	1	2	1
13518	ARCHIVES & RECORDS TECH	1	0	1	1	0	1	0
13519	SR ARCHIVES & RECORDS TECH	1	0	1	1	0	1	0
13529	SHERIFF'S R/W SUPV A (D)	4	0	4	4	0	4	0
13789	SR SHERIFF'S REC/WARRANTS ASST	6	0	6	6	0	6	0
13791	SHERIFF'S REC/WARRANTS ASST II	12	4	16	16	0	16	0
13792	SHERIFF'S REC/WARRANTS ASST III	4	0	4	4	0	4	0
13794	SHERIFF'S COMM SUPV A (D)	1	0	1	2	1	2	1
13795	SHERIFF'S COMM SUPV B (D)	18	0	18	19	1	19	1
13796	SHERIFF'S 911 COMM OFFICER I	26	17	43	39	(4)	39	(4)
13797	SHERIFF'S 911 COMM OFFICER II	34	13	47	48	1	48	1
13798	SR SHERIFF'S 911 COMM OFFICER	2	0	2	2	0	2	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13799	SR SHERIFF'S 911 CO A (D)	2	0	2	2	0	2	0
13800	SR SHERIFF'S 911 CO B (D)	12	2	14	14	0	14	0
13801	TELEPHONE RPT UNIT OFFICER I	2	0	2	1	(1)	1	(1)
13802	TELEPHONE RPT UNIT OFFICER II	8	0	8	9	1	9	1
13809	SHERIFF COMMUNICATIONS SUPV	3	0	3	1	(2)	1	(2)
13826	SHERIFFS 911 COMM OFFICER II A	21	2	23	27	4	27	4
13827	SHERIFFS 911 COMM OFFICER II B	30	2	32	33	1	33	1
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	5	3	8	8	0	8	0
15912	ACCOUNTING ASSISTANT II	6	5	11	10	(1)	10	(1)
15913	SR ACCOUNTING ASST	6	8	14	15	1	15	1
15915	ACCOUNTING TECHNICIAN I	5	7	12	12	0	12	0
15916	ACCOUNTING TECHNICIAN II	6	5	11	11	0	11	0
37534	CRIMINAL INFORMATION TECH (D)	1	0	1	1	0	1	0
37570	INVESTIGATIVE TECH I	0	1	1	1	0	1	0
37578	SHERIFF CORPORAL B	1	0	1	1	0	1	0
37602	DEP SHERIFF	0	0	0	1	1	1	1
37604	DEP SHERIFF B	1	0	1	1	0	1	0
37613	SHERIFF'S SERGEANT B	3	3	6	6	0	6	0
37616	SHERIFF'S LIEUTENANT B	3	0	3	3	0	3	0
37619	SHERIFF'S CAPTAIN B	1	1	2	2	0	2	0
37631	DIR, SHF'S PROJECT MGMT OFFICE	1	0	1	1	0	1	0
37706	DEP SHERIFF B (OS)	2	0	2	2	0	2	0
52211	CORRECTIONAL DEPUTY II	1	0	1	0	(1)	0	(1)
52212	CORRECTIONAL CORPORAL	3	1	4	2	(2)	2	(2)
52213	CORRECTIONAL SERGEANT	1	0	1	0	(1)	0	(1)
52214	CORRECTIONAL LIEUTENANT	1	0	1	1	0	1	0
52261	SHERIFF'S SERVICE OFFICER I	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	1	4	5	5	0	5	0
52264	COMMUNITY SERVICES OFFICER I	5	1	6	3	(3)	3	(3)
52265	COMMUNITY SERVICES OFFICER II	0	1	1	4	3	4	3
62321	CUSTODIAN	18	0	18	18	0	18	0
62322	LEAD CUSTODIAN	0	2	2	2	0	2	0
62324	CUSTODIAL SUPERVISOR	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	2	0	2	1	(1)	1	(1)
74106	ADMIN SVCS ANALYST II	9	5	14	15	1	15	1
74113	ADMIN SVCS MGR II	1	2	3	3	0	3	0
74114	ADMIN SVCS ASST	0	0	0	1	1	1	1
74191	ADMIN SVCS MGR I	2	1	3	3	0	3	0
74199	ADMIN SVCS SUPV	2	3	5	5	0	5	0
74213	ADMIN SVCS OFFICER	2	1	3	3	0	3	0
74273	ADMIN SVCS MGR III	1	1	2	2	0	2	0
74287	DEP DIR, SHERIFF'S ADMIN	0	1	1	1	0	1	0

Schedule 20 - Authorized Positions									
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change	
76606	SUPV FACILITIES PROJECT MGR	0	1	1	1	0	1	0	
76608	FACILITIES PROJECT MGR III	0	1	1	1	0	1	0	
76612	ASST DIR OF FACILITIES MGMT	0	0	0	2	2	2	2	
77412	ACCOUNTANT II	0	1	1	1	0	1	0	
77414	PRINCIPAL ACCOUNTANT	0	2	2	2	0	2	0	
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0	
77418	SYSTEMS ACCOUNTANT I	1	0	1	1	0	1	0	
77419	SYSTEMS ACCOUNTANT II	0	1	1	1	0	1	0	
77497	FISCAL ANALYST	0	0	0	1	1	1	1	
77623	SR ADMINISTRATIVE SVCS ANALYST	3	1	4	4	0	4	0	
86103	IT APPS DEVELOPER III	2	0	2	2	0	2	0	
86115	IT BUSINESS SYS ANALYST II	6	2	8	8	0	8	0	
86117	IT BUSINESS SYS ANALYST III	4	2	6	6	0	6	0	
86119	IT SUPV BUSINESS SYS ANALYST	1	1	2	2	0	2	0	
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0	
86164	IT SYSTEMS ADMINISTRATOR II	3	5	8	8	0	8	0	
86165	IT SYSTEMS ADMINISTRATOR III	5	1	6	6	0	6	0	
86167	IT SUPV SYSTEMS ADMINISTRATOR	2	0	2	2	0	2	0	
86183	IT USER SUPPORT TECH II	6	0	6	6	0	6	0	
86185	IT USER SUPPORT TECH III	1	0	1	3	2	2	1	
86187	IT SUPV USER SUPPORT TECH	0	1	1	1	0	1	0	
86217	IT MANAGER IV	0	1	1	1	0	1	0	
97319	SUPV TELEPHONE RPT UNIT OFFICR	1	0	1	1	0	1	0	
Permanent Total		323	117	440	447	7	446	6	
2500200000 - Sheriff Support Total		323	117	440	447	7	446	6	
2500300000 - Sheriff Patrol									
Permanent									
13471	CRIME ANALYST SUPERVISOR	1	0	1	1	0	1	0	
13795	SHERIFF'S COMM SUPV B (D)	0	1	1	1	0	1	0	
13796	SHERIFF'S 911 COMM OFFICER I	0	0	0	1	1	1	1	
13797	SHERIFF'S 911 COMM OFFICER II	1	2	3	3	0	3	0	
13800	SR SHERIFF'S 911 CO B (D)	0	1	1	1	0	1	0	
13827	SHERIFFS 911 COMM OFFICER II B	1	1	2	1	(1)	1	(1)	
13865	OFFICE ASSISTANT II	46	20	66	66	0	66	0	
13866	OFFICE ASSISTANT III	24	2	26	26	0	26	0	
13867	SUPV OFFICE ASSISTANT I	2	0	2	2	0	2	0	
13868	SUPV OFFICE ASSISTANT II	11	0	11	11	0	11	0	
15912	ACCOUNTING ASSISTANT II	4	3	7	8	1	8	1	
15913	SR ACCOUNTING ASST	13	3	16	15	(1)	15	(1)	
15915	ACCOUNTING TECHNICIAN I	12	0	12	12	0	12	0	
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0	
15917	SUPV ACCOUNTING TECHNICIAN	8	2	10	10	0	10	0	
37509	DEP SHERIFF TRAINEE	13	20	33	46	13	46	13	
37529	FORENSIC TECHNICIAN I	2	2	4	4	0	4	0	
37531	FORENSIC TECHNICIAN II	17	10	27	27	0	27	0	

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37532	SUPV FORENSIC TECHNICIAN	2	1	3	3	0	3	0
37576	SHERIFF CORPORAL	0	18	18	1	(17)	1	(17)
37577	SHERIFF CORPORAL A	2	0	2	4	2	4	2
37578	SHERIFF CORPORAL B	19	7	26	43	17	43	17
37602	DEP SHERIFF	156	120	276	235	(41)	235	(41)
37603	DEP SHERIFF A	117	16	133	142	9	142	9
37604	DEP SHERIFF B	216	18	234	233	(1)	233	(1)
37611	SHERIFF'S SERGEANT	0	5	5	2	(3)	2	(3)
37612	SHERIFF'S SERGEANT A	2	0	2	3	1	3	1
37613	SHERIFF'S SERGEANT B	165	15	180	183	3	183	3
37616	SHERIFF'S LIEUTENANT B	41	6	47	47	0	47	0
37619	SHERIFF'S CAPTAIN B	13	0	13	13	0	13	0
37692	SHERIFF'S INVESTIGATOR I A	1	2	3	1	(2)	1	(2)
37693	SHERIFF'S INVESTIGATOR I B	7	1	8	4	(4)	4	(4)
37696	SHERIFF'S INVESTIGATOR II B	22	1	23	24	1	24	1
37698	SHERIFF'S LEAD INV III B	18	11	29	31	2	31	2
37699	SHERIFF'S MASTER INV IV B	8	4	12	13	1	13	1
37704	DEP SHERIFF (OS)	8	4	12	15	3	15	3
37705	DEP SHERIFF A (OS)	15	2	17	19	2	19	2
37706	DEP SHERIFF B (OS)	286	31	317	331	14	331	14
37708	SHERIFF CORPORAL (OS)	1	0	1	1	0	1	0
37709	SHERIFF CORPORAL A (OS)	1	0	1	1	0	1	0
37710	SHERIFF CORPORAL B (OS)	31	9	40	38	(2)	38	(2)
37713	SHERIFF'S INV I B (OS)	13	1	14	8	(6)	8	(6)
37714	SHERIFF'S INVESTIGATOR II (OS)	1	0	1	1	0	1	0
37715	SHERIFF'S INV II A (OS)	2	0	2	3	1	3	1
37716	SHERIFF'S INV II B (OS)	14	2	16	21	5	21	5
37718	SHERIFF'S LEAD INV III B (OS)	52	8	60	62	2	62	2
37719	SHERIFF'S MASTER INV IV B (OS)	21	2	23	23	0	23	0
37897	SHERIFF'S EMERGENCY SVCS COORD	0	1	1	1	0	1	0
52261	SHERIFF'S SERVICE OFFICER I	3	2	5	4	(1)	4	(1)
52262	SHERIFF'S SERVICE OFFICER II	25	3	28	29	1	29	1
52264	COMMUNITY SERVICES OFFICER I	15	0	15	13	(2)	13	(2)
52265	COMMUNITY SERVICES OFFICER II	125	9	134	136	2	136	2
66301	AIRCRAFT MECHANIC	4	0	4	4	0	4	0
66302	SR AIRCRAFT MECHANIC	1	0	1	1	0	1	0
66303	SUPV AIRCRAFT MECHANIC	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	0	1	1	1	0	1	0
77459	CRIME ANALYST	14	4	18	18	0	18	0
77460	SR CRIME ANALYST	2	0	2	2	0	2	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	1	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
92741	FORENSIC PHOTO IMAGING LAB TCH	1	0	1	1	0	1	0
Permanent Total		1,586	372	1,958	1,958	0	1,958	0
2500300000 - Sheriff Patrol Total		1,586	372	1,958	1,958	0	1,958	0
2500400000 - Sheriff Correction								
Permanent								
13817	SHERIFF'S CORR ASST TRAINEE	24	20	44	38	(6)	38	(6)
13818	SHERIFF'S CORRECTIONS ASST I	51	44	95	102	7	102	7
13819	SHERIFF'S CORRECTIONS ASST II	17	3	20	21	1	21	1
13822	SUPV SHERIFF CORRECTIONS ASST	8	0	8	10	2	10	2
13865	OFFICE ASSISTANT II	7	15	22	22	0	22	0
13866	OFFICE ASSISTANT III	4	2	6	6	0	6	0
13867	SUPV OFFICE ASSISTANT I	2	0	2	2	0	2	0
15828	WAREHOUSE SUPERVISOR	1	0	1	1	0	1	0
15831	STOCK CLERK	0	4	4	4	0	4	0
15833	STOREKEEPER	4	1	5	5	0	5	0
15912	ACCOUNTING ASSISTANT II	0	1	1	1	0	1	0
15913	SR ACCOUNTING ASST	9	1	10	10	0	10	0
15915	ACCOUNTING TECHNICIAN I	2	4	6	6	0	6	0
15916	ACCOUNTING TECHNICIAN II	0	2	2	2	0	2	0
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	2	0	2	0
37602	DEP SHERIFF	190	66	256	246	(10)	246	(10)
37603	DEP SHERIFF A	6	3	9	9	0	9	0
37604	DEP SHERIFF B	6	1	7	7	0	7	0
37611	SHERIFF'S SERGEANT	0	2	2	3	1	3	1
37613	SHERIFF'S SERGEANT B	28	15	43	50	7	50	7
37614	SHERIFF'S LIEUTENANT	0	1	1	1	0	1	0
37616	SHERIFF'S LIEUTENANT B	5	1	6	7	1	7	1
37693	SHERIFF'S INVESTIGATOR I B	1	0	1	1	0	1	0
37696	SHERIFF'S INVESTIGATOR II B	0	1	1	1	0	1	0
37704	DEP SHERIFF (OS)	3	0	3	5	2	5	2
37705	DEP SHERIFF A (OS)	5	1	6	7	1	7	1
37706	DEP SHERIFF B (OS)	34	2	36	43	7	43	7
37709	SHERIFF CORPORAL A (OS)	1	0	1	1	0	1	0
37710	SHERIFF CORPORAL B (OS)	1	0	1	1	0	1	0
37713	SHERIFF'S INV I B (OS)	1	0	1	1	0	1	0
37718	SHERIFF'S LEAD INV III B (OS)	1	0	1	1	0	1	0
52205	CORRECTIONAL DEPUTY II-S (OS)	32	2	34	42	8	42	8
52206	CORRECTIONAL DEPUTY II (OS)	111	6	117	125	8	125	8
52208	CORRECTIONAL CORPORAL-S (OS)	5	1	6	5	(1)	5	(1)
52209	CORRECTIONAL CORPORAL (OS)	17	4	21	23	2	23	2
52210	CORRECTIONAL DEPUTY I	122	58	180	204	24	204	24
52211	CORRECTIONAL DEPUTY II	484	127	611	575	(36)	575	(36)
52212	CORRECTIONAL CORPORAL	45	48	93	90	(3)	90	(3)
52213	CORRECTIONAL SERGEANT	76	17	93	86	(7)	86	(7)
52214	CORRECTIONAL LIEUTENANT	18	3	21	20	(1)	20	(1)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
52215	CORRECTIONAL CAPTAIN	4	0	4	4	0	4	0
52216	CORRECTIONAL DEPUTY II-S	17	1	18	25	7	25	7
52217	CORRECTIONAL CORPORAL-S	3	0	3	7	4	7	4
52219	INMATE SERVICES MANAGER	0	1	1	1	0	1	0
52261	SHERIFF'S SERVICE OFFICER I	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	4	3	7	7	0	7	0
54420	CORRECTIONAL COOK	23	18	41	41	0	41	0
54422	CORRECTIONAL FOOD SVCS SUPV	12	6	18	18	0	18	0
54453	CORRECTIONAL SR FOOD SVC WRKR	22	35	57	57	0	57	0
54475	FOOD SVCS MGR - A/J DETENTION	1	2	3	3	0	3	0
54610	LAUNDRY WORKER - ADULT DET	4	5	9	9	0	9	0
54614	LAUNDRY SUPERVISOR	1	0	1	1	0	1	0
54640	LAUNDRY MGR - ADULT DETENTION	0	1	1	1	0	1	0
62423	PRINTING TECH SPECIALIST II	1	0	1	1	0	1	0
62435	PRINTING PRODUCTION SUPERVISOR	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	2	0	2	3	1	3	1
74113	ADMIN SVCS MGR II	2	0	2	2	0	2	0
74191	ADMIN SVCS MGR I	0	0	0	1	1	1	1
74199	ADMIN SVCS SUPV	2	1	3	3	0	3	0
77459	CRIME ANALYST	2	1	3	3	0	3	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	1	1	1	0	1	0
78311	DIETITIAN I	0	1	1	1	0	1	0
78351	SHERIFF'S FOOD SERVICES ADMIN	1	0	1	1	0	1	0
79730	SUPV CORRECTIONAL COUNSELOR	1	0	1	1	0	1	0
79731	CORRECTIONAL COUNSELOR	2	2	4	4	0	4	0
79734	CORRECTIONAL COUNSELOR (OS)	1	1	2	2	0	2	0
79735	CHAPLAIN	4	3	7	7	0	7	0
86115	IT BUSINESS SYS ANALYST II	1	0	1	1	0	1	0
Permanent Total		1,435	538	1,973	1,993	20	1,993	20
2500400000 - Sheriff Correction Total		1,435	538	1,973	1,993	20	1,993	20
2500500000 - Sheriff Court Services								
Permanent								
13810	SHERIFF COURT SVCS ASST I	1	3	4	3	(1)	3	(1)
13811	SHERIFF COURT SVCS ASST II	5	4	9	10	1	10	1
13812	SHERIFF COURT SVCS ASST III	6	2	8	8	0	8	0
13813	SUPV SHERIFF COURT SVCS ASST	3	0	3	3	0	3	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37571	INVESTIGATIVE TECH II	2	1	3	3	0	3	0
37577	SHERIFF CORPORAL A	0	0	0	1	1	1	1
37578	SHERIFF CORPORAL B	3	1	4	5	1	5	1

Schedule 20 - Authorized Positions									
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change	
37601	COURT DEPUTY	37	13	50	50	0	50	0	
37602	DEP SHERIFF	4	0	4	4	0	4	0	
37603	DEP SHERIFF A	5	0	5	4	(1)	4	(1)	
37604	DEP SHERIFF B	11	0	11	7	(4)	7	(4)	
37613	SHERIFF'S SERGEANT B	9	0	9	9	0	9	0	
37616	SHERIFF'S LIEUTENANT B	3	0	3	3	0	3	0	
37619	SHERIFF'S CAPTAIN B	1	1	2	2	0	2	0	
37705	DEP SHERIFF A (OS)	3	0	3	3	0	3	0	
37706	DEP SHERIFF B (OS)	52	1	53	43	(10)	43	(10)	
37710	SHERIFF CORPORAL B (OS)	11	1	12	10	(2)	10	(2)	
52264	COMMUNITY SERVICES OFFICER I	2	0	2	2	0	2	0	
52265	COMMUNITY SERVICES OFFICER II	1	0	1	1	0	1	0	
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0	
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0	
37604	DEP SHERIFF B	0	0	0	4	4	4	4	
37705	DEP SHERIFF A (OS)	0	0	0	1	1	1	1	
37706	DEP SHERIFF B (OS)	0	0	0	10	10	10	10	
Permanent Total		164	27	191	191	0	191	0	
2500500000 - Sheriff Court Services Total		164	27	191	191	0	191	0	
2500600000 - Sheriff-CAC Security									
Permanent									
37603	DEP SHERIFF A	1	0	1	1	0	1	0	
37613	SHERIFF'S SERGEANT B	1	0	1	1	0	1	0	
37706	DEP SHERIFF B (OS)	1	0	1	1	0	1	0	
Permanent Total		3	0	3	3	0	3	0	
2500600000 - Sheriff-CAC Security Total		3	0	3	3	0	3	0	
2500700000 - Sheriff-Ben Clark Training Center									
Permanent									
13131	SR HUMAN RESOURCES CLERK	1	2	3	3	0	3	0	
13795	SHERIFF'S COMM SUPV B (D)	1	0	1	1	0	1	0	
13800	SR SHERIFF'S 911 CO B (D)	1	0	1	1	0	1	0	
13865	OFFICE ASSISTANT II	7	0	7	7	0	7	0	
13866	OFFICE ASSISTANT III	3	6	9	9	0	9	0	
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0	
15833	STOREKEEPER	2	1	3	3	0	3	0	
15913	SR ACCOUNTING ASST	1	1	2	2	0	2	0	
15915	ACCOUNTING TECHNICIAN I	1	1	2	2	0	2	0	
37553	SUPV POLYGRAPH EXAMINER	1	0	1	1	0	1	0	
37576	SHERIFF CORPORAL	0	1	1	1	0	1	0	
37577	SHERIFF CORPORAL A	0	1	1	1	0	1	0	
37578	SHERIFF CORPORAL B	2	2	4	5	1	5	1	
37602	DEP SHERIFF	0	8	8	9	1	9	1	
37603	DEP SHERIFF A	1	1	2	3	1	3	1	
37604	DEP SHERIFF B	6	3	9	7	(2)	7	(2)	
37612	SHERIFF'S SERGEANT A	0	1	1	1	0	1	0	
37613	SHERIFF'S SERGEANT B	10	2	12	12	0	12	0	

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37616	SHERIFF'S LIEUTENANT B	3	1	4	4	0	4	0
37619	SHERIFF'S CAPTAIN B	1	1	2	2	0	2	0
37695	SHERIFF'S INVESTIGATOR II A	0	1	1	1	0	1	0
37696	SHERIFF'S INVESTIGATOR II B	1	0	1	1	0	1	0
37698	SHERIFF'S LEAD INV III B	0	1	1	1	0	1	0
37699	SHERIFF'S MASTER INV IV B	0	1	1	1	0	1	0
37705	DEP SHERIFF A (OS)	1	0	1	1	0	1	0
37706	DEP SHERIFF B (OS)	16	2	18	18	0	18	0
37709	SHERIFF CORPORAL A (OS)	1	0	1	1	0	1	0
37710	SHERIFF CORPORAL B (OS)	4	2	6	5	(1)	5	(1)
37716	SHERIFF'S INV II B (OS)	0	1	1	1	0	1	0
37718	SHERIFF'S LEAD INV III B (OS)	1	0	1	1	0	1	0
37719	SHERIFF'S MASTER INV IV B (OS)	1	1	2	2	0	2	0
52206	CORRECTIONAL DEPUTY II (OS)	2	0	2	2	0	2	0
52208	CORRECTIONAL CORPORAL-S (OS)	0	0	0	1	1	1	1
52209	CORRECTIONAL CORPORAL (OS)	1	1	2	2	0	2	0
52211	CORRECTIONAL DEPUTY II	9	2	11	11	0	11	0
52212	CORRECTIONAL CORPORAL	2	1	3	2	(1)	2	(1)
52213	CORRECTIONAL SERGEANT	3	0	3	3	0	3	0
52214	CORRECTIONAL LIEUTENANT	1	0	1	1	0	1	0
52216	CORRECTIONAL DEPUTY II-S	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	5	1	6	6	0	6	0
52263	ARMORER	1	1	2	2	0	2	0
52265	COMMUNITY SERVICES OFFICER II	3	0	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	0	2	2	2	0	2	0
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	0	1	1	1	0	1	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	0	(1)	0	(1)
74234	SR PUBLIC INFO SPECIALIST	2	0	2	0	(2)	0	(2)
74740	DEPARMENT HR COORDINATOR	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0
79735	CHAPLAIN	1	0	1	1	0	1	0
92701	GRAPHIC ARTS ILLUSTRATOR	1	0	1	0	(1)	0	(1)
92752	MEDIA PRODUCTION SPECIALIST	2	0	2	0	(2)	0	(2)
Permanent Total		105	50	155	149	(6)	149	(6)
2500700000 - Sheriff-Ben Clark Training Center		105	50	155	149	(6)	149	(6)
2501000000 - Sheriff Coroner								
Permanent								
13821	MEDICAL TRANSCRIPTIONIST II	2	0	2	2	0	2	0
13865	OFFICE ASSISTANT II	2	0	2	2	0	2	0
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
15913	SR ACCOUNTING ASST	0	1	1	1	0	1	0
37498	CORONER TECHNICIAN	9	5	14	14	0	14	0
37499	SR CORONER TECHNICIAN	2	0	2	2	0	2	0
37500	DEP CORONER I	0	0	0	2	2	2	2

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37501	DEP CORONER II	10	1	11	9	(2)	9	(2)
37503	CORONER SERGEANT	1	0	1	1	0	1	0
37508	CORONER CORPORAL B (OS)	1	0	1	1	0	1	0
37510	DEP CORONER II-A	4	0	4	4	0	4	0
37511	DEP CORONER II-B	1	0	1	1	0	1	0
37513	CORONER CORPORAL B	1	0	1	1	0	1	0
37515	CORONER SERGEANT B	5	0	5	5	0	5	0
37517	CORONER'S LIEUTENANT B	2	0	2	1	(1)	1	(1)
37519	DEP CORONER II (OS)	1	0	1	1	0	1	0
37531	FORENSIC TECHNICIAN II	1	0	1	1	0	1	0
37541	DEP CORONER II-B (OS)	6	1	7	7	0	7	0
37613	SHERIFF'S SERGEANT B	1	0	1	1	0	1	0
37616	SHERIFF'S LIEUTENANT B	0	0	0	1	1	1	1
37619	SHERIFF'S CAPTAIN B	1	0	1	1	0	1	0
73893	CHF FORENSIC PATHOLOGIST	1	0	1	1	0	1	0
73894	FORENSIC PATHOLOGIST IV	3	2	5	5	0	5	0
Permanent Total		55	10	65	65	0	65	0
2501000000 - Sheriff Coroner Total		55	10	65	65	0	65	0
2501100000 - Sheriff-Public Administrator								
Permanent								
13865	OFFICE ASSISTANT II	1	1	2	2	0	2	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
15829	ESTATE PROPERTY TECHNICIAN	1	1	2	2	0	2	0
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
37506	ASST PUBLIC ADMINISTRATOR	1	0	1	1	0	1	0
37521	ESTATE INVESTIGATOR	3	1	4	4	0	4	0
37523	DEP PUBLIC ADMINISTRATOR	4	0	4	4	0	4	0
37527	SUPV DEP PUBLIC ADMIN	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	1	0	1	1	0	1	0
52265	COMMUNITY SERVICES OFFICER II	0	0	0	1	1	1	1
Permanent Total		15	4	19	20	1	20	1
2501100000 - Sheriff-Public Administrator Total		15	4	19	20	1	20	1
2505100000 - Sheriff Cal-Id								
Permanent								
13865	OFFICE ASSISTANT II	2	0	2	2	0	2	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37535	FINGERPRINT TECHNICIAN I	3	0	3	3	0	3	0
37536	FINGERPRINT TECHNICIAN II	5	1	6	6	0	6	0
37538	FINGERPRINT EXAMINER II	10	0	10	10	0	10	0
37539	SUPV FINGERPRINT EXAMINER	2	0	2	2	0	2	0
37604	DEP SHERIFF B	0	1	1	1	0	1	0
37616	SHERIFF'S LIEUTENANT B	0	1	1	1	0	1	0
37632	CAL-ID BUREAU MANAGER	1	0	1	1	0	1	0
52262	SHERIFF'S SERVICE OFFICER II	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86164	IT SYSTEMS ADMINISTRATOR II	2	0	2	2	0	2	0
Permanent Total		28	3	31	31	0	31	0
2505100000 - Sheriff Cal-Id Total		28	3	31	31	0	31	0
2600100000 - Probation-Juvenile Hall								
Permanent								
13866	OFFICE ASSISTANT III	4	2	6	6	0	6	0
13924	SECRETARY II	3	1	4	4	0	4	0
15833	STOREKEEPER	1	1	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
52411	PROBATION CORR OFFICER I	23	8	31	35	4	35	4
52412	PROBATION CORR OFFICER II	118	26	144	140	(4)	140	(4)
52413	SR PROBATION CORR OFFICER	31	7	38	38	0	38	0
54420	CORRECTIONAL COOK	18	2	20	20	0	20	0
54421	SR COOK - DETENTION	3	0	3	3	0	3	0
54422	CORRECTIONAL FOOD SVCS SUPV	3	1	4	3	(1)	3	(1)
54453	CORRECTIONAL SR FOOD SVC WRKR	5	4	9	9	0	9	0
54475	FOOD SVCS MGR - A/J DETENTION	1	0	1	1	0	1	0
54480	HOUSE MANAGER	3	0	3	3	0	3	0
54611	LAUNDRY WORKER	4	4	8	7	(1)	7	(1)
57794	PROBATION ASSISTANT	0	1	1	1	0	1	0
62141	GARDENER	2	1	3	3	0	3	0
62740	BLDG MAINT MECHANIC	3	1	4	4	0	4	0
62742	LEAD MAINTENANCE SVCS MECHANIC	1	0	1	1	0	1	0
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
79530	PROBATION SPECIALIST	1	0	1	1	0	1	0
79534	SUPV PROBATION OFFICER	27	1	28	28	0	28	0
79535	ASST PROBATION DIVISION DIR	3	0	3	3	0	3	0
79536	PROBATION DIVISION DIRECTOR	3	0	3	3	0	3	0
Permanent Total		261	60	321	319	(2)	319	(2)
2600100000 - Probation-Juvenile Hall Total		261	60	321	319	(2)	319	(2)
2600200000 - Probation								
Permanent								
13865	OFFICE ASSISTANT II	8	6	14	14	0	14	0
13866	OFFICE ASSISTANT III	42	9	51	51	0	51	0
13867	SUPV OFFICE ASSISTANT I	9	1	10	10	0	10	0
13924	SECRETARY II	8	0	8	8	0	8	0
57794	PROBATION ASSISTANT	12	2	14	14	0	14	0
79530	PROBATION SPECIALIST	19	1	20	20	0	20	0
79531	DEP PROBATION OFFICER I	6	2	8	9	1	9	1
79532	DEP PROBATION OFFICER II	202	34	236	224	(12)	224	(12)
79533	SR PROBATION OFFICER	66	5	71	69	(2)	69	(2)
79534	SUPV PROBATION OFFICER	47	5	52	51	(1)	51	(1)
79535	ASST PROBATION DIVISION DIR	7	1	8	8	0	8	0
79536	PROBATION DIVISION DIRECTOR	7	2	9	8	(1)	8	(1)
Permanent Total		433	68	501	486	(15)	486	(15)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
2600200000 - Probation Total		433	68	501	486	(15)	486	(15)
2600700000 - Probation-Administration & Support								
Permanent								
13131	SR HUMAN RESOURCES CLERK	5	0	5	5	0	5	0
13439	HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	3	1	4	4	0	4	0
13924	SECRETARY II	3	1	4	3	(1)	3	(1)
13926	EXECUTIVE ASSISTANT II	0	1	1	1	0	1	0
13929	EXECUTIVE SECRETARY	3	0	3	3	0	3	0
15313	REVENUE & RECOVERY TECH II	4	1	5	5	0	5	0
15315	REVENUE & RECOVERY SUPV I	1	0	1	1	0	1	0
15811	BUYER I	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	0	2	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
52413	SR PROBATION CORR OFFICER	1	0	1	1	0	1	0
73834	SUPV RESEARCH SPECIALIST	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	4	1	5	5	0	5	0
74127	SR ADMINISTRATIVE ANALYST (D)	1	1	2	1	(1)	1	(1)
74204	CHF PROBATION OFFICER	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
74740	DEPARTMENT HR COORDINATOR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	1	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77462	RESEARCH ANALYST	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	0	0	0	1	1	1	1
79530	PROBATION SPECIALIST	1	1	2	2	0	2	0
79532	DEP PROBATION OFFICER II	4	1	5	5	0	5	0
79533	SR PROBATION OFFICER	6	0	6	6	0	6	0
79534	SUPV PROBATION OFFICER	11	0	11	11	0	11	0
79535	ASST PROBATION DIVISION DIR	2	0	2	2	0	2	0
79536	PROBATION DIVISION DIRECTOR	2	0	2	2	0	2	0
79537	CHF DEP, PROBATION - ADMN SVCS	1	0	1	1	0	1	0
79538	CHF DEP PROBATION OFFICER	3	0	3	3	0	3	0
79540	ASST CHF PROBATION OFFICER	1	0	1	1	0	1	0
79838	RESEARCH SPECIALIST II	2	1	3	3	0	3	0
85197	BUSINESS PROCESS ANALYST III	1	0	1	1	0	1	0
86110	BUSINESS PROCESS ANALYST I	4	0	4	4	0	4	0
86111	BUSINESS PROCESS ANALYST II	1	1	2	2	0	2	0
86141	IT OFFICER II	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
92752	MEDIA PRODUCTION SPECIALIST	0	1	1	1	0	1	0
92753	SR MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
Permanent Total		84	15	99	98	(1)	98	(1)
2600700000 - Probation-Administration & Supp		84	15	99	98	(1)	98	(1)
2700200000 - Fire Protection								
Permanent								
13439	HUMAN RESOURCES CLERK	0	1	1	0	(1)	0	(1)
13804	FIRE COMMUNICATIONS SUPERVISOR	1	0	1	1	0	1	0
13806	FIRE COMM DISPATCHER I	18	5	23	22	(1)	22	(1)
13807	FIRE COMM DISPATCHER II	26	7	33	38	5	38	5
13808	SR FIRE COMM DISPATCHER	8	1	9	10	1	10	1
13825	PUBLIC SAFETY INFO SPECIALIST	3	0	3	3	0	3	0
13865	OFFICE ASSISTANT II	1	2	3	3	0	3	0
13866	OFFICE ASSISTANT III	15	2	17	18	1	18	1
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
13923	SECRETARY I	1	0	1	3	2	3	2
13945	EXECUTIVE ASSISTANT II-AT WILL	1	1	2	1	(1)	1	(1)
15313	REVENUE & RECOVERY TECH II	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	1	0	1	1	0	1	0
15810	SR BUYER ASSISTANT	1	0	1	1	0	1	0
15811	BUYER I	0	0	0	1	1	1	1
15812	BUYER II	2	0	2	2	0	2	0
15825	EQUIPMENT PARTS STOREKEEPER	1	0	1	1	0	1	0
15832	TRUCK DRIVER - DELIVERY	1	0	1	1	0	1	0
15833	STOREKEEPER	5	1	6	6	0	6	0
15834	SUPV STOREKEEPER	1	0	1	1	0	1	0
15836	LEAD TRUCK DRIVER - DELIVERY	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	3	0	3	3	0	3	0
15913	SR ACCOUNTING ASST	1	2	3	3	0	3	0
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
15917	SUPV ACCOUNTING TECHNICIAN	2	0	2	2	0	2	0
37870	FIRE PREVENTION TECHNICIAN	5	0	5	6	1	6	1
37872	FIRE SAFETY SPECIALIST	7	0	7	8	1	8	1
37873	FIRE SYSTEMS INSPECTOR	9	0	9	12	3	12	3
37876	FIRE SAFETY SUPERVISOR	4	0	4	4	0	4	0
37877	FIRE SAFETY ENGINEER	0	1	1	1	0	1	0
37880	DEP FIRE MARSHAL	4	0	4	4	0	4	0
37881	FIRE DEPT FACILITIES PLANNER	0	1	1	1	0	1	0
37883	FIRE MARSHAL	1	0	1	1	0	1	0
37886	DEP DIR - FIRE ADMINISTRATION	1	0	1	1	0	1	0
62109	FIRE OPS & MAINTENANCE WORKER	2	0	2	2	0	2	0
62221	MAINTENANCE CARPENTER	1	1	2	2	0	2	0
62222	LEAD MAINTENANCE CARPENTER	1	0	1	1	0	1	0
62231	MAINTENANCE ELECTRICIAN	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
62232	LEAD MAINTENANCE ELECTRICIAN	1	0	1	1	0	1	0
62271	MAINTENANCE PLUMBER	1	0	1	1	0	1	0
62711	AIR CONDITIONING MECHANIC	1	0	1	1	0	1	0
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
66452	FIRE APPARATUS TECH I	6	0	6	6	0	6	0
66453	FIRE APPARATUS TECH II	12	0	12	12	0	12	0
66457	SCBA TECHNICIAN	0	1	1	1	0	1	0
66470	FIRE FLEET SERVICES MANAGER	1	0	1	1	0	1	0
66474	FIRE APPARATUS FLEET SUPV	2	0	2	2	0	2	0
66507	OPS & MAINT SUPERVISOR	0	0	0	1	1	1	1
73834	SUPV RESEARCH SPECIALIST	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	5	0	5	6	1	6	1
74114	ADMIN SVCS ASST	4	2	6	7	1	7	1
74199	ADMIN SVCS SUPV	1	1	2	2	0	2	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	2	1	2	1
77111	GIS RESEARCH SPECIALIST II	0	1	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
79708	EMERGENCY MEDICAL SERVICE SPEC	5	0	5	6	1	6	1
79709	SR EMERGENCY MEDICAL SVCS SPEC	2	0	2	2	0	2	0
79785	VOLUNTEER SVCS PROGRAM MGR	1	0	1	1	0	1	0
86117	IT BUSINESS SYS ANALYST III	1	1	2	2	0	2	0
86124	IT COMMUNICATIONS ANALYST III	2	0	2	2	0	2	0
86130	IT COMMUNICATIONS TECH II	2	1	3	3	0	3	0
86131	IT COMMUNICATIONS TECH III	4	2	6	5	(1)	5	(1)
86135	IT SUPV COMMUNICATIONS TECH	2	0	2	2	0	2	0
86139	IT DATABASE ADMIN III	1	0	1	1	0	1	0
86164	IT SYSTEMS ADMINISTRATOR II	1	0	1	1	0	1	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	1	0	1	1	0	1	0
86183	IT USER SUPPORT TECH II	2	1	3	3	0	3	0
86185	IT USER SUPPORT TECH III	3	0	3	3	0	3	0
86196	IT WEB DEVELOPER III	0	1	1	1	0	1	0
86202	PUBLIC SAFETY CAD ADMIN II	2	0	2	2	0	2	0
86203	PUBLIC SAFETY CAD ADMIN III	1	0	1	1	0	1	0
86217	IT MANAGER IV	1	0	1	1	0	1	0
92752	MEDIA PRODUCTION SPECIALIST	0	0	0	1	1	1	1
Permanent Total		206	36	242	260	18	260	18
2700200000 - Fire Protection Total		206	36	242	260	18	260	18
2700400000 - Fire Protection-Contract Svc								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	1	2	3	1	(2)	1	(2)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37870	FIRE PREVENTION TECHNICIAN	1	0	1	1	0	1	0
37872	FIRE SAFETY SPECIALIST	12	4	16	14	(2)	14	(2)
37873	FIRE SYSTEMS INSPECTOR	14	2	16	15	(1)	15	(1)
37876	FIRE SAFETY SUPERVISOR	5	0	5	5	0	5	0
37880	DEP FIRE MARSHAL	0	2	2	2	0	2	0
Permanent Total		34	10	44	39	(5)	39	(5)
2700400000 - Fire Protection-Contract Svc Tot:		34	10	44	39	(5)	39	(5)
2800100000 - Agricultural Commissioner								
Permanent								
13864	OFFICE ASSISTANT I	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
74240	AG COMM/SLR OF WTS & MEASURES	1	0	1	1	0	1	0
78601	AG INSPECTOR	1	0	1	1	0	1	0
78705	AG & STANDARDS INVESTIGATOR I	0	0	0	1	1	1	1
78707	AG & STANDARDS INVESTIGATR III	3	1	4	7	3	7	3
78708	AG & STANDARDS INVESTIGATOR IV	32	2	34	31	(3)	31	(3)
78710	SUPV AG & STANDARDS INVESTIGTR	4	0	4	4	0	4	0
78735	DEP AG COMMISSIONER-SEALER	3	0	3	3	0	3	0
78737	ASST AG COMMISSIONER-SEALER	1	0	1	1	0	1	0
Permanent Total		51	3	54	55	1	55	1
2800100000 - Agricultural Commissioner Total		51	3	54	55	1	55	1
3100200000 - TLMA Administrative Services								
Permanent								
13864	OFFICE ASSISTANT I	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	3	2	5	5	0	5	0
13866	OFFICE ASSISTANT III	2	3	5	6	1	6	1
13867	SUPV OFFICE ASSISTANT I	0	1	1	1	0	1	0
13923	SECRETARY I	1	0	1	1	0	1	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
13938	ASST CEO EXECUTIVE ASSISTANT	1	0	1	1	0	1	0
15820	SR SUPPORT SERVICES TECHNICIAN	2	0	2	2	0	2	0
15821	SUPPORT SERVICES SUPERVISOR	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	4	0	4	4	0	4	0
15915	ACCOUNTING TECHNICIAN I	4	0	4	4	0	4	0
15916	ACCOUNTING TECHNICIAN II	3	1	4	4	0	4	0
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
73999	AGENCY PROGRAM ADMINISTRATOR	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions									
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change	
74106	ADMIN SVCS ANALYST II	1	1	2	2	0	2	0	
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0	
74114	ADMIN SVCS ASST	3	1	4	4	0	4	0	
74213	ADMIN SVCS OFFICER	1	1	2	2	0	2	0	
74242	ASST CEO-HR, EDA, TLMA, CIO/IS	1	0	1	1	0	1	0	
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0	
77411	ACCOUNTANT I	1	0	1	1	0	1	0	
77412	ACCOUNTANT II	2	0	2	2	0	2	0	
77413	SR ACCOUNTANT	1	0	1	1	0	1	0	
77414	PRINCIPAL ACCOUNTANT	0	0	0	1	1	1	1	
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0	
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0	
85197	BUSINESS PROCESS ANALYST III	1	0	1	1	0	1	0	
Permanent Total		44	10	54	56	2	56	2	
3100200000 - TLMA Administrative Services Tc		44	10	54	56	2	56	2	
3100300000 - Consolidated Counter Services									
Permanent									
13866	OFFICE ASSISTANT III	1	2	3	3	0	3	0	
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0	
33251	LAND USE TECHNICIAN I	10	0	10	9	(1)	9	(1)	
33252	LAND USE TECHNICIAN II	6	4	10	12	2	12	2	
33253	SUPV LAND USE TECHNICIAN	1	0	1	1	0	1	0	
33254	SR LAND USE TECHNICIAN	4	0	4	4	0	4	0	
73999	AGENCY PROGRAM ADMINISTRATOR	2	1	3	3	0	3	0	
74271	TLMA REGIONAL OFFICE MGR	2	0	2	2	0	2	0	
74617	AGENCY PROGRAM SUPERVISOR	0	1	1	1	0	1	0	
Permanent Total		27	8	35	36	1	36	1	
3100300000 - Consolidated Counter Services T		27	8	35	36	1	36	1	
3110100000 - Building & Safety									
Permanent									
13865	OFFICE ASSISTANT II	7	1	8	8	0	8	0	
13866	OFFICE ASSISTANT III	1	2	3	3	0	3	0	
13868	SUPV OFFICE ASSISTANT II	0	0	0	1	1	1	1	
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0	
33231	BLDG INSPECTOR I	1	1	2	2	0	2	0	
33232	BLDG INSPECTOR II	5	2	7	7	0	7	0	
33233	SR BUILDING INSPECTOR	4	0	4	4	0	4	0	
33236	SUPV BUILDING INSPECTOR	1	0	1	1	0	1	0	
33251	LAND USE TECHNICIAN I	2	0	2	2	0	2	0	
73999	AGENCY PROGRAM ADMINISTRATOR	2	0	2	2	0	2	0	
74106	ADMIN SVCS ANALYST II	0	1	1	1	0	1	0	
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0	
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0	
74617	AGENCY PROGRAM SUPERVISOR	0	1	1	1	0	1	0	
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0	

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
76415	PLANS EXAMINER II	4	0	4	4	0	4	0
76416	PLANS EXAMINER III	1	2	3	2	(1)	2	(1)
76417	PLANS EXAMINER IV	0	0	0	1	1	1	1
77623	SR ADMINISTRATIVE SVCS ANALYST	1	0	1	1	0	1	0
Permanent Total		32	11	43	44	1	44	1
3110100000 - Building & Safety Total		32	11	43	44	1	44	1
3120100000 - Planning								
Permanent								
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
13951	TLMA COMMISSION SECRETARY	1	0	1	1	0	1	0
33251	LAND USE TECHNICIAN I	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	0	1	1	1	0	1	0
74800	URBAN/REGIONAL PLANNER I	1	0	1	1	0	1	0
74802	URBAN/REGIONAL PLANNER II	3	1	4	4	0	4	0
74806	URBAN/REGIONAL PLANNER IV	3	1	4	4	0	4	0
74809	PRINCIPAL PLANNER	4	0	4	4	0	4	0
74810	ENVIRONMENTAL PROJECT MANAGER	1	0	1	1	0	1	0
74840	ARCHAEOLOGIST	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
76664	ASSOC GEOLOGIST	0	1	1	1	0	1	0
76665	SR ENG GEOLOGIST	1	0	1	1	0	1	0
85060	ECOLOGICAL RESOURCES SPEC II	1	0	1	1	0	1	0
Permanent Total		24	4	28	28	0	28	0
3120100000 - Planning Total		24	4	28	28	0	28	0
3130100000 - Transportation								
Permanent								
13865	OFFICE ASSISTANT II	2	1	3	3	0	3	0
13866	OFFICE ASSISTANT III	4	1	5	5	0	5	0
13923	SECRETARY I	6	0	6	6	0	6	0
13924	SECRETARY II	2	0	2	2	0	2	0
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
13929	EXECUTIVE SECRETARY	1	0	1	1	0	1	0
15822	TRANSPORTATION WAREHSE WKR II	3	0	3	3	0	3	0
15823	TRANSPORTATION WAREHSE WKR I	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	2	1	3	2	(1)	2	(1)
15916	ACCOUNTING TECHNICIAN II	3	1	4	3	(1)	3	(1)
33206	LANDSCAPE PLANS EXAMINER I	0	0	0	1	1	1	1
33225	ENV COMPLIANCE INSPECTOR II	1	0	1	1	0	1	0
54431	COOK	1	0	1	1	0	1	0
62202	LABORER	3	0	3	3	0	3	0
66501	BRIDGE CREW WORKER	2	0	2	2	0	2	0
66502	CREW LEAD WORKER	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
66504	LEAD BRIDGE CREW WORKER	2	0	2	2	0	2	0
66509	DISTRICT ROAD MAINTENANCE SUPV	15	0	15	15	0	15	0
66511	EQUIPMENT OPERATOR I	11	0	11	11	0	11	0
66512	EQUIPMENT OPERATOR II	44	0	44	46	2	46	2
66513	SR EQUIPMENT OPERATOR	3	1	4	4	0	4	0
66516	TRUCK & TRAILER DRIVER	17	4	21	21	0	21	0
66524	HIGHWAY MAINT SUPERINTENDENT	1	0	1	1	0	1	0
66526	HIGHWAY OPS SUPERINTENDENT	1	0	1	1	0	1	0
66529	MAINTENANCE & CONST WRKR	20	11	31	32	1	32	1
66561	ASST DISTRICT ROAD MAINT SUPV	14	0	14	14	0	14	0
66580	SIGN MAKER	1	0	1	1	0	1	0
66581	TRAFFIC CONTROL PAINTER	10	0	10	13	3	13	3
66582	LEAD TRAFFIC CONTROL PAINTER	2	0	2	2	0	2	0
66591	TREE TRIMMER	2	0	2	2	0	2	0
66592	LEAD TREE TRIMMER	2	0	2	2	0	2	0
74105	ADMIN SVCS ANALYST I	0	0	0	1	1	1	1
74106	ADMIN SVCS ANALYST II	3	0	3	2	(1)	2	(1)
74114	ADMIN SVCS ASST	0	0	0	1	1	1	1
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
74810	ENVIRONMENTAL PROJECT MANAGER	1	0	1	1	0	1	0
74812	TRANSPORTATION DIVISION MGR-EC	1	0	1	1	0	1	0
74828	ASST TRANSPORTATION PLANNER	1	0	1	1	0	1	0
74829	ASSOC TRANSPORTATION PLANNER	1	0	1	2	1	2	1
74831	SR TRANSPORTATION PLANNER	3	0	3	3	0	3	0
76404	DIRECTOR OF TRANSPORTATION	1	0	1	1	0	1	0
76405	DEP DIR OF TRANSPORTATION	1	1	2	2	0	2	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
76419	ENGINEERING PROJECT MGR	11	2	13	14	1	14	1
76420	JUNIOR ENGINEER	3	1	4	7	3	7	3
76421	ASST ENGINEER	6	0	6	3	(3)	3	(3)
76422	ASST CIVIL ENGINEER	1	1	2	5	3	5	3
76423	ASSOC ENGINEER	5	0	5	5	0	5	0
76424	ASSOC CIVIL ENGINEER	3	1	4	3	(1)	3	(1)
76425	SR CIVIL ENGINEER	8	1	9	9	0	9	0
76452	ENGINEERING DIVISION MANAGER	3	0	3	3	0	3	0

Schedule 20 - Authorized Positions									
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change	
77106	GIS SENIOR ANALYST	1	0	1	1	0	1	0	
77410	ACCOUNTANT TRAINEE	2	0	2	2	0	2	0	
77412	ACCOUNTANT II	2	0	2	2	0	2	0	
77413	SR ACCOUNTANT	1	0	1	1	0	1	0	
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0	
77416	SUPV ACCOUNTANT	2	0	2	2	0	2	0	
97381	TRAFFIC SIGNAL TECH	8	0	8	8	0	8	0	
97382	SR TRAFFIC SIGNAL TECHNICIAN	2	0	2	3	1	3	1	
97383	TRAFFIC SIGNAL SUPERVISOR	1	0	1	1	0	1	0	
97413	PRINCIPAL CONST INSPECTOR	6	0	6	6	0	6	0	
97421	ENGINEERING AIDE	2	0	2	5	3	5	3	
97432	ENGINEERING TECH II	11	2	13	13	0	13	0	
97433	SR ENG TECH	16	2	18	19	1	19	1	
97434	PRINCIPAL ENG TECH	8	2	10	10	0	10	0	
97435	TECHNICAL ENGINEERING UNIT SPV	7	0	7	8	1	8	1	
Permanent Total		308	33	341	357	16	357	16	
3130100000 - Transportation Total		308	33	341	357	16	357	16	
3130200000 - Surveyor									
Permanent									
13866	OFFICE ASSISTANT III	0	0	0	1	1	1	1	
13923	SECRETARY I	1	0	1	1	0	1	0	
13924	SECRETARY II	1	0	1	1	0	1	0	
76403	SUPV LAND SURVEYOR	2	0	2	2	0	2	0	
76484	SR LAND SURVEYOR	4	0	4	4	0	4	0	
76487	COUNTY SURVEYOR	1	0	1	1	0	1	0	
97421	ENGINEERING AIDE	2	0	2	2	0	2	0	
97431	ENGINEERING TECH I	1	0	1	1	0	1	0	
97432	ENGINEERING TECH II	5	1	6	5	(1)	5	(1)	
97433	SR ENG TECH	7	1	8	8	0	8	0	
97434	PRINCIPAL ENG TECH	5	0	5	5	0	5	0	
97437	SR ENG TECH - PLS/PE	0	2	2	1	(1)	1	(1)	
97438	PRINCIPAL ENG TECH - PLS/PE	2	0	2	3	1	3	1	
Permanent Total		31	4	35	35	0	35	0	
3130200000 - Surveyor Total		31	4	35	35	0	35	0	
3130700000 - Transportation Equipment									
Permanent									
15916	ACCOUNTING TECHNICIAN II	1	0	1	0	(1)	0	(1)	
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0	
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0	
62794	SR MACHINIST - WELDER	1	0	1	1	0	1	0	
62901	MECHANICS HELPER	1	0	1	1	0	1	0	
62931	EQUIPMENT TIRE INSTALLER	2	0	2	2	0	2	0	
62951	GARAGE ATTENDANT	1	0	1	1	0	1	0	
66413	EQUIPMENT SERVICE SUPV	1	0	1	1	0	1	0	
66441	TRUCK MECHANIC	4	0	4	4	0	4	0	
66451	HEAVY EQUIPMENT MECHANIC	4	0	4	4	0	4	0	

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
66455	SR HEAVY EQUIPMENT MECHANIC	6	0	6	6	0	6	0
66475	EQUIPMENT FLEET SUPERVISOR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
Permanent Total		26	0	26	25	(1)	25	(1)
3130700000 - Transportation Equipment Total		26	0	26	25	(1)	25	(1)
3130800000 - TLMA ALUC								
Permanent								
13951	TLMA COMMISSION SECRETARY	1	0	1	1	0	1	0
74802	URBAN/REGIONAL PLANNER II	0	1	1	1	0	1	0
74809	PRINCIPAL PLANNER	1	0	1	1	0	1	0
Permanent Total		2	1	3	3	0	3	0
3130800000 - TLMA ALUC Total		2	1	3	3	0	3	0
3140100000 - Code Enforcement								
Permanent								
13423	CODE ENFORCEMENT TECHNICIAN	5	0	5	5	0	5	0
13435	CODE ENFORCEMENT AIDE	5	0	5	5	0	5	0
13866	OFFICE ASSISTANT III	7	0	7	7	0	7	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
33239	CODE ENFORCEMENT OFFICER II	12	2	14	14	0	14	0
33240	CODE ENFORCEMENT OFFICER II (D)	7	0	7	7	0	7	0
33241	CODE ENFORCEMENT OFFICER I	3	0	3	3	0	3	0
33243	SR CODE ENFORCEMENT OFFICER(D)	5	0	5	5	0	5	0
33244	SUPV CODE ENFORCEMENT OFFCR(D)	5	0	5	5	0	5	0
74278	TLMA ADMIN SERVICES MANAGER	1	0	1	1	0	1	0
76406	DEP DIR OF TLMA	1	0	1	1	0	1	0
Permanent Total		52	2	54	54	0	54	0
3140100000 - Code Enforcement Total		52	2	54	54	0	54	0
4100100000 - RUHS-MH-Public Guardian								
Permanent								
13865	OFFICE ASSISTANT II	6	1	7	7	0	7	0
13866	OFFICE ASSISTANT III	1	1	2	2	0	2	0
15829	ESTATE PROPERTY TECHNICIAN	2	0	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
37522	PUBLIC GUARDIAN INVESTIGATOR	3	2	5	5	0	5	0
37525	DEP PUBLIC GUARDIAN	15	0	15	15	0	15	0
37526	SUPV DEP PUBLIC GUARDIAN	2	0	2	2	0	2	0
57792	COMMUNITY SERVICES ASSISTANT	1	0	1	1	0	1	0
74040	REGISTERED NURSE II	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
79740	CLINICAL THERAPIST I	1	1	2	3	1	3	1
79742	CLINICAL THERAPIST II	2	0	2	1	(1)	1	(1)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79806	M.H. SERVICES ADMINISTRATOR	1	0	1	1	0	1	0
Permanent Total		39	5	44	44	0	44	0
4100100000 - RUHS-MH-Public Guardian Total		39	5	44	44	0	44	0
4100200000 - RUHS-Mental Health Treatment								
Permanent								
13425	SUPV MEDICAL TRANSPORTATN TECH	1	0	1	1	0	1	0
13426	SR MEDICAL RECORDS TECH	1	0	1	1	0	1	0
13433	MEDICAL TRANSPORTATION TECH	0	2	2	2	0	2	0
13451	CERTIFIED MEDICAL RECORD CODER	1	0	1	1	0	1	0
13821	MEDICAL TRANSCRIPTIONIST II	3	3	6	6	0	6	0
13864	OFFICE ASSISTANT I	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	77	19	96	94	(2)	94	(2)
13866	OFFICE ASSISTANT III	55	13	68	65	(3)	65	(3)
13867	SUPV OFFICE ASSISTANT I	7	1	8	8	0	8	0
13868	SUPV OFFICE ASSISTANT II	2	0	2	2	0	2	0
13923	SECRETARY I	13	2	15	14	(1)	14	(1)
13924	SECRETARY II	0	1	1	0	(1)	0	(1)
15912	ACCOUNTING ASSISTANT II	6	2	8	8	0	8	0
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
57741	LICENSED PSYCHIATRIC TECH	3	2	5	4	(1)	4	(1)
57745	BEHAVIORAL HLTH SPECIALIST II	158	39	197	198	1	198	1
57747	LICENSED VOC NURSE I	0	0	0	2	2	2	2
57748	LICENSED VOC NURSE II	24	10	34	30	(4)	30	(4)
57775	CERTIFIED MEDICAL ASSISTANT	6	0	6	6	0	6	0
57781	NURSING ASSISTANT	1	0	1	1	0	1	0
57792	COMMUNITY SERVICES ASSISTANT	44	13	57	55	(2)	55	(2)
73436	OCCUPATIONAL THERAPIST II	1	0	1	1	0	1	0
73458	HEALTH EDUCATION ASST II	1	0	1	1	0	1	0
73518	ANIMAL BEHAVIORIST	1	0	1	1	0	1	0
73790	NURSE PRACTITIONER III- DESERT	1	1	2	2	0	2	0
73804	PHYSICIAN IV	0	1	1	1	0	1	0
73817	STAFF PSYCHIATRIST II	9	5	14	12	(2)	12	(2)
73818	STAFF PSYCHIATRIST III	14	15	29	21	(8)	21	(8)
73819	STAFF PSYCHIATRIST IV	26	19	45	39	(6)	39	(6)
73892	CHF OF PSYCHIATRY	1	0	1	1	0	1	0
73972	PHYSICIAN ASSISTANT I	0	1	1	1	0	1	0
73974	PHYSICIAN ASSISTANT II	1	1	2	1	(1)	1	(1)
73976	PHYSICIAN ASSISTANT III	1	3	4	4	0	4	0
73980	NURSE PRACTITIONER I	2	0	2	2	0	2	0
73984	NURSE PRACTITIONER III	1	3	4	4	0	4	0
74040	REGISTERED NURSE II	0	1	1	1	0	1	0
74044	REGISTERED NURSE III	4	1	5	5	0	5	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74048	REGISTERED NURSE IV	4	1	5	4	(1)	4	(1)
74106	ADMIN SVCS ANALYST II	2	1	3	2	(1)	2	(1)
74191	ADMIN SVCS MGR I	3	0	3	3	0	3	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
79711	CLINICAL PSYCHOLOGIST	0	1	1	1	0	1	0
79715	SR CLINICAL PSYCHOLOGIST	3	1	4	4	0	4	0
79717	BEHAVIORAL HEALTH SVC SUPV	54	5	59	58	(1)	58	(1)
79723	BEHAVIORAL HLTH SVC SPV-BLYTHE	1	0	1	1	0	1	0
79725	M.H. PEER SPECIALIST TRAINEE	21	10	31	39	8	39	8
79726	M.H. PEER SPECIALIST	134	41	175	165	(10)	165	(10)
79727	SR MENTAL HEALTH PEER SPEC	29	5	34	33	(1)	33	(1)
79728	M.H. PEER POLICY & PLNG SPEC	2	0	2	2	0	2	0
79740	CLINICAL THERAPIST I	105	30	135	132	(3)	132	(3)
79742	CLINICAL THERAPIST II	114	53	167	163	(4)	163	(4)
79744	CLINICAL THERAPIST I - BLYTHE	2	1	3	3	0	3	0
79745	CLINICAL THERAPIST II - BLYTHE	1	0	1	1	0	1	0
79746	SR CLINICAL THERAPIST	15	9	24	22	(2)	22	(2)
79751	BEHAVIORAL HLTH SPECIALIST III	28	10	38	36	(2)	36	(2)
79781	VOLUNTEER SVCS COORDINATOR	1	0	1	1	0	1	0
79796	M.H. SERVICES PROGRAM MGR	3	0	3	3	0	3	0
79806	M.H. SERVICES ADMINISTRATOR	9	2	11	10	(1)	10	(1)
79861	STAFF DEVELOPMENT OFFICER	5	0	5	5	0	5	0
79886	SOCIAL SERVICE PLANNER	3	1	4	3	(1)	3	(1)
79891	EMPLOYMENT SVCS COUNSELOR II	3	0	3	4	1	4	1
79892	EMPLOYMENT SVCS COUNSELOR I	2	0	2	1	(1)	1	(1)
Permanent Total		1,013	330	1,343	1,296	(47)	1,296	(47)
4100200000 - RUHS-Mental Health Treatment T		1,013	330	1,343	1,296	(47)	1,296	(47)
4100300000 - RUHS-MH-Detention								
Permanent								
13426	SR MEDICAL RECORDS TECH	4	0	4	4	0	4	0
13488	MEDICAL RECORDS TECHNICIAN II	2	0	2	2	0	2	0
13865	OFFICE ASSISTANT II	3	3	6	6	0	6	0
13866	OFFICE ASSISTANT III	7	2	9	9	0	9	0
13923	SECRETARY I	1	0	1	1	0	1	0
57745	BEHAVIORAL HLTH SPECIALIST II	17	14	31	23	(8)	23	(8)
73460	RECREATION THERAPIST TRAINEE	1	0	1	1	0	1	0
73461	RECREATION THERAPIST	2	2	4	4	0	4	0
73817	STAFF PSYCHIATRIST II	0	1	1	0	(1)	0	(1)
73819	STAFF PSYCHIATRIST IV	0	2	2	1	(1)	1	(1)
73849	STAFF PSYCHIATRIST II-DETENTN	2	1	3	3	0	3	0
73850	STAFF PSYCHIATRIST III-DETENTN	1	0	1	1	0	1	0
73851	STAFF PSYCHIATRIST IV-DETENTN	2	3	5	3	(2)	3	(2)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79717	BEHAVIORAL HEALTH SVC SUPV	1	0	1	1	0	1	0
79726	M.H. PEER SPECIALIST	2	0	2	2	0	2	0
79738	BEHAVIORAL HLTH SVCS SUPV-DET	8	1	9	9	0	9	0
79740	CLINICAL THERAPIST I	9	0	9	8	(1)	8	(1)
79742	CLINICAL THERAPIST II	6	5	11	11	0	11	0
79746	SR CLINICAL THERAPIST	2	0	2	2	0	2	0
79747	SR CLINICAL THERAPIST-DETENTN	6	0	6	6	0	6	0
79748	CLINICAL THERAPIST I-DETENTION	34	9	43	49	6	49	6
79751	BEHAVIORAL HLTH SPECIALIST III	9	1	10	10	0	10	0
79761	CLINICAL THERAPIST II-DETENTN	28	18	46	33	(13)	33	(13)
79806	M.H. SERVICES ADMINISTRATOR	1	0	1	1	0	1	0
Permanent Total		148	62	210	190	(20)	190	(20)
4100300000 - RUHS-MH-Detention Total		148	62	210	190	(20)	190	(20)
4100400000 - RUHS-MH Administration								
Permanent								
13865	OFFICE ASSISTANT II	18	14	32	26	(6)	26	(6)
13866	OFFICE ASSISTANT III	8	4	12	12	0	12	0
13867	SUPV OFFICE ASSISTANT I	0	1	1	0	(1)	0	(1)
13868	SUPV OFFICE ASSISTANT II	2	0	2	2	0	2	0
13923	SECRETARY I	5	0	5	5	0	5	0
13924	SECRETARY II	8	1	9	8	(1)	8	(1)
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	5	0	5	5	0	5	0
15810	SR BUYER ASSISTANT	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15812	BUYER II	1	0	1	1	0	1	0
15831	STOCK CLERK	2	1	3	2	(1)	2	(1)
15906	INSURANCE BILLING SUPV I	0	1	1	0	(1)	0	(1)
15908	INSURANCE BILLING CLERK	8	2	10	10	0	10	0
15909	SR INSURANCE BILLING CLERK	1	1	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	20	7	27	25	(2)	25	(2)
15913	SR ACCOUNTING ASST	2	1	3	1	(2)	1	(2)
15915	ACCOUNTING TECHNICIAN I	1	1	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	2	1	3	3	0	3	0
15917	SUPV ACCOUNTING TECHNICIAN	3	0	3	3	0	3	0
57745	BEHAVIORAL HLTH SPECIALIST II	5	0	5	5	0	5	0
57748	LICENSED VOC NURSE II	2	1	3	3	0	3	0
73818	STAFF PSYCHIATRIST III	2	0	2	2	0	2	0
73819	STAFF PSYCHIATRIST IV	0	2	2	0	(2)	0	(2)
73834	SUPV RESEARCH SPECIALIST	3	0	3	3	0	3	0
73902	B.H DIRECTOR/MEDICAL DIRECTOR	1	0	1	1	0	1	0
74040	REGISTERED NURSE II	1	0	1	1	0	1	0
74044	REGISTERED NURSE III	4	0	4	4	0	4	0
74048	REGISTERED NURSE IV	8	3	11	8	(3)	8	(3)
74105	ADMIN SVCS ANALYST I	11	0	11	8	(3)	8	(3)

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74106	ADMIN SVCS ANALYST II	21	20	41	39	(2)	39	(2)
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	5	0	5	5	0	5	0
74199	ADMIN SVCS SUPV	6	2	8	7	(1)	7	(1)
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	0	1	1	1	0	1	0
77411	ACCOUNTANT I	8	1	9	6	(3)	6	(3)
77412	ACCOUNTANT II	12	3	15	16	1	16	1
77413	SR ACCOUNTANT	4	3	7	7	0	7	0
77462	RESEARCH ANALYST	4	1	5	4	(1)	4	(1)
77499	FISCAL MANAGER	1	0	1	1	0	1	0
77623	SR ADMINISTRATIVE SVCS ANALYST	1	2	3	2	(1)	2	(1)
79701	PATIENTS RIGHTS ADVOCATE	4	1	5	5	0	5	0
79703	SUPV PATIENTS' RIGHTS ADVOCATE	1	0	1	1	0	1	0
79717	BEHAVIORAL HEALTH SVC SUPV	3	4	7	4	(3)	4	(3)
79727	SR MENTAL HEALTH PEER SPEC	0	1	1	0	(1)	0	(1)
79740	CLINICAL THERAPIST I	2	0	2	1	(1)	1	(1)
79742	CLINICAL THERAPIST II	7	3	10	9	(1)	9	(1)
79746	SR CLINICAL THERAPIST	3	4	7	8	1	8	1
79781	VOLUNTEER SVCS COORDINATOR	0	0	0	1	1	1	1
79796	M.H. SERVICES PROGRAM MGR	1	1	2	2	0	2	0
79800	DEP DIR, MENTAL HEALTH SVCS	5	0	5	5	0	5	0
79803	ASST HLTH DIR/BEHAVIOR-PUBLIC	2	0	2	2	0	2	0
79806	M.H. SERVICES ADMINISTRATOR	2	0	2	2	0	2	0
79837	RESEARCH SPECIALIST I	10	4	14	12	(2)	12	(2)
79838	RESEARCH SPECIALIST II	2	2	4	4	0	4	0
79861	STAFF DEVELOPMENT OFFICER	2	0	2	2	0	2	0
86110	BUSINESS PROCESS ANALYST I	0	2	2	0	(2)	0	(2)
86111	BUSINESS PROCESS ANALYST II	15	2	17	17	0	17	0
86117	IT BUSINESS SYS ANALYST III	6	1	7	6	(1)	6	(1)
86164	IT SYSTEMS ADMINISTRATOR II	2	0	2	2	0	2	0
86165	IT SYSTEMS ADMINISTRATOR III	2	1	3	2	(1)	2	(1)
86183	IT USER SUPPORT TECH II	0	3	3	0	(3)	0	(3)
86185	IT USER SUPPORT TECH III	10	0	10	10	0	10	0
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
86216	IT MANAGER III	1	0	1	1	0	1	0
Permanent Total		274	103	377	335	(42)	335	(42)
4100400000 - RUHS-MH Administration Total		274	103	377	335	(42)	335	(42)
4100500000 - RUHS-MH-Mental Health Substance Abuse								
Permanent								
13865	OFFICE ASSISTANT II	23	4	27	26	(1)	26	(1)
13866	OFFICE ASSISTANT III	20	2	22	21	(1)	21	(1)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
13923	SECRETARY I	2	0	2	2	0	2	0
57726	SOCIAL SERVICES ASSISTANT	5	2	7	7	0	7	0
57745	BEHAVIORAL HLTH SPECIALIST II	0	2	2	2	0	2	0
57792	COMMUNITY SERVICES ASSISTANT	17	6	23	23	0	23	0
73804	PHYSICIAN IV	0	2	2	2	0	2	0
74048	REGISTERED NURSE IV	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	2	0	2	2	0	2	0
79706	BEHAVIORAL HLTH SPECIALIST IV	9	5	14	12	(2)	12	(2)
79717	BEHAVIORAL HEALTH SVC SUPV	1	0	1	1	0	1	0
79725	M.H. PEER SPECIALIST TRAINEE	4	0	4	3	(1)	3	(1)
79726	M.H. PEER SPECIALIST	8	1	9	10	1	10	1
79727	SR MENTAL HEALTH PEER SPEC	0	1	1	1	0	1	0
79740	CLINICAL THERAPIST I	6	2	8	8	0	8	0
79742	CLINICAL THERAPIST II	3	1	4	3	(1)	3	(1)
79751	BEHAVIORAL HLTH SPECIALIST III	85	8	93	91	(2)	91	(2)
79753	SUPV BEHAVIORAL HEALTH SPEC	13	0	13	14	1	14	1
79806	M.H. SERVICES ADMINISTRATOR	1	0	1	1	0	1	0
79807	ASST REG MANAGER	1	0	1	1	0	1	0
Permanent Total		202	36	238	232	(6)	232	(6)
4100500000 - RUHS-MH-Mental Health Substan		202	36	238	232	(6)	232	(6)
4200100000 - Public Health								
Permanent								
13401	ADMISSIONS & COLLECTIONS CLERK	0	0	0	1	1	1	1
13426	SR MEDICAL RECORDS TECH	3	0	3	3	0	3	0
13487	MEDICAL RECORDS TECHNICIAN I	1	0	1	1	0	1	0
13488	MEDICAL RECORDS TECHNICIAN II	2	1	3	3	0	3	0
13489	HEALTH INFO MGMT COORDINATOR	0	1	1	1	0	1	0
13865	OFFICE ASSISTANT II	15	14	29	29	0	29	0
13866	OFFICE ASSISTANT III	28	10	38	38	0	38	0
13867	SUPV OFFICE ASSISTANT I	0	1	1	1	0	1	0
13868	SUPV OFFICE ASSISTANT II	2	0	2	2	0	2	0
13923	SECRETARY I	7	0	7	7	0	7	0
13924	SECRETARY II	3	1	4	3	(1)	3	(1)
13926	EXECUTIVE ASSISTANT II	0	0	0	1	1	1	1
13945	EXECUTIVE ASSISTANT II-AT WILL	1	0	1	1	0	1	0
15810	SR BUYER ASSISTANT	1	0	1	1	0	1	0
15811	BUYER I	0	0	0	1	1	1	1
15812	BUYER II	1	0	1	1	0	1	0
15821	SUPPORT SERVICES SUPERVISOR	0	0	0	1	1	1	1
15826	SUPPORT SERVICES TECHNICIAN	9	1	10	10	0	10	0
15857	MATERIALS MGMT MANAGER	1	0	1	1	0	1	0
15909	SR INSURANCE BILLING CLERK	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	1	2	2	0	2	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
15913	SR ACCOUNTING ASST	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	5	1	6	6	0	6	0
37566	PROGRAM COORDINATOR II	10	3	13	13	0	13	0
57748	LICENSED VOC NURSE II	10	1	11	12	1	12	1
57749	LICENSED VOC NURSE III	1	0	1	1	0	1	0
57793	HEALTH SERVICES ASST - DOPH	82	27	109	113	4	113	4
62771	BLDG MAINT SUPERVISOR	1	0	1	1	0	1	0
73457	HEALTH EDUCATION ASST I	0	1	1	1	0	1	0
73458	HEALTH EDUCATION ASST II	57	22	79	78	(1)	78	(1)
73470	COMMUNITY DENTAL HYGIENIST	0	1	1	1	0	1	0
73484	HEALTH EDUCATOR	1	1	2	2	0	2	0
73487	SR HEALTH EDUCATOR	0	1	1	1	0	1	0
73490	PROGRAM DIRECTOR	5	3	8	8	0	8	0
73557	DEP DIRECTOR	1	2	3	3	0	3	0
73804	PHYSICIAN IV	1	2	3	3	0	3	0
73864	DEP PUBLIC HEALTH OFFICER	0	1	1	1	0	1	0
73874	P.H. MEDICAL PROGRAM DIRECTOR	1	1	2	2	0	2	0
73881	DIR OF PUBLIC HEALTH	1	0	1	1	0	1	0
73923	NURSE MANAGER	1	4	5	5	0	5	0
73954	ASST COMMUNICABLE DISEASE SPEC	2	1	3	3	0	3	0
73956	COMMUNICABLE DISEASES SPEC	15	8	23	23	0	23	0
73961	SR COMMUNICABLE DISEASES SPEC	3	0	3	3	0	3	0
73970	DIR OF NURSING SERVICES - PH	1	0	1	1	0	1	0
73982	NURSE PRACTITIONER II	0	1	1	1	0	1	0
73996	PROGRAM CHIEF II	8	2	10	10	0	10	0
74023	ASST NURSE MGR	11	4	15	15	0	15	0
74040	REGISTERED NURSE II	4	1	5	5	0	5	0
74044	REGISTERED NURSE III	12	0	12	11	(1)	11	(1)
74048	REGISTERED NURSE IV	17	4	21	22	1	22	1
74052	REGISTERED NURSE V	17	18	35	35	0	35	0
74106	ADMIN SVCS ANALYST II	4	3	7	7	0	7	0
74107	PROGRAM COORDINATOR I	10	6	16	16	0	16	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	5	6	11	11	0	11	0
74115	EPIDEMIOLOGY ANALYST	6	2	8	8	0	8	0
74168	EMERGENCY SERVICES COORDINATOR	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	3	4	7	6	(1)	6	(1)
74213	ADMIN SVCS OFFICER	2	1	3	3	0	3	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74257	P.H. OFFICER	0	1	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	1	2	2	0	2	0
74554	ADMIN POLICY STRATEGIST - D	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74806	URBAN/REGIONAL PLANNER IV	1	0	1	1	0	1	0
77110	GIS RESEARCH SPECIALIST I	1	1	2	2	0	2	0
77269	INFO SECURITY ANALYST II	0	1	1	1	0	1	0
77406	RUHS COMPLIANCE PROGRAM MGR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	4	2	6	6	0	6	0
77413	SR ACCOUNTANT	1	1	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	1	2	2	0	2	0
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
77462	RESEARCH ANALYST	1	0	1	1	0	1	0
77499	FISCAL MANAGER	1	0	1	1	0	1	0
78344	SR NUTRITIONIST	1	1	2	2	0	2	0
78345	NUTRITIONIST	8	9	17	17	0	17	0
78347	SUPV NUTRITIONIST I	11	3	14	14	0	14	0
78348	SUPV NUTRITIONIST II	4	2	6	6	0	6	0
78750	P.H. MICROBIOLOGIST II	3	0	3	4	1	4	1
78755	SUPV P.H. MICROBIOLOGIST	2	0	2	2	0	2	0
78759	INFECTION PREVENTIONIST II	0	0	0	1	1	1	1
78765	PUBLIC HEALTH LAB DIRECTOR	0	1	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	0	1	1	1	0	1	0
79803	ASST HLTH DIR/BEHAVIOR-PUBLIC	1	0	1	1	0	1	0
79810	SOCIAL SVCS PRACTITIONER III	9	1	10	10	0	10	0
79837	RESEARCH SPECIALIST I	1	2	3	3	0	3	0
79838	RESEARCH SPECIALIST II	2	0	2	2	0	2	0
79861	STAFF DEVELOPMENT OFFICER	0	1	1	1	0	1	0
86117	IT BUSINESS SYS ANALYST III	5	1	6	7	1	7	1
86119	IT SUPV BUSINESS SYS ANALYST	1	0	1	1	0	1	0
86138	IT DATABASE ADMIN II	0	0	0	1	1	1	1
86164	IT SYSTEMS ADMINISTRATOR II	2	0	2	2	0	2	0
86165	IT SYSTEMS ADMINISTRATOR III	1	0	1	1	0	1	0
86167	IT SUPV SYSTEMS ADMINISTRATOR	0	0	0	1	1	1	1
86183	IT USER SUPPORT TECH II	2	0	2	2	0	2	0
86185	IT USER SUPPORT TECH III	0	0	0	2	2	2	2
86187	IT SUPV USER SUPPORT TECH	1	0	1	1	0	1	0
86216	IT MANAGER III	1	0	1	1	0	1	0
98532	SR LABORATORY ASSISTANT	4	1	5	5	0	5	0
Permanent Total		449	196	645	658	13	658	13
4200100000 - Public Health Total		449	196	645	658	13	658	13
4200200000 - California Childrens Services								
Permanent								
13625	CA CHILDREN SVCS TECH TRAINEE	4	0	4	2	(2)	2	(2)
13627	CA CHILDREN SVCS TECH II	17	1	18	20	2	20	2
13628	CA CHILDREN SVCS TECH COORD	4	0	4	4	0	4	0
13865	OFFICE ASSISTANT II	21	4	25	25	0	25	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13866	OFFICE ASSISTANT III	4	0	4	4	0	4	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
37566	PROGRAM COORDINATOR II	1	0	1	1	0	1	0
57770	PHYSICAL THERAPIST ASSISTANT	6	0	6	6	0	6	0
57771	MEDICAL THERAPY UNIT AIDE	8	1	9	9	0	9	0
57773	OCCUPATIONAL THERAPY ASST	6	0	6	6	0	6	0
57792	COMMUNITY SERVICES ASSISTANT	0	1	1	1	0	1	0
57793	HEALTH SERVICES ASST - DOPH	0	1	1	1	0	1	0
73436	OCCUPATIONAL THERAPIST II	15	1	16	16	0	16	0
73446	PHYSICAL THERAPIST II	13	2	15	15	0	15	0
73466	SR THERAPIST	2	1	3	3	0	3	0
73467	SUPV THERAPIST	9	1	10	10	0	10	0
73468	COORDINATING THERAPIST	2	0	2	2	0	2	0
73469	CHF THERAPIST FOR PHC	0	1	1	1	0	1	0
73804	PHYSICIAN IV	1	1	2	2	0	2	0
73923	NURSE MANAGER	1	0	1	1	0	1	0
74023	ASST NURSE MGR	4	1	5	5	0	5	0
74040	REGISTERED NURSE II	5	0	5	4	(1)	4	(1)
74048	REGISTERED NURSE IV	15	0	15	15	0	15	0
74052	REGISTERED NURSE V	7	1	8	9	1	9	1
74114	ADMIN SVCS ASST	2	1	3	3	0	3	0
79810	SOCIAL SVCS PRACTITIONER III	3	0	3	3	0	3	0
79811	SOCIAL SVCS SUPERVISOR I	0	1	1	1	0	1	0
79812	SOCIAL SVCS SUPERVISOR II	1	0	1	1	0	1	0
Permanent Total		152	19	171	171	0	171	0
4200200000 - California Childrens Services Tot		152	19	171	171	0	171	0
4200400000 - Environmental Health								
Permanent								
13866	OFFICE ASSISTANT III	1	1	2	2	0	2	0
13924	SECRETARY II	1	0	1	1	0	1	0
13945	EXECUTIVE ASSISTANT II-AT WILL	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	3	0	3	3	0	3	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
73542	ASST DIR OF ENVIRONMENTAL HLTH	1	0	1	1	0	1	0
73543	DIR OF ENVIRONMENTAL HEALTH	1	0	1	1	0	1	0
73545	ENV HEALTH SPEC III	4	1	5	5	0	5	0
73548	ENV HEALTH SPEC IV	2	0	2	2	0	2	0
73550	SUPV ENV HEALTH SPECIALIST	1	0	1	1	0	1	0
73557	DEP DIRECTOR	2	0	2	1	(1)	1	(1)
74199	ADMIN SVCS SUPV	2	0	2	2	0	2	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
77411	ACCOUNTANT I	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	0	1	1	1	0	1	0
Permanent Total		32	3	35	34	(1)	34	(1)
4200400000 - Environmental Health Total		32	3	35	34	(1)	34	(1)
4200420000 - Environmental Resource Mgmt								
Permanent								
13865	OFFICE ASSISTANT II	0	1	1	1	0	1	0
13866	OFFICE ASSISTANT III	7	0	7	7	0	7	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
73530	ENV HEALTH SPEC I	1	0	1	1	0	1	0
73531	ENV HEALTH SPEC I - DESERT	1	0	1	1	0	1	0
73540	ENV HEALTH SPEC II	1	0	1	1	0	1	0
73544	ENV HEALTH SPEC III - DESERT	9	1	10	10	0	10	0
73545	ENV HEALTH SPEC III	22	2	24	24	0	24	0
73546	ENV HEALTH SPEC IV - DESERT	2	0	2	2	0	2	0
73547	SUPV ENV HEALTH SPEC - DESERT	2	0	2	2	0	2	0
73548	ENV HEALTH SPEC IV	7	0	7	7	0	7	0
73550	SUPV ENV HEALTH SPECIALIST	7	0	7	7	0	7	0
73557	DEP DIRECTOR	0	0	0	1	1	1	1
73996	PROGRAM CHIEF II	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	0	0	0	1	1	1	1
79838	RESEARCH SPECIALIST II	1	0	1	1	0	1	0
98572	ENV HEALTH TECHNICIAN I	3	0	3	3	0	3	0
Permanent Total		66	4	70	72	2	72	2
4200420000 - Environmental Resource Mgmt T		66	4	70	72	2	72	2
4200430000 - District Environmental Services								
Permanent								
13865	OFFICE ASSISTANT II	2	1	3	3	0	3	0
13866	OFFICE ASSISTANT III	14	0	14	14	0	14	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
73530	ENV HEALTH SPEC I	3	0	3	2	(1)	2	(1)
73531	ENV HEALTH SPEC I - DESERT	3	1	4	4	0	4	0
73540	ENV HEALTH SPEC II	5	0	5	2	(3)	2	(3)
73541	ENV HEALTH SPEC II - DESERT	1	1	2	2	0	2	0
73544	ENV HEALTH SPEC III - DESERT	11	1	12	12	0	12	0
73545	ENV HEALTH SPEC III	21	1	22	26	4	26	4
73546	ENV HEALTH SPEC IV - DESERT	4	0	4	4	0	4	0
73547	SUPV ENV HEALTH SPEC - DESERT	3	0	3	3	0	3	0
73548	ENV HEALTH SPEC IV	5	0	5	5	0	5	0
73550	SUPV ENV HEALTH SPECIALIST	5	0	5	5	0	5	0
73996	PROGRAM CHIEF II	2	0	2	2	0	2	0
98572	ENV HEALTH TECHNICIAN I	3	0	3	4	1	4	1
98573	ENV HEALTH TECHNICIAN II	1	0	1	1	0	1	0
Permanent Total		84	5	89	90	1	90	1

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
4200430000 - District Environmental Services 1		84	5	89	90	1	90	1
4200600000 - Animal Control Services								
Permanent								
13851	ANIMAL SERVICES REPRESENTATIVE	22	2	24	24	0	24	0
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	2	0	2	0	(2)	0	(2)
13944	EXECUTIVE ASSISTANT I-AT WILL	1	0	1	1	0	1	0
15810	SR BUYER ASSISTANT	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
62341	HOUSEKEEPER	3	0	3	3	0	3	0
62380	ANIMAL CARE TECHNICIAN	26	3	29	29	0	29	0
73496	ANIMAL SERVICES DISPATCHER	5	0	5	5	0	5	0
73500	SUPV REG VETERINARY TECHNICIAN	3	0	3	3	0	3	0
73501	REGISTERED VETERINARY TECH	15	1	16	16	0	16	0
73502	ANIMAL SERVICES SUPERVISOR	5	2	7	7	0	7	0
73503	VETERINARY ASSISTANT	4	0	4	4	0	4	0
73504	SR ANIMAL CARE TECHNICIAN	5	0	5	5	0	5	0
73507	ANIMAL C & L OFFICER I	2	0	2	2	0	2	0
73509	MOBILE SPAY/NEUTER CLINIC OP	1	0	1	1	0	1	0
73510	ANIMAL C & L OFFICER II	26	5	31	31	0	31	0
73513	ANIMAL SERVICES CHIEF	6	0	6	6	0	6	0
73515	SERGEANT OF FIELD SERVICES	3	1	4	4	0	4	0
73517	LIEUTENANT OF FIELD SERVICES	5	0	5	5	0	5	0
73521	COMMANDER OF FIELD SERVICES	1	0	1	1	0	1	0
73522	ANIMAL SERVICES DIRECTOR	1	0	1	1	0	1	0
73523	CHF VETERINARIAN	1	0	1	1	0	1	0
73524	VETERINARY SURGEON	1	1	2	2	0	2	0
73557	DEP DIRECTOR	0	0	0	2	2	2	2
73996	PROGRAM CHIEF II	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74107	PROGRAM COORDINATOR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	0	1	1	1	0	1	0
79785	VOLUNTEER SVCS PROGRAM MGR	1	0	1	1	0	1	0
Permanent Total		155	16	171	171	0	171	0
4200600000 - Animal Control Services Total		155	16	171	171	0	171	0
4300100000 - RUHS								
Permanent								

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13260	MEDICAL INTERPRETER/ TRANSLATOR	12	10	22	12	(10)	12	(10)
13394	CLINICAL DOC IMPROVEMENT SUPV	1	0	1	1	0	1	0
13401	ADMISSIONS & COLLECTIONS CLERK	94	13	107	100	(7)	100	(7)
13403	HOSPITAL ADMISSIONS SUPERVISOR	0	1	1	0	(1)	0	(1)
13404	MEDICAL UNIT CLERK	58	15	73	67	(6)	67	(6)
13406	SR ADMISSIONS & COLL CLERK	5	0	5	5	0	5	0
13407	CLINICAL DOC IMPROVEMENT SPEC	3	1	4	4	0	4	0
13409	ASST DIR OF CASE MGMT & U/R	1	1	2	2	0	2	0
13414	PHARMACY TECHNICIAN I	0	2	2	0	(2)	0	(2)
13418	PHARMACY TECHNICIAN II	52	6	58	56	(2)	56	(2)
13419	ELIGIBILITY SERVICES CLERK	0	1	1	0	(1)	0	(1)
13420	SR PHARMACY TECHNICIAN	8	1	9	8	(1)	8	(1)
13425	SUPV MEDICAL TRANSPORTATN TECH	1	0	1	1	0	1	0
13426	SR MEDICAL RECORDS TECH	4	0	4	4	0	4	0
13427	QUALITY ASSURANCE COORDINATOR	1	0	1	1	0	1	0
13428	MEDICAL LIBRARY COORDINATOR	0	1	1	1	0	1	0
13431	MESSENGER	6	0	6	6	0	6	0
13432	SUPV MEDICAL RECORDS TECH	2	1	3	3	0	3	0
13433	MEDICAL TRANSPORTATION TECH	23	2	25	24	(1)	24	(1)
13434	SR MEDICAL TRANSPORTATION TECH	2	0	2	2	0	2	0
13449	MEDICAL REGISTRAR	1	3	4	4	0	4	0
13451	CERTIFIED MEDICAL RECORD CODER	18	1	19	19	0	19	0
13452	SUPV MEDICAL RECORDS CODER	1	0	1	1	0	1	0
13486	ASST MEDICAL RECORDS MANAGER	2	0	2	2	0	2	0
13487	MEDICAL RECORDS TECHNICIAN I	0	1	1	0	(1)	0	(1)
13488	MEDICAL RECORDS TECHNICIAN II	36	11	47	45	(2)	45	(2)
13489	HEALTH INFO MGMT COORDINATOR	1	0	1	1	0	1	0
13490	RUHS QUALITY ASSESSMENT MGR	0	3	3	1	(2)	1	(2)
13821	MEDICAL TRANSCRIPTIONIST II	1	7	8	1	(7)	1	(7)
13823	SUPV MEDICAL TRANSCRIPTIONIST	1	0	1	1	0	1	0
13864	OFFICE ASSISTANT I	0	2	2	2	0	2	0
13865	OFFICE ASSISTANT II	37	19	56	47	(9)	47	(9)
13866	OFFICE ASSISTANT III	42	22	64	53	(11)	53	(11)
13867	SUPV OFFICE ASSISTANT I	3	1	4	3	(1)	3	(1)
13868	SUPV OFFICE ASSISTANT II	1	1	2	2	0	2	0
13923	SECRETARY I	19	4	23	22	(1)	22	(1)
13924	SECRETARY II	14	5	19	17	(2)	17	(2)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13925	EXECUTIVE ASSISTANT I	1	1	2	1	(1)	1	(1)
13926	EXECUTIVE ASSISTANT II	0	1	1	1	0	1	0
13960	MEDICAL STAFF COORDINATOR	12	0	12	12	0	12	0
15312	REVENUE & RECOVERY TECH I	8	0	8	8	0	8	0
15313	REVENUE & RECOVERY TECH II	11	2	13	13	0	13	0
15315	REVENUE & RECOVERY SUPV I	1	0	1	1	0	1	0
15319	RUHS REVENUE CYCLE ANALYST II	3	4	7	5	(2)	5	(2)
15808	BUYER ASSISTANT	2	3	5	3	(2)	3	(2)
15811	BUYER I	3	0	3	3	0	3	0
15812	BUYER II	4	0	4	4	0	4	0
15821	SUPPORT SERVICES SUPERVISOR	2	1	3	3	0	3	0
15831	STOCK CLERK	21	2	23	23	0	23	0
15833	STOREKEEPER	5	0	5	5	0	5	0
15834	SUPV STOREKEEPER	1	0	1	1	0	1	0
15907	INSURANCE BILLING SUPV II	0	1	1	0	(1)	0	(1)
15908	INSURANCE BILLING CLERK	13	4	17	15	(2)	15	(2)
15909	SR INSURANCE BILLING CLERK	2	0	2	2	0	2	0
15912	ACCOUNTING ASSISTANT II	8	5	13	10	(3)	10	(3)
15913	SR ACCOUNTING ASST	6	3	9	7	(2)	7	(2)
15915	ACCOUNTING TECHNICIAN I	1	2	3	3	0	3	0
15916	ACCOUNTING TECHNICIAN II	2	2	4	4	0	4	0
37566	PROGRAM COORDINATOR II	0	1	1	2	1	2	1
54430	COOKS ASSISTANT	3	1	4	4	0	4	0
54431	COOK	8	0	8	8	0	8	0
54432	SR COOK	2	0	2	2	0	2	0
54433	SUPV COOK	4	1	5	2	(3)	2	(3)
54451	FOOD SVC WORKER	19	9	28	25	(3)	25	(3)
54452	SR FOOD SERVICE WORKER	22	6	28	29	1	29	1
54456	SUPV FOOD SERVICE WORKER	0	0	0	3	3	3	3
54611	LAUNDRY WORKER	3	1	4	4	0	4	0
54614	LAUNDRY SUPERVISOR	0	1	1	1	0	1	0
57745	BEHAVIORAL HLTH SPECIALIST II	9	10	19	12	(7)	12	(7)
57747	LICENSED VOC NURSE I	4	0	4	2	(2)	2	(2)
57748	LICENSED VOC NURSE II	61	30	91	85	(6)	85	(6)
57755	DIETETIC TECHNICIAN	4	2	6	4	(2)	4	(2)
57758	SURGICAL TECHNICIAN	35	14	49	44	(5)	44	(5)
57770	PHYSICAL THERAPIST ASSISTANT	5	0	5	5	0	5	0
57771	MEDICAL THERAPY UNIT AIDE	5	0	5	5	0	5	0
57773	OCCUPATIONAL THERAPY ASST	1	0	1	1	0	1	0
57776	MEDICAL ASSISTANT	40	17	57	53	(4)	53	(4)
57777	EMERGENCY DEPARTMENT TECH	26	5	31	31	0	31	0
57780	MONITORING TECHNICIAN	18	1	19	19	0	19	0
57781	NURSING ASSISTANT	131	35	166	165	(1)	165	(1)
57782	ANESTHESIOLOGY TECHNICIAN	4	1	5	5	0	5	0
57783	LEAD ANESTHESIOLOGY	1	1	2	2	0	2	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
57791	OPHTHALMOLOGY AIDE	3	1	4	4	0	4	0
57792	COMMUNITY SERVICES ASSISTANT	0	1	1	1	0	1	0
62141	GARDENER	1	1	2	2	0	2	0
62142	GROUNDWORKER LEAD WORKER	1	1	2	1	(1)	1	(1)
62171	GROUNDWORKER	2	1	3	3	0	3	0
62201	ACCESS CONTROL TECHNICIAN	2	0	2	2	0	2	0
62221	MAINTENANCE CARPENTER	2	0	2	2	0	2	0
62231	MAINTENANCE ELECTRICIAN	3	0	3	3	0	3	0
62251	MAINTENANCE PAINTER	3	0	3	3	0	3	0
62271	MAINTENANCE PLUMBER	2	0	2	2	0	2	0
62340	LEAD HOUSEKEEPER	5	2	7	7	0	7	0
62341	HOUSEKEEPER	101	7	108	108	0	108	0
62344	HOSPITAL ENV SVCS SUPV	4	0	4	4	0	4	0
62345	HOSPITAL ENV SVCS MGR	1	0	1	1	0	1	0
62346	ASST HOSPITAL ENV SVCS MGR	1	0	1	1	0	1	0
62711	AIR CONDITIONING MECHANIC	3	0	3	3	0	3	0
62735	MAINTENANCE MECHANIC	6	4	10	10	0	10	0
62750	SUPV STATIONARY ENGINEER	1	0	1	1	0	1	0
62751	STATIONARY ENGINEER	6	3	9	9	0	9	0
62769	HOSPITAL PLANT OPERATIONS MGR	1	0	1	1	0	1	0
62771	BLDG MAINT SUPERVISOR	1	1	2	2	0	2	0
72901	HOSPITAL PATIENT ADVOCATE	1	0	1	1	0	1	0
73425	MANAGER REHABILITATIVE SVCS	1	0	1	1	0	1	0
73436	OCCUPATIONAL THERAPIST II	7	1	8	7	(1)	7	(1)
73445	PHYSICAL THERAPIST I	1	0	1	1	0	1	0
73446	PHYSICAL THERAPIST II	9	2	11	9	(2)	9	(2)
73456	SPEECH-LANGUAGE PATHOLOGIST	3	0	3	4	1	4	1
73461	RECREATION THERAPIST	0	1	1	0	(1)	0	(1)
73466	SR THERAPIST	2	0	2	2	0	2	0
73467	SUPV THERAPIST	0	1	1	0	(1)	0	(1)
73476	EXERCISE PHYSIOLOGIST	1	0	1	1	0	1	0
73490	PROGRAM DIRECTOR	1	0	1	1	0	1	0
73608	CLINICAL PHARMACIST III	11	2	13	13	0	13	0
73614	ASST PHARMACY DIRECTOR	2	0	2	2	0	2	0
73615	PHARMACY DIRECTOR	1	1	2	2	0	2	0
73616	CLINICAL PHARMACIST I	50	2	52	50	(2)	50	(2)
73623	PHARMACY RESIDENT - 1ST YR-E	4	3	7	7	0	7	0
73630	PHARMACY RESIDENT - 2ND YR-E	2	12	14	14	0	14	0
73759	MGR OF INPATIENT NURSING SVCS	0	7	7	3	(4)	3	(4)
73802	PHYSICIAN II	0	2	2	1	(1)	1	(1)
73803	PHYSICIAN III	5	4	9	7	(2)	7	(2)
73804	PHYSICIAN IV	2	26	28	16	(12)	16	(12)
73834	SUPV RESEARCH SPECIALIST	0	1	1	0	(1)	0	(1)
73841	RES PHYS & SURGEON - 1ST YR-E	33	1	34	34	0	34	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
73847	ASST MEDICAL PROGRAM DIR I	2	0	2	2	0	2	0
73855	RES PHYS & SURGEON - 2ND YR-E	25	1	26	26	0	26	0
73856	RES PHYS & SURGEON - 3RD YR-E	28	18	46	46	0	46	0
73857	RES PHYS & SURGEON - 4TH YR-E	17	6	23	23	0	23	0
73858	RES PHYS & SURGEON - 5TH YR-E	11	7	18	18	0	18	0
73859	RES PHYS & SURGEON - 6TH YR-E	3	1	4	4	0	4	0
73860	RES PHYS & SURGEON - 7TH YR-E	4	67	71	6	(65)	6	(65)
73861	ASST MEDICAL PROGRAM DIR II	42	4	46	42	(4)	42	(4)
73862	MEDICAL PROGRAM DIRECTOR	5	1	6	6	0	6	0
73863	DIR OF POPULATION HEALTH	1	0	1	1	0	1	0
73866	DIR OF MEDICAL STAFF SERVICES	2	1	3	3	0	3	0
73867	MEDICAL CENTER COMPTROLLER	1	0	1	1	0	1	0
73868	ASST CEO - HEALTH SYSTEM	1	0	1	1	0	1	0
73871	EXECUTIVE DIR, REVENUE CYCLE	1	0	1	1	0	1	0
73872	EXECUTIVE DIR, RUHS AC SVCS	1	1	2	2	0	2	0
73873	ASSOC MEDICAL OFFICER	2	1	3	3	0	3	0
73875	SAR PROGRAM MANAGER	1	0	1	1	0	1	0
73876	TRAUMA PROGRAM MANAGER	0	1	1	0	(1)	0	(1)
73885	CHF OF MEDICAL SPECIALTY	0	4	4	3	(1)	3	(1)
73886	CHF MEDICAL OFFICER	1	0	1	1	0	1	0
73887	CHF OF MED SVCS, RCRMC CA & N	1	0	1	1	0	1	0
73897	EXECUTIVE DIRECTOR, RUHS	9	3	12	12	0	12	0
73900	RUHS MANAGING PSYCH - PC & RP	0	2	2	1	(1)	1	(1)
73922	CLINICAL NURSE SPECIALIST	3	1	4	4	0	4	0
73923	NURSE MANAGER	2	2	4	2	(2)	2	(2)
73925	HOUSE SUPERVISOR	8	0	8	8	0	8	0
73945	DIR OF PROFESSIONAL EDUCATION	1	0	1	1	0	1	0
73956	COMMUNICABLE DISEASES SPEC	1	0	1	1	0	1	0
73966	DIR OF NURSING SERVICES	18	8	26	21	(5)	21	(5)
73968	CHF NURSING OFFICER	1	0	1	1	0	1	0
73974	PHYSICIAN ASSISTANT II	2	0	2	3	1	3	1
73976	PHYSICIAN ASSISTANT III	3	0	3	2	(1)	2	(1)
73978	PHYSICIAN ASSISTANT FELLOWSHIP	3	0	3	3	0	3	0
73979	CLINICAL ADMN OF NRSG SVCS II	3	0	3	3	0	3	0
73998	PATIENT SVCS COORDINATOR	30	2	32	31	(1)	31	(1)
74022	CLINICAL INFORMATICS OFFICER	1	0	1	1	0	1	0
74026	ASST NURSE MGR - MC/CHC	35	22	57	42	(15)	42	(15)
74029	NURSING ED INSTRUCTOR	7	4	11	10	(1)	10	(1)
74031	NURSE PRACTITIONER II - MC/CHC	1	1	2	1	(1)	1	(1)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74032	NURSE PRACTITIONER III -MC/CHC	5	4	9	8	(1)	8	(1)
74033	NURSE PRACTITIONR III-SPCT1(D)	1	2	3	1	(2)	1	(2)
74035	PRE HOSP LIAISON NURSE	0	1	1	1	0	1	0
74039	REGISTERED NURSE I - MC/CHC	102	8	110	112	2	112	2
74043	REGISTERED NURSE II - MC/CHC	145	17	162	154	(8)	154	(8)
74047	REGISTERED NURSE III - MC/CHC	769	95	864	853	(11)	853	(11)
74057	NURSE COORDINATOR	29	1	30	29	(1)	29	(1)
74058	DECISION SUPPORT SYSTEM SPEC	1	0	1	1	0	1	0
74060	HEALTH SYSTEM NURSE CASE MGR I	10	1	11	11	0	11	0
74061	HEALTH SYSTEM NURSE CSE MGR II	6	0	6	6	0	6	0
74068	INTEGRATED CARE MANAGER	1	0	1	1	0	1	0
74071	CLINICAL ADMN OF NRSG SVCS I	0	1	1	0	(1)	0	(1)
74072	DIR OF OPERATING ROOM SVCS	0	1	1	0	(1)	0	(1)
74074	DIR OF OPERATIONS, AC & HS	3	0	3	3	0	3	0
74075	HEALTHCARE ADMIN MANAGER	1	0	1	1	0	1	0
74076	HEALTHCARE ASST ADMIN MANAGER	1	1	2	2	0	2	0
74077	RUHS CPM MANAGER	3	2	5	4	(1)	4	(1)
74078	COMMUNITY RELATIONS COORD	1	1	2	1	(1)	1	(1)
74079	COMMUNITY RELATIONS MANAGER	0	1	1	0	(1)	0	(1)
74081	DECISION SUPPORT SYST ANALYST	4	2	6	4	(2)	4	(2)
74082	DECISION SUPPORT SYSTEM MGR	1	1	2	1	(1)	1	(1)
74084	DIR, RUHS INCENTIVE PAY PROG	1	0	1	1	0	1	0
74085	RUHS P & S EXCELLENCE PRG ADMN	0	2	2	1	(1)	1	(1)
74086	DEVELOPMENT OFFICER	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	4	0	4	3	(1)	3	(1)
74106	ADMIN SVCS ANALYST II	11	3	14	15	1	15	1
74107	PROGRAM COORDINATOR I	1	1	2	2	0	2	0
74113	ADMIN SVCS MGR II	0	5	5	4	(1)	4	(1)
74114	ADMIN SVCS ASST	5	2	7	5	(2)	5	(2)
74127	SR ADMINISTRATIVE ANALYST (D)	0	1	1	0	(1)	0	(1)
74135	RUHS-MC CHF OPERATING OFFICER	1	1	2	2	0	2	0
74139	RUHS-MC CHF FINANCE OFFICER	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	4	3	7	4	(3)	4	(3)
74199	ADMIN SVCS SUPV	2	5	7	4	(3)	4	(3)
74211	HOSPITAL BUDGET REIMBURSE OFCR	0	1	1	1	0	1	0
74213	ADMIN SVCS OFFICER	9	4	13	11	(2)	11	(2)
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74250	RUHS-MC CHF EXECUTIVE OFFICER	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	1	2	1	(1)	1	(1)
74300	MEDICAL CENTER CIO	2	0	2	2	0	2	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74302	CHF CLINICAL INTEGRATION OFFCR	3	0	3	3	0	3	0
74305	CLINICAL INTEGRATION ANALYST	8	3	11	8	(3)	8	(3)
74306	RUHS DIR, INNOVATION OR INT NW	1	0	1	1	0	1	0
74307	SR DIR OF DEVELOPMENT	0	1	1	1	0	1	0
74308	DIR OF DEVELOPMENT	0	1	1	0	(1)	0	(1)
74310	GME PROGRAM COORDINATOR I	0	1	1	1	0	1	0
74314	CLINICAL INTEGRATION SUPV	3	0	3	3	0	3	0
74452	ASST MARKETING DIR, HEALTH SYS	1	0	1	1	0	1	0
74906	RUHS FACILITIES PROJ PLANNER	1	0	1	1	0	1	0
76399	DIR OF HEALTH INFORMATION	1	0	1	1	0	1	0
77269	INFO SECURITY ANALYST II	0	1	1	1	0	1	0
77270	INFO SECURITY ANALYST III	1	0	1	1	0	1	0
77406	RUHS COMPLIANCE PROGRAM MGR	2	2	4	2	(2)	2	(2)
77409	BUDGET/REIMBURSEMENT ANALYST	0	2	2	1	(1)	1	(1)
77411	ACCOUNTANT I	0	0	0	2	2	2	2
77412	ACCOUNTANT II	5	0	5	3	(2)	3	(2)
77413	SR ACCOUNTANT	0	1	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	2	0	2	2	0	2	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77450	ASST DIR PT ACCESS/PT BUS SVCS	4	1	5	5	0	5	0
77467	DIR PATIENT ACCESS/PT BUS SVC	2	0	2	2	0	2	0
77468	POLICY PROGRAM ADMINISTRATOR	1	0	1	1	0	1	0
77493	PATIENT ACCESS OR PBS SUPV	8	2	10	8	(2)	8	(2)
77495	MED CTR BUSINESS DEV DIR	0	1	1	0	(1)	0	(1)
77499	FISCAL MANAGER	0	1	1	1	0	1	0
78311	DIETITIAN I	0	1	1	1	0	1	0
78312	DIETITIAN II	11	0	11	11	0	11	0
78314	SUPV DIETITIAN	1	1	2	1	(1)	1	(1)
78335	ASST DIR OF HOSP F & N SVCS	3	0	3	3	0	3	0
78350	DIR OF HOSPITAL F & N SVCS	1	0	1	1	0	1	0
78752	INFECTION CONTROL MANAGER	1	0	1	1	0	1	0
78758	INFECTION PREVENTIONIST I	1	1	2	0	(2)	0	(2)
78759	INFECTION PREVENTIONIST II	2	2	4	0	(4)	0	(4)
78760	INFECTION PREVENTIONIST III	4	0	4	7	3	7	3
79711	CLINICAL PSYCHOLOGIST	0	1	1	1	0	1	0
79715	SR CLINICAL PSYCHOLOGIST	0	1	1	0	(1)	0	(1)
79717	BEHAVIORAL HEALTH SVC SUPV	0	2	2	1	(1)	1	(1)
79735	CHAPLAIN	1	0	1	1	0	1	0
79740	CLINICAL THERAPIST I	4	4	8	5	(3)	5	(3)
79742	CLINICAL THERAPIST II	7	2	9	8	(1)	8	(1)
79781	VOLUNTEER SVCS COORDINATOR	1	0	1	1	0	1	0
79810	SOCIAL SVCS PRACTITIONER III	20	1	21	20	(1)	20	(1)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79835	HEALTHCARE SOCIAL SVCS SUPV	1	0	1	1	0	1	0
79836	RUHS SOCIAL SERVICES DIR	1	1	2	2	0	2	0
79837	RESEARCH SPECIALIST I	0	0	0	2	2	2	2
79838	RESEARCH SPECIALIST II	4	0	4	2	(2)	2	(2)
79856	CREDENTIALLED TRAINER	11	1	12	12	0	12	0
86111	BUSINESS PROCESS ANALYST II	2	0	2	2	0	2	0
86113	IT BUSINESS SYS ANALYST I	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	4	2	6	7	1	7	1
86117	IT BUSINESS SYS ANALYST III	11	5	16	15	(1)	15	(1)
86118	BUSINESS PROCESS MGR	0	1	1	1	0	1	0
86119	IT SUPV BUSINESS SYS ANALYST	4	0	4	4	0	4	0
86124	IT COMMUNICATIONS ANALYST III	3	0	3	3	0	3	0
86131	IT COMMUNICATIONS TECH III	3	0	3	3	0	3	0
86135	IT SUPV COMMUNICATIONS TECH	1	0	1	1	0	1	0
86139	IT DATABASE ADMIN III	2	0	2	2	0	2	0
86164	IT SYSTEMS ADMINISTRATOR II	4	1	5	5	0	5	0
86165	IT SYSTEMS ADMINISTRATOR III	4	0	4	4	0	4	0
86174	IT SYSTEMS OPERATOR II	0	0	0	1	1	1	1
86175	IT SYSTEMS OPERATOR III	0	0	0	3	3	3	3
86183	IT USER SUPPORT TECH II	13	4	17	15	(2)	15	(2)
86185	IT USER SUPPORT TECH III	10	1	11	8	(3)	8	(3)
86187	IT SUPV USER SUPPORT TECH	3	0	3	3	0	3	0
86215	IT MANAGER II	2	1	3	2	(1)	2	(1)
86216	IT MANAGER III	1	1	2	2	0	2	0
86217	IT MANAGER IV	1	0	1	1	0	1	0
86247	IT MANAGER I	1	0	1	1	0	1	0
92754	MARKETING, MEDIA & COMM COORD	0	2	2	1	(1)	1	(1)
97351	MEDICAL ELECTRONICS TECHNICIAN	5	0	5	5	0	5	0
97355	SR MEDICAL ELECTRONICS TECH	1	0	1	1	0	1	0
98536	PATHOLOGY AIDE	2	1	3	2	(1)	2	(1)
98537	HISTOLOGY TECHNICIAN	2	1	3	2	(1)	2	(1)
98546	CLINICAL LAB ASSISTANT	23	0	23	23	0	23	0
98548	SR CLINICAL LAB ASSISTANT	2	0	2	2	0	2	0
98561	HOSPITAL SUPPLY TECHNICIAN	4	4	8	4	(4)	4	(4)
98564	STERILE PROCESSING MANAGER	1	0	1	1	0	1	0
98566	STERILE PROCESSING TECH I	15	2	17	17	0	17	0
98567	STERILE PROCESSING TECH II	0	1	1	1	0	1	0
98568	SR STERILE PROCESSING TECH	4	1	5	5	0	5	0
98710	CLINICAL LAB SCIENTIST I	1	0	1	1	0	1	0
98712	CLINICAL LAB SCIENTIST II	18	3	21	21	0	21	0
98713	SR CLINICAL LAB SCIENTIST	5	0	5	5	0	5	0
98714	DIR, CLINICAL LABORATORY	0	1	1	1	0	1	0
98715	CLINICAL LAB SCIENTIST - Q.C.	1	1	2	2	0	2	0
98718	PET/CT TECHNOLOGIST	2	1	3	3	0	3	0
98724	RADIOLOGIC TECHNOLOGIST II	14	3	17	16	(1)	16	(1)
98725	SR RADIOLOGIC TECHNOLOGIST	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
98726	RADIOLOGIC TECHNOLOGIST SUPV	1	0	1	1	0	1	0
98727	PACS ADMINISTRATOR	2	0	2	2	0	2	0
98731	CYTOTECHNOLOGIST	1	0	1	1	0	1	0
98733	RADIOLOGIC SPECIALIST I	2	0	2	2	0	2	0
98734	RADIOLOGIC SPECIALIST II	35	4	39	39	0	39	0
98736	RADIOLOGIC SPECIALIST SUPV	5	1	6	5	(1)	5	(1)
98740	CARDIAC SONOGRAPHER	4	0	4	4	0	4	0
98741	ELECTROCARDIOGRAPH TECH	3	1	4	4	0	4	0
98753	RESP CARE PRACT I, REG ELIG	1	0	1	1	0	1	0
98754	SUPV RESP CARE PRACTITIONER	6	0	6	6	0	6	0
98755	CARDIOPULMONARY SERVICES MGR	1	0	1	1	0	1	0
98756	ASST CHF OF RESP THERAPY	1	0	1	1	0	1	0
98757	RESP CARE PRACT II, REG	39	5	44	43	(1)	43	(1)
98761	ELECTROENCEPHALO TECH, REG	3	0	3	3	0	3	0
98789	ORTHOPEDIC TECHNICIAN	3	0	3	4	1	4	1
98790	SR ORTHOPEDIC TECHNICIAN	1	0	1	1	0	1	0
98796	DIAGNOSTIC SERVICES SUPV	0	1	1	0	(1)	0	(1)
98797	DIR OF DIAGNOSTIC IMAGING SVC	1	0	1	1	0	1	0
Permanent Total		3,049	800	3,849	3,541	(308)	3,541	(308)
4300100000 - RUHS Total		3,049	800	3,849	3,541	(308)	3,541	(308)
4300200000 - RUHS -Med Indigent Services Program								
Permanent								
13419	ELIGIBILITY SERVICES CLERK	0	1	1	0	(1)	0	(1)
13865	OFFICE ASSISTANT II	1	3	4	2	(2)	2	(2)
15317	REVENUE & RECOVERY SUPV II	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	2	2	4	2	(2)	2	(2)
15912	ACCOUNTING ASSISTANT II	1	2	3	1	(2)	1	(2)
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15920	ELIGIBILITY SPECIALIST TRAINEE	2	1	3	1	(2)	1	(2)
15921	ELIGIBILITY SPECIALIST I	4	0	4	2	(2)	2	(2)
15922	ELIGIBILITY SPECIALIST II	13	5	18	19	1	19	1
15923	ELIGIBILITY SPECIALIST III	1	1	2	2	0	2	0
15924	ELIGIBILITY SPECIALIST SUPV I	0	3	3	1	(2)	1	(2)
15925	ELIGIBILITY SPECIALIST SUPV II	2	3	5	4	(1)	4	(1)
77450	ASST DIR PT ACCESS/PT BUS SVCS	1	1	2	1	(1)	1	(1)
77467	DIR PATIENT ACCESS/PT BUS SVC	0	1	1	1	0	1	0
Permanent Total		30	23	53	39	(14)	39	(14)
4300200000 - RUHS -Med Indigent Services Prc		30	23	53	39	(14)	39	(14)
4300300000 - RUHS -Correctional Health Systems								
Permanent								
13404	MEDICAL UNIT CLERK	2	5	7	6	(1)	6	(1)
13418	PHARMACY TECHNICIAN II	6	0	6	6	0	6	0
13426	SR MEDICAL RECORDS TECH	1	0	1	1	0	1	0
13432	SUPV MEDICAL RECORDS TECH	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13487	MEDICAL RECORDS TECHNICIAN I	2	1	3	3	0	3	0
13488	MEDICAL RECORDS TECHNICIAN II	9	0	9	9	0	9	0
13490	RUHS QUALITY ASSESSMENT MGR	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
13924	SECRETARY II	1	0	1	1	0	1	0
57731	DENTAL ASSISTANT	2	0	2	2	0	2	0
57749	LICENSED VOC NURSE III	49	16	65	65	0	65	0
73616	CLINICAL PHARMACIST I	1	0	1	1	0	1	0
73785	PHYSICIAN II - DHS	1	2	3	3	0	3	0
73786	PHYSICIAN III - DHS	0	1	1	1	0	1	0
73787	PHYSICIAN IV - DHS	2	1	3	3	0	3	0
73840	CORRECTIONAL HLTHCARE MED DIR	0	1	1	1	0	1	0
73877	DENTIST	1	0	1	1	0	1	0
73878	CHF OF DENTISTRY	1	0	1	1	0	1	0
73955	INSTITUTIONAL NURSE	117	33	150	150	0	150	0
73963	SUPV INSTITUTIONAL NURSE	3	2	5	5	0	5	0
73966	DIR OF NURSING SERVICES	0	1	1	1	0	1	0
73969	SR INSTITUTIONAL NURSE	8	6	14	14	0	14	0
74029	NURSING ED INSTRUCTOR	0	1	1	1	0	1	0
74031	NURSE PRACTITIONER II - MC/CHC	0	1	1	1	0	1	0
74032	NURSE PRACTITIONER III -MC/CHC	5	2	7	7	0	7	0
74039	REGISTERED NURSE I - MC/CHC	1	0	1	1	0	1	0
74093	CORRECTIONAL HEALTHCARE ADMIN	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	0	3	3	3	0	3	0
86115	IT BUSINESS SYS ANALYST II	0	1	1	1	0	1	0
86117	IT BUSINESS SYS ANALYST III	1	1	2	2	0	2	0
86183	IT USER SUPPORT TECH II	2	1	3	3	0	3	0
98724	RADIOLOGIC TECHNOLOGIST II	2	0	2	2	0	2	0
Permanent Total		222	79	301	300	(1)	300	(1)
4300300000 - RUHS -Correctional Health Syste		222	79	301	300	(1)	300	(1)
4300600000 - RUHS-Community Health Clinics								
Permanent								
13401	ADMISSIONS & COLLECTIONS CLERK	81	7	88	90	2	90	2
13406	SR ADMISSIONS & COLL CLERK	0	1	1	1	0	1	0
13418	PHARMACY TECHNICIAN II	3	1	4	3	(1)	3	(1)
13426	SR MEDICAL RECORDS TECH	0	1	1	1	0	1	0
13427	QUALITY ASSURANCE COORDINATOR	1	0	1	1	0	1	0
13451	CERTIFIED MEDICAL RECORD CODER	0	1	1	0	(1)	0	(1)
13865	OFFICE ASSISTANT II	26	3	29	28	(1)	28	(1)
13866	OFFICE ASSISTANT III	1	3	4	4	0	4	0
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
13923	SECRETARY I	1	1	2	2	0	2	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13924	SECRETARY II	2	1	3	3	0	3	0
15312	REVENUE & RECOVERY TECH I	4	0	4	4	0	4	0
15313	REVENUE & RECOVERY TECH II	1	0	1	1	0	1	0
15317	REVENUE & RECOVERY SUPV II	0	1	1	1	0	1	0
15908	INSURANCE BILLING CLERK	3	0	3	3	0	3	0
57731	DENTAL ASSISTANT	7	6	13	15	2	15	2
57745	BEHAVIORAL HLTH SPECIALIST II	0	11	11	1	(10)	1	(10)
57747	LICENSED VOC NURSE I	1	0	1	1	0	1	0
57748	LICENSED VOC NURSE II	59	28	87	78	(9)	78	(9)
57749	LICENSED VOC NURSE III	7	0	7	7	0	7	0
57776	MEDICAL ASSISTANT	127	20	147	147	0	147	0
57792	COMMUNITY SERVICES ASSISTANT	6	7	13	13	0	13	0
62340	LEAD HOUSEKEEPER	5	2	7	7	0	7	0
62341	HOUSEKEEPER	13	2	15	15	0	15	0
72901	HOSPITAL PATIENT ADVOCATE	1	0	1	1	0	1	0
73470	COMMUNITY DENTAL HYGIENIST	0	1	1	1	0	1	0
73616	CLINICAL PHARMACIST I	3	1	4	3	(1)	3	(1)
73790	NURSE PRACTITIONER III-DESERT	4	0	4	4	0	4	0
73794	PHYSICIAN IV - DESERT	2	3	5	5	0	5	0
73797	PHYSICIAN ASST III - DESERT	1	1	2	2	0	2	0
73802	PHYSICIAN II	1	0	1	1	0	1	0
73803	PHYSICIAN III	2	0	2	4	2	4	2
73804	PHYSICIAN IV	21	13	34	32	(2)	32	(2)
73818	STAFF PSYCHIATRIST III	1	0	1	1	0	1	0
73819	STAFF PSYCHIATRIST IV	0	11	11	11	0	11	0
73847	ASST MEDICAL PROGRAM DIR I	0	1	1	1	0	1	0
73861	ASST MEDICAL PROGRAM DIR II	6	4	10	10	0	10	0
73862	MEDICAL PROGRAM DIRECTOR	0	5	5	5	0	5	0
73873	ASSOC MEDICAL OFFICER	3	1	4	4	0	4	0
73877	DENTIST	1	4	5	6	1	6	1
73878	CHF OF DENTISTRY	1	0	1	1	0	1	0
73900	RUHS MANAGING PSYCH - PC & RP	1	0	1	1	0	1	0
73923	NURSE MANAGER	1	1	2	1	(1)	1	(1)
73945	DIR OF PROFESSIONAL EDUCATION	0	1	1	1	0	1	0
73966	DIR OF NURSING SERVICES	1	0	1	1	0	1	0
73974	PHYSICIAN ASSISTANT II	1	0	1	1	0	1	0
73976	PHYSICIAN ASSISTANT III	4	2	6	6	0	6	0
73982	NURSE PRACTITIONER II	4	1	5	7	2	7	2
73984	NURSE PRACTITIONER III	5	1	6	5	(1)	5	(1)
73998	PATIENT SVCS COORDINATOR	18	3	21	21	0	21	0
74039	REGISTERED NURSE I - MC/CHC	0	1	1	2	1	2	1
74043	REGISTERED NURSE II - MC/CHC	3	2	5	3	(2)	3	(2)
74047	REGISTERED NURSE III - MC/CHC	20	7	27	27	0	27	0
74057	NURSE COORDINATOR	5	9	14	6	(8)	6	(8)
74074	DIR OF OPERATIONS, AC & HS	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74075	HEALTHCARE ADMIN MANAGER	9	5	14	13	(1)	13	(1)
74076	HEALTHCARE ASST ADMIN MANAGER	3	10	13	12	(1)	12	(1)
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	0	1	1	0	(1)	0	(1)
77467	DIR PATIENT ACCESS/PT BUS SVC	1	0	1	1	0	1	0
78312	DIETITIAN II	3	2	5	4	(1)	4	(1)
78345	NUTRITIONIST	0	2	2	0	(2)	0	(2)
79742	CLINICAL THERAPIST II	10	15	25	25	0	25	0
98723	RADIOLOGIC TECHNOLOGIST I	1	0	1	1	0	1	0
98724	RADIOLOGIC TECHNOLOGIST II	2	0	2	2	0	2	0
98734	RADIOLOGIC SPECIALIST II	5	0	5	5	0	5	0
98789	ORTHOPEDIC TECHNICIAN	2	0	2	2	0	2	0
Permanent Total		499	204	703	670	(33)	670	(33)
4300600000 - RUHS-Community Health Clinics		499	204	703	670	(33)	670	(33)
4500100000 - Department of Waste Resources								
Permanent								
13325	GATE SERVICES ASSISTANT	12	5	17	17	0	17	0
13326	SR GATE SERVICES ASST	3	0	3	4	1	4	1
13327	GATE FEE PROGRAM SUPERVISOR	1	1	2	2	0	2	0
13417	FLEET SERVICES ASSISTANT	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	3	0	3	3	0	3	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
13925	EXECUTIVE ASSISTANT I	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	0	1	1	1	0	1	0
15811	BUYER I	1	1	2	1	(1)	1	(1)
15812	BUYER II	0	1	1	1	0	1	0
15824	EQUIPMENT PARTS HELPER	1	0	1	1	0	1	0
15825	EQUIPMENT PARTS STOREKEEPER	0	1	1	1	0	1	0
15828	WAREHOUSE SUPERVISOR	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	2	1	3	3	0	3	0
15913	SR ACCOUNTING ASST	4	0	4	5	1	5	1
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
33228	ENVIRONMENTAL COMPLIANCE MGR	1	0	1	1	0	1	0
62251	MAINTENANCE PAINTER	2	0	2	2	0	2	0
62901	MECHANICS HELPER	0	0	0	1	1	1	1
62920	EQUIPMENT MAINT WORKER	5	2	7	5	(2)	5	(2)
62951	GARAGE ATTENDANT	1	0	1	1	0	1	0
66406	AUTOMOTIVE MECHANIC I	1	0	1	1	0	1	0
66411	AUTOMOTIVE MECHANIC II	2	0	2	2	0	2	0
66413	EQUIPMENT SERVICE SUPV	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
66415	AUTOMOTIVE SERVICE SUPERVISOR	1	0	1	1	0	1	0
66441	TRUCK MECHANIC	3	0	3	3	0	3	0
66450	HEAVY EQUIPMENT MECHANIC-WASTE	1	1	2	2	0	2	0
66456	SR HEAVY EQUIPMENT MECH-WASTE	3	1	4	4	0	4	0
66502	CREW LEAD WORKER	18	5	23	23	0	23	0
66507	OPS & MAINT SUPERVISOR	13	1	14	14	0	14	0
66512	EQUIPMENT OPERATOR II	22	2	24	25	1	25	1
66513	SR EQUIPMENT OPERATOR	6	0	6	7	1	7	1
66529	MAINTENANCE & CONST WRKR	21	15	36	38	2	38	2
66570	RECYCLING SPECIALIST I	2	0	2	2	0	2	0
66571	RECYCLING SPECIALIST II	3	0	3	5	2	5	2
66575	LANDFILL SAFETY MONITOR	8	2	10	10	0	10	0
73561	HAZARDOUS WASTE INSP I	2	1	3	2	(1)	2	(1)
73562	HAZARDOUS WASTE INSP II	5	0	5	6	1	6	1
73563	SR HAZARDOUS WASTE INSPECTOR	2	1	3	3	0	3	0
74105	ADMIN SVCS ANALYST I	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	0	0	0	1	1	1	1
74113	ADMIN SVCS MGR II	0	0	0	1	1	1	1
74114	ADMIN SVCS ASST	2	1	3	3	0	3	0
74191	ADMIN SVCS MGR I	1	1	2	1	(1)	1	(1)
74195	SUPV RECYCLING SPECIALIST	0	0	0	1	1	1	1
74198	WASTE MGMT PROGRAM COORDINATOR	5	1	6	6	0	6	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74806	URBAN/REGIONAL PLANNER IV	2	0	2	2	0	2	0
74813	PLANNING DIVISION MANAGER	1	0	1	1	0	1	0
74999	COMMERCIAL & HEAVY EQUIP T.O.	2	0	2	2	0	2	0
76420	JUNIOR ENGINEER	1	1	2	0	(2)	0	(2)
76421	ASST ENGINEER	3	1	4	1	(3)	1	(3)
76422	ASST CIVIL ENGINEER	0	4	4	8	4	8	4
76423	ASSOC ENGINEER	1	0	1	1	0	1	0
76424	ASSOC CIVIL ENGINEER	4	0	4	5	1	5	1
76425	SR CIVIL ENGINEER	5	0	5	5	0	5	0
76441	WASTE MGMT PRINCIPAL ENG	2	0	2	2	0	2	0
76476	PUBLIC WRKS GOV'T AFFAIRS OFCR	1	0	1	1	0	1	0
76478	ASST CHF WASTE MGMT ENGINEER	1	0	1	1	0	1	0
76611	ASST GENERAL MGR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	2	1	2	1
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77499	FISCAL MANAGER	0	1	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	1	0	1	4	3	4	3

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86111	BUSINESS PROCESS ANALYST II	0	0	0	1	1	1	1
97421	ENGINEERING AIDE	2	0	2	1	(1)	1	(1)
97432	ENGINEERING TECH II	8	2	10	12	2	12	2
97433	SR ENG TECH	5	1	6	6	0	6	0
Permanent Total		211	55	266	280	14	280	14
4500100000 - Department of Waste Resources		211	55	266	280	14	280	14
5100100000 - Administration DPSS								
Permanent								
13131	SR HUMAN RESOURCES CLERK	4	1	5	4	(1)	4	(1)
13396	CUSTOMER SUPPORT REP II	23	4	27	31	4	31	4
13397	CUSTOMER SUPPORT REP III	2	1	3	3	0	3	0
13398	LEAD CUSTOMER SUPPORT REP	1	1	2	2	0	2	0
13399	SUPV CUSTOMER SUPPORT REP	5	1	6	6	0	6	0
13416	DPSS OFFICE SUPPORT SUPV	73	9	82	82	0	82	0
13419	ELIGIBILITY SERVICES CLERK	181	50	231	231	0	231	0
13439	HUMAN RESOURCES CLERK	2	0	2	2	0	2	0
13601	ELIGIBILITY TECHNICIAN I	328	86	414	378	(36)	378	(36)
13602	ELIGIBILITY TECHNICIAN II	640	111	751	838	87	838	87
13603	ELIGIBILITY TECHNICIAN III	186	35	221	221	0	221	0
13604	ELIGIBILITY SUPERVISOR	148	17	165	165	0	165	0
13609	SUPV PROGRAM SPECIALIST	13	2	15	15	0	15	0
13865	OFFICE ASSISTANT II	48	13	61	62	1	62	1
13866	OFFICE ASSISTANT III	359	41	400	400	0	400	0
13923	SECRETARY I	55	6	61	61	0	61	0
13924	SECRETARY II	18	2	20	20	0	20	0
13926	EXECUTIVE ASSISTANT II	0	1	1	1	0	1	0
15312	REVENUE & RECOVERY TECH I	2	0	2	2	0	2	0
15313	REVENUE & RECOVERY TECH II	4	2	6	6	0	6	0
15317	REVENUE & RECOVERY SUPV II	1	1	2	2	0	2	0
15808	BUYER ASSISTANT	0	1	1	1	0	1	0
15811	BUYER I	2	0	2	2	0	2	0
15812	BUYER II	2	0	2	2	0	2	0
15820	SR SUPPORT SERVICES TECHNICIAN	2	0	2	2	0	2	0
15821	SUPPORT SERVICES SUPERVISOR	2	0	2	2	0	2	0
15826	SUPPORT SERVICES TECHNICIAN	8	0	8	8	0	8	0
15833	STOREKEEPER	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	4	0	4	4	0	4	0
15913	SR ACCOUNTING ASST	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	20	6	26	26	0	26	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
15917	SUPV ACCOUNTING TECHNICIAN	5	2	7	7	0	7	0
37570	INVESTIGATIVE TECH I	2	0	2	3	1	3	1
37571	INVESTIGATIVE TECH II	26	8	34	33	(1)	33	(1)
37572	SR INVESTIGATIVE TECHNICIAN	9	0	9	9	0	9	0
37573	SUPV INVESTIGATIVE TECH	6	1	7	7	0	7	0
37587	WELFARE FRAUD INV MGR-B	1	1	2	2	0	2	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
37591	WELFARE FRAUD INVESTIGATOR	5	3	8	8	0	8	0
37594	WELFARE FRAUD INVESTIGATOR-A	1	0	1	1	0	1	0
37595	WELFARE FRAUD INVESTIGATOR-B	11	5	16	16	0	16	0
37597	DPSS CHF OF INVESTIGATIONS-B	1	0	1	1	0	1	0
37598	SUPV WELFARE FRAUD INV - A	0	0	0	1	1	1	1
37599	SUPV WELFARE FRAUD INV - B	2	0	2	3	1	3	1
57726	SOCIAL SERVICES ASSISTANT	60	40	100	98	(2)	98	(2)
57792	COMMUNITY SERVICES ASSISTANT	8	0	8	8	0	8	0
62423	PRINTING TECH SPECIALIST II	1	0	1	1	0	1	0
62424	SR PRINTING TECHNOLOGY SPEC	1	0	1	1	0	1	0
73834	SUPV RESEARCH SPECIALIST	4	0	4	5	1	5	1
74105	ADMIN SVCS ANALYST I	10	0	10	6	(4)	6	(4)
74106	ADMIN SVCS ANALYST II	53	6	59	61	2	61	2
74113	ADMIN SVCS MGR II	11	4	15	15	0	15	0
74114	ADMIN SVCS ASST	17	8	25	25	0	25	0
74121	ADMIN ANALYST (D)	5	0	5	5	0	5	0
74127	SR ADMINISTRATIVE ANALYST (D)	4	0	4	4	0	4	0
74152	COMMUNITY PROGRAM SPEC II	9	1	10	9	(1)	9	(1)
74158	SR COMMUNITY PROG SPECIALIST	1	0	1	1	0	1	0
74168	EMERGENCY SERVICES COORDINATOR	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	4	4	8	8	0	8	0
74199	ADMIN SVCS SUPV	10	2	12	12	0	12	0
74213	ADMIN SVCS OFFICER	8	5	13	13	0	13	0
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74234	SR PUBLIC INFO SPECIALIST	1	0	1	1	0	1	0
74243	ASST DIR OF PUBLIC SOCIAL SVCS	5	0	5	5	0	5	0
74248	DIR OF PUBLIC SOCIAL SERVICES	0	1	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	10	5	15	15	0	15	0
74904	DPSS FACILITIES PROJ PLANNER	7	0	7	7	0	7	0
76613	FACILITIES SUPPORT SUPERVISOR	2	0	2	2	0	2	0
76614	FACILITIES PLANNING SUPERVISOR	1	1	2	2	0	2	0
77411	ACCOUNTANT I	1	0	1	2	1	2	1
77412	ACCOUNTANT II	12	2	14	13	(1)	13	(1)
77413	SR ACCOUNTANT	11	3	14	16	2	16	2
77414	PRINCIPAL ACCOUNTANT	10	1	11	11	0	11	0
77419	SYSTEMS ACCOUNTANT II	3	0	3	4	1	4	1
77427	DPSS SR INTERNAL AUDITOR	7	2	9	9	0	9	0
77471	PARENT/YOUTH PARTNER	7	0	7	7	0	7	0
77476	MANAGING DIR OF PUB SOC SVC	1	0	1	1	0	1	0
77499	FISCAL MANAGER	4	0	4	4	0	4	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77623	SR ADMINISTRATIVE SVCS ANALYST	3	2	5	5	0	5	0
79717	BEHAVIORAL HEALTH SVC SUPV	1	0	1	1	0	1	0
79742	CLINICAL THERAPIST II	0	1	1	1	0	1	0
79802	SR EMPLOYMENT SVCS COUNSELOR	37	3	40	40	0	40	0
79810	SOCIAL SVCS PRACTITIONER III	770	182	952	952	0	952	0
79811	SOCIAL SVCS SUPERVISOR I	25	5	30	30	0	30	0
79812	SOCIAL SVCS SUPERVISOR II	175	43	218	218	0	218	0
79815	PROGRAM SPECIALIST II, CSS	24	7	31	31	0	31	0
79819	PROGRAM SPECIALIST II	43	6	49	49	0	49	0
79820	SR PROGRAM SPECIALIST	12	4	16	16	0	16	0
79821	APPEALS SPECIALIST	17	1	18	18	0	18	0
79837	RESEARCH SPECIALIST I	3	2	5	5	0	5	0
79838	RESEARCH SPECIALIST II	9	2	11	11	0	11	0
79842	SUPV APPEALS SPECIALIST	1	2	3	3	0	3	0
79859	SUPV STAFF DEVELOPMENT OFFICER	2	0	2	2	0	2	0
79860	COMPUTER BASED TRAINING OFFCR	5	2	7	7	0	7	0
79861	STAFF DEVELOPMENT OFFICER	8	2	10	10	0	10	0
79862	COMPUTER BASED TRAINING SUPV	1	0	1	1	0	1	0
79863	STAFF DEVELOPMENT MANAGER	1	0	1	1	0	1	0
79871	INTAKE SPECIALIST TRAINEE	1	1	2	1	(1)	1	(1)
79872	INTAKE SPECIALIST	29	2	31	32	1	32	1
79873	SOCIAL SVCS PRACTITIONER I	76	11	87	67	(20)	67	(20)
79874	SOCIAL SVCS PRACTITIONER II	75	33	108	127	19	127	19
79881	TRAINING OFFICER	11	2	13	13	0	13	0
79882	SR TRAINING OFFICER	1	0	1	1	0	1	0
79883	REGIONAL MGR, SOCIAL SERVICES	44	2	46	46	0	46	0
79885	DEP DIR OF PUBLIC SOCIAL SVCS	13	2	15	15	0	15	0
79886	SOCIAL SERVICE PLANNER	7	0	7	7	0	7	0
79890	SUPV EMPLOYMENT SVCS COUNSELOR	31	3	34	34	0	34	0
79891	EMPLOYMENT SVCS COUNSELOR II	147	30	177	173	(4)	173	(4)
79892	EMPLOYMENT SVCS COUNSELOR I	33	3	36	37	1	37	1
79894	REGIONAL MGR, SELF SUFF & AP	29	4	33	33	0	33	0
86111	BUSINESS PROCESS ANALYST II	8	0	8	8	0	8	0
86118	BUSINESS PROCESS MGR	1	1	2	2	0	2	0
92701	GRAPHIC ARTS ILLUSTRATOR	3	0	3	3	0	3	0
98555	IT FORENSICS EXAMINER III	1	0	1	1	0	1	0
Permanent Total		4,143	854	4,997	5,049	52	5,049	52
5100100000 - Administration DPSS Total		4,143	854	4,997	5,049	52	5,049	52
5300100000 - Office On Aging-Title III								
Permanent								
13609	SUPV PROGRAM SPECIALIST	1	1	2	2	0	2	0
13865	OFFICE ASSISTANT II	3	1	4	4	0	4	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13866	OFFICE ASSISTANT III	1	1	2	2	0	2	0
13867	SUPV OFFICE ASSISTANT I	0	0	0	1	1	1	1
13868	SUPV OFFICE ASSISTANT II	2	1	3	2	(1)	2	(1)
13944	EXECUTIVE ASSISTANT I-AT WILL	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	2	0	2	2	0	2	0
57710	SR CITIZEN NUTRITN PRG STE MGR	1	0	1	1	0	1	0
57711	SR CITIZEN NUTRITION PROG ASST	2	0	2	2	0	2	0
57729	OFFICE ON AGING SERVICES ASST	12	3	15	15	0	15	0
73458	HEALTH EDUCATION ASST II	1	0	1	1	0	1	0
74036	REGISTERED NURSE I	3	0	3	3	0	3	0
74040	REGISTERED NURSE II	0	1	1	1	0	1	0
74091	OFFICE ON AGING PROGRM SPEC II	4	0	4	5	1	5	1
74105	ADMIN SVCS ANALYST I	3	0	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	1	1	2	1	(1)	1	(1)
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74288	DEP DIR FOR ADMINISTRATION	1	0	1	1	0	1	0
74289	DEP DIR OF PROGRAMS & OPS	1	0	1	1	0	1	0
74290	DIR OF OFFICE ON AGING	1	0	1	1	0	1	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77468	POLICY PROGRAM ADMINISTRATOR	1	0	1	1	0	1	0
78345	NUTRITIONIST	1	0	1	1	0	1	0
79717	BEHAVIORAL HEALTH SVC SUPV	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	0	1	1	1	0	1	0
79810	SOCIAL SVCS PRACTITIONER III	15	5	20	22	2	22	2
79812	SOCIAL SVCS SUPERVISOR II	3	0	3	3	0	3	0
79820	SR PROGRAM SPECIALIST	1	1	2	2	0	2	0
79873	SOCIAL SVCS PRACTITIONER I	1	1	2	2	0	2	0
79874	SOCIAL SVCS PRACTITIONER II	1	3	4	3	(1)	3	(1)
79883	REGIONAL MGR, SOCIAL SERVICES	1	0	1	1	0	1	0
Permanent Total		71	20	91	92	1	92	1
5300100000 - Office On Aging-Title III Total		71	20	91	92	1	92	1
5400100000 - Veterans Services								
Permanent								
13865	OFFICE ASSISTANT II	4	0	4	4	0	4	0
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
13867	SUPV OFFICE ASSISTANT I	1	0	1	1	0	1	0
13944	EXECUTIVE ASSISTANT I-AT WILL	1	0	1	1	0	1	0
74210	DIR OF VETERANS SERVICES	1	0	1	1	0	1	0
79911	VETERANS SERVICES REP I	0	1	1	2	1	2	1
79912	VETERANS SERVICES REP II	5	2	7	6	(1)	6	(1)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
79913	SR VETERANS SERVICES REP	3	0	3	3	0	3	0
79915	ASST DIR OF VETERANS SVCS	1	0	1	1	0	1	0
Permanent Total		16	4	20	20	0	20	0
5400100000 - Veterans Services Total		16	4	20	20	0	20	0
5500100000 - Housing, Homeless, Wrkfrce Sol								
Permanent								
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
13944	EXECUTIVE ASSISTANT I-AT WILL	1	0	1	1	0	1	0
74231	ASST DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	0	1	1	1	0	1	0
97467	DIR OF HHPW SOLUTIONS	1	0	1	1	0	1	0
Permanent Total		3	2	5	4	(1)	4	(1)
5500100000 - Housing, Homeless, Wrkfrce Sol		3	2	5	4	(1)	4	(1)
5500300000 - HHW-Continuum of Care								
Permanent								
74106	ADMIN SVCS ANALYST II	7	0	7	7	0	7	0
74114	ADMIN SVCS ASST	0	2	2	2	0	2	0
74152	COMMUNITY PROGRAM SPEC II	1	0	1	1	0	1	0
74191	ADMIN SVCS MGR I	0	0	0	2	2	2	2
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	2	0	2	2	0	2	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	0	0	0	1	1	1	1
79818	PROGRAM SPECIALIST I	1	0	1	1	0	1	0
79819	PROGRAM SPECIALIST II	1	0	1	1	0	1	0
79820	SR PROGRAM SPECIALIST	1	1	2	2	0	2	0
79837	RESEARCH SPECIALIST I	1	0	1	1	0	1	0
79886	SOCIAL SERVICE PLANNER	1	0	1	1	0	1	0
86111	BUSINESS PROCESS ANALYST II	1	0	1	1	0	1	0
Permanent Total		19	3	22	25	3	25	3
5500300000 - HHW-Continuum of Care Total		19	3	22	25	3	25	3
5500400000 - Workforce Development								
Permanent								
13865	OFFICE ASSISTANT II	3	3	6	6	0	6	0
13866	OFFICE ASSISTANT III	6	2	8	8	0	8	0
13924	SECRETARY II	1	1	2	1	(1)	1	(1)
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
15916	ACCOUNTING TECHNICIAN II	1	0	1	1	0	1	0
74183	DEVELOPMENT SPECIALIST I	8	4	12	12	0	12	0
74184	DEVELOPMENT SPECIALIST II	14	4	18	18	0	18	0
74185	DEVELOPMENT SPECIALIST III	13	4	17	17	0	17	0
74186	SUPV DEVELOPMENT SPECIALIST	7	3	10	10	0	10	0
74221	PRINCIPAL DEVELOPMENT SPEC	2	1	3	3	0	3	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77411	ACCOUNTANT I	2	0	2	2	0	2	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77412	ACCOUNTANT II	1	1	2	2	0	2	0
77413	SR ACCOUNTANT	0	1	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	0	1	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
Permanent Total		62	25	87	86	(1)	86	(1)
5500400000 - Workforce Development Total		62	25	87	86	(1)	86	(1)
5500500000 - HHW-Local Initiative Admin DCA								
Permanent								
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
13923	SECRETARY I	0	1	1	0	(1)	0	(1)
13929	EXECUTIVE SECRETARY	1	0	1	1	0	1	0
15811	BUYER I	0	1	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	1	0	1	0
57792	COMMUNITY SERVICES ASSISTANT	5	0	5	5	0	5	0
73490	PROGRAM DIRECTOR	0	1	1	0	(1)	0	(1)
73996	PROGRAM CHIEF II	0	1	1	0	(1)	0	(1)
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0
74151	COMMUNITY PROGRAM SPEC I	3	0	3	3	0	3	0
74152	COMMUNITY PROGRAM SPEC II	2	0	2	2	0	2	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	0	0	0	1	1	1	1
74294	CAP DIVISION MANAGER	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	0	1	1	1	0	1	0
77412	ACCOUNTANT II	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
Permanent Total		19	7	26	24	(2)	24	(2)
5500500000 - HHW-Local Initiative Admin DCA		19	7	26	24	(2)	24	(2)
5500600000 - HHW-DCA-Local Initiative Program								
Permanent								
13865	OFFICE ASSISTANT II	0	1	1	1	0	1	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
57792	COMMUNITY SERVICES ASSISTANT	15	0	15	15	0	15	0
62712	LEAD AIR CONDITIONING MECHANIC	2	0	2	2	0	2	0
73490	PROGRAM DIRECTOR	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	4	0	4	4	0	4	0
74151	COMMUNITY PROGRAM SPEC I	1	0	1	1	0	1	0
74152	COMMUNITY PROGRAM SPEC II	1	0	1	1	0	1	0
74158	SR COMMUNITY PROG SPECIALIST	1	0	1	1	0	1	0
77412	ACCOUNTANT II	0	1	1	0	(1)	0	(1)
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
97463	HOUSING SPECIALIST II	4	2	6	5	(1)	5	(1)
97464	HOUSING SPECIALIST III	1	0	1	1	0	1	0
Permanent Total		32	4	36	34	(2)	34	(2)

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
5500600000 - HHW-DCA-Local Initiative Progra		32	4	36	34	(2)	34	(2)
5500700000 - HHW-DCA-Other Programs								
Permanent								
74158	SR COMMUNITY PROG SPECIALIST	1	0	1	1	0	1	0
74163	COMMUNITY ACTION PROGRAM SUPV	0	0	0	1	1	1	1
Permanent Total		1	0	1	2	1	2	1
5500700000 - HHW-DCA-Other Programs Total		1	0	1	2	1	2	1
5500900000 - HHW-HUD-CDBG Home Grants								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	0	0	0	1	1	1	1
74183	DEVELOPMENT SPECIALIST I	1	1	2	2	0	2	0
74184	DEVELOPMENT SPECIALIST II	1	1	2	1	(1)	1	(1)
74185	DEVELOPMENT SPECIALIST III	1	1	2	1	(1)	1	(1)
74186	SUPV DEVELOPMENT SPECIALIST	3	0	3	4	1	4	1
74221	PRINCIPAL DEVELOPMENT SPEC	1	0	1	1	0	1	0
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
77411	ACCOUNTANT I	1	0	1	0	(1)	0	(1)
77412	ACCOUNTANT II	0	0	0	1	1	1	1
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	0	0	0	1	1	1	1
77497	FISCAL ANALYST	1	0	1	1	0	1	0
Permanent Total		12	3	15	16	1	16	1
5500900000 - HHW-HUD-CDBG Home Grants T		12	3	15	16	1	16	1
5600100000 - Housing Authority								
Permanent								
13864	OFFICE ASSISTANT I	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	5	4	9	7	(2)	7	(2)
13866	OFFICE ASSISTANT III	1	0	1	2	1	2	1
15915	ACCOUNTING TECHNICIAN I	2	0	2	2	0	2	0
15916	ACCOUNTING TECHNICIAN II	2	0	2	2	0	2	0
62730	BLDG MAINT WORKER	1	0	1	1	0	1	0
62731	SR BUILDING MAINTENANCE WORKER	1	0	1	1	0	1	0
62732	BLDG MAINT SUPERINTENDENT	1	0	1	1	0	1	0
66533	HOUSING AUTHORITY MNT WKR (D)	5	1	6	5	(1)	5	(1)
74183	DEVELOPMENT SPECIALIST I	1	1	2	1	(1)	1	(1)
74184	DEVELOPMENT SPECIALIST II	3	0	3	3	0	3	0
74185	DEVELOPMENT SPECIALIST III	0	0	0	1	1	1	1
74186	SUPV DEVELOPMENT SPECIALIST	8	2	10	11	1	11	1
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74221	PRINCIPAL DEVELOPMENT SPEC	3	1	4	4	0	4	0
76610	DEP DIR OF B & C SVCS, HHPWS	1	0	1	1	0	1	0
77411	ACCOUNTANT I	1	1	2	1	(1)	1	(1)
77412	ACCOUNTANT II	1	3	4	4	0	4	0
77413	SR ACCOUNTANT	2	0	2	2	0	2	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77416	SUPV ACCOUNTANT	1	0	1	1	0	1	0
77497	FISCAL ANALYST	0	0	0	1	1	1	1
77499	FISCAL MANAGER	1	0	1	1	0	1	0
97460	HOUSING PROGRAM ASSISTANT I	5	1	6	5	(1)	5	(1)
97461	HOUSING PROGRAM ASSISTANT II	1	0	1	1	0	1	0
97462	HOUSING SPECIALIST I	29	6	35	37	2	37	2
97463	HOUSING SPECIALIST II	13	2	15	15	0	15	0
97464	HOUSING SPECIALIST III	9	0	9	9	0	9	0
97465	PROPERTY MANAGER	3	0	3	3	0	3	0
Permanent Total		102	22	124	124	0	124	0
5600100000 - Housing Authority Total		102	22	124	124	0	124	0
6300100000 - Cooperative Extension								
Permanent								
13864	OFFICE ASSISTANT I	0	1	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
13944	EXECUTIVE ASSISTANT I-AT WILL	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	1	0	1	1	0	1	0
79781	VOLUNTEER SVCS COORDINATOR	1	0	1	2	1	2	1
Permanent Total		3	2	5	5	0	5	0
6300100000 - Cooperative Extension Total		3	2	5	5	0	5	0
7200100000 - FM-Administration								
Permanent								
13439	HUMAN RESOURCES CLERK	0	1	1	0	(1)	0	(1)
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
15811	BUYER I	1	0	1	1	0	1	0
15812	BUYER II	1	0	1	1	0	1	0
15831	STOCK CLERK	2	0	2	2	0	2	0
15833	STOREKEEPER	1	0	1	1	0	1	0
15911	ACCOUNTING ASSISTANT I	1	1	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	6	2	8	8	0	8	0
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74183	DEVELOPMENT SPECIALIST I	0	1	1	0	(1)	0	(1)
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	2	0	2	2	0	2	0
74213	ADMIN SVCS OFFICER	2	0	2	2	0	2	0
74266	DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76612	ASST DIR OF FACILITIES MGMT	0	1	1	1	0	1	0
77412	ACCOUNTANT II	4	1	5	5	0	5	0
77413	SR ACCOUNTANT	1	1	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	1	0	1	1	0	1	0
77416	SUPV ACCOUNTANT	1	1	2	2	0	2	0
77497	FISCAL ANALYST	2	1	3	3	0	3	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77499	FISCAL MANAGER	1	0	1	1	0	1	0
Permanent Total		37	10	47	45	(2)	45	(2)
7200100000 - FM-Administration Total		37	10	47	45	(2)	45	(2)
7200200000 - FM-Custodial Services								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
13924	SECRETARY II	1	0	1	1	0	1	0
62321	CUSTODIAN	73	19	92	92	0	92	0
62322	LEAD CUSTODIAN	24	0	24	24	0	24	0
62323	CUSTODIAL SVCS SUPERINTENDENT	3	0	3	3	0	3	0
62324	CUSTODIAL SUPERVISOR	5	1	6	6	0	6	0
62330	M.H. FAC HOUSEKEEPING SUPV	2	0	2	2	0	2	0
62341	HOUSEKEEPER	13	2	15	15	0	15	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
Permanent Total		124	23	147	147	0	147	0
7200200000 - FM-Custodial Services Total		124	23	147	147	0	147	0
7200300000 - FM-Maintenance Services								
Permanent								
13868	SUPV OFFICE ASSISTANT II	1	0	1	1	0	1	0
62138	LANDSCAPE MAINTENANCE SUPV	1	0	1	1	0	1	0
62141	GARDENER	1	0	1	1	0	1	0
62142	GROUNDS CREW LEAD WORKER	3	0	3	3	0	3	0
62171	GROUNDS WORKER	14	2	16	16	0	16	0
62231	MAINTENANCE ELECTRICIAN	12	1	13	13	0	13	0
62232	LEAD MAINTENANCE ELECTRICIAN	1	0	1	1	0	1	0
62251	MAINTENANCE PAINTER	4	1	5	5	0	5	0
62271	MAINTENANCE PLUMBER	13	2	15	15	0	15	0
62272	LEAD MAINTENANCE PLUMBER	2	0	2	2	0	2	0
62711	AIR CONDITIONING MECHANIC	18	0	18	18	0	18	0
62712	LEAD AIR CONDITIONING MECHANIC	2	0	2	2	0	2	0
62730	BLDG MAINT WORKER	19	5	24	24	0	24	0
62731	SR BUILDING MAINTENANCE WORKER	2	0	2	2	0	2	0
62732	BLDG MAINT SUPERINTENDENT	3	1	4	4	0	4	0
62740	BLDG MAINT MECHANIC	31	1	32	32	0	32	0
62742	LEAD MAINTENANCE SVCS MECHANIC	7	1	8	12	4	12	4
62755	BLDG SERVICES ENGINEER	13	0	13	13	0	13	0
74186	SUPV DEVELOPMENT SPECIALIST	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
Permanent Total		151	14	165	169	4	169	4
7200300000 - FM-Maintenance Services Total		151	14	165	169	4	169	4

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
7200400000 - FM-Real Estate								
Permanent								
13491	REAL PROPERTY COORDINATOR	1	0	1	2	1	2	1
13866	OFFICE ASSISTANT III	1	1	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74199	ADMIN SVCS SUPV	0	0	0	1	1	1	1
74917	REAL PROPERTY AGENT III	5	0	5	5	0	5	0
74918	REAL PROPERTY AGENT II	0	3	3	3	0	3	0
74919	REAL PROPERTY AGENT I	1	1	2	2	0	2	0
74920	SUPV REAL PROPERTY AGENT	1	1	2	2	0	2	0
74921	SR REAL PROPERTY AGENT	3	2	5	6	1	6	1
74922	PRINCIPAL REAL PROPERTY AGENT	0	1	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76612	ASST DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
97431	ENGINEERING TECH I	2	0	2	2	0	2	0
Permanent Total		18	9	27	30	3	30	3
7200400000 - FM-Real Estate Total		18	9	27	30	3	30	3
7200500000 - FM-Project Management Office								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13924	SECRETARY II	2	0	2	1	(1)	1	(1)
33202	CONSTRUCTION INSPECTOR II	1	0	1	2	1	2	1
33203	SR CONSTRUCTION INSPECTOR	1	0	1	1	0	1	0
33204	SUPV CONSTRUCTION INSPECTOR	1	0	1	1	0	1	0
73539	SR ENVIRONMENTAL PLANNER	1	0	1	1	0	1	0
74106	ADMIN SVCS ANALYST II	1	0	1	2	1	2	1
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0
74185	DEVELOPMENT SPECIALIST III	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
74803	ENV PLANNER II	1	0	1	1	0	1	0
76600	DEP DIR OF FACILITIES MGMT	1	0	1	1	0	1	0
76601	FACILITIES PROJECT MGR I	0	1	1	0	(1)	0	(1)
76602	FACILITIES PROJECT MGR II	2	1	3	4	1	4	1
76606	SUPV FACILITIES PROJECT MGR	2	1	3	3	0	3	0
76608	FACILITIES PROJECT MGR III	5	1	6	7	1	7	1
76612	ASST DIR OF FACILITIES MGMT	0	1	1	0	(1)	0	(1)
Permanent Total		23	6	29	30	1	30	1
7200500000 - FM-Project Management Office Total		23	6	29	30	1	30	1
7200600000 - FM-Energy								
Permanent								
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
76124	FACILITIES ENERGY MGMT COORD	0	1	1	1	0	1	0
Permanent Total		1	1	2	2	0	2	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
7200600000 - FM-Energy Total		1	1	2	2	0	2	0
7200700000 - FM-Parking								
Permanent								
13858	PARKING ATTENDANT I	8	2	10	8	(2)	8	(2)
13859	PARKING ATTENDANT II	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
52740	PARKING/ORD ENFORCEMENT OFFICER	5	2	7	5	(2)	5	(2)
52744	SUPV PARKING/ORD OPS OFFICER	1	0	1	1	0	1	0
Permanent Total		15	5	20	15	(5)	15	(5)
7200700000 - FM-Parking Total		15	5	20	15	(5)	15	(5)
7201400000 - FM-Desert Expo Center								
Permanent								
62108	LEAD FAIRGRND OPS & MAINT WRKR	0	0	0	1	1	1	1
74186	SUPV DEVELOPMENT SPECIALIST	0	0	0	1	1	1	1
74216	COUNTY FAIR MANAGER	0	0	0	1	1	1	1
Permanent Total		0	0	0	3	3	3	3
7201400000 - FM-Desert Expo Center Total		0	0	0	3	3	3	3
7300100000 - Purchasing								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
15812	BUYER II	0	0	0	2	2	2	2
15813	PROCUREMENT CONTRACT SPEC	23	3	26	26	0	26	0
15814	SR PROCUREMENT CONTRACT SPEC	4	0	4	4	0	4	0
15816	PROCUREMENT SERVICES OFFICER	1	1	2	2	0	2	0
74098	ASST DIR, PURCH & FLEET SVCS	1	0	1	1	0	1	0
74146	PROCUREMENT SERVICES MGR	1	1	2	1	(1)	1	(1)
74232	DIR OF PURCHASING & FLEET SVCS	1	0	1	1	0	1	0
Permanent Total		32	5	37	38	1	38	1
7300100000 - Purchasing Total		32	5	37	38	1	38	1
7300400000 - Supply Services								
Permanent								
13396	CUSTOMER SUPPORT REP II	1	0	1	1	0	1	0
15821	SUPPORT SERVICES SUPERVISOR	0	1	1	0	(1)	0	(1)
15832	TRUCK DRIVER - DELIVERY	0	1	1	0	(1)	0	(1)
74191	ADMIN SVCS MGR I	0	1	1	0	(1)	0	(1)
Permanent Total		1	3	4	1	(3)	1	(3)
7300400000 - Supply Services Total		1	3	4	1	(3)	1	(3)
7300500000 - Fleet Services								
Permanent								
13417	FLEET SERVICES ASSISTANT	4	0	4	4	0	4	0
13448	SR FLEET SERVICES ASSISTANT	3	0	3	3	0	3	0
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	1	1	2	1	(1)	1	(1)

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13925	EXECUTIVE ASSISTANT I	0	1	1	0	(1)	0	(1)
13944	EXECUTIVE ASSISTANT I-AT WILL	1	0	1	1	0	1	0
15286	SR AUTO EQUIPMENT PARTS STRKPR	1	0	1	1	0	1	0
15824	EQUIPMENT PARTS HELPER	0	1	1	1	0	1	0
15825	EQUIPMENT PARTS STOREKEEPER	1	1	2	1	(1)	1	(1)
15912	ACCOUNTING ASSISTANT II	2	0	2	2	0	2	0
15915	ACCOUNTING TECHNICIAN I	1	0	1	1	0	1	0
62951	GARAGE ATTENDANT	0	5	5	0	(5)	0	(5)
62952	AUTOMOTIVE SERVICES WORKER	0	1	1	0	(1)	0	(1)
66405	AUTOMOTIVE MECHANIC III - CERT	7	0	7	7	0	7	0
66406	AUTOMOTIVE MECHANIC I	3	1	4	4	0	4	0
66410	SR AUTOMOTIVE MECHANIC	3	0	3	3	0	3	0
66411	AUTOMOTIVE MECHANIC II	0	1	1	0	(1)	0	(1)
66412	AUTOMOTIVE MECHANIC III	3	0	3	3	0	3	0
66414	GARAGE BRANCH SUPV	1	0	1	1	0	1	0
66415	AUTOMOTIVE SERVICE SUPERVISOR	3	0	3	3	0	3	0
66417	AUTOMOTIVE SERVICE WRITER	0	1	1	0	(1)	0	(1)
74106	ADMIN SVCS ANALYST II	1	1	2	3	1	3	1
74217	FLEET SERVICES OPERATIONS MGR	1	0	1	1	0	1	0
74274	ASST DIR OF FLEET SVCS	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	0	1	1	1	0	1	0
77416	SUPV ACCOUNTANT	0	1	1	0	(1)	0	(1)
77499	FISCAL MANAGER	1	0	1	1	0	1	0
Permanent Total		39	16	55	44	(11)	44	(11)
7300500000 - Fleet Services Total		39	16	55	44	(11)	44	(11)
7300600000 - Central Mail Services								
Permanent								
13396	CUSTOMER SUPPORT REP II	7	1	8	7	(1)	7	(1)
13398	LEAD CUSTOMER SUPPORT REP	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	0	0	0	1	1	1	1
Permanent Total		8	1	9	9	0	9	0
7300600000 - Central Mail Services Total		8	1	9	9	0	9	0
7400101000 - IT-Office of CIO								
Permanent								
13866	OFFICE ASSISTANT III	2	0	2	2	0	2	0
13923	SECRETARY I	3	0	3	3	0	3	0
13945	EXECUTIVE ASSISTANT II-AT WILL	1	1	2	2	0	2	0
15811	BUYER I	2	0	2	2	0	2	0
15812	BUYER II	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	3	1	4	4	0	4	0
15915	ACCOUNTING TECHNICIAN I	4	0	4	4	0	4	0
74105	ADMIN SVCS ANALYST I	0	0	0	2	2	2	2
74106	ADMIN SVCS ANALYST II	7	1	8	6	(2)	6	(2)
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74191	ADMIN SVCS MGR I	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
74242	ASST CEO-HR, EDA, TLMA, CIO/IS	0	1	1	0	(1)	0	(1)
74268	CHF INFO OFFICER	1	0	1	1	0	1	0
74279	DEP DIR OF ADMINISTRATION - IT	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	1	0	1	1	0	1	0
76327	BUSINESS RELATIONSHIP MGR I	1	0	1	1	0	1	0
76328	BUSINESS RELATIONSHIP MGR II	4	0	4	4	0	4	0
76613	FACILITIES SUPPORT SUPERVISOR	1	0	1	1	0	1	0
77409	BUDGET/REIMBURSEMENT ANALYST	0	1	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
77414	PRINCIPAL ACCOUNTANT	2	0	2	2	0	2	0
77499	FISCAL MANAGER	0	1	1	0	(1)	0	(1)
86216	IT MANAGER III	2	1	3	3	0	3	0
86217	IT MANAGER IV	1	0	1	2	1	2	1
92753	SR MEDIA PRODUCTION SPECIALIST	1	0	1	1	0	1	0
92757	MEDIA/COMMUNICATIONS COORD-CN	2	0	2	2	0	2	0
Permanent Total		44	7	51	50	(1)	50	(1)
7400101000 - IT-Office of CIO Total		44	7	51	50	(1)	50	(1)
7400101100 - IT-Chief Technology Officer								
Permanent								
74235	CHF TECHNOLOGY OFFICER	0	1	1	1	0	1	0
Permanent Total		0	1	1	1	0	1	0
7400101100 - IT-Chief Technology Officer Total		0	1	1	1	0	1	0
7400130000 - IT-Chief Data Officer								
Permanent								
77286	CHF DATA OFFICER	1	0	1	1	0	1	0
86117	IT BUSINESS SYS ANALYST III	0	0	0	1	1	1	1
86247	IT MANAGER I	1	0	1	1	0	1	0
Permanent Total		2	0	2	3	1	3	1
7400130000 - IT-Chief Data Officer Total		2	0	2	3	1	3	1
7400150000 - IT-Converged Communication Bureau								
Permanent								
76304	RCIT VOICE ENGINEER III	2	0	2	2	0	2	0
76311	RCIT SUPERVISING ENGINEER	2	0	2	2	0	2	0
76320	RCIT DATA NETWORK ENGINEER III	3	0	3	3	0	3	0
76323	RCIT INFRASTRUCTURE ENG III	5	1	6	6	0	6	0
77261	ASST CHF INFORMATION OFFICER	1	0	1	1	0	1	0
86121	IT COMMUNICATIONS ANALYST II	2	1	3	3	0	3	0
86124	IT COMMUNICATIONS ANALYST III	9	1	10	10	0	10	0
86125	IT SUPV COMMUNICATIONS ANALYST	2	0	2	2	0	2	0
86127	IT COMMUNICATIONS TECH I	2	0	2	2	0	2	0
86130	IT COMMUNICATIONS TECH II	8	1	9	9	0	9	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
86131	IT COMMUNICATIONS TECH III	7	1	8	8	0	8	0
86135	IT SUPV COMMUNICATIONS TECH	1	0	1	1	0	1	0
86215	IT MANAGER II	1	0	1	1	0	1	0
86216	IT MANAGER III	1	1	2	2	0	2	0
86217	IT MANAGER IV	0	1	1	0	(1)	0	(1)
Permanent Total		46	7	53	52	(1)	52	(1)
7400150000 - IT-Converged Communication Bt		46	7	53	52	(1)	52	(1)
7400160000 - IT-Technology Services Bureau								
Permanent								
77261	ASST CHF INFORMATION OFFICER	1	0	1	1	0	1	0
86115	IT BUSINESS SYS ANALYST II	0	0	0	2	2	2	2
86164	IT SYSTEMS ADMINISTRATOR II	19	0	19	19	0	19	0
86165	IT SYSTEMS ADMINISTRATOR III	28	1	29	28	(1)	28	(1)
86167	IT SUPV SYSTEMS ADMINISTRATOR	5	1	6	6	0	6	0
86183	IT USER SUPPORT TECH II	58	8	66	66	0	66	0
86185	IT USER SUPPORT TECH III	30	2	32	32	0	32	0
86187	IT SUPV USER SUPPORT TECH	5	2	7	7	0	7	0
86216	IT MANAGER III	0	1	1	1	0	1	0
86217	IT MANAGER IV	2	0	2	2	0	2	0
Permanent Total		148	15	163	164	1	164	1
7400160000 - IT-Technology Services Bureau T		148	15	163	164	1	164	1
7400170000 - IT-Enterprise Application Bureau								
Permanent								
77261	ASST CHF INFORMATION OFFICER	1	0	1	1	0	1	0
86101	IT APPS DEVELOPER II	1	1	2	2	0	2	0
86103	IT APPS DEVELOPER III	32	1	33	33	0	33	0
86105	IT SUPV APPS DEVELOPER	2	1	3	3	0	3	0
86111	BUSINESS PROCESS ANALYST II	4	0	4	4	0	4	0
86113	IT BUSINESS SYS ANALYST I	1	1	2	2	0	2	0
86115	IT BUSINESS SYS ANALYST II	6	1	7	5	(2)	5	(2)
86117	IT BUSINESS SYS ANALYST III	40	4	44	42	(2)	42	(2)
86119	IT SUPV BUSINESS SYS ANALYST	5	0	5	5	0	5	0
86138	IT DATABASE ADMIN II	2	0	2	2	0	2	0
86139	IT DATABASE ADMIN III	6	1	7	7	0	7	0
86165	IT SYSTEMS ADMINISTRATOR III	0	0	0	1	1	1	1
86195	IT WEB DEVELOPER II	1	0	1	1	0	1	0
86196	IT WEB DEVELOPER III	1	0	1	1	0	1	0
86215	IT MANAGER II	1	0	1	1	0	1	0
86216	IT MANAGER III	1	1	2	2	0	2	0
86217	IT MANAGER IV	1	0	1	1	0	1	0
Permanent Total		105	11	116	113	(3)	113	(3)
7400170000 - IT-Enterprise Application Bureau		105	11	116	113	(3)	113	(3)
7400180000 - IT-Information Security Office								
Permanent								
77268	INFO SECURITY ANALYST I	0	1	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77270	INFO SECURITY ANALYST III	4	0	4	4	0	4	0
77271	CHF INFO SECURITY OFFICER	1	0	1	1	0	1	0
Permanent Total		5	1	6	6	0	6	0
7400180000 - IT-Information Security Office To		5	1	6	6	0	6	0
7400600000 - RCIT Communications Solutions								
Permanent								
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
15820	SR SUPPORT SERVICES TECHNICIAN	1	0	1	1	0	1	0
15826	SUPPORT SERVICES TECHNICIAN	4	0	4	4	0	4	0
15915	ACCOUNTING TECHNICIAN I	0	1	1	0	(1)	0	(1)
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
77413	SR ACCOUNTANT	1	0	1	1	0	1	0
86215	IT MANAGER II	0	1	1	0	(1)	0	(1)
86216	IT MANAGER III	1	0	1	1	0	1	0
Permanent Total		8	3	11	9	(2)	9	(2)
7400600000 - RCIT Communications Solutions		8	3	11	9	(2)	9	(2)
7400610000 - RCIT Comm Subscriber & Vehicle								
Permanent								
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
86127	IT COMMUNICATIONS TECH I	0	1	1	0	(1)	0	(1)
86130	IT COMMUNICATIONS TECH II	0	2	2	0	(2)	0	(2)
86131	IT COMMUNICATIONS TECH III	4	0	4	4	0	4	0
86135	IT SUPV COMMUNICATIONS TECH	1	0	1	1	0	1	0
Permanent Total		6	3	9	6	(3)	6	(3)
7400610000 - RCIT Comm Subscriber & Vehicle		6	3	9	6	(3)	6	(3)
7400620000 - RCIT Comm SysInfrastructureMgt								
Permanent								
86130	IT COMMUNICATIONS TECH II	1	0	1	1	0	1	0
86131	IT COMMUNICATIONS TECH III	5	0	5	5	0	5	0
Permanent Total		6	0	6	6	0	6	0
7400620000 - RCIT Comm SysInfrastructureMgt		6	0	6	6	0	6	0
7400630000 - RCIT Comm Microwave Support								
Permanent								
86127	IT COMMUNICATIONS TECH I	1	0	1	1	0	1	0
86131	IT COMMUNICATIONS TECH III	3	0	3	3	0	3	0
86135	IT SUPV COMMUNICATIONS TECH	1	0	1	1	0	1	0
Permanent Total		5	0	5	5	0	5	0
7400630000 - RCIT Comm Microwave Support		5	0	5	5	0	5	0
7400650000 - RCIT Comm System Engineering								
Permanent								
76429	RADIO COMMUNICATIONS ENG II	2	0	2	2	0	2	0
76431	RADIO COMMUNICATIONS ENG I	1	0	1	1	0	1	0
Permanent Total		3	0	3	3	0	3	0
7400650000 - RCIT Comm System Engineering		3	0	3	3	0	3	0
7400900000 - RCIT Geographical Info Systems								
Permanent								
77104	GIS ANALYST	3	0	3	3	0	3	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
77106	GIS SENIOR ANALYST	3	1	4	4	0	4	0
86215	IT MANAGER II	1	0	1	1	0	1	0
Permanent Total		7	1	8	8	0	8	0
7400900000 - RCIT Geographical Info Systems		7	1	8	8	0	8	0
915201 - CSA 152 NPDES								
Permanent								
13865	OFFICE ASSISTANT II	0	1	1	0	(1)	0	(1)
13866	OFFICE ASSISTANT III	1	0	1	1	0	1	0
62138	LANDSCAPE MAINTENANCE SUPV	1	0	1	1	0	1	0
62165	CSA FACILITIES CARETAKER	8	1	9	9	0	9	0
62166	SR CSA FACILITIES CARETAKER	5	1	6	5	(1)	5	(1)
62171	GROUNDS WORKER	1	2	3	2	(1)	2	(1)
66541	PUBLIC WORKS OPERATOR I	2	0	2	2	0	2	0
66542	PUBLIC WORKS OPERATOR II	1	1	2	2	0	2	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74160	SERVICE AREA MANAGER II	2	0	2	2	0	2	0
74167	SERVICE AREA MANAGER III	1	1	2	1	(1)	1	(1)
74185	DEVELOPMENT SPECIALIST III	0	2	2	0	(2)	0	(2)
74186	SUPV DEVELOPMENT SPECIALIST	2	0	2	2	0	2	0
Permanent Total		25	9	34	28	(6)	28	(6)
915201 - CSA 152 NPDES Total		25	9	34	28	(6)	28	(6)
915202 - CSA Administration Operating								
Permanent								
13866	OFFICE ASSISTANT III	0	1	1	1	0	1	0
13923	SECRETARY I	0	1	1	0	(1)	0	(1)
74106	ADMIN SVCS ANALYST II	1	0	1	1	0	1	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74114	ADMIN SVCS ASST	1	0	1	1	0	1	0
74185	DEVELOPMENT SPECIALIST III	0	1	1	1	0	1	0
74186	SUPV DEVELOPMENT SPECIALIST	2	0	2	2	0	2	0
74221	PRINCIPAL DEVELOPMENT SPEC	0	0	0	1	1	1	1
74297	DEVELOPMENT MANAGER	1	0	1	1	0	1	0
76610	DEP DIR OF B & C SVCS, HHPWS	0	1	1	0	(1)	0	(1)
Permanent Total		6	4	10	9	(1)	9	(1)
915202 - CSA Administration Operating Total		6	4	10	9	(1)	9	(1)
931104 - Regnl Parks & Open-Space Dist								
Permanent								
13945	EXECUTIVE ASSISTANT II-AT WILL	1	0	1	1	0	1	0
85000	ACCOUNTING ASSISTANT I - PARKS	1	0	1	1	0	1	0
85001	ACCOUNTING ASSISTANT II- PARKS	1	0	1	1	0	1	0
85002	ACCOUNTING TECHNICIAN I - PARKS	1	0	1	1	0	1	0
85003	ADMIN SVCS ASST - PARKS	2	0	2	2	0	2	0
85005	AREA PARK MANAGER - PARKS	2	0	2	2	0	2	0
85014	HISTORIC PRESERVATION OFCR- PKS	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
85015	INTERPRETIVE SVCS SUPV - PARKS	1	0	1	1	0	1	0
85021	OFFICE ASSISTANT II - PARKS	1	0	1	1	0	1	0
85022	PARK ATTENDANT - PARKS	5	2	7	7	0	7	0
85023	PARKS DIR/GENERAL MGR - PARKS	1	0	1	1	0	1	0
85024	PARK INTERPRETER - PARKS	1	0	1	1	0	1	0
85026	PARK MAINTENANCE SUPV - PARKS	2	0	2	2	0	2	0
85027	PARK MAINTENANCE WORKER- PARKS	8	0	8	7	(1)	7	(1)
85029	PARK RANGER II - PARKS	4	0	4	4	0	4	0
85030	PARK RANGER SUPV - PARKS	3	1	4	2	(2)	2	(2)
85041	SR PARK RANGER - PARKS	1	0	1	1	0	1	0
85049	PARK AIDE - PARKS	5	1	6	7	1	7	1
85052	ADMIN SVCS ANALYST II - PARKS	2	0	2	2	0	2	0
85063	SR PARK PLANNER	1	0	1	1	0	1	0
85066	BUYER II - PARKS	0	1	1	1	0	1	0
85068	PARK MAINT WORKER-PARKS-DESERT	2	0	2	1	(1)	1	(1)
85071	PARK GRAPHIC ARTS ILLUSTRATOR	1	0	1	1	0	1	0
85072	ACCOUNTING TECHNICIAN II- PARKS	1	0	1	1	0	1	0
85073	ASST PARKS DIRECTOR - PARKS	1	0	1	1	0	1	0
85074	BUREAU CHIEF - PARKS	1	0	1	1	0	1	0
85079	PUBLIC SERVICES WORKER - PARKS	0	0	0	2	2	2	2
85080	SUPV ACCOUNTANT - PARKS	0	1	1	1	0	1	0
85081	FISCAL MANAGER - PARKS	1	0	1	1	0	1	0
85082	CONTRACTS & GRANTS ANALYST-PKS	1	0	1	1	0	1	0
85089	VOLUNTEER SVCS COORD - PARKS	1	0	1	1	0	1	0
85096	PUBLIC INFO SPECIALIST - PARKS	1	0	1	1	0	1	0
Permanent Total		54	6	60	59	(1)	59	(1)
931104 - Regnl Parks & Open-Space Dist Total		54	6	60	59	(1)	59	(1)
931116 - Reg Parks-Multi-Species Reserve								
Permanent								
85027	PARK MAINTENANCE WORKER- PARKS	2	0	2	1	(1)	1	(1)
85029	PARK RANGER II - PARKS	1	0	1	1	0	1	0
85059	NATURAL RESOURCES MGR - PARKS	1	0	1	0	(1)	0	(1)
Permanent Total		4	0	4	2	(2)	2	(2)
931116 - Reg Parks-Multi-Species Reserve Tot:		4	0	4	2	(2)	2	(2)
931150 - Reg Parks-MSHCP Reserve Management								
Permanent								
85027	PARK MAINTENANCE WORKER- PARKS	3	0	3	3	0	3	0
85029	PARK RANGER II - PARKS	3	0	3	3	0	3	0
85030	PARK RANGER SUPV - PARKS	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
85040	NATURAL RESOURCES SPEC - PARKS	2	0	2	2	0	2	0
85059	NATURAL RESOURCES MGR - PARKS	1	0	1	1	0	1	0
Permanent Total		10	0	10	10	0	10	0
931150 - Reg Parks-MSHCP Reserve Managem		10	0	10	10	0	10	0
931170 - Reg Parks-Habitat & Open Space Mgmt								
Permanent								
85027	PARK MAINTENANCE WORKER- PARKS	2	1	3	4	1	4	1
85029	PARK RANGER II - PARKS	2	0	2	3	1	3	1
85030	PARK RANGER SUPV - PARKS	1	0	1	1	0	1	0
85043	PARK RANGER I - PARKS	1	1	2	1	(1)	1	(1)
85059	NATURAL RESOURCES MGR - PARKS	0	0	0	1	1	1	1
Permanent Total		6	2	8	10	2	10	2
931170 - Reg Parks-Habitat & Open Space Mgn		6	2	8	10	2	10	2
931180 - Reg Parks-Recreation								
Permanent								
85022	PARK ATTENDANT - PARKS	1	0	1	0	(1)	0	(1)
85079	PUBLIC SERVICES WORKER - PARKS	2	0	2	0	(2)	0	(2)
Permanent Total		3	0	3	0	(3)	0	(3)
931180 - Reg Parks-Recreation Total		3	0	3	0	(3)	0	(3)
931205 - Reg Parks-Parks HQ Maintenance								
Permanent								
85091	PARKS FACILITIES COORDINATOR	0	0	0	1	1	1	1
Permanent Total		0	0	0	1	1	1	1
931205 - Reg Parks-Parks HQ Maintenance Tot		0	0	0	1	1	1	1
931420 - Blythe Parks								
Permanent								
85022	PARK ATTENDANT - PARKS	0	0	0	1	1	1	1
85030	PARK RANGER SUPV - PARKS	0	0	0	1	1	1	1
85068	PARK MAINT WORKER-PARKS-DESERT	0	0	0	1	1	1	1
Permanent Total		0	0	0	3	3	3	3
931420 - Blythe Parks Total		0	0	0	3	3	3	3
931750 - Reg Parks-Lake Skinner Park								
Permanent								
85013	GROUNDWORKER - PARKS	2	0	2	2	0	2	0
85022	PARK ATTENDANT - PARKS	3	0	3	3	0	3	0
85027	PARK MAINTENANCE WORKER- PARKS	1	0	1	2	1	2	1
85029	PARK RANGER II - PARKS	2	0	2	2	0	2	0
85030	PARK RANGER SUPV - PARKS	0	1	1	1	0	1	0
Permanent Total		8	1	9	10	1	10	1
931750 - Reg Parks-Lake Skinner Park Total		8	1	9	10	1	10	1
938001 - RCCFC - Agency								
Permanent								
13439	HUMAN RESOURCES CLERK	0	0	0	2	2	2	2

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
13609	SUPV PROGRAM SPECIALIST	2	1	3	2	(1)	2	(1)
13865	OFFICE ASSISTANT II	6	1	7	7	0	7	0
13866	OFFICE ASSISTANT III	2	1	3	3	0	3	0
13964	ADMIN SECRETARY II	1	1	2	2	0	2	0
15911	ACCOUNTING ASSISTANT I	0	0	0	1	1	1	1
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0
37566	PROGRAM COORDINATOR II	3	1	4	3	(1)	3	(1)
57726	SOCIAL SERVICES ASSISTANT	1	0	1	1	0	1	0
57792	COMMUNITY SERVICES ASSISTANT	2	0	2	2	0	2	0
74113	ADMIN SVCS MGR II	1	0	1	1	0	1	0
74127	SR ADMINISTRATIVE ANALYST (D)	1	0	1	1	0	1	0
74152	COMMUNITY PROGRAM SPEC II	3	1	4	5	1	5	1
74191	ADMIN SVCS MGR I	0	1	1	1	0	1	0
74213	ADMIN SVCS OFFICER	2	0	2	1	(1)	1	(1)
74233	PUBLIC INFORMATION SPECIALIST	1	0	1	1	0	1	0
74286	DEP DIR FOR CFC	2	0	2	2	0	2	0
74292	EXECUTIVE DIR FOR CFC	1	0	1	1	0	1	0
74293	CONTRACTS & GRANTS ANALYST	3	1	4	4	0	4	0
74822	COMMISSION COORDINATOR	1	0	1	1	0	1	0
77412	ACCOUNTANT II	2	0	2	2	0	2	0
77414	PRINCIPAL ACCOUNTANT	0	0	0	1	1	1	1
77499	FISCAL MANAGER	1	0	1	1	0	1	0
79819	PROGRAM SPECIALIST II	12	2	14	15	1	15	1
79838	RESEARCH SPECIALIST II	2	0	2	2	0	2	0
79883	REGIONAL MGR. SOCIAL SERVICES	1	0	1	1	0	1	0
Permanent Total		53	10	63	66	3	66	3
938001 - RCCFC - Agency Total		53	10	63	66	3	66	3
943001 - WRMD Operating								
Permanent								
80000	GENERAL MGR - CHF ENG - WRMD	1	0	1	1	0	1	0
80002	PRINCIPAL ENG - WRMD	1	0	1	1	0	1	0
80009	ASST CIVIL ENGINEER - WRMD	1	0	1	1	0	1	0
80017	ENV COMPLIANCE MGR - WRMD	1	0	1	1	0	1	0
80024	EQUIPMENT OPERATOR II - WRMD	1	0	1	1	0	1	0
80034	RECYCLING SPECIALIST II - WRMD	1	0	1	1	0	1	0
80051	PROGRAM ADMINISTRATOR - WRMD	1	0	1	1	0	1	0
80058	OPS & MAINT SUPERVISOR - WRMD	1	0	1	1	0	1	0
80060	SR ENG TECH - WRMD	1	0	1	1	0	1	0
80064	ASST ENGINEER - WRMD	1	0	1	1	0	1	0
80093	PRINCIPAL ENG TECH - WRMD	0	1	1	1	0	1	0
Permanent Total		10	1	11	11	0	11	0
943001 - WRMD Operating Total		10	1	11	11	0	11	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
947200 - Flood Control-Administration Division								
Permanent								
13491	REAL PROPERTY COORDINATOR	1	0	1	1	0	1	0
13865	OFFICE ASSISTANT II	0	2	2	0	(2)	0	(2)
13866	OFFICE ASSISTANT III	3	0	3	3	0	3	0
13923	SECRETARY I	4	0	4	4	0	4	0
13924	SECRETARY II	0	1	1	1	0	1	0
13926	EXECUTIVE ASSISTANT II	1	0	1	1	0	1	0
15286	SR AUTO EQUIPMENT PARTS STRKPR	1	0	1	1	0	1	0
15808	BUYER ASSISTANT	0	1	1	1	0	1	0
15811	BUYER I	0	1	1	2	1	2	1
15812	BUYER II	1	0	1	1	0	1	0
15825	EQUIPMENT PARTS STOREKEEPER	0	1	1	1	0	1	0
15833	STOREKEEPER	0	1	1	0	(1)	0	(1)
15911	ACCOUNTING ASSISTANT I	1	0	1	1	0	1	0
15912	ACCOUNTING ASSISTANT II	1	0	1	1	0	1	0
15913	SR ACCOUNTING ASST	0	1	1	3	2	3	2
15915	ACCOUNTING TECHNICIAN I	2	1	3	2	(1)	2	(1)
15916	ACCOUNTING TECHNICIAN II	3	0	3	3	0	3	0
15917	SUPV ACCOUNTING TECHNICIAN	1	0	1	1	0	1	0
62731	SR BUILDING MAINTENANCE WORKER	1	0	1	1	0	1	0
62901	MECHANICS HELPER	1	0	1	1	0	1	0
62951	GARAGE ATTENDANT	1	0	1	1	0	1	0
66406	AUTOMOTIVE MECHANIC I	1	0	1	1	0	1	0
66411	AUTOMOTIVE MECHANIC II	0	2	2	1	(1)	1	(1)
66413	EQUIPMENT SERVICE SUPV	0	1	1	0	(1)	0	(1)
66414	GARAGE BRANCH SUPV	0	0	0	1	1	1	1
66441	TRUCK MECHANIC	2	1	3	3	0	3	0
66451	HEAVY EQUIPMENT MECHANIC	1	0	1	1	0	1	0
66455	SR HEAVY EQUIPMENT MECHANIC	1	1	2	1	(1)	1	(1)
66475	EQUIPMENT FLEET SUPERVISOR	0	1	1	1	0	1	0
66505	REGIONAL FLOOD CNTRL MAINT SPV	1	1	2	2	0	2	0
66508	ASST REG FLOOD CNTRL MAINT SPV	2	0	2	2	0	2	0
66511	EQUIPMENT OPERATOR I	15	5	20	20	0	20	0
66512	EQUIPMENT OPERATOR II	12	1	13	13	0	13	0
66513	SR EQUIPMENT OPERATOR	6	2	8	8	0	8	0
66529	MAINTENANCE & CONST WRKR	12	6	18	18	0	18	0
66531	OPS & MAINT SUPERINTENDENT	1	0	1	1	0	1	0
74105	ADMIN SVCS ANALYST I	2	0	2	2	0	2	0
74106	ADMIN SVCS ANALYST II	7	1	8	9	1	9	1
74114	ADMIN SVCS ASST	0	1	1	1	0	1	0
74199	ADMIN SVCS SUPV	3	1	4	4	0	4	0
74213	ADMIN SVCS OFFICER	1	0	1	1	0	1	0

Schedule 20 - Authorized Positions

Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
74233	PUBLIC INFORMATION SPECIALIST	0	1	1	1	0	1	0
74252	GENERAL MGR-CHF FLD CNTRL ENG	1	0	1	1	0	1	0
74273	ADMIN SVCS MGR III	1	0	1	1	0	1	0
74810	ENVIRONMENTAL PROJECT MANAGER	0	1	1	3	2	3	2
74827	ASST FLOOD CONTROL PLANNER	4	1	5	6	1	6	1
74917	REAL PROPERTY AGENT III	2	0	2	2	0	2	0
74918	REAL PROPERTY AGENT II	1	0	1	1	0	1	0
74919	REAL PROPERTY AGENT I	1	0	1	1	0	1	0
74920	SUPV REAL PROPERTY AGENT	1	1	2	2	0	2	0
74921	SR REAL PROPERTY AGENT	1	1	2	2	0	2	0
76403	SUPV LAND SURVEYOR	3	0	3	3	0	3	0
76419	ENGINEERING PROJECT MGR	7	3	10	10	0	10	0
76420	JUNIOR ENGINEER	4	1	5	3	(2)	3	(2)
76421	ASST ENGINEER	11	0	11	11	0	11	0
76422	ASST CIVIL ENGINEER	0	4	4	5	1	5	1
76423	ASSOC ENGINEER	4	1	5	5	0	5	0
76424	ASSOC CIVIL ENGINEER	10	8	18	13	(5)	13	(5)
76425	SR CIVIL ENGINEER	5	1	6	5	(1)	5	(1)
76463	FC WATERSHED ANALYTICS SUP-SES	1	0	1	1	0	1	0
76464	FC WATERSHED ANALYTICS MGR	0	0	0	1	1	1	1
76465	CHF OF SURVEYING & MAPPING	0	0	0	1	1	1	1
76475	FLOOD CONTROL DIVISION CHIEF	9	0	9	5	(4)	5	(4)
76476	PUBLIC WRKS GOV'T AFFAIRS OFCR	1	0	1	1	0	1	0
76477	ASST CHF FLOOD CONTROL ENG	1	1	2	2	0	2	0
76484	SR LAND SURVEYOR	0	1	1	0	(1)	0	(1)
76617	ASSOC FLOOD CONTROL PLANNER	8	2	10	9	(1)	9	(1)
76621	SR FLOOD CONTROL PLANNER	6	0	6	6	0	6	0
77102	GIS SPECIALIST I	1	3	4	1	(3)	1	(3)
77103	GIS SPECIALIST II	3	0	3	4	1	4	1
77104	GIS ANALYST	2	0	2	2	0	2	0
77105	GIS SUPERVISOR ANALYST	1	0	1	1	0	1	0
77412	ACCOUNTANT II	2	1	3	2	(1)	2	(1)
77413	SR ACCOUNTANT	0	0	0	1	1	1	1
77414	PRINCIPAL ACCOUNTANT	0	1	1	1	0	1	0
77488	FLOOD CONTROL FINANCE OFFICER	0	0	0	1	1	1	1
77623	SR ADMINISTRATIVE SVCS ANALYST	1	2	3	3	0	3	0
86140	IT SUPV DATABASE ADMIN	1	0	1	1	0	1	0
92282	SR PHOTOGRAMMETRIC ANALYST	1	0	1	1	0	1	0
97413	PRINCIPAL CONST INSPECTOR	4	0	4	4	0	4	0
97421	ENGINEERING AIDE	2	1	3	3	0	3	0
97431	ENGINEERING TECH I	7	0	7	7	0	7	0
97432	ENGINEERING TECH II	8	7	15	15	0	15	0

Schedule 20 - Authorized Positions								
Class Code	Job Class Name	Current Filled	Current Vacant	Current Auth.	Request Auth.	Request Change	Recom Auth.	Recom Change
97433	SR ENG TECH	15	1	16	17	1	17	1
97434	PRINCIPAL ENG TECH	5	1	6	5	(1)	5	(1)
97437	SR ENG TECH - PLS/PE	1	0	1	1	0	1	0
97438	PRINCIPAL ENG TECH - PLS/PE	1	1	2	3	1	3	1
97449	FLOOD CONTROL ENG INFO COORD	1	0	1	1	0	1	0
76419	ENGINEERING PROJECT MGR	7	3	10	1	(9)	1	(9)
76424	ASSOC CIVIL ENGINEER	10	8	18	1	(17)	1	(17)
97433	SR ENG TECH	15	1	16	1	(15)	1	(15)
Permanent Total		259	90	349	298	(51)	298	(51)
947200 - Flood Control-Administration Divisor		259	90	349	298	(51)	298	(51)
985101 - IHSS Public Authority - Admin								
Permanent								
13131	SR HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13416	DPSS OFFICE SUPPORT SUPV	1	0	1	1	0	1	0
13439	HUMAN RESOURCES CLERK	1	0	1	1	0	1	0
13609	SUPV PROGRAM SPECIALIST	1	1	2	2	0	2	0
13865	OFFICE ASSISTANT II	1	0	1	1	0	1	0
13866	OFFICE ASSISTANT III	14	2	16	17	1	17	1
13924	SECRETARY II	1	0	1	1	0	1	0
57726	SOCIAL SERVICES ASSISTANT	6	0	6	6	0	6	0
57792	COMMUNITY SERVICES ASSISTANT	0	1	1	3	2	3	2
74106	ADMIN SVCS ANALYST II	2	0	2	2	0	2	0
74113	ADMIN SVCS MGR II	0	1	1	1	0	1	0
74152	COMMUNITY PROGRAM SPEC II	2	0	2	2	0	2	0
74158	SR COMMUNITY PROG SPECIALIST	1	0	1	1	0	1	0
74199	ADMIN SVCS SUPV	1	0	1	1	0	1	0
79810	SOCIAL SVCS PRACTITIONER III	4	3	7	5	(2)	5	(2)
79812	SOCIAL SVCS SUPERVISOR II	3	0	3	3	0	3	0
79873	SOCIAL SVCS PRACTITIONER I	9	0	9	12	3	12	3
79874	SOCIAL SVCS PRACTITIONER II	11	1	12	8	(4)	8	(4)
79884	IHSS PUB AUTHORITY EXEC DIR	1	0	1	1	0	1	0
Permanent Total		60	9	69	69	0	69	0
985101 - IHSS Public Authority - Admin Total		60	9	69	69	0	69	0
Grand Total		22,877	6,564	29,441	29,034	(407)	29,029	(412)

Schedule 21 - Proposed Financed Fixed Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
10000	1700100000	Registrar Of Voters							
			Voting Equipment Principal	\$0	\$0	-	\$1,880,240	\$1,880,240	\$0
		Registrar Of Voters Total			\$0		\$1,880,240	\$1,880,240	\$0
10000	2300100000	Department of Child Support Services							
			Hunter Park Furniture Interest	\$0	\$30,000	-	\$30,000	\$30,000	\$0
			Hunter Park Furniture Principal	\$900,000	\$280,000	-	\$280,000	\$280,000	\$0
		Department of Child Support Services Total			\$310,000		\$310,000	\$310,000	\$0
10000	2500100000	Sheriff Administration							
			Admin Vehicles Interest	\$0	\$0	12/2026	\$677	\$677	\$0
			Admin Vehicles Principal	\$52,002	\$52,002	12/2026	\$10,111	\$10,111	\$0
		Sheriff Administration Total			\$52,002		\$10,788	\$10,788	\$0
10000	2500200000	Sheriff Support							
			Vehicle Principal and Interest Principal	\$25,941	\$0	-	\$24,512	\$24,512	\$0
		Sheriff Support Total			\$0		\$24,512	\$24,512	\$0
10000	2700200000	Fire Protection							
			20/21 Fleet Vehicles Interest	\$0	\$82,169	04/2026	\$8,472	\$8,472	\$0
			20/21 Fleet Vehicles Principal	\$1,412,000	\$1,345,339	04/2026	\$66,661	\$66,661	\$0
			19/20 28 Fleet Vehicles Interest	\$0	\$41,014	07/2025	\$22,608	\$22,608	\$0
			19/20 28 Fleet Vehicles Principal	\$991,100	\$802,251	07/2025	\$188,849	\$188,849	\$0
			19/20 3 Type III Interest	\$0	\$63,337	07/2027	\$21,716	\$21,716	\$0
			19/20 3 Type III Principal	\$952,000	\$825,565	07/2027	\$126,435	\$126,435	\$0
			19/20 Mobile Radios Interest	\$0	\$209,570	07/2025	\$71,854	\$71,854	\$0
			19/20 Mobile Radios Principal	\$3,150,000	\$2,731,650	07/2025	\$418,350	\$418,350	\$0
			19/20 Water Tender Interest	\$0	\$13,157	07/2025	\$7,000	\$7,000	\$0
			19/20 Water Tender Principal	\$314,000	\$254,169	07/2025	\$59,831	\$59,831	\$0
			20/21 18 Defibrillators Interest	\$0	\$25,527	04/2026	\$2,632	\$2,632	\$0
			20/21 18 Defibrillators Principal	\$438,668	\$417,959	04/2026	\$20,709	\$20,709	\$0
			21/22 15 Large Pickup replacement Interest	\$0	\$51,164	04/2027	\$11,424	\$11,424	\$0
			21/22 15 Large Pickup replacement Principal	\$975,000	\$882,665	04/2027	\$92,335	\$92,335	\$0
			21/22 18 Automatic electronic defibrillators Interest	\$0	\$20,684	02/2026	\$7,540	\$7,540	\$0

Schedule 21 - Proposed Financed Fixed Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
			21/22 18 Automatic electronic defibrillators Principal	\$439,668	\$377,024	02/2026	\$62,644	\$62,644	\$0
			21/22 3 Water tenders replacement Interest	\$0	\$56,125	05/2027	\$5,787	\$5,787	\$0
			21/22 3 Water tenders replacement Principal	\$964,464	\$918,932	05/2027	\$45,532	\$45,532	\$0
			21/22 5 Service trucks replace&facilities Interest	\$0	\$28,805	05/2027	\$2,970	\$2,970	\$0
			21/22 5 Service trucks replace&facilities Principal	\$495,000	\$471,632	05/2027	\$23,368	\$23,368	\$0
			21/22 6 Med SUV replace&bureaus Interest	\$0	\$17,457	05/2027	\$1,800	\$1,800	\$0
			21/22 6 Med SUV replace&bureaus Principal	\$300,000	\$285,837	05/2027	\$14,163	\$14,163	\$0
			21/22 7 Med Pickup replace&bureaus Interest	\$0	\$16,791	04/2027	\$3,750	\$3,750	\$0
			21/22 7 Med Pickup replace&bureaus Principal	\$320,000	\$289,695	04/2027	\$30,305	\$30,305	\$0
			21/22 Heavy 20-ton Forklift -training Interest	\$0	\$10,495	03/2028	\$2,343	\$2,343	\$0
			21/22 Heavy 20-ton Forklift -training Principal	\$200,000	\$178,716	03/2028	\$21,284	\$21,284	\$0
			21/22 Large SUV replacement Interest	\$0	\$3,783	05/2027	\$390	\$390	\$0
			21/22 Large SUV replacement Principal	\$65,000	\$61,569	05/2027	\$3,069	\$3,069	\$0
			21/22 Rescue boat & trailer replacement Interest	\$0	\$11,638	06/2028	\$1,200	\$1,200	\$0
			21/22 Rescue boat & trailer replacement Principal	\$200,000	\$190,559	06/2028	\$9,441	\$9,441	\$0
			21/22 Sedan replacement Interest	\$0	\$1,862	05/2027	\$192	\$192	\$0
			21/22 Sedan replacement Principal	\$32,000	\$30,489	05/2027	\$1,511	\$1,511	\$0
Fire Protection Total					\$10,717,629		\$1,356,165	\$1,356,165	\$0
10000	5100100000	Administration DPSS							
			Admin 2nd Floor Refresh - Carpet & Paint Principal	\$0	\$0	-	\$169,220	\$169,220	\$0
			Admin 2nd Floor Refresh - Furniture Refresh Principal	\$0	\$0	-	\$55,250	\$55,250	\$0
			Admin Elevator Replacement Principal	\$0	\$334,800	-	\$167,400	\$167,400	\$0
			Cat City New Facility Principal	\$0	\$0	-	\$100,250	\$100,250	\$0
			Central Mail Machine Principal	\$0	\$0	-	\$20,291	\$20,291	\$0
			DPSS Admin Elevator Modernization Principal	\$0	\$0	-	\$175,467	\$175,467	\$0
			Financed Equipment Interest Interest	\$0	\$0	-	\$4,700	\$4,700	\$0

Schedule 21 - Proposed Financed Fixed Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
			Forklift Principal	\$0	\$0	-	\$26,492	\$26,492	\$0
			Kidd Street Elevator Replacement Principal	\$0	\$334,800	-	\$285,314	\$285,314	\$0
			Kidd Street Fence Budget Principal	\$0	\$0	-	\$154,411	\$154,411	\$0
			Miscellaneous Principal	\$0	\$0	-	\$18,217	\$18,217	\$0
			Network Storage Device Refresh Principal	\$0	\$0	-	\$200,000	\$200,000	\$0
			Reynolds Road Refresh - Carpet & Paint Principal	\$0	\$0	-	\$127,152	\$0	\$0
			Administration DPSS Total		\$669,600		\$1,504,164	\$1,377,012	\$0
11050	1101200000	E0-Court Sub-Fund Budget							
			AB 189-Crim Justice Facility	\$0	\$0	-	\$1,997,939	\$1,997,939	\$0
			E0-Court Sub-Fund Budget Total		\$0		\$1,997,939	\$1,997,939	\$0
11054	1101200000	E0-Court Sub-Fund Budget							
			Court House Temp Const	\$0	\$0	-	\$5,639,538	\$5,639,538	\$0
			E0-Court Sub-Fund Budget Total		\$0		\$5,639,538	\$5,639,538	\$0
20000	3130700000	Transportation Equipment							
			TRANS-Haevy Haul Semi Truck- 873AD Interest	\$0	\$800,000	10/2025	\$3,664	\$3,664	\$0
			TRANS-Haevy Haul Semi Truck- 873AD Principal	\$400,000	\$400,000	10/2025	\$38,336	\$38,336	\$0
			TRANS-Small Striper - 992AW Interest	\$0	\$17,882	01/2026	\$4,769	\$4,769	\$0
			TRANS-Small Striper - 992AW Principal	\$250,000	\$250,000	01/2026	\$35,414	\$35,414	\$0
			TRANS-Street Sweeper - 021S - CNG Interest	\$0	\$28,611	01/2026	\$7,630	\$7,630	\$0
			TRANS-Street Sweeper - 021S - CNG Principal	\$400,000	\$400,000	01/2026	\$56,662	\$56,662	\$0
			TRANS-Vactor Truck - 803VT Interest	\$0	\$60,759	10/2025	\$14,116	\$14,116	\$0
			TRANS-Vactor Truck - 803VT Principal	\$500,000	\$1,000,000	10/2025	\$118,747	\$118,747	\$0
			Transportation Equipment Total		\$2,957,252		\$279,338	\$279,338	\$0
45310	7300500000	Fleet Services							
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$26,992	06/2027	\$413	\$413	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$30,651	06/2024	\$438	\$438	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$43,947	06/2029	\$831	\$831	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$57,795	06/2024	\$826	\$826	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$158,310	09/2027	\$2,563	\$2,563	\$0

Schedule 21 - Proposed Financed Fixed Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$245,659	06/2029	\$4,535	\$4,535	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$319,905	09/2025	\$5,101	\$5,101	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$443,096	06/2024	\$6,186	\$6,186	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$538,685	06/2024	\$7,355	\$7,355	\$0
			PUARC - FLEET VEH - PROPOSED Interest	\$0	\$771,901	09/2029	\$14,297	\$14,297	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$28,271	\$26,992	06/2027	\$3,878	\$3,878	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$32,764	\$30,651	06/2024	\$6,400	\$6,400	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$45,470	\$43,947	06/2029	\$6,164	\$6,164	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$61,779	\$57,795	06/2024	\$12,068	\$12,068	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$158,310	\$158,310	09/2027	\$22,652	\$22,652	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$245,659	\$245,659	06/2029	\$33,148	\$33,148	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$319,905	\$319,905	09/2025	\$78,010	\$78,010	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$457,845	\$443,096	06/2024	\$89,226	\$89,226	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$538,685	\$538,685	06/2024	\$104,735	\$104,735	\$0
			PUARC - FLEET VEH - PROPOSED Principal	\$771,901	\$771,901	09/2029	\$76,398	\$76,398	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	06/2023	\$87,340	\$87,340	\$0
			PUARC - FLEET VEH Principal	\$0	\$3,814,503	06/2023	\$1,491,177	\$1,491,177	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	06/2023	\$55,428	\$55,428	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	06/2027	\$2,419	\$2,419	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	09/2020	\$134,234	\$134,234	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	09/2023	\$1,620	\$1,620	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	09/2025	\$76,845	\$76,845	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	09/2027	\$98,170	\$98,170	\$0
			PUARC - FLEET VEH Principal	\$0	\$80,797	09/2023	\$21,840	\$21,840	\$0
			PUARC - FLEET VEH Principal	\$0	\$87,469	06/2027	\$12,307	\$12,307	\$0
			PUARC - FLEET VEH Principal	\$0	\$2,103,654	06/2023	\$798,258	\$798,258	\$0
			PUARC - FLEET VEH Principal	\$0	\$3,155,724	09/2025	\$586,277	\$586,277	\$0
			PUARC - FLEET VEH Principal	\$0	\$3,910,228	09/2027	\$492,943	\$492,943	\$0
			PUARC - FLEET VEH Principal	\$6,693,614	\$6,693,614	09/2020	\$1,809,316	\$1,809,316	\$0
			PUARC - FLEET VEH Interest	\$0	\$0	06/2025	\$866	\$866	\$0
			PUARC - FLEET VEH Principal	\$0	\$32,254	06/2025	\$6,713	\$6,713	\$0

Schedule 21 - Proposed Financed Fixed Asset Requests

Fund Code	Department ID	Budget Unit Name	Asset Name	Original Cost	Remaining Balance	Final Date	Department Req Amount	Budgeted Amount	Adopted Amount
Fleet Services Total					\$25,152,125		\$6,150,977	\$6,150,977	\$0
45500	7400150000	IT-Converged Communication Bureau							
			Cisco Replace EOL/Support Switches Interest	\$0	\$0	-	\$800	\$800	\$0
			Cisco Replace EOL/Support Switches Principal	\$23,997	\$23,997	-	\$7,999	\$7,999	\$0
			Cisco Replace EOL/Support Wireless Access Points Interest	\$0	\$0	-	\$18,037	\$18,037	\$0
			Cisco Replace EOL/Support Wireless Access Points Principal	\$541,119	\$541,119	-	\$180,373	\$180,373	\$0
IT-Converged Communication Bureau Total					\$565,116		\$207,209	\$207,209	\$0
45500	7400160000	IT-Technology Services Bureau							
			Archival System - RC3 and offsite Principal	\$300,000	\$300,000	-	\$60,000	\$60,000	\$0
			Calabrio Recoding Server Migration Principal	\$369,600	\$369,600	-	\$73,920	\$73,920	\$0
			Cisco Voice Collaboration Hardware refresh Principal	\$400,000	\$400,000	-	\$80,000	\$80,000	\$0
			EMC Networker Back-up, extend item 63 Principal	\$2,300,000	\$2,300,000	07/2025	\$460,000	\$460,000	\$0
			Servers for Disaster Recovery site in Indio Principal	\$150,000	\$150,000	-	\$30,000	\$30,000	\$0
			SSD to third storage array within compellent system Principal	\$250,000	\$250,000	-	\$50,000	\$50,000	\$0
IT-Technology Services Bureau Total					\$3,769,600		\$753,920	\$753,920	\$0
45520	7400610000	RCIT Comm Subscriber & Vehicle							
			Forklift Interest	\$0	\$360	01/2024	\$360	\$360	\$0
			Forklift Principal	\$27,323	\$7,200	01/2024	\$7,200	\$7,200	\$0
RCIT Comm Subscriber & Vehicle Total					\$7,560		\$7,560	\$7,560	\$0
45520	7400620000	RCIT Comm SysInfrastructureMgt							
			Channel Additions Interest	\$0	\$16,000	07/2029	\$16,000	\$16,000	\$0
			Channel Additions Principal	\$2,159,759	\$320,000	07/2029	\$320,000	\$320,000	\$0
RCIT Comm SysInfrastructureMgt Total					\$336,000		\$336,000	\$336,000	\$0
Grand Total				\$30,552,844	\$44,536,884		\$20,458,350	\$20,331,198	\$0

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
10000	1000100000	Board of Supervisors						
			Digital archiving equipment	\$25,000	1	\$25,000	1	\$25,000
		Board of Supervisors Total			1	\$25,000	1	\$25,000
10000	1200100000	Assessor						
			BizHub	\$6,150	2	\$12,300	2	\$12,300
			BizHub	\$8,000	2	\$16,000	2	\$16,000
			CAC - BPP (350) S/N 30AE11483	\$6,150	1	\$6,150	1	\$6,150
			Hemet - Res (Di3010) S/N 31729106	\$6,150	1	\$6,150	1	\$6,150
			RCIT DMZ Virtual Server	\$8,000	2	\$16,000	2	\$16,000
		Assessor Total			8	\$56,600	8	\$56,600
10000	1200200000	County Clerk-Recorder						
			Archives (Di3010) S/N 31728453	\$6,150	1	\$6,150	1	\$6,150
			BizHub	\$6,150	6	\$36,900	6	\$36,900
			CAC-PS (350) S/N 31133464	\$6,150	1	\$6,150	1	\$6,150
			CARDS - Remaining Milestone Payments	\$100,000	1	\$100,000	1	\$100,000
			CARDS - remaining milestone payments (Milestones 2b, and Project closure)	\$100,000	1	\$100,000	1	\$100,000
			CISCO Cabling	\$5,750	1	\$5,750	1	\$5,750
			CISCO Transceivers	\$11,500	1	\$11,500	1	\$11,500
			CISCO Transceivers and Cabling	\$17,250	1	\$17,250	1	\$17,250
			CNA Card for Existing Servers	\$8,000	1	\$8,000	1	\$8,000
			CNA Cards for Existing Storage	\$8,000	1	\$8,000	1	\$8,000
			Disk to Disk Backup - Extra Storage	\$40,249	2	\$80,498	2	\$80,498
			Eagle Recorder Enhancement and Upgrades (CO 46)	\$32,040	1	\$32,040	1	\$32,040
			Eagle Recorder enhancements and upgrades (CO 46)	\$32,040	1	\$32,040	1	\$32,040
			Extra Cards Equipment (Replacement)	\$10,000	1	\$10,000	1	\$10,000
			Extra Cards for Equipment (Replacement)	\$10,000	1	\$10,000	1	\$10,000
			Front Window Remodel and Space Configuration	\$530,000	1	\$530,000	1	\$530,000
			Front Window Remodel and Space Configuration	\$710,000	1	\$710,000	1	\$710,000
			Gateway PS (350) S/N 31133440	\$6,150	1	\$6,150	1	\$6,150
			Gateway PS (350) S/N 31133487	\$6,150	1	\$6,150	1	\$6,150
			New IVR System	\$130,000	1	\$130,000	1	\$130,000
			New IVR System	\$500,000	1	\$500,000	1	\$500,000
			Palm Desert PS (350) S/N 30AE09692	\$6,150	1	\$6,150	1	\$6,150
			Palm Desert PS (350) S/N 31133513	\$6,150	1	\$6,150	1	\$6,150
			Public Service Remodel (CAC)	\$530,000	1	\$530,000	1	\$530,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Public Service Remodel (Gateway)	\$710,000	1	\$710,000	1	\$710,000
			Replacement Firewalls for EOL devices	\$10,000	1	\$10,000	1	\$10,000
			Training Equipment - peripherals for 7 workstations	\$13,000	2	\$26,000	2	\$26,000
			County Clerk-Recorder Total		34	\$3,634,878	34	\$3,634,878
10000	1700100000	Registrar Of Voters						
			general assets	\$25,000	1	\$25,000	1	\$25,000
			Registrar Of Voters Total		1	\$25,000	1	\$25,000
10000	1930100000	Edward Dean Museum						
			Approp Holder	\$500	1	\$500	1	\$500
			Appropriation Holder	\$500	1	\$500	1	\$500
			Edward Dean Museum Total		2	\$1,000	2	\$1,000
10000	2000100000	Emergency Management Department						
				\$141,618	2	\$283,236	2	\$283,236
			Equipment	\$210,000	1	\$210,000	1	\$210,000
			Emergency Management Department Total		3	\$493,236	3	\$493,236
10000	2200100000	District Attorney						
			Copiers	\$5,000	10	\$50,000	10	\$50,000
			Copiers	\$6,250	8	\$50,000	8	\$50,000
			Data Storage	\$125,000	1	\$125,000	1	\$125,000
			DEMS	\$170,466	1	\$170,466	1	\$170,466
			DEMS	\$206,367	1	\$206,367	1	\$206,367
			EDAS FOX Ultimate Workstation	\$10,590	2	\$21,180	2	\$21,180
			PC Workstation	\$8,000	3	\$24,000	3	\$24,000
			Radios	\$8,500	4	\$34,000	4	\$34,000
			Radios	\$8,900	3	\$26,700	3	\$26,700
			Servers	\$25,000	4	\$100,000	4	\$100,000
			District Attorney Total		37	\$807,713	37	\$807,713
10000	2300100000	Department of Child Support Services						
				\$1,700,000	1	\$1,700,000	1	\$1,700,000
			Department of Child Support Services Total		1	\$1,700,000	1	\$1,700,000
10000	2500200000	Sheriff Support						
			Hardware for CAD/RMS	\$500,000	1	\$500,000	1	\$500,000
			Mobile Device Security Software (Homeland Security OES SHSGP FY19 grant)	\$446,875	1	\$446,875	1	\$446,875
			VESTA phone console/unit for 911 Riverside Dispatch Center	\$43,000	1	\$43,000	1	\$43,000
			Sheriff Support Total		3	\$989,875	3	\$989,875
10000	2500300000	Sheriff Patrol						
			Aviation Hoist Cable Inspection Tool	\$60,000	1	\$60,000	1	\$60,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Aviation Night Vision Goggles	\$13,645	6	\$81,870	6	\$81,870
			Forensics Foster & Freeman Digital Capture System	\$312,617	1	\$312,617	1	\$312,617
			GTF Shields	\$9,632	2	\$19,264	2	\$19,264
			HDT - Remote Operated Robot - UASI FY19 Grant Funded	\$371,480	1	\$371,480	1	\$371,480
			HDT Bomb Disablement Robot Upgrades	\$300,000	1	\$300,000	1	\$300,000
			HDT Bomb Suit (UASI Grant Funded)	\$40,000	1	\$40,000	1	\$40,000
			HDT Firearms Locker & Fence	\$200,000	1	\$200,000	1	\$200,000
			HDT Remotely Operated Robot (UASI Grant Funded)	\$371,480	1	\$371,480	1	\$371,480
			HDT X-Ray System	\$130,000	1	\$130,000	1	\$130,000
			HIDTA - Buster Kit	\$11,998	1	\$11,998	1	\$11,998
			HIDTA - Fiberoptic Inspection Kit	\$8,999	1	\$8,999	1	\$8,999
			K-9 Shields	\$9,632	2	\$19,264	2	\$19,264
			Perris Station Evidence Refrigerator	\$5,100	1	\$5,100	1	\$5,100
			SEB Drone	\$10,683	2	\$21,366	2	\$21,366
			SEB Kinetic Breaching Tool	\$10,500	1	\$10,500	1	\$10,500
			SEB Long Range Acoustic Device (LRAD)	\$6,000	1	\$6,000	1	\$6,000
			SERT Drone	\$10,320	2	\$20,640	2	\$20,640
			SERT Satellite Pods (UASI Grant Funded)	\$107,985	1	\$107,985	1	\$107,985
			SIB Pole Camera Software	\$6,000	1	\$6,000	1	\$6,000
			SIB Pole Cameras	\$16,500	1	\$16,500	1	\$16,500
			Southwest Station Booking/Report Writing Area	\$15,000	1	\$15,000	1	\$15,000
			Southwest Station Evidence Locker System	\$12,000	1	\$12,000	1	\$12,000
			Southwest Station Evidence/Property Room	\$10,000	1	\$10,000	1	\$10,000
			Thermal Station Trimble System	\$67,000	1	\$67,000	1	\$67,000
			Sheriff Patrol Total		34	\$2,225,063	34	\$2,225,063
10000	2500400000	Sheriff Correction						
			Equipment for JBDC Corrections Vans	\$9,977	2	\$19,954	2	\$19,954
			Equipment for JBDC Patrol Interceptor vehicle.	\$20,232	1	\$20,232	1	\$20,232
			Sheriff Correction Total		3	\$40,186	3	\$40,186
10000	2500500000	Sheriff Court Services						
			New copier	\$3,825	1	\$3,825	1	\$3,825
			Sheriff Court Services Total		1	\$3,825	1	\$3,825
10000	2500700000	Sheriff-Ben Clark Training Center						
			Exercise Equipment	\$5,999	1	\$5,999	1	\$5,999
			Shade Structure	\$35,334	1	\$35,334	1	\$35,334
			Uniform Shredder	\$41,885	1	\$41,885	1	\$41,885
			Sheriff-Ben Clark Training Center Total		3	\$83,218	3	\$83,218

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
10000	2600100000	Probation-Juvenile Hall						
			Commercial Washer/Dryer	\$30,000	2	\$60,000	2	\$60,000
			Freezer	\$150,000	1	\$150,000	1	\$150,000
			Metal Detector Unit	\$12,500	6	\$75,000	6	\$75,000
		Probation-Juvenile Hall Total			9	\$285,000	9	\$285,000
10000	2600200000	Probation						
			PSEC Radio-Error Line	\$7,000	0	\$0	0	\$0
			PSEC Radios	\$14,000	16	\$112,000	16	\$112,000
		Probation Total			16	\$112,000	16	\$112,000
10000	2700200000	Fire Protection						
			CM Server Replacement	\$32,000	6	\$192,000	6	\$192,000
			ECC 911 Call Taking System	\$45,000	2	\$90,000	2	\$90,000
			Extrication Tools replacement	\$30,300	3	\$90,900	3	\$90,900
			Fit Test Machine	\$13,000	1	\$13,000	1	\$13,000
			Network Core 10G Replacement	\$25,000	1	\$25,000	1	\$25,000
			PPE Dryer	\$6,590	1	\$6,590	1	\$6,590
			Replacement Forklift	\$18,000	1	\$18,000	1	\$18,000
			Secure Drug System	\$17,000	1	\$17,000	1	\$17,000
		Fire Protection Total			16	\$452,490	16	\$452,490
10000	2700204000	Battalion 04						
			Pyxis Med machine	\$14,000	1	\$14,000	1	\$14,000
		Battalion 04 Total			1	\$14,000	1	\$14,000
10000	2700215000	Battalion 15						
			Connex replacement 14x14	\$11,000	1	\$11,000	1	\$11,000
		Battalion 15 Total			1	\$11,000	1	\$11,000
10000	2700230000	Emergency Command Center						
			ECC console furniture	\$22,000	2	\$44,000	2	\$44,000
			ECC Sleep pod	\$12,000	1	\$12,000	1	\$12,000
			Vesta phone system	\$26,500	10	\$265,000	10	\$265,000
		Emergency Command Center Total			13	\$321,000	13	\$321,000
10000	2700236000	Communications/IT Services						
			IT Server replacement	\$25,000	1	\$25,000	1	\$25,000
			IT Server replacement	\$32,000	6	\$192,000	6	\$192,000
		Communications/IT Services Total			7	\$217,000	7	\$217,000
10000	2700239000	Health & Safety Bureau						
			Health and Safety PPE Dryer	\$6,590	2	\$13,180	2	\$13,180
			Health and Safety PPE Extractor	\$7,500	2	\$15,000	2	\$15,000
		Health & Safety Bureau Total			4	\$28,180	4	\$28,180
10000	2700257000	Training Bureau						
			Auto extrication equipment	\$20,000	1	\$20,000	1	\$20,000
			BCTC UTV Gator	\$12,000	1	\$12,000	1	\$12,000
		Training Bureau Total			2	\$32,000	2	\$32,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
10000	2700258000	Technical Rescue						
			Extrication equipment	\$31,250	4	\$125,000	4	\$125,000
		Technical Rescue Total			4	\$125,000	4	\$125,000
10000	3120100000	Planning						
			New Copier to replace Bizhub C654E	\$10,000	1	\$10,000	1	\$10,000
		Planning Total			1	\$10,000	1	\$10,000
10000	3140100000	Code Enforcement						
			2 All In One Copiers	\$11,250	2	\$22,500	2	\$22,500
		Code Enforcement Total			2	\$22,500	2	\$22,500
10000	4100200000	RUHS-Mental Health Treatment						
			COPIERS	\$8,000	46	\$368,000	46	\$368,000
			Telehealth Carts	\$7,500	10	\$75,000	10	\$75,000
		RUHS-Mental Health Treatment Total			56	\$443,000	56	\$443,000
10000	4100300000	RUHS-MH-Detention						
			COPIERS	\$8,000	10	\$80,000	10	\$80,000
		RUHS-MH-Detention Total			10	\$80,000	10	\$80,000
10000	4100400000	RUHS-MH Administration						
			COPIERS	\$8,000	10	\$80,000	10	\$80,000
			SERVERS	\$20,000	20	\$400,000	20	\$400,000
			SMARTBOARDS	\$8,000	15	\$120,000	15	\$120,000
		RUHS-MH Administration Total			45	\$600,000	45	\$600,000
10000	4100500000	RUHS-MH-Mental Health Substance Abuse						
			COPIERS	\$8,000	4	\$32,000	4	\$32,000
		RUHS-MH-Mental Health Substance Abuse Total			4	\$32,000	4	\$32,000
10000	4200100000	Public Health						
			Copier	\$8,000	1	\$8,000	1	\$8,000
			Fluorescent microscope	\$30,000	1	\$30,000	1	\$30,000
			HPE Synergy 480 Gen10 Server	\$13,000	3	\$39,000	3	\$39,000
			MALDI-TOF	\$250,000	1	\$250,000	1	\$250,000
			Micro tube centrifuge	\$8,000	1	\$8,000	1	\$8,000
			Nano Drop	\$11,000	1	\$11,000	1	\$11,000
			Qubit	\$6,000	1	\$6,000	1	\$6,000
			Router-Cisco ISR 4431	\$12,370	2	\$24,740	2	\$24,740
			SAN Storage for RC3 Migration	\$150,000	1	\$150,000	1	\$150,000
			Servers	\$24,000	4	\$96,000	4	\$96,000
			Switch-Cisco 9200	\$14,100	7	\$98,700	7	\$98,700
			Thermal cycler	\$10,000	1	\$10,000	1	\$10,000
			UPS - APC 5K	\$5,025	10	\$50,250	10	\$50,250
		Public Health Total			34	\$781,690	34	\$781,690
10000	4200420000	Environmental Resource Mgmt						

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Chemical analyzer	\$81,000	1	\$81,000	1	\$81,000
			Hazardous Materials Analyzer	\$75,000	1	\$75,000	1	\$75,000
		Environmental Resource Mgmt Total			2	\$156,000	2	\$156,000
10000	4300300000	RUHS -Correctional Health Systems						
			Annual Computer Refresh	\$20,000	1	\$20,000	1	\$20,000
			Copiers	\$7,500	2	\$15,000	2	\$15,000
			Medical Cart	\$5,000	1	\$5,000	1	\$5,000
		RUHS -Correctional Health Systems Total			4	\$40,000	4	\$40,000
10000	5100100000	Administration DPSS						
			Cat City New Facility	\$30,000	1	\$30,000	1	\$30,000
			General Fixed Asset Purchases	\$50,000	1	\$50,000	1	\$50,000
			Miscellaneous	\$10,000	1	\$10,000	1	\$10,000
			Miscellaneous	\$60,000	1	\$60,000	1	\$60,000
		Administration DPSS Total			4	\$150,000	4	\$150,000
10000	7200500000	FM-Project Management Office						
			Copier/Printer/Scanner	\$14,000	1	\$14,000	1	\$14,000
			Project Management Software	\$140,000	1	\$140,000	1	\$140,000
		FM-Project Management Office Total			2	\$154,000	2	\$154,000
11008	2500500000	Sheriff Court Services						
				\$141,611	3	\$141,611	3	\$141,611
			Nimble Data Storage	\$123,341	1	\$123,341	1	\$123,341
		Sheriff Court Services Total			4	\$264,952	4	\$264,952
11013	2500300000	Sheriff Patrol						
			Mobile PSEC Radios	\$8,144	9	\$73,296	9	\$73,296
			RAID Portable Radios	\$8,942	2	\$17,884	2	\$17,884
		Sheriff Patrol Total			11	\$91,180	11	\$91,180
11026	2500300000	Sheriff Patrol						
			Forensics Bullet Recovery System/Remote Firing Platform	\$190,698	1	\$190,698	1	\$190,698
			Forensics NIBIN Cartridge Case & Triage Package	\$223,575	2	\$447,150	2	\$447,150
			Mobile Command Post	\$123,341	1	\$123,341	1	\$123,341
			Night Vision Goggles	\$11,467	25	\$286,680	25	\$286,675
			RapidHIT ID System	\$174,900	1	\$174,900	1	\$174,900
			SIB Annual AF	\$100,000	1	\$100,000	1	\$100,000
			SIB Cell Site Simulator	\$641,500	1	\$641,500	1	\$641,500
			SIB Vehicle for Cell Site Simulator	\$65,000	1	\$65,000	1	\$65,000
			SOMA CAD/RMS	\$141,611	1	\$141,611	1	\$141,611
			SWAT Romotec Titan Robot	\$214,953	1	\$214,953	1	\$214,953
		Sheriff Patrol Total			35	\$2,385,833	35	\$2,385,828
11042	2500300000	Sheriff Patrol						
			Coroner Air Purifiers	\$8,320	4	\$33,280	4	\$33,280

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Coroner Floor Scrubber	\$9,800	1	\$9,800	1	\$9,800
			Sheriff Patrol Total		5	\$43,080	5	\$43,080
11067	2500500000	Sheriff Court Services		\$649,303	1	\$649,303	1	\$649,303
			Sheriff Court Services Total		1	\$649,303	1	\$649,303
11085	2500400000	Sheriff Correction						
			Nimble Project	\$123,341	1	\$123,341	1	\$123,341
			SOMA CAD/RMS	\$424,833	1	\$424,833	1	\$424,833
			Sheriff Correction Total		2	\$548,174	2	\$548,174
11116	4200430000	District Environmental Services						
			Cryofreezer	\$25,000	1	\$25,000	1	\$25,000
			Truck Mounted Fogger	\$15,000	1	\$15,000	1	\$15,000
			District Environmental Services Total		2	\$40,000	2	\$40,000
15100	947200	Flood Control-Administration Division						
			SONDE METER	\$7,000	3	\$21,000	3	\$21,000
			TRIMBLE SX10 SCANNING ROBOTIC TOTAL STATION	\$48,920	1	\$48,920	1	\$48,920
			TRIMBLE TSC7 CONTROLLER W/QWERTY KEYPAD	\$14,193	1	\$14,193	1	\$14,193
			Flood Control-Administration Division Total		5	\$84,113	5	\$84,113
20000	3130100000	Transportation						
			Conflict Monitor Tester	\$20,000	1	\$20,000	1	\$20,000
			Generator	\$125,000	1	\$125,000	1	\$125,000
			Ice Machine	\$7,500	1	\$7,500	1	\$7,500
			Parking Cover	\$80,000	1	\$80,000	1	\$80,000
			Plotter/Printer/Copier	\$28,000	1	\$28,000	1	\$28,000
			Printer/Copier/Scanner	\$10,000	1	\$10,000	1	\$10,000
			Traffic Management Center	\$50,000	2	\$100,000	2	\$100,000
			Traffic Management Center	\$100,000	2	\$200,000	2	\$200,000
			Walk-In Refrigerator	\$25,000	1	\$25,000	1	\$25,000
			Transportation Total		11	\$595,500	11	\$595,500
20000	3130700000	Transportation Equipment						
			1 ton 4WD 4 door Crew Cab	\$60,000	2	\$120,000	2	\$120,000
			10 Yards Dump Truck	\$50,000	1	\$50,000	1	\$50,000
			3/4 ton crew cab 2wd pickup - Travel Crew	\$36,000	1	\$36,000	1	\$36,000
			3/4 ton crew cab 4wd ith cover - Insp	\$40,000	2	\$80,000	2	\$80,000
			3/4 ton ext. cab 2wd service beds - Signal Shop	\$75,000	2	\$150,000	2	\$150,000
			3/4 ton ext. cab 4wd pickup - Lab	\$38,000	1	\$38,000	1	\$38,000
			3/4 Ton Regular 4WD Pickup	\$38,000	2	\$76,000	2	\$76,000
			3/4 ton regular cab 2wd pickups	\$35,000	11	\$385,000	11	\$385,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Changeable Message Boards	\$20,000	10	\$200,000	10	\$200,000
			Class 5 crew cab service bed - Central Crew	\$150,000	1	\$150,000	1	\$150,000
			Crane Ariel Truck - AT	\$225,000	1	\$225,000	1	\$225,000
			Fuel Controller	\$15,000	11	\$165,000	11	\$165,000
			Fuel Controller	\$20,000	11	\$220,000	11	\$220,000
			Fuel Tank Monitors	\$22,222	9	\$199,998	9	\$199,998
			Fuel Tank Monitors	\$22,250	9	\$200,250	9	\$200,250
			Garage Service Trucks Mechanics service - Y	\$150,000	2	\$300,000	2	\$300,000
			Kick off Brooms	\$65,000	4	\$260,000	4	\$260,000
			Large Berm Machine	\$100,000	1	\$100,000	1	\$100,000
			Large Copy/Scan/Fax/collator	\$7,500	1	\$7,500	1	\$7,500
			Light Truck - Std. cab with service bed - D.	\$80,000	1	\$80,000	1	\$80,000
			Mechanics Service Trucks	\$175,000	2	\$350,000	2	\$350,000
			Mini Excavator	\$80,000	1	\$80,000	1	\$80,000
			Murray Trailer Refurbish	\$25,000	1	\$25,000	1	\$25,000
			PICKUP - Ext. cab with service bed - C.	\$50,000	2	\$100,000	2	\$100,000
			Pickup 3/4 tons Ext.cab 4X4	\$50,000	2	\$100,000	2	\$100,000
			Pickup Regular Cab - C	\$40,000	1	\$40,000	1	\$40,000
			Roller - AE	\$100,000	1	\$100,000	1	\$100,000
			Rotary Sweeper-Kickoff Brooms - FF	\$60,000	8	\$480,000	8	\$480,000
			Stencil Trucks	\$175,000	2	\$350,000	2	\$350,000
			Super 10 Yard diesel dump truck	\$240,000	1	\$240,000	1	\$240,000
			Water Trucks - WT CNG	\$210,000	2	\$420,000	2	\$420,000
Transportation Equipment Total					106	\$5,327,748	106	\$5,327,748
20200	3100200000	TLMA Administrative Services						
			Desktop Scanner	\$6,000	2	\$12,000	2	\$12,000
			Konica Minolta	\$10,000	1	\$10,000	1	\$10,000
			Large Format Colortrac Scanner	\$6,500	1	\$6,500	1	\$6,500
			Large format Copier (HP Design Jet T3500)	\$12,000	1	\$12,000	1	\$12,000
			Laserfiche cloud Storage	\$100,000	1	\$100,000	1	\$100,000
TLMA Administrative Services Total					6	\$140,500	6	\$140,500
20200	3100300000	Consolidated Counter Services						
				\$5,000	1	\$5,000	1	\$5,000
				\$8,500	1	\$8,500	1	\$8,500
Consolidated Counter Services Total					2	\$13,500	2	\$13,500
20250	3110100000	Building & Safety						
			Equipment-Other	\$8,500	1	\$8,500	1	\$8,500

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Large form Scan stations	\$10,000	2	\$20,000	2	\$20,000
			Multifunctional Printer/copier/scanner	\$10,000	2	\$20,000	2	\$20,000
			Office Furniture	\$5,000	1	\$5,000	1	\$5,000
			Building & Safety Total		6	\$53,500	6	\$53,500
20260	313020000	Surveyor						
			Gas Powered Jackhammer	\$5,000	1	\$5,000	1	\$5,000
			Gas Powered Jackhammer	\$8,000	1	\$8,000	1	\$8,000
			GPS Rovers	\$75,000	2	\$150,000	2	\$150,000
			LIDAR Drone	\$75,000	1	\$75,000	1	\$75,000
			Maximization of Office space	\$40,000	1	\$40,000	1	\$40,000
			Office reconfiguration and cubicles	\$10,000	1	\$10,000	1	\$10,000
			Robotic Imaging Laser scanner	\$95,000	1	\$95,000	1	\$95,000
			Total Station Kit	\$40,000	1	\$40,000	1	\$40,000
			Total Station Kit	\$49,000	1	\$49,000	1	\$49,000
			Surveyor Total		10	\$472,000	10	\$472,000
20610	991100	CFD 17-2M Bella Vista II		\$100	1	\$100	1	\$100
			CFD 17-2M Bella Vista II Total		1	\$100	1	\$100
20620	991105	CFD 17-1M Conestoga		\$100	1	\$100	1	\$100
			CFD 17-1M Conestoga Total		1	\$100	1	\$100
20630	991110	CFD 17-3M Tierra Del Rey		\$100	1	\$100	1	\$100
			CFD 17-3M Tierra Del Rey Total		1	\$100	1	\$100
20640	991115	CFD 16-M Citrus Heights		\$100	1	\$100	1	\$100
			CFD 16-M Citrus Heights Total		1	\$100	1	\$100
20650	991120	CFD 17-4M Promontroy		\$100	1	\$100	1	\$100
			CFD 17-4M Promontroy Total		1	\$100	1	\$100
20660	991125	CFD 17-5M French Valley South		\$100	1	\$100	1	\$100
			CFD 17-5M French Valley South Total		1	\$100	1	\$100
20670	991130	CFD 17-6M Amberley TR31199		\$100	1	\$100	1	\$100
			CFD 17-6M Amberley TR31199 Total		1	\$100	1	\$100
20680	991140	CFD18-1M Tramonte TR36475		\$100	1	\$100	1	\$100
			CFD18-1M Tramonte TR36475 Total		1	\$100	1	\$100
20690	991145	CFD18-2M Goldn Sunst TR31632-1		\$100	1	\$100	1	\$100
			CFD18-2M Goldn Sunst TR31632-1 Total		1	\$100	1	\$100
20700	991150	CFD 19-1M La Ventana						

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
				\$100	1	\$100	1	\$100
		CFD 19-1M La Ventana Total			1	\$100	1	\$100
20710	991155	CFD 19-2M Winchester Ranch		\$100	1	\$100	1	\$100
		CFD 19-2M Winchester Ranch Total			1	\$100	1	\$100
20720	991160	CFD 19-3M Brisa Pointe		\$100	1	\$100	1	\$100
		CFD 19-3M Brisa Pointe Total			1	\$100	1	\$100
21100	1900500000	ED-Single Family Revenue Bond	Planned improvements to office space	\$700,000	1	\$700,000	1	\$700,000
		ED-Single Family Revenue Bond Total			1	\$700,000	1	\$700,000
21200	1900700000	ED-County Free Library	Approp Holder	\$500	1	\$500	1	\$500
			Appropriation Holder	\$500	1	\$500	1	\$500
			P3 Solar project	\$912,000	1	\$912,000	1	\$912,000
		ED-County Free Library Total			3	\$913,000	3	\$913,000
21550	5500400000	Workforce Development	Copy machines	\$11,250	2	\$22,500	2	\$22,500
			Equipment-Office	\$22,500	1	\$22,500	1	\$22,500
		Workforce Development Total			3	\$45,000	3	\$45,000
21560	5500100000	Housing, Homeless, Wrkfrce Sol	Equipment-Office	\$500	1	\$500	1	\$500
			Equipment-Office	\$500	1	\$500	1	\$500
		Housing, Homeless, Wrkfrce Sol Total			2	\$1,000	2	\$1,000
21800	2000100000	Emergency Management Department	Computer hardware	\$14,000	1	\$14,000	1	\$14,000
			Computers	\$2,000	7	\$14,000	7	\$14,000
		Emergency Management Department Total			8	\$28,000	8	\$28,000
21810	2000100000	Emergency Management Department	Equipment - Other	\$19,225	1	\$19,225	1	\$19,225
			Hospital equipment	\$78,812	1	\$78,812	1	\$78,812
		Emergency Management Department Total			2	\$98,037	2	\$98,037
22250	2505100000	Sheriff Cal-Id	Equipment computer for 1 live scan system desktop	\$15,105	1	\$15,105	1	\$15,105
			Equipment computer for 1 store and forward system	\$5,175	1	\$5,175	1	\$5,175
			Equipment computer for 9 live scan devices	\$18,124	9	\$163,116	9	\$163,116
		Sheriff Cal-Id Total			11	\$183,396	11	\$183,396
22270	2500400000	Sheriff Correction	Building E Air Conditioning System	\$185,900	1	\$185,900	1	\$185,900
			Building E Rollup Door & Ceiling	\$72,683	1	\$72,683	1	\$72,683

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Double Line Boring Machine	\$21,123	1	\$21,123	1	\$21,123
			Edge Bander	\$41,523	1	\$41,523	1	\$41,523
			Engraver to train inmates in vocation skill of laser engraving on surfaces.	\$55,000	1	\$55,000	1	\$55,000
			Replacing Rollup Door in Building E Classroom 7 with a window.	\$80,000	1	\$80,000	1	\$80,000
			Rooftop air conditioning units moved to ground and repair roof due to leaks during rain.	\$200,000	1	\$200,000	1	\$200,000
			SITE-B constructing new building and expanding building B.	\$1,500,000	1	\$1,500,000	1	\$1,500,000
			Sliding Table Saw	\$41,523	1	\$41,523	1	\$41,523
			Wide format printer to produce outdoor signs & banners.	\$35,000	1	\$35,000	1	\$35,000
Sheriff Correction Total					10	\$2,232,752	10	\$2,232,752
22350	1910900000	TLMA-Aviation - Capital						
			Buildings-Capital Projects	\$500	1	\$500	1	\$500
			Buildings-Capital Projects	\$5,000	1	\$5,000	1	\$5,000
			Buildings-Capital Projects	\$2,000,000	1	\$2,000,000	1	\$2,000,000
TLMA-Aviation - Capital Total					3	\$2,005,500	3	\$2,005,500
22900	980503	Perris Valley Cemetery District						
			Cremation Niches	\$15,000	1	\$15,000	1	\$15,000
			Crematory Niches	\$90,000	1	\$90,000	1	\$90,000
			Dump Trailer	\$13,000	1	\$13,000	1	\$13,000
			Replacement Maintenance Cart and New Transportation Vehicle.	\$29,000	1	\$29,000	1	\$29,000
			Utility Cart	\$12,000	1	\$12,000	1	\$12,000
Perris Valley Cemetery District Total					5	\$159,000	5	\$159,000
23010	915202	CSA Administration Operating						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA Administration Operating Total					2	\$200	2	\$200
23025	900101	CSA 001 Coronita Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 001 Coronita Lighting Total					2	\$200	2	\$200
23100	901301	CSA 13 N Palm Springs Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 13 N Palm Springs Lighting Total					2	\$200	2	\$200
23125	901501	CSA 015 N Palm Springs Oasis						
			Budget Holder	\$100	1	\$100	1	\$100

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 015 N Palm Springs Oasis Total			2	\$200	2	\$200
23200	902101	CSA 021 Coronita-Yorba Heights						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 021 Coronita-Yorba Heights Total			2	\$200	2	\$200
23225	902201	CSA 022 Elsinore Area Lthg						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 022 Elsinore Area Lthg Total			2	\$200	2	\$200
23300	902701	CSA 027 Cherry Valley Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 027 Cherry Valley Lighting Total			2	\$200	2	\$200
23375	903601	CSA 036 Idyllwild Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 036 Idyllwild Lighting Total			2	\$200	2	\$200
23400	903801	CSA 038 Pine Cove Fire Prot						
			Budget Holder	\$5,000	1	\$5,000	1	\$5,000
			Equipment-Other	\$29,943	1	\$29,943	1	\$29,943
		CSA 038 Pine Cove Fire Prot Total			2	\$34,943	2	\$34,943
23475	904301	CSA 043 Homeland Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 043 Homeland Lighting Total			2	\$200	2	\$200
23500	904701	CSA 047 W Palm Springs Villa						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 047 W Palm Springs Villa Total			2	\$200	2	\$200
23525	905102	CSA 051 Desert Centre-Multi						
			Equipment	\$85,000	1	\$85,000	1	\$85,000
			Solar Fee Reimbursement projects	\$85,000	1	\$85,000	1	\$85,000
		CSA 051 Desert Centre-Multi Total			2	\$170,000	2	\$170,000
23600	905901	CSA 059 Hemet Area Lighting						
			Budget Holder	\$100	1	\$100	1	\$100

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 059 Hemet Area Lighting Total			2	\$200	2	\$200
23625	906001	CSA 060 Pinyon Fire Protection						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment - Other	\$100	1	\$100	1	\$100
		CSA 060 Pinyon Fire Protection Total			2	\$200	2	\$200
23675	906901	CSA 069 Hemet Area E Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 069 Hemet Area E Lighting Total			2	\$200	2	\$200
23700	907001	CSA 070 Perris Area Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 070 Perris Area Lighting Total			2	\$200	2	\$200
23775	908001	CSA 080 Homeland Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 080 Homeland Lighting Total			2	\$200	2	\$200
23825	908401	CSA 084 Sun City Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 084 Sun City Lighting Total			2	\$200	2	\$200
23850	908501	CSA 085 Cabazon Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 085 Cabazon Lighting Total			2	\$200	2	\$200
23900	908701	CSA 087 Woodcrest Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 087 Woodcrest Lighting Total			2	\$200	2	\$200
23925	908901	CSA 089 Perris Area (Lakeview)						
			Budget Holder	\$50	1	\$50	1	\$50
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 089 Perris Area (Lakeview) Total			2	\$150	2	\$150
23950	909101	CSA 091 Valle Vista (E Of HT)						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
CSA 091 Valle Vista (E Of HT) Total					2	\$200	2	\$200
24025	909401	CSA 094 SE Of Hemet Lighting	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 094 SE Of Hemet Lighting Total					2	\$200	2	\$200
24050	909701	CSA 097 Mecca Lighting	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 097 Mecca Lighting Total					2	\$200	2	\$200
24075	910301	CSA 103 La Serene Lighting	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 103 La Serene Lighting Total					2	\$200	2	\$200
24100	910401	CSA 104 Santa Ana	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 104 Santa Ana Total					2	\$200	2	\$200
24125	910501	CSA 105 Happy Valley Rd Maint	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 105 Happy Valley Rd Maint Total					2	\$200	2	\$200
24150	910801	CSA 108 Road Improvement Maint	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 108 Road Improvement Maint Total					2	\$200	2	\$200
24175	911301	CSA 113 Woodcrest Lighting	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 113 Woodcrest Lighting Total					2	\$200	2	\$200
24200	911501	CSA 115 Desert Hot Springs	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 115 Desert Hot Springs Total					2	\$200	2	\$200
24225	911701	CSA 117 Mead Valley-An Service	Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
CSA 117 Mead Valley-An Service Total					2	\$200	2	\$200
24250	912101	CSA 121 Bernuda Dunes Lighting						

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 121 Bernuda Dunes Lighting Total			2	\$200	2	\$200
24275	912411	CSA 124 Elsinore Area Warm Spr						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 124 Elsinore Area Warm Spr Total			2	\$200	2	\$200
24300	912501	CSA 125 Thermal Area Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 125 Thermal Area Lighting Total			2	\$200	2	\$200
24325	912601	CSA 126 Highgrove Area Lghtg						
			Equipment needed for new development	\$75,000	1	\$75,000	1	\$75,000
			Equipment-Other	\$15,000	1	\$15,000	1	\$15,000
		CSA 126 Highgrove Area Lghtg Total			2	\$90,000	2	\$90,000
24350	912801	CSA 128 Lake Mathews Rd Maint						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 128 Lake Mathews Rd Maint Total			2	\$200	2	\$200
24400	913201	CSA 132 Lake Mathews Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 132 Lake Mathews Lighting Total			2	\$200	2	\$200
24425	913401	CSA 134 Temescal Canyon Lghtg						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 134 Temescal Canyon Lghtg Total			2	\$200	2	\$200
24450	913501	CSA 135 Temescal Canyon Lghtg						
			Budget Holder	\$1	1	\$1	1	\$1
			Equipment-Other	\$10	1	\$10	1	\$10
		CSA 135 Temescal Canyon Lghtg Total			2	\$11	2	\$11
24525	914201	CSA 142 Wildomar Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
		CSA 142 Wildomar Lighting Total			2	\$200	2	\$200
24550	914301	CSA 143 Rancho CA Park & Recr						
			Equipment needed for new development	\$20,000	1	\$20,000	1	\$20,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension	
			Equipment-Other	\$40,000	1	\$40,000	1	\$40,000	
		CSA 143 Rancho CA Park & Recr Total				2	\$60,000	2	\$60,000
24600	914901	CSA 149	Budget Holder	\$100	1	\$100	1	\$100	
			Equipment-Other	\$100	1	\$100	1	\$100	
		CSA 149 Total				2	\$200	2	\$200
24625	915201	CSA 152 NPDES	Equipment-Other	\$200	1	\$200	1	\$200	
			Hydraulic breaker needed for removing concrete to repair water lines under concrete in parks and landscaping	\$8,200	1	\$8,200	1	\$8,200	
		CSA 152 NPDES Total				2	\$8,400	2	\$8,400
24800	914601	CSA 146 Lakeview Park & Recr	Budget Holder	\$100	1	\$100	1	\$100	
			Equipment-Other	\$100	1	\$100	1	\$100	
		CSA 146 Lakeview Park & Recr Total				2	\$200	2	\$200
24825	914901	CSA 149	Budget Holder	\$100	1	\$100	1	\$100	
			Equipment-Other	\$100	1	\$100	1	\$100	
		CSA 149 Total				2	\$200	2	\$200
24875	915201	CSA 152 NPDES	Equipment needed in new development areas	\$13,600	1	\$13,600	1	\$13,600	
			Equipment-Other	\$100	1	\$100	1	\$100	
		CSA 152 NPDES Total				2	\$13,700	2	\$13,700
25110	947400	Flood Control-Zone 1 Constr_Maint_Misc	Infrastructure	\$2,413,920	1	\$2,413,920	1	\$2,413,920	
			Land	\$1,000	1	\$1,000	1	\$1,000	
			ZONE 1 INFRASTRUCTURE	\$2,216,038	1	\$2,216,038	1	\$2,216,038	
			ZONE 1 LAND	\$1,000	1	\$1,000	1	\$1,000	
		Flood Control-Zone 1 Constr_Maint_Misc Total				4	\$4,631,958	4	\$4,631,958
25120	947420	Flood Control-Zone 2 Constr_Maint_Misc	Infrastructure	\$8,410,949	1	\$8,410,949	1	\$8,410,949	
			Land	\$4,283,352	1	\$4,283,352	1	\$4,283,352	
			ZONE 2 INFRASTRUCTURE	\$13,698,409	1	\$13,698,409	1	\$13,698,409	
			ZONE 2 LAND	\$1,452,000	1	\$1,452,000	1	\$1,452,000	

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Flood Control-Zone 2		4	\$27,844,710	4	\$27,844,710
			Constr_Maint_Misc Total					
25130	947440	Flood Control-Zone 3						
			Constr_Maint_Misc					
			Infrastructure	\$4,019,232	1	\$4,019,232	1	\$4,019,232
			Land	\$100	1	\$100	1	\$100
			ZONE 3 INFRASTRUCTURE	\$7,753,037	1	\$7,753,037	1	\$7,753,037
			ZONE 3 LAND	\$100	1	\$100	1	\$100
			Flood Control-Zone 3		4	\$11,772,469	4	\$11,772,469
			Constr_Maint_Misc Total					
25140	947460	Flood Control-Zone 4						
			Constr_Maint_Misc					
			Infrastructure	\$6,659,208	1	\$6,659,208	1	\$6,659,208
			Land	\$976,000	1	\$976,000	1	\$976,000
			ZONE 4 INFRASTRUCTURE	\$2,345,635	1	\$2,345,635	1	\$2,345,635
			ZONE 4 LAND	\$476,000	1	\$476,000	1	\$476,000
			Flood Control-Zone 4		4	\$10,456,843	4	\$10,456,843
			Constr_Maint_Misc Total					
25150	947480	Flood Control-Zone 5						
			Constr_Maint_Misc					
			Infrastructure	\$6,593,020	1	\$6,593,020	1	\$6,593,020
			Land	\$1,000	1	\$1,000	1	\$1,000
			ZONE 5 INFRASTRUCTURE	\$5,326,360	1	\$5,326,360	1	\$5,326,360
			ZONE 5 LAND	\$1,000	1	\$1,000	1	\$1,000
			Flood Control-Zone 5		4	\$11,921,380	4	\$11,921,380
			Constr_Maint_Misc Total					
25160	947500	Flood Control-Zone 6						
			Constr_Maint_Misc					
			Infrastructure	\$8,865,844	1	\$8,865,844	1	\$8,865,844
			Land	\$37,279	1	\$37,279	1	\$37,279
			ZONE 6 INFRASTRUCTURE	\$7,139,308	1	\$7,139,308	1	\$7,139,308
			Flood Control-Zone 6		3	\$16,042,431	3	\$16,042,431
			Constr_Maint_Misc Total					
25170	947520	Flood Control-Zone 7 Constr, Maint, Misc						
			Infrastructure	\$5,391,783	1	\$5,391,783	1	\$5,391,783
			Land	\$291,000	1	\$291,000	1	\$291,000
			ZONE 7 INFRASTRUCTURE	\$4,281,110	1	\$4,281,110	1	\$4,281,110
			ZONE 7 LAND	\$147,000	1	\$147,000	1	\$147,000
			Flood Control-Zone 7 Constr, Maint, Misc		4	\$10,110,893	4	\$10,110,893
			Total					
25800	938001	RCCFC - Agency						
			Contractor Expenses for building improvement	\$800,000	1	\$800,000	1	\$800,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Site Improvements at 585 Technology Ct and Mead FRC.	\$800,000	1	\$800,000	1	\$800,000
			RCCFC - Agency Total		2	\$1,600,000	2	\$1,600,000
30100	7200800000	FM-Capital Projects						
			Based on projections for current projects.	\$46,251,421	1	\$46,251,421	1	\$46,251,421
			Capital Project Cost	\$72,372,151	1	\$72,372,151	1	\$72,372,151
			FM-Capital Projects Total		2	\$118,623,572	2	\$118,623,572
31540	1100100000	Executive Office						
				\$88,600	1	\$88,600	1	\$88,600
				\$289,471	1	\$289,471	1	\$289,471
			Executive Office Total		2	\$378,071	2	\$378,071
31540	1110800000	RDA Capital Improvements						
			Sherpa Application	\$69,400	1	\$69,400	1	\$69,400
			RDA Capital Improvements Total		1	\$69,400	1	\$69,400
31550	914301	CSA 143 Rancho CA Park & Recr						
			Equipment-Other	\$100	1	\$100	1	\$100
			Improvements-Land	\$150,000	1	\$150,000	1	\$150,000
			Park Improvement	\$150,000	1	\$150,000	1	\$150,000
			CSA 143 Rancho CA Park & Recr Total		3	\$300,100	3	\$300,100
31555	914501	CSA 145 Sun City Park & Recr						
			Budget Holder	\$1,000	1	\$1,000	1	\$1,000
			Equipment-Other	\$23,994	1	\$23,994	1	\$23,994
			CSA 145 Sun City Park & Recr Total		2	\$24,994	2	\$24,994
31570	915201	CSA 152 NPDES						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
			Improvements-Land	\$1,000	1	\$1,000	1	\$1,000
			CSA 152 NPDES Total		3	\$1,200	3	\$1,200
32720	912601	CSA 126 Highgrove Area Lghtg						
			Equipment-Other	\$100	1	\$100	1	\$100
			Park Improvement	\$50,000	1	\$50,000	1	\$50,000
			CSA 126 Highgrove Area Lghtg Total		2	\$50,100	2	\$50,100
32730	914601	CSA 146 Lakeview Park & Recr						
			Budget Holder	\$50	1	\$50	1	\$50
			Equipment-Other	\$785	1	\$785	1	\$785
			CSA 146 Lakeview Park & Recr Total		2	\$835	2	\$835
32740	915201	CSA 152 NPDES						
			Budget Holder	\$100	1	\$100	1	\$100

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension	
			Equipment-Other	\$100	1	\$100	1	\$100	
		CSA 152 NPDES Total				2	\$200	2	\$200
33000	947100	Flood Control- Capital Projects							
			BUILDING MAINTENANCE OFFICE	\$750,000	1	\$750,000	1	\$750,000	
			MAINTENANCE OFFICE BUILDING	\$375,000	1	\$375,000	1	\$375,000	
			RECONFIGURE OFFICE SPACE	\$121,000	1	\$121,000	1	\$121,000	
		Flood Control- Capital Projects Total				3	\$1,246,000	3	\$1,246,000
33100	931105	Reg Parks-Park Acq & Dev, District							
			Emergency Deferred Maintenance	\$100,000	1	\$100,000	1	\$100,000	
			Harford Staging Area (PK-9703)	\$315,000	1	\$315,000	1	\$315,000	
			Mayflower Sewer Project	\$700,000	1	\$700,000	1	\$700,000	
		Reg Parks-Park Acq & Dev, District Total				3	\$1,115,000	3	\$1,115,000
33110	931121	Reg Parks-Prop 40 Capital Dev Parks							
			HVNC: Amphitheater Renovation and Shade Structures	\$274,900	1	\$274,900	1	\$274,900	
			Kabian OHV Restoration	\$250,000	1	\$250,000	1	\$250,000	
			Kabian Park OHV Restoration	\$395,000	1	\$395,000	1	\$395,000	
			Lake Skinner Boat Launch #1 Improvements (PK-9716)	\$60,000	1	\$60,000	1	\$60,000	
			OHV Feasibility Study	\$150,000	2	\$300,000	2	\$300,000	
			Playground mulch grant for Kabian and Lake Skinner	\$5,000	1	\$5,000	1	\$5,000	
			PLD Consulting (Patricia Lock Dawson)	\$85,500	1	\$85,500	1	\$85,500	
			SART Hidden Valley Staging Area	\$25,000	1	\$25,000	1	\$25,000	
			SART Pinch Point - Phase 6	\$100,000	1	\$100,000	1	\$100,000	
			SART: 3/4 mile trail from Hidden Valley Nature Center into Norco	\$112,500	1	\$112,500	1	\$112,500	
			Trail: SART Pinch Point	\$750,000	1	\$750,000	1	\$750,000	
		Reg Parks-Prop 40 Capital Dev Parks Total				12	\$2,357,900	12	\$2,357,900
33120	931800	Reg Parks-Park Acq & Dev, DIF							
			Idyllwild Park (Multi-use lots and Electrical Upgrade)	\$250,000	1	\$250,000	1	\$250,000	
			Jensen-Alvarado Historic Ranch (Structural Repairs)	\$100,000	1	\$100,000	1	\$100,000	
			Lawler Lodge Structural Repairs	\$25,000	1	\$25,000	1	\$25,000	
			Mayflower Park (Water and Sewer Improvements)	\$50,000	1	\$50,000	1	\$50,000	
			SART Trailhead at HDV	\$500,000	1	\$500,000	1	\$500,000	
		Reg Parks-Park Acq & Dev, DIF Total				5	\$925,000	5	\$925,000
33600	1200400000	ACR-CREST							
			Manatron/TR/Harris Aumentum Payments	\$5,509,633	1	\$5,509,633	1	\$5,509,633	
			Networker Software Backup	\$46,000	1	\$46,000	1	\$46,000	

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			TR Payments	\$5,411,613	1	\$5,411,613	1	\$5,411,613
			ACR-CREST Total		3	\$10,967,246	3	\$10,967,246
40050	4300100000	RUHS	"Pyxis System (Automated Medication Dispensing) - Med Room Remodel (Design & Construction) TOTAL PROJECT - \$3M"	\$1,500,000	1	\$1,500,000	1	\$1,500,000
			3-Phase UPS	\$70,000	1	\$70,000	1	\$70,000
			Airseal	\$36,832	1	\$36,832	1	\$36,832
			Alaris Pump Integration With Epic	\$1,200,000	1	\$1,200,000	1	\$1,200,000
			Angio Suite Replacement 1st Floor	\$3,500,000	1	\$3,500,000	1	\$3,500,000
			Antivirus/Malware Endpoint protection	\$345,000	1	\$345,000	1	\$345,000
			APC 5K UPS X4 SRT5KRMXL	\$18,000	1	\$18,000	1	\$18,000
			Aplio I800 V5 100 Ultrasound Unit	\$150,000	1	\$150,000	1	\$150,000
			ARJO Combilizer, Supine To Stand Device	\$8,425	1	\$8,425	1	\$8,425
			Blanket Warmer for Ed	\$100,000	1	\$100,000	1	\$100,000
			Blast Chiller Replacement	\$28,000	1	\$28,000	1	\$28,000
			Blood Bank Refrigerators	\$300,000	1	\$300,000	1	\$300,000
			Blower room improvement project	\$100,000	1	\$100,000	1	\$100,000
			Boiler Room Waste Line Replacement	\$385,000	1	\$385,000	1	\$385,000
			Bravo Reflux Test	\$13,814	1	\$13,814	1	\$13,814
			Breast Milk Scanning And Electronic Management System	\$36,000	1	\$36,000	1	\$36,000
			Build out shell F1025 to convert to pre and post procedure room	\$1,230,000	1	\$1,230,000	1	\$1,230,000
			Centrifuge - Chemistry/Pathology	\$40,976	1	\$40,976	1	\$40,976
			Charbroiler w/ Oven (replace grill in kitchen)	\$13,000	1	\$13,000	1	\$13,000
			Charbroiler W/ Oven (Replace Grill In Kitchen)	\$5,000	1	\$5,000	1	\$5,000
			Cold Station To Be Replaced At Home Fare	\$10,000	1	\$10,000	1	\$10,000
			Convert Conference Room to Physician Lounge	\$216,000	1	\$216,000	1	\$216,000
			Core 9500 Switches X2	\$79,000	1	\$79,000	1	\$79,000
			CT Scanner Replacement - Radiology	\$2,500,000	1	\$2,500,000	1	\$2,500,000
			Dd Area B Auto Doors	\$125,000	1	\$125,000	1	\$125,000
			Dish Machine Replacement	\$137,885	1	\$137,885	1	\$137,885

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Dishwasher Replacement	\$100,000	1	\$100,000	1	\$100,000
			Drying Cabinet	\$22,760	1	\$22,760	1	\$22,760
			EBUS, Radial Endoscope	\$30,000	1	\$30,000	1	\$30,000
			Ed Pyxis Relocation	\$24,086	1	\$24,086	1	\$24,086
			Elevator Refurbishment Project	\$5,000,000	1	\$5,000,000	1	\$5,000,000
			EMWD Domestic Water Manifold	\$99,986	1	\$99,986	1	\$99,986
			EnCase - Forensic Lab Software	\$17,000	1	\$17,000	1	\$17,000
			Endoscopy Travel Cart (Equipment/ Accessories)	\$93,159	1	\$93,159	1	\$93,159
			Enterprise Backup Solution For Disaster Recovery	\$200,000	1	\$200,000	1	\$200,000
			Enterprise Storage Area Network (SAN)	\$450,000	1	\$450,000	1	\$450,000
			EPIC - Upgrades/Implementations	\$3,933,770	1	\$3,933,770	1	\$3,933,770
			ER MODULAR TRAILER COMPLEX	\$85,000	1	\$85,000	1	\$85,000
			ESO Manometry	\$88,769	1	\$88,769	1	\$88,769
			Flooring Replacement for NICU	\$120,000	1	\$120,000	1	\$120,000
			Fluoroscopy Equipment Sonalvsion G4 Replacement RM F1108 (includes Architectural Design)	\$1,326,718	1	\$1,326,718	1	\$1,326,718
			Fuji Portable X Ray	\$130,000	1	\$130,000	1	\$130,000
			GE Revolution EX CT scanner	\$284,081	1	\$284,081	1	\$284,081
			Giraffe Incubator with Humidifier (2 EA)	\$46,000	1	\$46,000	1	\$46,000
			Griddle w/ Oven	\$11,600	1	\$11,600	1	\$11,600
			Griddle W/ Oven	\$15,000	1	\$15,000	1	\$15,000
			Grill Replacement	\$5,000	1	\$5,000	1	\$5,000
			HCIN Switches 9200 X3	\$31,100	1	\$31,100	1	\$31,100
			Heavy Duty Gas Range w/ Oven (replace)	\$11,600	1	\$11,600	1	\$11,600
			Heavy Duty Gas Range W/ Oven (Replace)	\$7,000	1	\$7,000	1	\$7,000
			Hematology Analyzer	\$350,000	1	\$350,000	1	\$350,000
			Hospital Elevator Renovation	\$2,200,000	1	\$2,200,000	1	\$2,200,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Hospital Painting Project	\$2,200,000	1	\$2,200,000	1	\$2,200,000
			Hot Well For The Grill Station 1000- 1500	\$5,000	1	\$5,000	1	\$5,000
			Hugs System Upgrade (Code Pink Project)	\$72,000	1	\$72,000	1	\$72,000
			Hyperbaric Chamber	\$25,000	1	\$25,000	1	\$25,000
			ICE 26 in Ride on Battery operated floor scrubbers (2 EA)	\$45,000	1	\$45,000	1	\$45,000
			Infant RTLS	\$400,000	1	\$400,000	1	\$400,000
			Inmate Backfill Project Phase I	\$4,000,000	1	\$4,000,000	1	\$4,000,000
			Inmate Clinic	\$100,000	1	\$100,000	1	\$100,000
			Innova IGS 530 Angio/IR Machine Architectural Construction	\$2,400,000	1	\$2,400,000	1	\$2,400,000
			Integrated software for Retail Pharmacy (Would replace FSI)	\$3,000,000	1	\$3,000,000	1	\$3,000,000
			Intellibot 1100059, Battery exchange kit, Custom Mapping, Healthcare Consumable kit	\$43,000	1	\$43,000	1	\$43,000
			IntellVue MX500 patient care monitor	\$28,000	1	\$28,000	1	\$28,000
			ITF ETS Triage Workstation	\$99,572	1	\$99,572	1	\$99,572
			ITF Existing Building Conditions Survey	\$250,000	1	\$250,000	1	\$250,000
			ITF Grab Bar Replacement	\$501,000	1	\$501,000	1	\$501,000
			ITF Ice Machines & Re-Therm Equipment	\$97,559	1	\$97,559	1	\$97,559
			ITF Med Records Room Conversion	\$88,340	1	\$88,340	1	\$88,340
			ITF Re-Key	\$56,914	1	\$56,914	1	\$56,914
			ITF Security Camera Upgrade	\$650,000	1	\$650,000	1	\$650,000
			ITF Security System Replacement & Upgrade	\$1,236,498	1	\$1,236,498	1	\$1,236,498
			ITF Smoke Detectors	\$140,000	1	\$140,000	1	\$140,000
			ITF Teleira Communication System	\$37,675	1	\$37,675	1	\$37,675
			ITF Wall Tile Replacement	\$120,670	1	\$120,670	1	\$120,670

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Kitchen Mitigation - Phase I - Kitchen Equipment, Flooring Replacement	\$692,157	1	\$692,157	1	\$692,157
			Kitchen Mitigation - Phase II - Trayline Equipment Replacement	\$109,773	1	\$109,773	1	\$109,773
			Kitchen Refrigeration System	\$161,458	1	\$161,458	1	\$161,458
			L&D / Post-Partum Restroom Repairs	\$798,217	1	\$798,217	1	\$798,217
			L&D Medical Air	\$50,630	1	\$50,630	1	\$50,630
			L&D Or Reconfiguration	\$850,000	1	\$850,000	1	\$850,000
			Lab - End of Life Refrigerators	\$65,000	1	\$65,000	1	\$65,000
			Laerdal Sim Man 3G Simulator	\$200,000	1	\$200,000	1	\$200,000
			Ligature Modification - Phase 2	\$900,000	1	\$900,000	1	\$900,000
			LLU AMMENDMENTS # 7, 8, And Partial 9	\$4,500,000	1	\$4,500,000	1	\$4,500,000
			Materials Management Warehousing And Inventory Bolt-On for Peoplesoft	\$1,500,000	1	\$1,500,000	1	\$1,500,000
			Maxq Blood Coolers	\$9,496	1	\$9,496	1	\$9,496
			Med-Surg Beds For Medical Floors (74 Each)	\$770,000	1	\$770,000	1	\$770,000
			MISP Replacement System	\$500,000	1	\$500,000	1	\$500,000
			MRI 1.5T cardiac package	\$64,800	1	\$64,800	1	\$64,800
			MRI Compatible IV Pumps (2 EA) with dual channels, signal amplifier (1 EA) AND Pediatric Medication Library	\$110,000	1	\$110,000	1	\$110,000
			Mri Transport Ventilator	\$25,000	1	\$25,000	1	\$25,000
			Need to add new wall surfaces to the Seclusion and Restraint Rooms (total of 5 rooms).	\$200,000	2	\$400,000	2	\$400,000
			New cash registers for retail pharmacy	\$100,000	1	\$100,000	1	\$100,000
			New IVR System	\$10,000	1	\$10,000	1	\$10,000
			New IVR system or with upgrades to functions such as queueing patient up in the phone lines, automatic calls when Rxs are ready, or reminder calls for patient to refill medications	\$30,000	1	\$30,000	1	\$30,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			New Work Stations	\$24,006	1	\$24,006	1	\$24,006
			New x ray for correctional patient renovation area on lower level Shimadzu Radspeed PRO DR V-40 R-300AF (UL)	\$268,920	1	\$268,920	1	\$268,920
			NPC/SPC Upgrade Study	\$200,000	1	\$200,000	1	\$200,000
			Nurse Call Upgrade	\$5,028,827	1	\$5,028,827	1	\$5,028,827
			Ob/Gyn Resident Workroom	\$339,796	1	\$339,796	1	\$339,796
			OB/GYN Unit Refresh	\$851,500	1	\$851,500	1	\$851,500
			Patient beds	\$47,000	1	\$47,000	1	\$47,000
			Percutaneous Pelvic Instruments Smith & Nephew	\$37,749	1	\$37,749	1	\$37,749
			Pharmacy IV Hood	\$58,135	1	\$58,135	1	\$58,135
			Pharmacy Pouch Packager	\$44,880	1	\$44,880	1	\$44,880
			Pharmacy Separation Wall	\$350,000	1	\$350,000	1	\$350,000
			PICU/PED's - Reception Window	\$400,000	1	\$400,000	1	\$400,000
			Pill Cam Capsule Endoscopy	\$10,385	1	\$10,385	1	\$10,385
			PNEUMATIC TUBE SYSTEM	\$1,487,500	1	\$1,487,500	1	\$1,487,500
			Pneumatic Tube System Upgrade	\$1,079,650	1	\$1,079,650	1	\$1,079,650
			PowerPath (Pathology system) upgrade	\$82,000	1	\$82,000	1	\$82,000
			Ready Rx Board/TV For OP Waiting Area To Help	\$11,200	1	\$11,200	1	\$11,200
			Refrigerator - Microbiology	\$10,632	1	\$10,632	1	\$10,632
			Refrigerator/Freezer Combo (Coffee Shop replacement)	\$11,475	1	\$11,475	1	\$11,475
			Refrigerator/Freezer Combo (Coffee Shop Replacement)	\$5,000	1	\$5,000	1	\$5,000
			Remote Access Solution	\$55,000	1	\$55,000	1	\$55,000
			Remove non-operational Blast Chiller & replace w/ New Blast Chiller	\$39,000	1	\$39,000	1	\$39,000
			Replace chillers and carts for meal service at ITF	\$270,000	1	\$270,000	1	\$270,000
			Replace Floor under Dish Machine	\$180,000	1	\$180,000	1	\$180,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			ROOF REPLACEMENT - 3rd FLOOR - BUILDING F - MC	\$150,000	1	\$150,000	1	\$150,000
			RUHS IS Communications Surplus Equipment With DAS And Teleria Solutions	\$140,000	1	\$140,000	1	\$140,000
			RUHS-MC Hospital Kitchen Tray Line Remodel	\$75,000	1	\$75,000	1	\$75,000
			Sci-Fit Total Body Exerciser	\$5,365	1	\$5,365	1	\$5,365
			Scope Cabinet 15 Scopes	\$18,192	1	\$18,192	1	\$18,192
			Scope Cabinet for Respiratory	\$57,559	1	\$57,559	1	\$57,559
			Security Camera (L&D visitor lounge) and secured doors for OB unit	\$45,000	1	\$45,000	1	\$45,000
			Security Camera Surveillance Refresh Project (On Campus - Includes Pharmacy)	\$1,500,000	1	\$1,500,000	1	\$1,500,000
			Server Blades/Chassis (HPE Synergy/Frame) 16/1	\$220,000	1	\$220,000	1	\$220,000
			SFP-10G-LR X20	\$84,000	1	\$84,000	1	\$84,000
			SFP-10G-SR X30	\$33,000	1	\$33,000	1	\$33,000
			Siemens Migration Controls	\$714,929	1	\$714,929	1	\$714,929
			Single Plane Cath Lab	\$2,730,000	1	\$2,730,000	1	\$2,730,000
			Software Upgrade for MSC MRI 3T	\$50,000	1	\$50,000	1	\$50,000
			Sonic Irrigator for CPD	\$565,984	1	\$565,984	1	\$565,984
			Sonifi - In-Patient Information System and Television Programming	\$1,411,111	1	\$1,411,111	1	\$1,411,111
			Sonopet Ultrasound	\$200,000	1	\$200,000	1	\$200,000
			Specialty Pharmacy Software to document workflow and OP system hardware/license. Evaluate Epic functionality	\$90,000	1	\$90,000	1	\$90,000
			Super Tory S2220 (advanced infant simulator)	\$40,000	1	\$40,000	1	\$40,000
			System Interface for Body Box, Bedside PFT, and Stress PFT	\$30,000	1	\$30,000	1	\$30,000
			TEE For Anesthesia	\$135,000	1	\$135,000	1	\$135,000
			Teleira Communication System	\$49,665	1	\$49,665	1	\$49,665
			Telemedicine Equipment budget - Medical Center	\$150,000	1	\$150,000	1	\$150,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Tpn Hood - Mc	\$20,000	1	\$20,000	1	\$20,000
			TPS Consoles	\$40,000	1	\$40,000	1	\$40,000
			Trios Surgical Table	\$201,707	1	\$201,707	1	\$201,707
			Ultrasound Arietta Precision	\$79,565	1	\$79,565	1	\$79,565
			Upgrade Parata or to a different robot	\$150,000	1	\$150,000	1	\$150,000
			Vapotherm Precision Flow Plus and Vapotherm Roll Stand (7 each)	\$53,000	1	\$53,000	1	\$53,000
			Viewpoint Direct connection Ultrasound software for enterprise solution	\$165,000	1	\$165,000	1	\$165,000
			Wall Mounted Computers at Patient Rooms	\$1,015,000	1	\$1,015,000	1	\$1,015,000
			Wayfinding Signage at MC	\$1,200,000	1	\$1,200,000	1	\$1,200,000
			Windows File Access Auditing	\$7,500	1	\$7,500	1	\$7,500
			X Ray /Fluoroscopy Room Sonalvsion 1 Shimadzu	\$1,400,000	1	\$1,400,000	1	\$1,400,000
RUHS Total					155	\$77,992,552	155	\$77,992,552
40090	4300600000	RUHS-Community Health Clinics						
			Building Improvements	\$138,117	1	\$138,117	1	\$138,117
			Copiers	\$8,000	10	\$80,000	10	\$80,000
			Servers	\$20,000	7	\$140,000	7	\$140,000
			Smartboards	\$8,000	15	\$120,000	15	\$120,000
			Software	\$22,719	1	\$22,719	1	\$22,719
			Start-up equipment	\$3,617,200	1	\$3,617,200	1	\$3,617,200
			Ultrasound Imaging	\$205,000	1	\$205,000	1	\$205,000
RUHS-Community Health Clinics Total					36	\$4,323,036	36	\$4,323,036
40200	4500100000	Department of Waste Resources						
			10' Reuse Store Fee Booth	\$8,000	1	\$8,000	1	\$8,000
			110 Ton Press	\$14,000	1	\$14,000	1	\$14,000
			20 Foot Office Trailer	\$17,000	1	\$17,000	1	\$17,000
			20' Locker Room	\$18,000	1	\$18,000	1	\$18,000
			30' Office Trailer	\$25,000	1	\$25,000	1	\$25,000
			40 Yard Roll-Off Bins	\$6,000	5	\$30,000	5	\$30,000
			40' Yard Roll-Off Bins	\$6,500	5	\$32,500	5	\$32,500
			5 Cubic-Yard Bucket 930M for Loader	\$16,000	1	\$16,000	1	\$16,000
			5 Cyd Bucket with Grapples for 19-940	\$16,000	1	\$16,000	1	\$16,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Auger Attachment for Post Closure Mini Excavator	\$10,000	1	\$10,000	1	\$10,000
			Badlands Berm Construction, Site Entrance Relocation & Improvements	\$2,620,000	1	\$2,620,000	1	\$2,620,000
			Badlands Flare No. 3	\$1,351,137	1	\$1,351,137	1	\$1,351,137
			Badlands Flare No. 3	\$863,137	1	\$863,137	1	\$863,137
			Badlands FY22 NPDES Drainage Improvements On-Call Project	\$1,000,000	1	\$1,000,000	1	\$1,000,000
			Badlands Landfill Liner Expansion	\$2,430,000	1	\$2,430,000	1	\$2,430,000
			Badlands Landfill NW Berm	\$1,620,000	1	\$1,620,000	1	\$1,620,000
			Badlands LFG Coll System Exp FY20/21	\$323,680	1	\$323,680	1	\$323,680
			Badlands LFG Collection System Expansion	\$328,740	1	\$328,740	1	\$328,740
			Badlands On-Call Drainage Improvements	\$900,000	1	\$900,000	1	\$900,000
			Badlands SW Retention Basin Expansion Project	\$5,667,717	1	\$5,667,717	1	\$5,667,717
			Blower Attachment for Skid Steers	\$12,000	1	\$12,000	1	\$12,000
			Blythe & Oasis Recycle Area Pad Improvements	\$105,000	1	\$105,000	1	\$105,000
			Blythe & Oasis Storage Yard Security Improvements	\$75,000	1	\$75,000	1	\$75,000
			Blythe and Oasis Fencing / Security Improvements	\$30,000	1	\$30,000	1	\$30,000
			Blythe Production Water Well Replacement	\$220,000	1	\$220,000	1	\$220,000
			Blythe Recycle Area Concrete Pad	\$31,000	1	\$31,000	1	\$31,000
			Capital Improvements (carpeting & window tinting)	\$100,000	1	\$100,000	1	\$100,000
			CAT GPS for Landfill Dozers & Compactors	\$57,500	2	\$115,000	2	\$115,000
			CAT GPS for Landfill Equip. (Dozers and Compactors)	\$57,500	4	\$230,000	4	\$230,000
			CAT Utility Grapple Bucket for Skid Steers	\$6,100	1	\$6,100	1	\$6,100
			Closed Sites Annual Drainage & Site Improvements	\$500,000	1	\$500,000	1	\$500,000
			Closed Sites Annual Drainage Improvements	\$500,000	1	\$500,000	1	\$500,000
			Commercial Pad Portable Shade Structure	\$5,500	1	\$5,500	1	\$5,500

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Digital Message Sign	\$18,800	2	\$37,600	2	\$37,600
			Double Butte Bioremediation Pilot Project	\$102,975	1	\$102,975	1	\$102,975
			Double Butte Bioremediation Pilot Project	\$40,380	1	\$40,380	1	\$40,380
			Drone Mapping System	\$15,000	1	\$15,000	1	\$15,000
			Drone Mapping System	\$100,000	1	\$100,000	1	\$100,000
			Drones	\$27,500	2	\$55,000	2	\$55,000
			Forklift	\$45,000	1	\$45,000	1	\$45,000
			Forklift Ramps	\$10,500	2	\$21,000	2	\$21,000
			French Valley HHW	\$973,000	1	\$973,000	1	\$973,000
			French Valley HHW	\$973,000	1	\$973,000	1	\$973,000
			GEM 5000	\$13,000	5	\$65,000	5	\$65,000
			GEM 5000	\$13,000	4	\$52,000	4	\$52,000
			Ground Water Sampling Pump Controller	\$5,000	1	\$5,000	1	\$5,000
			Head Quarters Parking Lot Improvements	\$1,687,568	1	\$1,687,568	1	\$1,687,568
			Hemet Bioremediation Pilot Project	\$102,975	1	\$102,975	1	\$102,975
			Hemet Bioremediation Pilot Project	\$103,700	1	\$103,700	1	\$103,700
			Hemet HE-7 Well Installation	\$31,053	1	\$31,053	1	\$31,053
			Highgrove Alternative Ground Water Remediation Pilot Project	\$64,810	1	\$64,810	1	\$64,810
			Highgrove Alternative Groundwater Remediation Pilot Project	\$222,915	1	\$222,915	1	\$222,915
			HQ Parking Lot Improvements	\$1,808,260	1	\$1,808,260	1	\$1,808,260
			Lamb Canyon - Annual On-Call Drainage Improvements	\$2,000,000	1	\$2,000,000	1	\$2,000,000
			Lamb Canyon - Compost Facility	\$230,000	1	\$230,000	1	\$230,000
			Lamb Canyon - Field Office	\$1,005,000	1	\$1,005,000	1	\$1,005,000
			Lamb Canyon - Preserve Land Acquisition	\$50,000	1	\$50,000	1	\$50,000
			Lamb Canyon - South Property Acquisition	\$750,000	1	\$750,000	1	\$750,000
			Lamb Canyon - WRP Development & Fleet Maint Facility	\$800,000	1	\$800,000	1	\$800,000
			Lamb Canyon Annual Site Improvements	\$2,000,000	1	\$2,000,000	1	\$2,000,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Lamb Canyon Field Office	\$1,850,000	1	\$1,850,000	1	\$1,850,000
			Lamb Canyon LFG Coll System Exp FY20/21	\$285,209	1	\$285,209	1	\$285,209
			Lamb Canyon LFG Collection System Expansion	\$459,606	1	\$459,606	1	\$459,606
			Lamb Canyon Permanent Scale Improvement	\$315,000	1	\$315,000	1	\$315,000
			Lamb Canyon Phase 3 Drainage & Access Improvements	\$4,050,000	1	\$4,050,000	1	\$4,050,000
			Lamb Canyon Phase 3 Drainage & Access Improvements	\$4,050,000	1	\$4,050,000	1	\$4,050,000
			Lamb Canyon Phase 3 Expansion Investigation	\$25,000	2	\$50,000	2	\$50,000
			Lamb Canyon Phase 3 Expansion Well Installation	\$110,000	1	\$110,000	1	\$110,000
			Lamb Canyon Preserve Land Acquisition	\$50,000	1	\$50,000	1	\$50,000
			Lamb Canyon Scale Improvements - Permanent 3rd Scale	\$825,000	1	\$825,000	1	\$825,000
			Lamb Canyon South Property Acquisition	\$750,000	1	\$750,000	1	\$750,000
			Lamb Canyon Water Tower Facility	\$600,000	1	\$600,000	1	\$600,000
			Lamb Canyon Water Tower Facility	\$230,000	1	\$230,000	1	\$230,000
			Lamb Canyon Water Tower Facility Land Acquisition	\$600,000	1	\$600,000	1	\$600,000
			Landfill Tarp (120' x 120')	\$14,500	24	\$348,000	24	\$348,000
			Landfill Tarp (48' x 100')	\$6,500	4	\$26,000	4	\$26,000
			Landfill Tarps 120x120	\$13,000	12	\$156,000	12	\$156,000
			Landfill Tarps 120x120	\$14,300	12	\$171,600	12	\$171,600
			Landfill Tarps 48x100	\$6,500	4	\$26,000	4	\$26,000
			Log Splitter	\$35,000	1	\$35,000	1	\$35,000
			Magnet Bucket Attachment - to detect & remove metal	\$10,000	1	\$10,000	1	\$10,000
			Magnet Bucket Attachment - to detect & remove metal	\$18,000	1	\$18,000	1	\$18,000
			Mecca II Final Closure Construction	\$525,000	1	\$525,000	1	\$525,000
			Mecca II LFG Coll & Control System	\$145,609	1	\$145,609	1	\$145,609
			Mecca II LFG Collection & Control System	\$140,109	1	\$140,109	1	\$140,109
			Miller Welders	\$7,000	2	\$14,000	2	\$14,000
			New Radio System for Landfill Sites	\$150,000	1	\$150,000	1	\$150,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			Oasis Recycle Area Concrete Pad	\$19,000	1	\$19,000	1	\$19,000
			Pedley Landfill North Slope Repair Improvements	\$850,000	1	\$850,000	1	\$850,000
			Perimeter Probe Construction	\$94,410	1	\$94,410	1	\$94,410
			Perimeter Probe Construction FY20/21	\$92,410	1	\$92,410	1	\$92,410
			Pick-Up Sweeper Attachment for Volvo L120H Loader	\$26,000	1	\$26,000	1	\$26,000
			Portable Litter Fence	\$5,000	5	\$25,000	5	\$25,000
			Portable Litter Fence	\$5,000	5	\$25,000	5	\$25,000
			Portacount Respirator Fit Test Machine	\$19,500	1	\$19,500	1	\$19,500
			Printer/Copier/Fax	\$10,000	1	\$10,000	1	\$10,000
			R-1234-6 AC Recharging Machine	\$6,100	1	\$6,100	1	\$6,100
			Scale House at El Sobrante Landfill	\$303,300	1	\$303,300	1	\$303,300
			Scale Operating System	\$700,000	1	\$700,000	1	\$700,000
			Tilting Dual Pin Grabber for Mini Excavator	\$12,250	1	\$12,250	1	\$12,250
			Tonnage Operating System	\$700,000	1	\$700,000	1	\$700,000
			Transfer Switches - LC & BA	\$5,000	2	\$10,000	2	\$10,000
			Vandal Guards for Post Closure Equipment	\$27,500	1	\$27,500	1	\$27,500
			Water Cannon Turret	\$9,500	1	\$9,500	1	\$9,500
			Windrow Turner	\$70,000	1	\$70,000	1	\$70,000
			Department of Waste Resources Total		189	\$51,551,850	189	\$51,551,850
40400	912211	CSA 122 Mesa Verde Lighting						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
			CSA 122 Mesa Verde Lighting Total		2	\$200	2	\$200
40440	906203	CSA 062 Ripley Dept Service						
			Budget Holder	\$100	1	\$100	1	\$100
			Equipment-Other	\$100	1	\$100	1	\$100
			CSA 062 Ripley Dept Service Total		2	\$200	2	\$200
40650	947120	Flood Control-Photogrammetry Operations						
			CAPITALIZED REPAIRS	\$15,000	2	\$30,000	2	\$30,000
			Flood Control-Photogrammetry Operations Total		2	\$30,000	2	\$30,000
40710	1910700000	TLMA-County Airports						

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
				\$500	1	\$500	1	\$500
			Air Traffic Counter	\$5,000	1	\$5,000	1	\$5,000
			Sweeper	\$11,000	1	\$11,000	1	\$11,000
			Weather Equipment	\$30,000	1	\$30,000	1	\$30,000
		TLMA-County Airports Total			4	\$46,500	4	\$46,500
45500	7400150000	IT-Converged Communication Bureau						
			Cisco ISE	\$43,879	8	\$351,032	8	\$351,032
			Cornet Switches	\$5,000	25	\$125,000	25	\$125,000
			InfoBlox appliances that support Enterprise DNS and DHCP	\$42,000	5	\$210,000	5	\$210,000
			UPS at SW Hub and Hemet Hub	\$42,287	2	\$84,574	2	\$84,574
		IT-Converged Communication Bureau Total			40	\$770,606	40	\$770,606
45520	7400600000	RCIT Communications Solutions						
			Motorola APX8000	\$8,000	2	\$16,000	2	\$16,000
			MT9090 Test Sets	\$8,500	2	\$17,000	2	\$17,000
			Vehicle Safety Equipment	\$5,000	1	\$5,000	1	\$5,000
			Vertic Test sets	\$10,050	2	\$20,100	2	\$20,100
		RCIT Communications Solutions Total			7	\$58,100	7	\$58,100
47200	7200200000	FM-Custodial Services						
			Security System	\$21,553	1	\$21,553	1	\$21,553
		FM-Custodial Services Total			1	\$21,553	1	\$21,553
47210	7200300000	FM-Maintenance Services						
			Manlifts	\$35,000	2	\$70,000	2	\$70,000
		FM-Maintenance Services Total			2	\$70,000	2	\$70,000
47220	7200400000	FM-Real Estate						
			Multi-function copier	\$14,000	2	\$28,000	2	\$28,000
		FM-Real Estate Total			2	\$28,000	2	\$28,000
48000	947240	Flood Control-Hydrology						
			Alert II DCP	\$6,000	8	\$48,000	8	\$48,000
			CAMERAS	\$15,000	1	\$15,000	1	\$15,000
			Continuous Water Monitoring Equipment	\$12,000	2	\$24,000	2	\$24,000
			CONTINUOUS WATER TESTING EQUIPMENT	\$12,000	2	\$24,000	2	\$24,000
			Generator/Welder	\$6,000	1	\$6,000	1	\$6,000
		Flood Control-Hydrology Total			14	\$117,000	14	\$117,000
48020	947260	Flood Control-Garage & Fleet Operations						
			Bucket for Mini Excavator	\$20,000	2	\$40,000	2	\$40,000
			Capitalized Equipment Repairs	\$75,000	1	\$75,000	1	\$75,000
			CAPITALIZED REPAIRS	\$75,000	1	\$75,000	1	\$75,000
			FUEL TANK-DISPENSER UPGRADE, SAT PUMP	\$450,000	1	\$450,000	1	\$450,000
			Overnight CNG Fueling Station	\$1,500,000	1	\$1,500,000	1	\$1,500,000

Schedule 22 - Cash Purchased Asset Request

Fund Code	Department ID	Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Extension	Budgeted Quantity	Budget Extension
			TRIMMER ATTACHMENT FOR BOBCAT	\$50,000	4	\$200,000	4	\$200,000
			VIDEO INSPECTION CAMERA	\$35,000	2	\$70,000	2	\$70,000
		Flood Control-Garage & Fleet Operations Total			12	\$2,410,000	12	\$2,410,000
48080	947320	Flood Control-Data Processing						
			B & W Copier	\$5,500	2	\$11,000	2	\$11,000
			B & W COPIER	\$7,500	2	\$15,000	2	\$15,000
			Color Copier	\$17,000	1	\$17,000	1	\$17,000
			COLOR COPIER	\$25,000	1	\$25,000	1	\$25,000
			PLOTTER	\$8,000	1	\$8,000	1	\$8,000
			PLOTTER	\$30,000	1	\$30,000	1	\$30,000
			Scanner 42 Inch	\$10,000	1	\$10,000	1	\$10,000
		Flood Control-Data Processing Total			9	\$116,000	9	\$116,000
		Grand Total			1,277	\$399,589,425	1,277	\$399,589,420

New Vehicles

Budget Unit Name	Equipment Name	Unit Cost	Requested Quantity	Requested Amount	Budgeted Quantity	Budgeted Amount
Department of Waste Resources	1/2 Ton Truck	35,000	7	245,000	7	245,000
	3/4 Ton Heavy Duty Truck Service Body	42,000	1	42,000	1	42,000
	CAT 330	380,000	1	380,000	1	380,000
	CAT 930M	580,000	2	580,000	2	580,000
	D9T Dozer rebuild Undercarriage 17-944	85,000	1	85,000	1	85,000
	D9T Dozer rebuild Undercarriage 17-945	85,000	1	85,000	1	85,000
	D9T Dozer rebuild Undercarriage 20-949	85,000	1	85,000	1	85,000
	Dry Box Truck	110,000	1	110,000	1	110,000
	Heavy Duty Truck Service Body w/Crane	115,000	1	115,000	1	115,000
	Heavy Duty Truck Service Body w/lift gate	50,000	1	50,000	1	50,000
	Light Duty Truck	35,000	1	35,000	1	35,000
	Scraper 637	1,500,000	1	1,500,000	1	1,500,000
	SUV	38,000	1	38,000	1	38,000
	Trailer to haul Skid Steer	9,800	1	9,800	1	9,800
Department of Waste Resources Total		3,149,800	21	3,359,800	21	3,359,800
District Attorney	Cage Vehicle	28,000	3	84,000	3	84,000
District Attorney Total		28,000	3	84,000	3	84,000
DPSS	Forklift	26,492	1	26,492	1	26,492
DPSS Total		26,492	1	26,492	1	26,492
Fire Protection	21/22 15 Large Pickup replacement	65,000	15	975,000	15	975,000
	21/22 5 Service trucks replace&facilities	99,000	5	495,000	5	495,000
	21/22 6 Med SUV replace&bureaus	50,000	6	300,000	6	300,000
	21/22 7 Med Pickup replace&bureaus	45,714	7	320,000	7	320,000
	21/22 Heavy 20-ton Forklift -training	200,000	1	200,000	1	200,000
	21/22 Large SUV replacement	65,000	1	65,000	1	65,000
	21/22 Rescue boat & trailer replacement	200,000	1	200,000	1	200,000
	21/22 Sedan replacement	32,000	1	32,000	1	32,000
	BCTC UTV Gator	12,000	1	12,000	1	12,000
Fire Protection Total		768,714	38	2,599,000	38	2,599,000
Fleet Services	Intermediate Hybrid Sedan	19,656	5	98,280	5	98,280
	Mini Cargo	26,205	2	52,410	2	52,410
	Mini Passenger	28,388	1	28,388	1	28,388
	Full Size Cargo	24,022	2	48,044	2	48,044
	Full Size Passenger	27,296	43	1,173,728	43	1,173,728
	Mini Truck	26,205	2	52,410	2	52,410
	1/2 Ton	28,388	1	28,388	1	28,388
	3/4 Ton	30,571	1	30,571	1	30,571
	4x4 Mini Truck	29,479	1	29,479	1	29,479
	4x4 1/2 Ton	30,571	2	61,142	2	61,142
	4x4 3/4 Ton	33,845	5	169,225	5	169,225
	4x4 Mini Utility SUV	25,113	1	25,113	1	25,113
	4x4 Utility SUV	31,662	12	379,944	12	379,944
	Special Purpose	78,000	4	130,000	4	130,000
	4X2 Utility SUV	29,479	5	147,395	5	147,395
	Full Size Sedan	37,120	12	445,440	12	445,440
	SUV	39,303	1	39,303	1	39,303
Full-size SUV	49,126	5	245,630	5	245,630	
Fleet Services Total		594,429	105	3,184,890	105	3,184,890

Flood	Dozer	500,000	1	500,000	1	500,000
	Forestry Mower	340,000	2	680,000	2	680,000
	Gas Dump Truck 2WD	140,000	3	420,000	3	420,000
	Mini Track Loader	45,000	1	45,000	1	45,000
	Street Sweeper Elgin or Equivalent	150,000	1	150,000	1	150,000
	SUV Durango 4 x 4	32,000	3	96,000	3	96,000
	Tracked Skid Steer	90,000	1	90,000	1	90,000
	Tractor-Agriculture Kubota	60,000	1	60,000	1	60,000
	Trimmer Attachment for Bobcat	50,000	2	100,000	2	100,000
	Wheeled Skid Steer Loader	60,000	2	120,000	2	120,000
Flood Total		1,467,000	17	2,261,000	17	2,261,000
Sheriff	Admin Vehicles	52,002	4	208,008	4	208,008
	PSB Vehicles	101,599	1	101,599	1	101,599
	Vehicle Principal and Interest	25,941	1	25,941	1	25,941
Sheriff Total		179,542	6	335,548	6	335,548
Transportation	1 ton 4WD 4 door Crew Cab	60,000	2	120,000	2	120,000
	10 Yards Dump Truck	50,000	1	50,000	1	50,000
	3/4 ton crew cab 2wd pickup - Travel Crew	36,000	1	36,000	1	36,000
	3/4 ton crew cab 4wd with cover - Insp	40,000	2	80,000	2	80,000
	3/4 ton ext. cab 2wd service beds - Signal Shop	75,000	2	150,000	2	150,000
	3/4 ton ext. cab 4wd pickup - Lab	38,000	1	38,000	1	38,000
	3/4 Ton Regular 4WD Pickup	38,000	2	76,000	2	76,000
	Class 5 crew cab service bed - Central Crew	150,000	1	150,000	1	150,000
	GPS Rovers	75,000	2	150,000	2	150,000
	Mechanics Service Trucks	175,000	2	350,000	2	350,000
	Mini Excavator	80,000	1	80,000	1	80,000
	Stencil Trucks	175,000	2	350,000	2	350,000
	Super 10 Yard diesel dump truck	240,000	1	240,000	1	240,000
	TRANS-Heavy Haul Semi Truck- 873AD	800,000	2	800,000	2	800,000
	TRANS-Vactor Truck - 803VT	1,000,000	2	1,000,000	2	1,000,000
Transportation Total		3,032,000	24	3,670,000	24	3,670,000
Grand Total		9,245,977	215	15,520,730	215	15,520,730

Glossary

A

Accrual: An accrual recognizes revenue when earned and expenses when incurred. An accrual made at the end of a fiscal year ensures revenue and expenses are recorded in the appropriate fiscal year.

Accrual basis: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACO: Riverside County Auditor Controller's Office

Actuals: The County's year-end actual dollars for expenditures and revenues for a fiscal year.

AD: Assessment Districts

ADA: Americans with Disabilities Act

Adopted Budget: The annual budget formally approved by resolution of the Board of Supervisors for a specific fiscal year.

Affordable Care Act: Also known as the Patient Protection and Affordable Care Act, signed into law by President Barack Obama on March 23, 2010. It was the most significant regulatory overhaul of the U.S. healthcare system since passage of Medicare and Medicaid in 1965.

AQMD: Air Quality Management District

ALUC: Airport Land Use Commission

Appropriation: Legal authorization to incur expenditures and obligations for specific purposes.

Appropriation for Contingency: A budgetary provision set aside for unforeseen expenditures or revenue shortfalls.

Assembly Bill 85 (AB 85): Signed into law in June 2013 by Governor Brown, AB 85 provides a mechanism for the state to redirect state health realignment funding to fund social service programs.

Assembly Bill 109 (AB 109): The Public Safety Realignment Act, signed April 4, 2011, transferred responsibility for housing/supervising inmate and parolee populations classified as 'low-level' offenders

from the California Department of Corrections and Rehabilitation (CDCR) to counties effective October 1, 2011.

Assembly Bill 1484 (AB 1484): State legislation passed in June 2012 that empowered the state Department of Finance to notify the Board of Equalization to suspend tax payment for any city affected by a local successor agency's failure to make a payment of property taxes to other local taxing agencies.

Assembly Bill 2766 (AB 2766): Signed into law September 1990, authorizes a per vehicle surcharge on annual registration fees used to fund programs to reduce air pollution pursuant to air quality plans and provisions of the California Clean Air Act.

Assembly Bill X1 26 (ABx1 26): The Dissolution Act, signed June 29, 2011, mandated the elimination of every redevelopment agency in California effective February 1, 2012, and distribution of all unobligated funds to the appropriate taxing entities.

Assessed valuation: The dollar value assigned a property for assessing applicable taxes. Assessed valuation is used to determine the value for tax purposes and takes comparable sales and inspections into consideration. In general, this value tends to be lower than the appraisal fair market value of a property.

Assessment Districts (AD): An Assessment District is created to finance capital improvements. Assessment Districts are often formed in undeveloped areas to build roads and install water and sewer systems. Assessment Districts may also be used in older areas to finance new public improvements.

Assets: A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

B

Balanced budget: A balanced budget is when total sources, including carry-over fund balances, equal total use. A balanced annual budget is required by the State of California per Government Code §29000, et seq.

Basis: A term used to refer to when revenues, expenditures, expenses, and transfers – and the related assets and liabilities – are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made, regardless of the nature of the measurement, on either the modified accrual or the accrual basis.

BCS: Business and Community Services

Bond: A written promise to pay a specified sum called the face value or principal amount, at a specified date(s) or dates in the future, called maturity date(s), with periodic interest at a specified rate.

Bond financing: A debt investment in which investors loan money to an entity for a defined period of time at a fixed interest rate. Bonds are used to finance a variety of projects and activities.

Budget hearings: Public hearings on the recommended budget are mandated by the County Budget Act (Government Code §30200).

Budget unit: Cost centers deemed necessary or desirable for control of the financial operation.

C

California Public Employees Retirement System (CalPERS): The agency that manages pension and health benefits for California public employees, retirees, and their families

California Work Opportunity and Responsibility to Kids Program (CalWORKs): A welfare program that provides cash aid and services to eligible needy California families. The program serves all 58 counties in the state operated locally by county welfare departments.

CalPERS: California Public Employees Retirement System

CAP: Community Action Partnership

Capital expenditure: Expenditures for acquisition of or addition to fixed assets.

Capital Improvement Program (CIP): A compilation of capital projects intended to implement various plans, including community plans, facilities plans, and the county comprehensive general plan. Projects in the CIP indicate current and future capital needs.

Capital project fund: Used to report activity associated with the construction, rehabilitation, and acquisition of capital assets.

CARES Act: Coronavirus Aid, Relief and Economic Security Act

CCI: see Coordinated Care Initiative

CCS: see California Children's Services

CCR: Continuum of Care Reform

CDC: Center for Disease Control

Center for Government Excellence (CGE): A division of the Riverside County Human Resources department that provides a variety of trainings both professional and technical.

CFD: Community Facilities Districts

Charges for current services: Revenues from of fees charged for certain services provided to citizens and other public agencies.

CMS: see Children's Medical Services

Comprehensive Annual Financial Report (CAFR): Government financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board.

Community Improvement Designation (CID): Committed fund balance used by the Board of Supervisors to provide support to community groups, advocacy organizations, and charities.

Constituent: A member of a community or organization.

CORAL: County of Riverside Asset Leasing Corporation

COVID-19: Coronavirus Disease

COWCAP: Acronym for County Wide Cost Allocation Plan, the method by which indirect support costs are allocated to departments. It is prepared annually by the County Auditor-Controller in accordance with 2 Code of Federal Regulations (CFR) Part 225, which is the guideline for state and federal reimbursements for indirect costs.

CREST: County of Riverside Enterprise Solutions for Property Taxation

CSA: County Service Area

CVAG: Coachella Valley Association of Governments

D

DAC: Debt Advisory Committee

DCSS: Department of Child Support Services

DIF: Developer Impact Fee

Discretionary revenue: General purpose revenue not legally designated for a specific purpose or program.

DM: Development mitigation

DOPH: Department of Public Health

DPSS: Department of Public Social Services

DUI: Driving Under the Influence

E

EAS: Employee Assistance Services

ECDC: Eastern Riverside County Detention Center

Enterprise fund: Used to account for county functions primarily supported with user charges to external parties

EO: County Executive Office

EPA: Environmental Protection Agency

EPO: Exclusive Provider Organization

ESG: Emergency Solutions Grants

ESRI (or Esri): Environmental Systems Research Institute

F

Facilities Renewal: Previously known as the deferred maintenance program; Facilities Renewal is the county's program for maintaining facilities.

Fiduciary fund: The trust and agency funds used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, other governmental units.

Fiscal Year (also "FY"): A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. Riverside County's fiscal year is July 1 through June 30.

First Five: Riverside County Children and Families Commission

FEMA: Federal Emergency Management Agency

FM: Facilities Management

Form 11: The county form used to submit departmental requests and reports to the Board of Supervisors for approval during Board meetings. Except those prepared by Board members, must be routed through the Executive Office. Prior to submitting items to the County Executive Office, they must be complete with all attachments and routed for comment, review, approval as to form, and/or recommendation as may be appropriate by other departments.

FPPC: Fair Political Practices Commission

Function: A group of activities aimed at accomplishing a general-purpose or end.

Fund: A self-balancing set of accounts in which cash and other financial resources, all related liabilities and equities or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

Fund balance: The difference between fund assets and fund liabilities of governmental funds.

G

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

General fund: The fund used to account for all financial resources, except those required to be accounted for in another fund.

GIS: Geographic Information Services

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard setting body for government entities.

Government Finance Officers Association (GFOA): An organization of government accounting and finance professionals throughout the United States and Canada whose goals include improving financial management practices and encouraging excellence in financial reporting and budgeting by state and local governments.

Governmental fund: Funds generally used to account for tax-supported operations; proprietary or fiduciary funds.

GPS: Global Positioning System

Grant: Contribution from another governmental agency or organization for a specified purpose, activity, or facility.

H

HUD: Housing and Urban Development

HVAC: Heating, ventilating, and air conditioning

IHSS: In-Home Supportive Services

I

Interfund transfer: Transfers between funds classified as either residual equity transfers or operating transfers, and excluding loans and reimbursements

Internal service fund (ISF): A proprietary type fund used to account for goods or services provided by one department to other departments of the county or to other governmental units on a cost-reimbursement basis.

Intra-fund transfer: A transfer costs to operating units within the same fund.

IOC: Investment Oversight Committee

J

JPA: Joint Powers Authority

L

LAFCO: Local Agency Formation Commission

Liability: Obligations of an entity to transfer assets or provide services to other entities in the future.

LIUNA: Laborers' International Union of North America

M

Maintenance of effort (MOE): A federal and/or state requirement that the county provide a certain level of financial support for a program. The amount of support is referred to as the Maintenance of Effort (MOE) level.

Major fund: In a budget document, any fund whose revenues or expenditures, constitute more than 10 percent of the appropriated budget.

Mandated reimbursement: In general, the state is required to reimburse or suspend any mandate found to be reimbursable. A decision by the Commission on State Mandates that a new requirement by state government directing local government to provide a service or a higher level of an existing service is a reimbursable mandate. This becomes an obligation for the state to reimburse local governments for expenses incurred in complying.

MAP: Medical Assignment Program

MCAH: Maternal, Child and Adolescent Health

Medi-Cal: The California Medicaid program serving low-income families, seniors, persons with disabilities, children in foster care, pregnant women, and certain low-income adults. It is jointly administered by the California Department of Health Care Services and the federal Centers for Medicare and Medicaid Services, with many services implemented at the local level by the counties of California.

Medi-Cal Expansion: The expansion of Medi-Cal coverage under the Affordable Care Act.

MISP: Medically Indigent Services Program

Modified Accrual Basis: An accounting method used by government agencies that combines accrual-basis accounting with cash-basis accounting. Modified accrual accounting recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

MOU: Memorandum of Understanding

MS4 Permit: A permit to be a municipal separate storm sewer system.

MSC: RUHS Medical Surgical Center

MSHCP: Multi-Species Habitat Conservation Plan

N

Net assets: The difference between assets and liabilities of proprietary funds.

Net County Cost (NCC): The amount contributed to County general fund departments from general purpose revenue to fund activities of a department.

Non-major fund: In a budget document, any fund whose revenues or expenditures, constitute less than 10 percent of the appropriated budget.

NPDES: National Pollutant Discharge Elimination System

O

OPEB: Other Post-Employment Benefits

Other charges: A category of expenditures support and care of persons, bond redemption, retirement of other long-term debt, interest on bonds, interest on other long-term debt, interest on notes and warrants, judgments and damages, rights of way, taxes and assessments, depreciation, bad debts, income allocation, contributions to non-county agencies, and interfund expenditures.

P

PARC: Pension Advisory Review Committee

Per diem position: A type of position paid by the day.

PHEPR: Public Health Emergency Preparedness and Response

POB: Pension Obligation Bond

POST: Peace Officer Standards and Training

Prop 10: "The Children and Families First Act," An initiative state constitutional amendment proposed in 1998. This amendment put a \$.50 tax on cigarettes, and up to \$1 on other tobacco products such as chewing tobacco and cigars. Revenue from this tax funds early childhood education in California

Prop 172: Enacted by California voters in November 1993 to establish a permanent statewide half-cent sales tax for support of local public safety functions.

Proprietary fund: The classification used to account for a government's business-type activities.

PSA: Portfolio Swap Agreements

PSEC: Public Safety Enterprise Communication Project

PSU: Riverside Sheriffs' Association Public Safety Unit

Public hearing: Meetings open to the public that provide citizens an opportunity to express their views.

Purchasing Agent: Administrator who assists in selection and purchase of goods and services by gathering and screening information about products, prices, and suppliers. He or she may also solicit bids from vendors and make awards of purchasing contracts.

R

RCHCA: Riverside County Habitat Conservation Agency

RCIC: Riverside County Innovation Center

RCIT: Riverside County Information Technology -

RCRMC: Riverside County Regional Medical Center, see RUHS-MC

Redevelopment agency (RDA): A government subdivision created to improve blighted, depressed, deteriorated, or otherwise economically depressed areas; to assist property owners displaced by redevelopment; and to issue bonds or other instruments necessary to fund the programs. In February 2012, RDAs were officially dissolved as a result of Assembly Bill X1 26 (ABx1 26).

RMAP: Records Management and Archives Program

RUHS: Riverside University Health System

RUHS-MC: RUHS Medical Center

S

Salaries and benefits: A category of expenditures that includes salaries and wages, retirement, employee group insurance, workers compensation insurance, and other employee benefits.

SCAG: Southern California Association of Governments

Seasonal position: A part-time position hired to work during a particular season (e.g., summer season).

Securitization: A type of structured financing whereby an entity that is to receive future payments sells the right to that income stream to a third party in exchange for an upfront payment.

SEIU: Service Employees International Union

Senate Bill 90 (SB 90): Originally passed in 1972, the bill and later amendments require the state to reimburse local agencies and school districts for costs associated with state mandates.

Services and supplies: A category of expenditures that includes non-personnel operating expenses such as contract services, office supplies, information technology services, minor equipment, and facilities maintenance.

Significant Value: Thresholds for Capital Assets - Assets should be capitalized when they meet the following minimum values:

Equipment \$5,000

Real property: Building (Structures) \$1

Real property: Land \$1

Real property: Land Improvements \$1

Infrastructure \$150,000

Construction-in-progress (CIP) Infrastructure \$150,000

Construction-in-progress (CIP) Building (Structures) \$1

Intangible assets \$150,000

Livestock \$5,000

Museum and art collections \$5,000

Special District: An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts, transit authorities, port authorities and electric power authorities.

Structurally balanced budget: A balanced budget in which one-time sources are not used to fund on ongoing expenditures.

Subfund: A subordinate fund established within a primary fund. The use of these funds may be restricted to specific purpose. Use of a subfund may also fulfill the mandate by a grant agency to account for spending and revenue generation in a distinct fund. The budgeted use of these funds is typically included with the primary fund budget.

Successor Agency: The agency responsible for managing the dissolution of a redevelopment agency as laid out in Assembly Bill X1 26, Community Redevelopment Dissolution. In most cases, the city or county that created the redevelopment agency has been designated as the successor agency.

SWAP: A derivative in which two counterparties exchange cash flows of one party's financial instrument for those of the other party's financial instrument.

T

TAP: Temporary Assignment Program

Tax and Revenue Anticipation Notes (TRANS): A short-term, interest-bearing note used as a cash management tool. Public agencies often receive revenues on an uneven basis throughout a fiscal year. The borrowed funds allow the agency to meet cash requirements during periods of low revenue receipts and repay the funds when the revenues are greater.

Teeter Plan: An optional alternative method for allocating delinquent property tax revenues. Using the accrual method of accounting under the Teeter Plan, counties allocate property tax revenues based on the total amount of property taxes billed, but not yet collected. The Teeter Plan allows counties to finance property tax receipts for local agencies by borrowing money to advance cash to each taxing jurisdiction in an amount equal to the current year's delinquent property taxes. In exchange, the counties receive the penalties and interest on the delinquent taxes when collected. For counties not under the Teeter Plan, interest and penalty are allocated to all agencies based on their pro rata share of the delinquent property tax. However, the county retains the penalty on delinquent property taxes if the delinquency is cleared up within the same fiscal year.

Teeter overflow: Delinquent collections exceeding the 1 percent of the Teeter roll that may be transferred to the general fund.

TLMA: Transportation & Land Management Agency

Treasurer pooled investment fund: A pooled investment fund for all local jurisdictions having funds on deposit in the county treasury.

U

Unassigned designation: Accounts that have been established within the General fund that are classified as 'unassigned' and not obligated per GASB 54 but are 'set aside' for general purposes such budget stabilization or to offset economic uncertainty.

UCC: Urban Counties Caucus

Unassigned fund balance: Residual net resources. Total fund balance in the general fund in excess of non-spendable, restricted, committed and assigned fund balance.

UI: Unemployment Insurance

V

VLf: Vehicle License Fee

W

WDC: Workforce Development Centers

WRCOG: Western Riverside Council of Governments

WIC: Women, Infants, and Children Program

Y

YOP: Youthful Offender Program

Department Index

Budget Unit - Dept ID	Page	Budget Unit - Dept ID	Page
AB2766 Sher Bill - Air Quality - 1110100000	98	CFD 19-2M Winchester Ranch - 991155	212
ACO-County Payroll - 1300300000	78	CFD 19-3M Brisa Pointe - 991160	212
ACO-COWCAP Reimbursement - 1302200000	80	CFD Assessment Dist Admin - 1150100000	98
ACO-Internal Audits - 1300200000	78	CFD18-1M Tramonte TR36475 - 991140	212
ACR-CREST - 1200400000	69	CFD18-2M Goldn Sunst TR31632-1 - 991145	212
ACR-Records Mgt and Archives Pgrm - 1200300000	73	Code Enforcement - 3140100000	319
Administration - 2700250000	249	Communications/IT Services - 2700236000	249
Administration DPSS - 5100100000	134	Community & Business Services - 3139000000	309
Ag Comm-Range Improvement - 2800200000	273	Consolidated Counter Services - 3100300000	309
Agricultural Commissioner - 2800100000	273	Cooperative Extension - 6300100000	63
Animal Control Services - 4200600000	278	CORAL-Capital Finance Administration - 925001	113
Area 8 Assessment - 4500300000	325	CORAL-General Govt - 925002	113
Assessment Appeals Board - 1000200000	84	County Clerk-Recorder - 1200200000	73
Assessor - 1200100000	69	County Counsel - 1500100000	92
Auditor-Controller - 1300100000	78	Countywide Oversight Board Reimbursement Fund - 1111200000	98
Battalion 01 - 2700201000	249	CSA 001 Coronita Lighting - 900101	212
Battalion 02 - 2700202000	249	CSA 015 N Palm Springs Oasis - 901501	212
Battalion 03 - 2700203000	249	CSA 021 Coronita-Yorba Heights - 902101	212
Battalion 04 - 2700204000	249	CSA 022 Elsinore Area Lthg - 902201	212
Battalion 05 - 2700205000	249	CSA 027 Cherry Valley Lighting - 902701	212
Battalion 06 - 2700206000	249	CSA 036 Idyllwild Lighting - 903601	212
Battalion 07 - 2700207000	249	CSA 038 Pine Cove Fire Prot - 903801	212
Battalion 08 - 2700208000	249	CSA 043 Homeland Lighting - 904301	212
Battalion 09 - 2700209000	249	CSA 047 W Palm Springs Villa - 904701	212
Battalion 10 - 2700210000	249	CSA 051 Desert Centre-Multi - 905102	212
Battalion 11 - 2700211000	249	CSA 059 Hemet Area Lighting - 905901	212
Battalion 12 - 2700212000	249	CSA 060 Pinyon Fire Protection - 906001	212
Battalion 13 - 2700213000	249	CSA 062 Ripley Dept Service - 906203	212
Battalion 14 - 2700214000	249	CSA 069 Hemet Area E Lighting - 906901	212
Battalion 15 - 2700215000	249	CSA 070 Perris Area Lighting - 907001	212
Blythe Parks - 931420	299	CSA 080 Homeland Lighting - 908001	212
Board of Supervisors - 1000100000	84	CSA 084 Sun City Lighting - 908401	212
Board of Supervisors - PEG - 1000300000	84	CSA 085 Cabazon Lighting - 908501	212
Building & Safety - 3110100000	319	CSA 087 Woodcrest Lighting - 908701	212
California Childrens Services - 4200200000	342	CSA 089 Perris Area (Lakeview) - 908901	212
Casa Blanca Clinic Operations - 1110500000	98	CSA 091 Valle Vista (E Of HT) - 909101	212
Central Mail Services - 7300600000	199	CSA 094 SE Of Hemet Lighting - 909401	212
CFD 16-M Citrus Heights - 991115	212	CSA 097 Mecca Lighting - 909701	213
CFD 17-1M Conestoga - 991105	212	CSA 103 La Serene Lighting - 910301	213
CFD 17-2M Bella Vista II - 991100	212	CSA 104 Santa Ana - 910401	213
CFD 17-3M Tierra Del Rey - 991110	212	CSA 105 Happy Valley Rd Maint - 910501	213
CFD 17-4M Promontroy - 991120	212	CSA 108 Road Improvement Maint - 910801	213
CFD 17-5M French Valley South - 991125	212	CSA 113 Woodcrest Lighting - 911301	213
CFD 17-6M Amberley TR31199 - 991130	212	CSA 115 Desert Hot Springs - 911501	213
CFD 19-1M La Ventana - 991150	212		

Department Index

Budget Unit - Dept ID	Page	Budget Unit - Dept ID	Page
CSA 117 Mead Valley-An Service - 911701	213	EO Subfund Operations - 1103800000	98
CSA 121 Bernuda Dunes Lighting - 912101	213	EO-Approp For Contingency-General - 1109000000	98
CSA 122 Mesa Verde Lighting - 912211	213	EO-Cap Imp Prg-Capital Projects - 1104200000	110
CSA 124 Elsinore Area Warm Spr - 912411	213	EO-CARES Act Coronavirus Relief - 1107000000	98
CSA 125 Thermal Area Lighting - 912501	213	EO-Cmty Recidivism Red Grant Prog - 1105200000	243
CSA 126 Highgrove Area Lghtg - 912601	213	EO-Confidential Court Orders - 1103300000	243
CSA 128 Lake Mathews Rd Maint - 912801	213	EO-Contrib To Trial Court Funding - 1100900000	243
CSA 13 N Palm Springs Lighting - 901301	213	EO-Contribution To Other Funds - 1101000000	98
CSA 132 Lake Mathews Lighting - 913201	213	EO-County Contrib To Hlth and MH - 1101400000	98
CSA 134 Temescal Canyon Lghtg - 913401	213	EO-Court Facilities - 1103900000	243
CSA 135 Temescal Canyon Lghtg - 913501	213	EO-Court Reporting Transcripts - 1104300000	243
CSA 142 Wildomar Lighting - 914201	213	EO-Court Sub-Fund Budget - 1101200000	98
CSA 143 Rancho CA Park & Recr - 914301	213	EO-Devel.Impact Fees Op Org - 1103700000	110
CSA 145 Sun City Park & Recr - 914501	213	EO-Grand Jury Admin - 1104400000	243
CSA 146 Lakeview Park & Recr - 914601	213	EO-Indigent Defense - 1109900000	243
CSA 149 - 914901	213	EO-Interest On Trans & Teeter - 1102100000	101
CSA 152 NPDES - 915201	213	EO-Legislative-Admin Support - 1102900000	98
CSA Administration Operating - 915202	213	EO-Mitigation Project Operation - 1103500000	110
Department of Child Support Services - 2300100000	128	EO-Natl Pollutant Dschrg Elim Sys - 1105000000	98
Department of Waste Resources - 4500100000	325	EO-Pension Obligation Bonds - 1104000000	101
Dispute Resolution - 1111100000	243	EO-Solar Program - 1104100000	98
District Attorney - 2200100000	233	EO-Teeter Debt Service - 1103400000	101
District Attorney Forensic - 2200200000	233	EO-Tobacco Settlement - 1105100000	110
District Environmental Services - 4200430000	284	EO-WC-MSHCP - 1103600000	98
DNA Identification (County) - 1110300000	98	Executive Office - 1100100000	98
DPSS - Homeless - 5100600000	141	Facilities Maintenance Bureau - 2700252000	249
DPSS-Categorical Aid - 5100300000	134	Fire Prevention Bureau - 2700255000	249
DPSS-HUD - 5100500000	141	Fire Protection - 2700200000	249
DPSS-Mandated Client Services - 5100200000	134	Fire Protection Inventory - 2700200100	249
DPSS-Other Aid - 5100400000	134	Fire Protection-Const & Land Acq-Fire - 2700100000	249
ED- Business Services - 1901000000	221	Fire Protection-Contract Svc - 2700400000	249
ED-Agency Administration - 1900100000	221	Fire Protection-Non Forest - 2700300000	249
ED-Community Grant Programs - 1901100000	137	Fleet Administration - 2700256000	249
ED-County Free Library - 1900700000	206	Fleet Services - 7300500000	199
ED-Home Grant Program - 1900600000	146	Flood Control- Capital Projects - 947100	292
ED-Housing Authority (County) - 1900400000	152	Flood Control Subdivision - 947140	292
ED-HUD-CDBG Home Grants - 1900200000	146	Flood Control-Administration Division - 947200	292
ED-Single Family Revenue Bond - 1900500000	221	Flood Control-Data Processing - 947320	292
Edward Dean Museum - 1930100000	206	Flood Control-Encroachment Permits - 947160	292
ED-Workforce Development - 1900300000	146	Flood Control-Garage & Fleet Operations - 947260	292
Emergency Command Center - 2700230000	249	Flood Control-Hydrology - 947240	292
Emergency Management Department - 2000100000	240	Flood Control-NPDES Santa Ana Assess - 947560	292
EMS Administration Bureau - 2700234000	249	Flood Control-NPDES Santa Margarita Assess - 947580	292
Environmental Health - 4200400000	284	Flood Control-NPDES Whitewater Assess - 947540	292
Environmental Resource Mgmt - 4200420000	284	Flood Control-Photogrammetry Operations - 947120	292

Department Index

Budget Unit - Dept ID	Page	Budget Unit - Dept ID	Page
Flood Control-Project Maint Ops - 947280	292	HR-LTD Disability Ins-ISF - 1131400000	183
Flood Control-Special Accounting - 947180	292	HR-Malpractice Insurance - 1130900000	183
Flood Control-Zone 1 Constr_Maint_Misc - 947400	292	HR-Occupational Health & Wellness - 1132900000	183
Flood Control-Zone 2 Constr_Maint_Misc - 947420	292	HR-Property Insurance - 1130700000	183
Flood Control-Zone 3 Constr_Maint_Misc - 947440	292	HR-Safety Loss Control - 1131300000	183
Flood Control-Zone 4 Constr_Maint_Misc - 947460	292	HR-STD Disability Insurance - 1131200000	183
Flood Control-Zone 4 Debt Service - 947350	292	HR-Temporary Assignment Program - 1131800000	183
Flood Control-Zone 5 Constr_Maint_Misc - 947480	292	HR-Unemployment Insurance - 1131100000	183
Flood Control-Zone 6 Constr_Maint_Misc - 947500	292	HR-Workers Compensation - 1130800000	183
Flood Control-Zone 7 Constr, Maint, Misc - 947520	292	Human Resources - 1130100000	183
FM-Administration - 7200100000	176	Hurkey Creek Park - 931402	299
FM-Capital Projects - 7200800000	176	Idyllwild Nature Center - 931306	299
FM-Community & Rec. Centers - 7201300000	176	Idyllwild Park - 931403	299
FM-Custodial Services - 7200200000	176	IHSS Public Authority - Admin - 985101	159
FM-Desert Expo Center - 7201400000	176	Information Technology - 7400100000	191
FM-Energy - 7200600000	176	IT-Chief Data Officer - 7400130000	191
FM-Lakeland Village Rec. Ctrs - 7201200000	176	IT-Chief Technology Officer - 7400101100	191
FM-Maintenance Services - 7200300000	176	IT-Converged Communication Bureau - 7400150000	191
FM-Parking - 7200700000	176	IT-Enterprise Application Bureau - 7400170000	191
FM-Project Management Office - 7200500000	176	IT-Health & Human System Bureau - 7400120000	191
FM-Real Estate - 7200400000	176	IT-Information Security Office - 7400180000	191
Gilman Ranch Historic Museum - 931302	299	IT-Office of CIO - 7400101000	191
Hazmat Bureau Services - 2700235000	249	IT-Technology Services Bureau - 7400160000	191
Health & Safety Bureau - 2700239000	249	IT-Telephone - 7400110000	191
Health and Juvenile Services - 1110200000	98	Jensen Alvarado Historic Ranch - 931303	299
HHW-Continuum of Care - 5500300000	141	Lake Cahuilla Park - 931405	299
HHW-Continuum of Care Contracts - 5500200000	141	Lawler Lodge & Alpine Cabins - 931406	299
HHW-DCA-Local Initiative Program - 5500600000	156	McCall Park - 931408	299
HHW-DCA-Other Programs - 5500700000	156	Mobile Homes - 1111400000	98
HHW-HOME Investment Partnership Act - 5500800000	146	Office of the Fire Marshal - 2700233000	249
HHW-HUD-CDBG Home Grants - 5500900000	146	Office On Aging-Title III - 5300100000	164
HHW-Local Initiative Admin DCA - 5500500000	156	Parimutuel In-Lieu Tax - 1111000000	98
HHW-Rental Relief Program - 5501000000	137	Perris Valley Cemetery District - 980503	213
Hidden Valley Nature Center - 931305	299	Planning - 3120100000	319
Housing Authority - 5600100000	152	Probation - 2600200000	255
Housing, Homeless, Wrkfrce Sol - 5500100000	137	Probation-Administration & Support - 2600700000	255
HR ISF - HCM Technology - 1131500000	183	Probation-Court Placement Care - 2600400000	255
HR-Air Quality Division - 1130300000	183	Probation-Juvenile Hall - 2600100000	255
HR-Culture of Health - 1133000000	183	Public Defender - 2400100000	260
HR-Delta Dental PPO - 1130600000	183	Public Health - 4200100000	342
HR-Employee Assistance Services - 1132200000	183	Public Information Office - 2700251000	250
HR-Exclusive Provider Option - 1132000000	183	Purchasing - 7300100000	199
HR-Liability Insurance - 1131000000	183	Rancho Jurupa Park - 931409	299
HR-Local Advantage Blythe Dental - 1132500000	183	RCCFC - Agency - 938001	125
HR-Local Advantage Plus Dental - 1132600000	183	RCCFC-CalWorks - 938004	125

Department Index

Budget Unit - Dept ID	Page	Budget Unit - Dept ID	Page
RCCFC-Dental Transformation Intiati - 938003	125	Reg Parks-Santa Ana River Mitigation - 931101	300
RCCFC-FS Impact - 938002	125	Reg Parks-Trails - 931300	300
RCIT 800 Mhz Radio Project - 7400300000	191	Reg Parks-Volunteer Management Services - 931265	300
RCIT Comm Microwave Support - 7400630000	266	Registrar Of Voters - 1700100000	332
RCIT Comm Site Management - 7400640000	266	Regnl Parks & Open-Space Dist - 931104	300
RCIT Comm Subscriber & Vehicle - 7400610000	266	Riv Co Infrastructure Fin Auth - 930001	113
RCIT Comm SysInfrastructureMgt - 7400620000	266	Riv Co Public Financing Auth - 928001	113
RCIT Comm System Engineering - 7400650000	266	Riverside County Executive Office - 1110000000	98
RCIT Communications Solutions - 7400600000	266	RUHS - 4300100000	350
RCIT Geographical Info Systems - 7400900000	191	RUHS-Correctional Health Systems - 4300300000	342
RCIT Pass Thru - 7400400000	191	RUHS-Med Indigent Services Program - 4300200000	342
RCIT-RIVCOTV (PEG) - 7400800000	191	RUHS-Community Health Clinics - 4300600000	350
RDA Capital Improvements - 1110800000	98	RUHS-Mental Health Treatment - 4100200000	342
Reg Parks-Administration - 931220	299	RUHS-MH Administration - 4100400000	342
Reg Parks-Business Operations - 931235	299	RUHS-MH-Detention - 4100300000	342
Reg Parks-Finance - 931240	299	RUHS-MH-Mental Health Substance Abuse - 4100500000	342
Reg Parks-Fish and Wildlife Commission - 931103	299	RUHS-MH-Public Guardian - 4100100000	342
Reg Parks-Fleet Management - 931270	299	San Timoteo Schoolhouse - 931304	300
Reg Parks-Grants & Contracts - 931245	299	Santa Rosa Plateau Nature Ctr - 931307	300
Reg Parks-Habitat & Open Space Mgmt - 931170	299	Sheriff Administration - 2500100000	266
Reg Parks-Historical - 931301	299	Sheriff Cal-DNA - 2505200000	266
Reg Parks-Historical Commission Trust - 931111	299	Sheriff Cal-Id - 2505100000	266
Reg Parks-Human Resources - 931250	299	Sheriff Cal-Photo - 2505300000	266
Reg Parks-Information Technology - 931255	299	Sheriff Coroner - 2501000000	266
Reg Parks-Interpretive - 931119	299	Sheriff Correction - 2500400000	266
Reg Parks-Jurupa Sports Complex - 931186	299	Sheriff Court Services - 2500500000	266
Reg Parks-Jurupa Valley Boxing Club - 931182	299	Sheriff Patrol - 2500300000	266
Reg Parks-Lake Skinner Park - 931750	299	Sheriff Support - 2500200000	266
Reg Parks-Major Parks - 931400	299	Sheriff-Ben Clark Training Center - 2500700000	266
Reg Parks-Marketing - 931260	299	Sheriff-CAC Security - 2500600000	266
Reg Parks-MSHCP Reserve Management - 931150	299	Sheriff-Public Administrator - 2501100000	266
Reg Parks-Multi-Species Reserve - 931116	299	Supply Services - 7300400000	199
Reg Parks-Natural Resources Admin - 931230	299	Surveyor - 3130200000	309
Reg Parks-Off Road Vehicle Management - 931160	299	Tax Loss Reserve Fund - 1111300000	98
Reg Parks-Park Acq & Dev, DIF - 931800	299	Technical Rescue - 2700258000	250
Reg Parks-Park Acq & Dev, District - 931105	299	TLMA Administrative Services - 3100200000	309
Reg Parks-Park Events-Weddings - 931401	300	TLMA ALUC - 3130800000	309
Reg Parks-Park Residences Util & Maint - 931108	300	TLMA-Aviation - Capital - 1910900000	310
Reg Parks-Parks Facility Maintenance - 931200	300	TLMA-County Airports - 1910700000	310
Reg Parks-Parks HQ Maintenance - 931205	300	TLMA-Landscape Maintenance District - 3132000000	310
Reg Parks-Planning - 931210	300	TLMA-Supervisorial Dist No 4 - 3130400000	310
Reg Parks-Prop 40 Capital Dev Parks - 931121	300	Training Bureau - 2700257000	250
Reg Parks-Recreation - 931180	300	Transportation - 3130100000	310
Reg Parks-Recreation Activities - 931189	300	Transportation Const Projects - 3130500000	310
Reg Parks-Reservation/Reception - 931183	300	Transportation Equipment - 3130700000	310

Department Index

Budget Unit - Dept ID	Page
Treasurer-Tax Collector - 1400100000	119
Veterans Services - 5400100000	168
Volunteer Administration Bureau - 2700253000	250
Workforce Development - 5500400000	146
WRMD Operating - 943001	325

Budget Unit - Dept ID	Page
------------------------------	-------------

Department Index

Budget Unit - Dept ID

Page

Budget Unit - Dept ID

Page

Topical Index

A	
Agricultural Commissioner and Sealer Of Weights and Measures	271
Animal Services	275
Assessor	67
Auditor-Controller	75
B	
Behavioral Health and Public Health	337
Board of Supervisors and Clerk of the Board	81
Budget Overview	27, 29, 43, 57
Budget Schedules	353
C	
CEO Message	1
Children and Families Commission ñ First 5	123
Community Action Partnership	154
Continuum of Care	139
Cooperative Extension	59, 61
County Capital Improvement Program (CIP)	103
County Clerk-Recorder	71
County Counsel	87
County Executive Office	93
County Executive Office - Courts	242
County Executive Office ñ Capital Finance Administration 113	
County Library System and Edward-Dean Museum	203
Countywide Cost Allocation Plan	80
Cover	1
D	
Debt Service	101
Department of Child Support Services	127
Department of Public Social Services	130
District Attorney	227
E	
Economic Development	217
Economic Development ñ Special Districts	208
Emergency Management	236
Environmental Health	280
F	
Facilities Management	171
Finance and Government Services	65, 67, 75, 81, 87, 93, 113, 116
Fire	245
Flood Control and Water Conservation District	286
G	
Glossary	475
H	
HHPWS Administration	136
Housing Authority	149
Human Resources	178
Human Services	121, 123, 127, 130, 136, 158, 161, 166
I	
IHSS Public Authority	158
Information Technology Department (RCIT)	186
Inside Cover	1
Internal Services	169, 171, 178, 186, 193
Introduction	3
O	
Office of Economic Development	201, 203, 208, 217
Office On Aging	161
P	
Probation	252
Public Defender	257
Public Safety	225, 227, 236, 242, 245, 252, 257, 262
Public Works and Community Services .	269, 271, 275, 280, 286, 295, 303, 321
Purchasing and Fleet Services Department	193
R	
Regional Parks and Open Space District	295
Registrar of Voters	331
Registrar of Voters	329, 331
Riverside University Health System ñ Medical Center ..	345
RUHS Health and Hospital Services	335, 337

S

Sheriff 262

T

TLMA - Public Protection 316

TLMA - General Government, Public Ways
and Facilities 303

Treasurer-Tax Collector 116

V

Veterans Services 166

W

Waste Resources 321

Workforce Development Community Programs 143